

CITY OF FARMINGTON HILLS, MI FY 2026/27 ANNUAL BUDGET



City of Farmington Hills, Michigan Annual Budget

July 1, 2026 - June 30, 2027



Farmington Hills City Council.

Top (l-r): Charlie Starkman, Bill Dwyer, Jon Aldred, Michael Bridges
Bottom (l-r): Jackie Boleware, Mayor Theresa Rich, Valerie Knol

Acting City Manager

Karen Mondora

Executive Management Team

Michelle Aranowski, Central Services
Cristia Brockway, Economic Development
Lori Brown, Human Resources
Bryan Farmer, Special Services
Charmaine Kettler-Schmult, Planning & Community Development
Carly Lindahl, City Clerk
John Piggott, Police
Jacob Rushlow, Public Services
Thomas Skrobola, Finance
Vickie Sullen-Winn, Communications and Community Engagement
Jon Unruh, Fire

Budget Preparation Staff

Thomas Skrobola, Finance Director
Stephanie Keimer, Secretary to the Finance Director
Brant Klassen, Sr. Accountant

MAYOR AND CITY COUNCIL

Theresa Rich PhD, was elected Mayor of the City of Farmington Hills in 2023 and 2025 and is a prior city council member. Dr. Rich is a probate attorney, small business owner, protector of senior citizens, defender of children, and advocate for families who also teaches part-time at Wayne State University. Following a three-decade automotive corporate career where she did everything from tax law to strategy to leading seminars in a dozen countries, Dr. Rich's attention has been primarily focused on public service. She served for 14 years on the Oakland Schools Board of Education and has been active with dozens of boards and commissions, from neighborhood to national levels. Mayor Rich and her husband Brian have lived in Farmington Hills for over 30 years and own FH-based business, RichLaw, PLLC. They are proud to have raised their two children, former Farmington Public Schools trustee Zachary Rich and Alyson Rich, M.D., in our city. Mayor Rich's focus is to make our city even more of a vibrant destination by making FH feel like home for all while promoting joy, optimism, and resilience. Her term expires in 2027.

Michael Bridges was elected to City Council in 2008 in a special election and re-elected in 2009, 2013, 2017, 2021 and 2025. He served as Mayor Pro Tem in 2011, 2019 and 2024. He has served in leadership roles with several community and civic organizations; Heritage Hills Homeowners Association, Farmington YMCA, Farmington Public Schools PTA Council, the Zoning Board of Appeals, Michigan Municipal League, and the National League of Cities. He currently serves as the Council liaison to the Farmington Area Commission on Aging. Michael is married to Deborah, and they have two sons, Michael and Chauncey. His term expires in 2029.

Jackie Boleware was elected to Farmington City Council in 2019 and re-elected in 2023. She has served as Mayor Pro Tem in 2020 and 2026 and is a longtime community advocate. Jackie is the co-founder of Farmington Area Concerned Citizens and currently serves as Council liaison to the Arts Commission, Committee to Increase Voter Participation, and Brownfield Development Authority. She is active in municipal leadership at the state and national levels through the Michigan Municipal League and the National League of Cities and represents Farmington Hills on SEMCOG's Executive Committee. A Wayne State University graduate and retiree of Blue Cross Blue Shield of Michigan, Jackie has been a Farmington resident for more than 30 years and is the proud mother of one child. Her term expires in 2027.

Valerie Knol was elected to City Council in 2013, 2017, 2021 and 2025. She served as Mayor Pro Tem in 2016 and 2020. She is the Council liaison to the Historic District Commission, Historical Commission, and Beautification Commission. She served on the Farmington City Council for eight years and was Mayor of Farmington from 2007-09. She served on the Board of the Farmington Players Theatre, American Association of University Women, Farmington YMCA, Greater Farmington Area Chamber of Commerce, and was a member of the Oakland County Zoological Authority. Her term expires in 2029.

Bill Dwver was elected to City Council in 2023. He served as the 2025 Mayor Pro Tem. He served as Farmington Hills Police Chief for 23 years from 1985-2008. Mr. Dwver has served as the President of the Farmington Hills Police and Fire Benevolent Association for 32 years. He is the Council liaison to the Commission on Children, Youth & Families, and the Pension Board. His term expires in 2027.

Jon Aldred was elected to City Council in 2023. He is the Council liaison to the Emergency Preparedness Commission and the Innovation, Energy, and Environmental Sustainability Commission. He is also currently a member of the Farmington Hills Activities Center Ad-Hoc Advisory Committee. His term expires in 2027.

Charlie Starkman was elected to City Council in 2025. Prior to his election, Charlie served as vice chair and secretary of the Farmington/Farmington Hills Commission on Community Health since his initial appointment in 2019. He is a licensed clinical psychologist, serves as the assistant director at the University of Michigan-Dearborn Counseling and Psychological Services Office, and is the university's assistant director of disability and accessibility services. Charlie serves as the vice chair of the Michigan Psychological Association's Early Career Psychologist Committee and works with the association's Advocacy Committee. In 2022, Charlie was named one of the Detroit Jewish News' 36 Under 36, an award that recognizes the contributions of young Jewish adults to the Metro Detroit Community. He is a metro Detroit native and proud Farmington Hills resident since 2018. He is the Council liaison to the Commission on Community Health and the Parks & Recreation Commission. His term expires in 2029.

City of Farmington Hills City Facilities



- | | | |
|---------------------------------------|--|---|
| 47th District Court: 31605 11 Mile Rd | Fire Station 4: 28711 Drake Rd | Parks and Golf Maintenance: 38111 Interchange Rd |
| City Hall: 31555 11 Mile Rd | Fire Station 5: 31455 11 Mile Rd | Police Station: 31655 11 Mile Rd |
| Dept. Public Works: 27245 Halsted Rd | Farmington Hills Community: 29995 12 Mile Rd | William Costick Activity Center: 28600 11 Mile Rd |
| Fire Station 1: 35725 9 Mile Rd | Center, The Hawk | |
| Fire Station 2: 28225 Middlebelt Rd | Ice Arena & Skate Park: 35500 8 Mile Rd | |
| Fire Station 3: 29260 Grand River | Longacre House: 24705 Farmington Rd | |

CITY PROFILE



Farmington Hills is a 34 square mile suburban community with a pastoral and gently rolling terrain in Oakland County, MI, located 17 miles from downtown Detroit. It is one of the largest cities in Oakland County, the most prosperous county in Michigan and one of the most prosperous counties in America. Incorporated in 1973, the City quickly grew from its rural roots, and today offers a unique blend of historic charm, international diversity, and cutting-edge commerce, making it one of the most desirable locations to live and work in the United States. The City's tax base of \$4.8 billion is comprised of 70 percent residential property and 30 percent commercial, industrial, and personal property. The community's estimated 83,986 residents live in approximately 35,529 households with a median household income of \$104,836. Approximately half of America's disposable income, the country's work force, and the U.S. population are within a 500-mile radius of the City.

The City possesses an ideal location within 25 minutes of downtown Detroit and Detroit Metro Airport, and at the focal point of a north/south and east/west freeway network. Industrial centers of Warren, the Saginaw/Flint area, Lansing and Toledo, Ohio, as well as the Ann Arbor technology corridor are within an hour's drive. The City supports seven industrial parks totaling more than 600 acres, which provide first-rate services and facilities. In addition, the 12 Mile Road, Orchard Lake Road and Northwestern Highway corridors host many commercial and office developments, which house many corporate headquarters and district offices of regional, national and international prominence.

The community offers many premier residential areas providing a wide range of housing options, including approximately 25,200 single-family sites (including detached condominiums) and approximately 10,600 rental units. The distinctive custom residences, neighborhoods with well-established landscaping and tree lined streets, well planned condominiums and a variety of apartments provide options to fit every lifestyle and price range.

The City demonstrates its respect for its Quaker heritage by committing to historical preservation through its Historic Commission, Historical District, and the conversion of the historic Spicer Estate House to a Visitor Center within the 211-acre passive Heritage Park, located in the center of the City.

The City is enhanced by exemplary educational opportunities for kindergarten through 12th grade via both public and private schools and a premier district library system with one of the highest annual circulation rates in the State. A broad spectrum of recreational and cultural activities is available within the City or within a short drive. A total of 12 major colleges and universities are within a 45-minute drive of the community. Quality health care is readily accessible through Beaumont Hospital, Farmington Hills, a full-service teaching hospital with a Level II Trauma Center and Certified Stroke Center, which is associated with Michigan State University and a part of Beaumont Health. Twelve major medical centers and hospitals are within a half-hour driving distance of the City. Many physicians affiliated with these medical facilities maintain their offices in Farmington Hills.

Profile of the Government

The community offers a wide range of quality housing featuring homes in every style and price range. There are many premier residential areas providing housing options including more than 25,200 single-family homes and over 10,600 rental units designed to fit every lifestyle. Home prices range from under \$100,000 to \$3 million, with the average home priced at approximately \$362,000.

The City operates under the City Council/City Manager form of government with seven elected officials, a Mayor, and six City Council members representing the citizens of the City of Farmington Hills. The Mayor is elected directly by the electorate for not more than two consecutive, two-year terms. The six City Council members are elected at large for staggered terms of four years each. The Mayor and City Council establish all policies for the City government. The City Manager is appointed by the City Council.

The City of Farmington Hills provides a full range of services including police and fire protection; the construction and maintenance of highways, streets, and other infrastructure; recreational activities and cultural events; and refuse collection and recycling services. Utility services for water and sanitary sewers are provided by the City, with the Oakland County Water Resources Commission administrating the service for water and sanitary sewers under contract with the City. Library functions are provided by the Farmington Community Library, which serves both the City of Farmington Hills and the neighboring City of Farmington.

City Hall, which is a LEED Gold certified facility, will serve the community well through the coming decades by allowing the City to improve its energy and operational efficiencies, strengthen its community image, and provide flexibility in meeting the needs of the community.

Economic development efforts have been promoted by the City of Farmington Hills Economic Development Corporation, a component unit of the City whose financial statements are displayed in the basic financial statements.

The other component units of the City are the Brownfield Redevelopment Authority, established by the City Council to assist in the redevelopment of environmentally challenged sites within the City; and the Corridor Improvement Authority, created by the City Council to correct and prevent deterioration in business districts, encourage historic preservation, and promote economic growth.

The Corridor Improvement Authority was created in collaboration with the City of Farmington in sharing a corridor to leverage investments by defraying some of the costs of redevelopment and sharing resources that can be invested in improvements. The Brownfield Redevelopment Authority and the Corridor Improvement Authority financial statements are also displayed in the basic financial statements.

The City's annual budget provides the foundation for financial planning and control. All departments funded by the City of Farmington Hills are required to submit requests for appropriations to the City Manager in February of each year. The City Manager utilizes these requests as the basis for developing the proposed budget submitted to City Council by the first regular council meeting in May.

In conformity with Article VII General Finance of the City Charter and the State of Michigan Uniform Budgets Act, a public hearing on the proposed annual budget and tax rates is held by the first regular Council meeting in June, after public notice of the meeting and hearing is published at least seven days prior to the public hearing.

The appropriated budget is prepared by fund, function (e.g., public safety), and department (e.g., police department). Department heads may make transfers of appropriated funds within a department with the approval of the City Manager and finance director. Transfers of appropriations between departments require approval by the City Council.

Budget-to-actual comparisons are provided in the Annual Comprehensive Financial Report (ACFR) for each governmental fund in which an appropriated annual budget has been adopted. For the General Fund and the major Special Revenue Funds (Municipal Street Fund, Major Road Fund, Local Road Fund, and the Public Safety Millage Fund), the comparison is reported as part of the required supplemental information following the notes to the financial statements.

For the major Community Center Renovations Fund and all nonmajor governmental funds with an appropriated annual budget, the above comparison is presented in the other supplemental information subsection of the ACFR.

Factors Affecting Financial Condition

The information presented in this document is best understood when considered from the broader perspective of the unique environment within which the City of Farmington Hills operates.

Local Economy - City of Farmington Hills possesses a diversified property tax base with residential currently comprising 70 percent, commercial 21.5 percent, industrial 3.5 percent, and personal property (business equipment, furniture, and machinery) 5 percent. No one taxpayer exceeds 1.73 percent of the tax roll and the top 20 taxpayers combined account for approximately 10.72 percent of the total tax roll. Farmington Hills is home to approximately 4,700 businesses, 75 Fortune 500 companies, and more than 100 international firms. The City's residents are employed predominantly in management, professional sales, and related occupations.

The City's unemployment rate is at 4.2% as of September 2025 versus 2% as of January 2024, and is higher than the county unemployment rate of 3.8% as of January 2026, and is lower than the state unemployment rate of 5.0% as of January 2026.

National Gross Domestic Product in the 4th Quarter of 2025 was up by an annualized 0.5%, which slowed significantly from a robust 4.4% in the third quarter, largely affected by a government shutdown. For the full year of 2025, real GDP increased 2.1%.

City Profile

The Conference Board Consumer Confidence Index® edged up by 0.8 points in March to 91.8 (1985=100), from 91.0 in February. The Present Situation Index—based on consumers’ assessment of current business and labor market conditions—increased by 4.6 points to 123.3. The Expectations Index—based on consumers’ short-term outlook for income, business, and labor market conditions—declined by 1.7 points to 70.9. While not obvious in the headline or its component indexes, the weight of rising costs due to tariff passthrough and spiking oil prices was evident among other measures in the survey like inflation expectations. Consumer confidence ticked up again in March, as a modest improvement in consumers’ views of current conditions outweighed a slight downshift in expectations for the future,” said Dana M Peterson, Chief Economist, The Conference Board. “Three of five components of the Index firmed in March, and overall confidence improved modestly for a second month. Nonetheless, the Index has been on a general downward trend since 2021.

Oakland County’s economic growth and business sustainability is assisted by “Automation Alley,” a dynamic organization of leaders from all backgrounds and business sectors that are combining talent and energy to transform southeast Michigan into a high technology workforce and business development powerhouse. Membership is made up of 1,000 technology-driven companies, governments, and educational institutions which have helped to drive the growth and image of southeast Michigan’s technology economy.

Oakland County continues to embrace the “emerging sectors” initiative, an aggressive plan to attract the top new and emerging businesses to Oakland County. Over the last several years over 500 emerging sector endeavors have generated over \$5 billion in investment while creating or retaining over 89,000 jobs. These sectors are:

- Advanced electronics
- Advanced material
- Aerospace
- Alternative energy
- Communications and information technology
- Defense and homeland security
- Medical main street/health care
- Robotics
- Finance, insurance, and real estate

Oakland County’s median household income of \$99,070 is the highest among Michigan’s 83 counties. Oakland County, as well as the City of Farmington Hills, continues to enjoy a AAA bond rating from Standard & Poor’s, the highest bond rating achievable. The AAA bond rating allows the City to borrow at the lowest possible interest rate, saving City’s taxpayers significant dollars in future borrowing costs.

Economic development staff of the City coordinates development activity with the City’s Economic Development Corporation. The City participates in a business retention program and has formed a partnership with the Oakland County Planning and Economic Development Services Division and the Michigan Economic Development Corporation. Working together, they have been successful in assisting companies in expanding their business opportunities in the City.

The Michigan Senate Fiscal Agency report from January 2026 forecasts the following;

| ECONOMIC PROJECTIONS (Calendar Year) | | | | | |
|---|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| | 2024 Actual | 2025 Estimate | 2026 Estimate | 2027 Estimate | 2028 Estimate |
| Real Gross Domestic Product (% change) | 2.8% | 2.0% | 2.0% | 1.7% | 1.8% |
| US Consumer Price Index (% change) | 2.9% | 2.7% | 3.0% | 3.2% | 3.1% |
| Light Motor Vehicle Sales (millions of units) | 15.9 | 16.1 | 15.5 | 15.7 | 15.8 |
| US Unemployment Rate (%) | 4.0% | 4.3% | 4.8% | 4.9% | 5.0% |
| Real Michigan Personal Income (% change) | 1.6% | 2.2% | 0.0% | 0.3% | 0.4% |
| Michigan Wage & Salary Employment (% change) | 0.6% | 0.8% | (0.1%) | 0.2% | 0.1% |

HOW TO USE THIS BUDGET DOCUMENT

This document outlines the City's operational master plan for the coming budget year. This section is intended to acquaint the reader with the organization of the budget document and assist in obtaining the optimum from the information contained in this document.

The budget is divided by tabs into sections. A **Table of Contents** tab is included in the beginning of the book.

The **City Manager's Message**, which capsulizes the objectives of the budget along with the story behind the raw numbers, is presented in the second tab. It identifies major issues, outlines decisions to be made by the City Council during budget review and adoption, and communicates a thorough understanding of the budget impact for the upcoming fiscal year. A Tax Overview is also included in this tab which outlines the City's Total Tax Rate and its allocation between funds. A graphic portrayal of the budgetary fund revenues and expenditures by sources and uses is also presented in this section. An Organizational Chart is provided for the entire City organization. A chart depicting the City's financial and accounting fund structure is also included in this section. Department Organizational Charts are provided in each department's budget section.

The **General Fund** section contains revenue and expenditure summaries for the General Fund as well as brief detail and narratives on each major revenue category. Revenue and expenditure schedules include actuals for the past two completed years, the current fiscal year's amended budget, projected actuals for the current fiscal year, and the proposed/adopted budget. Expenditures are broken down into these categories: personnel, operating supplies, professional & contractual services, and capital outlay. The General Fund is further subdivided into major functional areas of activities such as: Boards, Commissions & Agencies; General Government; Public Safety (Police and Fire); Planning & Community Development; Public Services; and Special Services.

Departmental Expenditures are grouped by activity. Included in each section are narratives describing the department or division's mission, followed by goals, performance objectives and performance indicators. The performance indicators are divided into service level and efficiency measures. Also included is an organizational chart, staff position listing and a summary which highlights how we project the current year will end, in total, compared to the budget; as well as how next year's proposed budget, in total, compares to the current year. This is followed by the line-item detail budget, key trends shown graphically and capital outlay schedules.

The **Special Revenue Funds** section contains budget information and the proposed budget for funds that are maintained for specific revenue sources that are restricted or committed to expenditures for specific functions or activities. These restrictions/commitments are imposed by State Statute or Constitution, City Council Resolution or action by the City's electorate through the approval of special dedicated millages.

The **Debt Service Funds** section provides the budgetary funds for the payment of annual debt service (principal and interest payments) on bonds, which were issued by the City or on behalf of the City by the County.

How to Use This Budget Document

The **Capital Projects Funds** section contains budget information for the Capital Improvement Fund, including both the capital improvements plan and the capital improvements budget and a description of the difference between the two and how they are interrelated is also included. This section also includes the Golf Course Capital Improvement Fund and Revolving Special Assessment Fund.

The **Component Unit** section contains budget information for the Brownfield Redevelopment Authority Budget and Corridor Improvement Authority.

The **Supplemental Information** section contains financial plans, charts and graphs illustrating the City's financial condition and other statistics and demographics of the community. The budget resolution is included in this section of the final adopted budget.

A **Glossary** at the back of this book which defines technical terms used throughout the budget document is included in this section of the final adopted budget.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Farmington Hills
Michigan**

For the Fiscal Year Beginning

July 01, 2025

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award of Distinguished Budget Presentation to the City of Farmington Hills for its annual budget for the fiscal year beginning July 1, 2025.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.

This Distinguished Budget Presentation Award represents the 42nd consecutive award the City of Farmington Hills has received.

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OFFICE OF CITY MANAGER

April 2026

**To: Honorable Mayor and City Council
Residents of the City of Farmington Hills**

INTRODUCTION

I am excited to present the Fiscal Year 2026-27 Budget for the City of Farmington Hills. This is the culmination of months of hard work, creativity, and dialogue between the City Council, citizens, and staff. As the City enters the second half of its first great century, we will continue to honor our heritage, and do our best to serve the hard-working people who make Farmington Hills a great place everyday.

The Budget is the most important document that the City Council adopts. It contains the City Council's governing policies and organizational blueprint, which ensure fair, transparent and effective government for the citizens of Farmington Hills. The Budget also contains the City Council's Goals with measurable objectives and results for the Administration and the Departments to achieve and to be held accountable to.

The budget development begins with the City Council's annual Goals and Objectives session, held this year in February 2026, which identified potential changes in programs, activities, and projects to better realize the City's long-term vision.

Throughout the Budget process, input has been sought from the City Council, residents, staff, and consultants to better prioritize and direct the City's resources toward the programs, projects and activities that have the greatest potential for helping us achieve the City's goals and meet the City's most pressing needs.

The Budget is aligned with Mid-Term Goals (1 to 5 years) and Long-Term Goals (5 years or more), and guide priorities for the Budget. A 5-Year Capital Plan is adopted by the Planning Commission every March and forms the basis for the Capital projects that are included in this Budget. The Planning Commission and City Council have completed the City's new Master Plan, which will help set the context for positive change in future Budget cycles.

Commercial office property is roughly 21% of the City's property tax base, and continues to be the subject of scrutiny as multi-year leases in place before the Pandemic have recently expired; happily, this sector has remained stable, with an increase of 1.98% for FY 2026-27. The Residential sector remains stable, representing 70% of the City's property tax base, with an increase of 4.25% in FY 2026-27. As a result, the City's overall tax base has continued to grow by 3.96% for FY 2026-27.

This Budget provides continuity in critical services and infrastructure, improvements in public safety, all while broadening our approach to addressing social and economic challenges in our community.

Transmittal Letter

In addition to supporting new initiatives and leadership, this Budget improves core public services such as police and fire protection, while maintaining roads, sidewalks, drains and other public infrastructure. This is the fifth Budget that includes the full-time operation of the Hawk Community Center, a regional attraction for outdoor sports, fitness, aquatics, theatre, arts and crafts, and a wide array of programs for the enjoyment of families and people of all ages and interests, including an e-sports facility. The Hawk is part of the City's superior parks system, including our renowned Heritage Park, the Costick Center, as well as the City's successful municipal golf course and ice arena.

The City is exploring creative ways to improve facilities and programming and to make them financially sustainable for the long-term. This includes a potential long-term partnership with Oakland County Parks, which is proposed to involve the co-branding of Heritage Park, with potential net savings of \$300 thousand per year for the City, and support from the newly passed/updated Oakland County Parks Millage to finance the replacement of Heritage Park facilities, including the Splash Pad, as well as a contribution of \$4 million from Oakland County Parks of support for important Special Services capital improvement projects.

BUDGET OVERVIEW

Total Ad Valorem taxable value increased by 3.96% in 2025. The increase in taxable value is the result of a 3.73% increase in real property taxable value, and a 3.04% decrease in personal property taxable value. The increase in real property taxable value is the result of a 4.25% increase in residential values, a 1.98% increase in commercial values, and a 3.99% increase in industrial values.

The City will be impacted by a Headlee Millage Rollback in FY 2026-27. The Headlee Rollback is a requirement of the Michigan Constitution, and results in the reduction of a local government's property tax rates if the growth of taxable property value (excluding new construction) exceeds the rate of inflation for any given year. The ultimate result is that growth in property tax bills do not exceed the rate of inflation.

Total City costs to provide healthcare benefits for City employees, including costs of full-time employees opting-out and new costs for eligible part-time employees, plus dental and optical benefits are estimated to be approximately \$6.2 million for FY 2026-27. The City's Defined Benefit Pension and Retiree Healthcare Contributions are approximately \$12.2 million for FY 2026-27.

GENERAL FUND REVENUE

The total General Fund Revenue Budget of \$86.2 million for FY 2026-27 (including transfers-in from other Funds) represents an increase of \$3.0 million or 3.5% when compared to the Adopted FY 2025-26 Budget of \$83.3 million, based primarily on an increase in Property Tax Revenues (\$1.6M) due to inflation, strong residential market growth and sales, which grew Taxable Value by 3.96%, respectively, and a Proposal A inflationary cap of 5%, and increases in Interest Earnings revenue (\$0.8M), reflecting the impact of increases in the Federal Reserve rate on investments of operational cash by the City that are allowed under State Public Act 20 of 1943, and finally, Fees increases (\$1.2M) reflected increases in In-House Engineering Fees to support an increased level of Road Construction projects, funded by Road Millage Funding.

The total General Fund Revenue Budget of \$86.2 million for FY 2026-27 (including transfers-in from other Funds) represents an increase of \$2.3 million or 2.7% when compared to the FY 2025-26 Year-end Projection of \$83.9 million. The difference between this difference and the difference explained in the previous paragraph is primarily due to an estimated \$0.8 M increase in Interest Earnings Revenue vs. the FY 2025-26 Budget, due to the Federal Reserve maintaining relatively high interest rates, when they are widely anticipated to be brought down as inflation appears to be falling back to Federal Reserve target levels, based on March 2026 inflation reports.

GENERAL FUND EXPENDITURES

The total General Fund Expenditure Budget of \$90.0 million for FY 2026-27 (including transfers-out to other Funds) represents an increase of \$2.7 million or 3.1%, when compared to the Adopted FY 2025-26 Budget of \$87.3 million. This increase is due primarily to an increase of \$3.4 M resulting from the addition of Public Safety (Fire and Police) staff over the last few years, together with a decrease of \$0.6 M in Support Services specifically in the Consultants and Insurance line items, this was done to more closely align with the trends seen in the last few years and to reflect the state of billing post COVID.

The total General Fund Expenditure Budget of \$90.0 million for FY 2026-27 (including transfers-out to other Funds) represents an increase of \$4.6M or 5.2%, when compared to FY 2025-26 Year-end Projection of \$85.4 million. The difference between the FY 2025-26 Adopted Budget and FY 2025-26 Year-end Projection is estimated operational savings.

Transmittal Letter

GENERAL FUND - FUND BALANCE

The FY 2026-27 General Fund Budget is balanced with the use of \$3.8 million of Fund Balance. Total Fund Balance in the General Fund is estimated to be approximately \$59.4 million or 66.04% of total General Fund Expenditures plus Transfers-out at June 30, 2027.

The Budget calls for the use of General Fund balance in a planned and deliberate fashion:

- To pay \$1.6 million of annual debt service payments on the Hawk Community Center.
- To provide annual ongoing improvements to City facilities to ensure that they are in functional condition and are maintained/operated at the most efficient long-term cost.
- The current five-year Capital Improvement Plan proposes the optimal mixture of cash and debt financing to support capital projects. This will be accomplished largely through cash financing, and a modest amount of debt issuance to smooth budgeting impacts of capital projects. The State of Michigan's new Neighborhood Road Fund (NRF), created in FY 2025-26, is estimated to provide over \$4 million of new road funding per year for the City of Farmington Hills. This will allow the City to move the funding of \$4 million/year or more of Drain projects into the Road funds, relieving the General Fund financed CIP Fund of the burden of financing Drain projects.
- As promised, the Administration has completed its review of Special Services programs, facilities, and financing options with the Sports Facilities Company (SFC), producing an updated study to optimize the use of Community Center facilities, alter program offerings, fees, and to significantly increase memberships and program participation. The Proposed FY 2026-27 Budget includes the implementation of SFC recommendations, which will help reduce the City's General Fund deficit by nearly \$2 million/year, when fully implemented over the next three years.
- The City has committed to building a new Activity Center. The Proposed FY 2026-27 Budget includes \$1.8 million to hire an Architect to study the Hawk site as a possible location for this new facility, as well as providing a project cost estimate, and a timeline for implementation. Once this set of recommendations are received in the Fall of 2026, the City Council would make the final decisions as to the location, design, project scope, cost, and timeline, as well as financing options.

TAX RATE AND TAX ROLL

Approximately seventy (70%) percent of the tax roll is residential. Approximately thirty (30%) percent of the tax roll is non-residential and includes commercial (21.1%), industrial (3.4%) and personal property (4.9%). The average residential property taxable value increased by 4.5% from \$123,897 in 2025 to \$129,159 in 2026, which includes adjustments to existing properties plus the addition of new residential properties.

Using the proposed 2026 millage rates, this equates to an overall average property tax increase of \$86.92 directed to City taxes.

The Budget is based on a property tax rate of 16.5444 mills, a 0.0250 millage increase from FY 2025-26, a combination of (a) the voter's approval of the renewed Public Safety Millage in November 2025 (which included a restoration of cumulative Headlee reductions from 2016-2025) of 0.1113 mills and (b) 2025 Headlee Reductions of 0.0863 mills. This net millage increase will result in a \$3.10 increase in City property tax revenue from the average residential property owner compared to FY 2025-26.

ALL BUDGETED FUNDS

The total Budgeted Expenditures for all Budgeted Funds (excluding interfund transfers) for FY 2026-27 is approximately \$206.2 million, compared to approximately \$193.0 million for FY 2025-26. This represents a 6.8% increase in expenditures from FY 2025-26, representing inflationary increases and other increases in operating expenditures detailed above.

BUDGET HIGHLIGHTS

The following is a summary of major programs/projects that are completed/ongoing from the FY 2025-26 Budget. They are broken down into FY 2025-26 Ongoing Programs and/or Accomplishments and FY 2026-27 Programs and Projects.

Fiscal Year 2025-26: Ongoing Programs/Projects and/or Accomplishments

- **Economic Development** – The Grand River Corridor Study was approved by City Council in October 2024 and is well underway, including a completed online public survey, and listening sessions with stakeholders. When completed, this project will enable the Administration to recommend updated policies and programs to support public and private investments, resulting in a robust new future for businesses, residents, and customers of the Grand River Corridor.
- **SiFi** - This exciting project will add over \$140 million of broadband investment into 10 GB speed state-of-the-art fiber optic lines and equipment into the City, providing every parcel of land in the City with the opportunity to connect to super-high-speed internet service. Farmington Hills is the first community in Michigan to partner with SiFi, and the City bears no direct cost or risk for this transformational project!
- **Major Roads** – The following significant major road projects were completed:
 - o Industrial/Commercial Rd Rehabilitation
 - o Halsted Road, Twelve Mile Road to Fourteen Mile Road
 - o Folsom Road, Nine Mile Road to Orchard Lake Road
- **Local Roads** – The following significant local road projects were completed:
 - o Coventry (Scottsdale Rd.)
 - o Richland Gardens Area Project
- **New Equipment** – The following significant equipment was or will be placed into service:
 - o Public Services: replaced one (1) 10 yard dump Truck
 - o Special Services: golf cart fleet, mowers, other equipment.
 - o Police: Replacements of marked police vehicles.
 - o Fire: Replace one (1) Squad, & Fleet Vehicle

- **Public Facilities** – The following improvements were/are expected to be completed:
 - o Barrier Free (ADA) Improvements
 - o Police Building Site Improvements & Roof replacement
 - o Fire Station Improvements
 - o City Hall Lighting and Security Upgrades
 - o Ice Arena Building Improvements
 - o Electric Vehicle (EV) Charging Stations

Fiscal Year 2026-27: Programs and Projects

- **Special Services Capital Projects** – The Parks & Recreation Millage Fund will fund approximately \$1.04 million from Fund 410 for capital projects/outlays, Driving Range Netting/Improvements (\$150k), Rubber Flooring (\$150k), and various types of equipment.
- **Forfeiture Fund Capital Projects** – The Federal Forfeiture Fund will fund \$68,750 for ammunition, and \$61,500 for uniforms. The State Forfeiture Fund is proposed to spend \$52k on a variety of needs, including K-9 unit supplies and Radar Units.
- Sidewalks/Pathways – Sidewalk replacement along major roads will continue in FY 2026-27 including Farmington Road, east side, Glenmuer Street to Fourteen Mile Road.
- Construction Projects – The Major and Local Road Funds combined will expend approximately \$40.2 million in road improvements in FY 2026-27. The projects to be completed, which are primarily funded by Act 51 and road millage funds, are as follows:

Major Roads:

- o 13 Mile Road Reconstruction, Orchard Lake to Middlebelt - Design
- o 14 Mile Road Reconstruction, City Limits (Haggerty) to Drake - Design
- o 9 Mile Road and Pathway Improvements, Haggerty to Farmington - Design

Local Roads:

- o Scottsdale Road Reconstruction - Design
- o Rockshire, Edgemoor & Bramwell Gravel Road Conversion - Construction

COMMUNITY CENTER RENOVATIONS FUND

This Fund is designed to provide major capital improvements for the Hawk Community Center and the Costick Community Center. This Capital Project Budget includes a proposed \$70,000 to provide for any emergent capital needs in FY 2026-27, as well as the use of over \$700 thousand of State of Michigan legislative earmark dollars to renovate the 3rd Floor of the Hawk Community Center.

CAPITAL IMPROVEMENT FUND

In addition to the capital projects contained in the Parks & Recreation Millage Fund, Community Center Renovations Fund, Road Funds, Public Safety Millage Fund, Parks Millage Fund and Forfeiture Fund Budgets, the City plans to invest approximately \$6.7 million in FY 2026-27 on infrastructure and capital improvements benefiting the entire community.

The above program is comprised of building and site improvements, sidewalk construction, drainage improvements, technology enhancements, and the acquisition of equipment for the Public Services, Police and Fire Departments. While the revenue resources are limited, a proper balance of capital improvements needs to be maintained. Next year's program includes:

- Multiple city-wide facility improvements including the replacement and/or upgrade of pedestrian sidewalks, including segments on major roads including brick paver repair/replace, Farmington Road, east side, Glenmuer Street to Fourteen Mile Road, and Neighborhood Sidewalk Replacement Program SAD.
- Equipment for the Fire Dept. include the replacements of a Battalion Chief Vehicle, Squads, Utility vehicle to replace fleet vehicle, and Refurbish/Replace Fire Station Extractors.
- Equipment for the Police Dept. includes Body Armor Replacement, Grappler Vehicle Apprehension System, Carbyne Next Generation 911 System, and Motorola P25 Radio System.
- Equipment for the Public Services Department including a 10-Yard Dump Truck, Refurbish Existing Equipment, Sign Shop Truck – Replacement, and Portable Sewer Camera System - Replacement
- Technology upgrades include Infrastructure and software enhancements to support various departmental initiatives, Paging System, and POTs/Alarm phone replacement.

CITY-WIDE CAPITAL EXPENDITURES

The total amount of Budgeted capital expenditures for FY 2026-27 is approximately \$48.7 million, which is \$0.7 million less than the \$49.4 million Budgeted in FY 2025-26, reflecting a slight fluctuation in Road Construction Projects.

Of the total capital expenditures for FY 2026-27, approximately \$40.2 million is for Major and Local Road construction (Funds 202 and 203), \$6.7 million is for infrastructure/equipment included in the Capital Improvement Fund (Fund 404), \$1.0 million is for Parks & Recreation (Fund 208), and \$0.8 million is budgeted in the Public Safety Millage Fund (Fund 205) for Patrol vehicle replacement. Specific information is included in each respective Fund/Department.

PERSONNEL COSTS AND STAFFING

Farmington Hills still has one of the lowest employee-to-resident ratios of any local community while continuing to provide efficient and comprehensive services. We are always looking for ways to reduce costs while maintaining a quality workforce. City government is a people business. We serve people's needs and wants with people. This is a good staff with dedicated people who enjoy their work. I am proud of them every day. The Budget includes a 3.75% pay increase for general full-time employees, where applicable.

ACKNOWLEDGEMENTS

The past year has been highlighted by numerous achievements resulting in both state and national recognition due to the fine work of employees and the cooperation between the City Council, City Administration, and the residents. I am proud to present the following list of accomplishments:

- **The Finance Department** received the Distinguished Budget Presentation Award from the Government Finance Officers' Association (GFOA) for the FY 2025-26 Budget. This is the 42st consecutive year the City has received the award.
- **The Finance Department** received the Certificate of Achievement of Excellence in Financial Reporting from the GFOA for the City's Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2025, which was the 29th consecutive year the City has received this award.
- **The Finance Department, Human Resources Department, and Central Services Department** led the implementation of the new BS&A ERP, UKG Ready time and hours management software, and NeoGov HRIS software, which serve the entire City organization with state of the art municipal financial, employee management, and community development software, vastly improving internal and external customer service experience and unifying the City's ERP software platform for the first time.
- **The Special Services Department** 2025 was another record breaking year for the Department of Special Services, with over 6,600 campers participated in our diverse camp programs, 48,637 rounds of golf were played at the Farmington Hills Golf Course, 3.5 million practice balls hit at the Driving Range, and 23,728 Day Passes were sold at the Hawk.
- **The Police Department** received grants which supported police officer hiring, advanced tactical police training, mental health response training, community engagement, and officer well being and safety.
- **The Fire Department** completed the upgrade of Fire Station #5 (Headquarters) to include a state-of-the-art Emergency Operations Center, at a cost of \$3.2 million, of which \$3.0 million was funded by a grant from Michigan Department of Labor and Economic Opportunity.
- **Public Services Department** completed the successful reconstruction of Halsted Road from 8 Mile to 9 Mile Road. Enhancements to the corridor included full road replacement with new concrete pavement, the addition of a continuous center left tune lane for improved safety, and connection of sidewalk gaps to create an uninterrupted pedestrian route along this one-mile stretch.
- **Planning and Community Development Department** has successfully transitioned to a fully electronic permitting and application system through the combination of the new BS&A ERP software and Bluebeam, eliminating paper applications and plans, preserving the environment, and improving efficiency for applicants and staff.

Transmittal Letter

I would like to personally thank all the department heads for not only doing their usual excellent job of submitting reasonable and prudent Budget requests, but also for thinking ahead to proactively address the opportunities that present themselves to grow and improve our community.

Thanks also to those who have worked hard on putting together this Budget.

Michelle Aranowski, Director of Central Services
Carly Lindahl, City Clerk
Vickie Sullen-Winn, Director of Communications and Community Engagement
Charmaine Kettler-Schmult, Director of Community Development
Cristia Brockway, Economic Development Director
Stephanie Keimer, Secretary to the Finance Director
Brant Klassen, Accounting Specialist
Thomas C. Skrobola, Finance Director/Treasurer
Jon Unruh, Fire Chief
Jason Olszewski, Deputy Fire Chief

Lori Brown, Human Resources Director
John Piggot, Police Chief
Brian Moore, Assistant Police Chief
Jacob Rushlow, Director of Public Services
Tammy Gushard, Assistant Director of Public Services
Derrick Schueller, Superintendent, Public Works
Mark Saksewski, City Engineer
Bryan Farmer, Interim Director of Special Services
Brian Moran, Deputy Director of Special Services



Karen Mondora
Acting City Manager

MID-TERM AND LONG-TERM GOALS

MID-TERM GOALS (1 to 5 years)

- 1 Provide high quality dependable public services.
- 2 Implement programs and activities to reduce costs, increase revenues, and add efficiencies.
- 3 Enhance the safety of the city's residents and businesses, as well as visitors to the community.
- 4 Provide forums that encourage active participation in our local community and government.
- 5 Expand and retain the existing business base and enhance commitment to the redevelopment of the maturing sections of the city.
- 6 Provide a wide array of artistic, cultural, and recreation programs and activities to meet the changing leisure needs of the community.
- 7 Be proactive in the legislative process at the State and Federal level by representing the interests of the city.
- 8 Maintain an educated staff and provide a safe and positive work environment.
- 9 Ensure compliance with all federal, state, and local laws in addition to the rules and requirements of other governing agencies and organizations.
- 10 Participate in sound management practices to protect and enhance the environment.
- 11 Maintain a strong City identity and citizen participation by enhancing communication with the public.

LONG-TERM GOALS (5 years or more)

- 12 Assure the continued vitality of Farmington Hills as a premier community by preserving the tax base, the infrastructure and quality of life.
- 13 Improve the livability of the city.
- 14 Preserve and strengthen city home rule to maintain local control of local issues.

The goals in each departmental budget directly link to the City-wide mid and long-term goals. This is demonstrated by the number(s) in parenthesis at the end of each departmental goal. Achievement of the Department goals and City-wide mid-term goals assist the City's progress in meeting its long-term strategic goals.

LONG-TERM FINANCIAL PLANS

The City’s financial planning process assesses long-term financial implications of current and proposed policies, programs, and assumptions that develop appropriate strategies to achieve its goals. A key component in determining future options, potential problems, and opportunities is the forecast of revenues and expenditures. Financial forecasting is the process of projecting revenues and expenditures over a long-term period, using assumptions about economic conditions, future spending scenarios, and other salient variables. Revenue and expenditure forecasting does the following:

- A) Provides an understanding of available funding;
- B) Evaluates financial risk;
- C) Assesses the likelihood that services can be sustained;
- D) Assesses the level at which capital investment can be made;
- E) Identifies future commitments and resource demands; and
- F) Identifies the key variables that cause change in the level of revenue.

The City forecasts the General Fund five (5) years out from the adopted budget using conservative but realistic assumptions as its “Base Forecast”. Using the base forecast model, the City projects the annual and cumulative change to the General Fund – fund balance relative to its fund balance target range. If the base forecast reflects fund balance declining below the fund balance target range within the forecast timeframe, then alternative forecast scenarios are developed reflecting assumptions which keep fund balance within the target range.

THE BUDGETING PROCESS

Budgeting is a financial plan for utilizing the City's available funds during a fiscal year to accomplish established goals and objectives. It also:

- A) Provides citizens with an understandable financial plan in which the welfare of the citizens may be enhanced or reduced in the budgeting process;
- B) Prioritizes goals that will provide for community needs;
- C) Defines the financial plan that will be used to achieve stated goals;
- D) Determines the level of taxation required.

The budget compiles the financial data needed to support Farmington Hills' decision making/ policy development process. The budget is based on City Council Goals, the Capital Improvements Program and other planning and programming documents, the City's financial policies, City Council direction, current revenue restraints and City Manager and departmental review of operations.

City Council uses the following planning documents to guide its short and long term budget decisions. Valuable information is gathered from these plans and the residents who serve on the various Boards and Commissions responsible for their creation.

The Master Plan for Future Land Use

Provides guidelines for decisions on how land will be used. The master plan is: 1) a long-range, comprehensive and general guide for the development of land; 2) a map of future land uses and the supporting documentation describing the details, and 3) the result of an orderly process of survey and study of the basic planning elements - land use, natural features, populations and community facilities; residential, recreation, commercial, office and industrial land needs and thoroughfares and streets to provide for vehicular movements within and through the city.

The Parks and Recreation Master Plan

Focuses on the needs of current and future residents of Farmington Hills in order to continue providing programs and services to improve their quality of life. The Master Plan: 1) includes public input regarding the current and future park and recreation needs of Farmington Hills residents; 2) provides the Parks and Recreation Commission, Special Services staff, and other community stakeholders with information to guide parks and recreation planning for the next years, and 3) represents the needs and desires of current Farmington Hills residents and projects the needs of future residents based upon growth trends and demographic information.

The Capital Improvements Plan

Plans for and guides needed capital improvements and expenditures in a fiscally sound manner and ensures that improvements are consistent with the goals and policies of the city and the expectations of residents. A capital project or expenditure must: 1) impact the City-at-large or address a major need within the City in some specific way, 2) represent a public facility, 3) represent a physical improvement, and 4) require the expenditure of at least \$25,000.

The Economic Development Plan

Provides a framework for making sound decisions regarding the allocation of limited economic development resources. The mission is to: 1) maintain a healthy business climate, including the expansion of business in the international trade arena; 2) work cooperatively with the state, county, chamber of commerce, economic development corporation, schools, universities and others to provide basic business assistance to new and existing businesses in the community, and 3) strengthen and revitalize the economy by attracting and retaining quality jobs.

The Master Storm Drainage Plan

Provides the City with a plan and guide for the continued development of the city. The plan is flexible and allows and encourages the use of the natural open drainage system to its fullest.

LEGAL REQUIREMENTS

In addition to sound financial theory and principles, the City of Farmington Hills' budget process is governed by the City Charter and State Statutes of Michigan. "Article VI, General Finance" of the City Charter establishes July 1 through June 30 as the City's fiscal year and annual budget cycle for the City government.

Budget Document

The City Charter, approved by the electorate on May 8, 1973, and the State of Michigan Uniform Budgeting Act (Public Act 621 of 1978), which amended the Uniform Accounting Act of 1968 (Public Act 2 of 1968), mandates that the budget document present a complete financial plan for the ensuing fiscal year and contain the following:

- A) Estimates of all anticipated revenues of the City from all sources with comparative statement of actual amounts received from each or similar sources for the preceding fiscal year, the current fiscal budget, projected actuals for the current fiscal year and estimated amounts for the proposed budget year.
- B) Detailed estimates of all proposed expenditures for each department and office of the City showing expenditures for corresponding actual expenditures for the preceding fiscal year, budget amounts for the current fiscal year, projected actual expenditures for the current fiscal year and amount for the proposed fiscal year.
- C) Statement of estimated Fund Balance for the end of the current fiscal year.
- D) Statements of the bonded and other indebtedness of the City showing the debt redemption and interest requirements for the fiscal year and the amount of indebtedness outstanding at the end of the fiscal year.

Budget Procedure

As required by the City Manager, each City Officer must submit to the City Manager an itemized estimate of expenditures for the next fiscal year for the department or activities under his/her direction. The City Manager then prepares a complete itemized budget proposal for the next fiscal year and must present it to City Council not later than the first regular meeting in May. Prior to the adoption of the budget, at the first regular meeting in June, a Public Hearing on the budget must be held to inform the public and solicit input and comments from the citizenry. At least one week prior to the Public Hearing on the budget, copies of the budget document are on file at the City Clerk's Office and the public libraries for the review and inspection by the citizens. A Public Notice, published in a newspaper of general circulation in the community, announces the time and place of the meeting and the availability of the budget document for review.

Fiscal Year Budget

The budget process begins in January with the distribution of budget instructions and forms. Department requests are submitted by City officials in late January. Departmental budget reviews are held with the City Manager, Finance Director and Department Heads. After revenue projections are prepared by the Finance Department, expenditure requests are reconciled by the City Manager and Finance Director to conform to revenue projections and a recommended budget is presented to City Council.

The City Council holds public study sessions with the City Manager, Finance Director and Department Heads, at which input from the public is received.

A Public Hearing to receive additional citizen input and comments is scheduled for May or June, after a public notice is published in the Oakland Press. The Budget Document, including a schedule of all Study Session dates and the Public Hearing date is available for review by interested parties at the City Clerk's Office at City Hall and the two branches of the District Library. The Budget Document and Tax Rate are adopted in June, after the Public Hearing.

The final budget document evolving from the budget process consists of 13 major sections and contains the budget message, budget overview, budgets including revenue and expenditure estimates for the upcoming fiscal year for the General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, Component Units and the Budget Resolution.

The budget is constructed in compliance with the State Uniform Accounting Budgetary Act of 1968 (Public Act 22 of 1968), as amended, which categorizes elements of the accounting and budget system into Funds, Departments or categories, Reserves and Expenditures.

The operations of each fund are accounted for as a separate self-balancing set of accounts that consist of assets, liabilities, fund equity and appropriate revenues and expenditures.

Budget Appropriation and Amendments

The City budget is adopted by the City Council on an activity, or function/department, or fund basis. The City Manager is authorized by Budget Resolution to make budgetary transfers within the appropriation centers established through the budget. However, all transfers between appropriation centers may be made only by further action by the City Council.

City Council may make additional appropriations during the fiscal year for unanticipated expenditures required by the City, but such additional appropriations shall not exceed the amount of actual and/or anticipated revenue and available fund balance as estimated in the budget unless the appropriations are necessary to relieve an emergency endangering the public health, safety or welfare. The Council may also reappropriate funds among appropriation centers. Council is apprised of the budget status through quarterly reports prepared by the Finance Department.

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| BUDGET CALENDAR FY 2026/27 |
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|---------------------------|--|
| November - December 2025 | Finance Department prepares budget documents and instructions for Department Directors |
| January 9, 2026 | Electronic distribution of budget documents and instructions and forms to Department Directors |
| January 12 - 16, 2026 | Pre-submittal Meetings with Departments and Finance and HR (optional) as requested by department heads. HR will attend if requested by a department |
| By February 6, 2026 | Departmental Budget Requests submitted to Finance Department (including personnel change requests, which Departments will also share with HR) |
| February 11, 2026 | City Council Goal Setting Meeting |
| By February 13, 2026 | Major and Local Road Budgets submitted to Finance Department |
| February 23 - 27, 2026 | Finance Department Budget Review Meetings with Departments. HR will attend the 1st part if a department submits a personnel change request |
| March 9 - 13, 2026 | City Manager Budget Review meetings with Departments and District Court on General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, and Component Units. HR will attend the 1st part if a department submits a personnel change |
| March 16 - April 17, 2026 | Budget Document Preparation |
| April 22, 2026 | Transmittal of FY 2025-26 draft budget document to City Council |
| May 4, 2026 | Budget Overview presented to City Council at Study Session |
| May 4 - 5, 2026 | Budget review study sessions with City Council |
| June 1, 2026 | In accordance with City Charter Section 6.04 and MCL Section 141.412, at least six (6) days before the Public Hearing below, the City Clerk: - files a Public Notice of the Public Hearing on Proposed FY 2026-27 Budget and tax rates to support the Proposed Budget, and - makes a copy of the Proposed FY 2026-27 Budget document available to public |
| June 8, 2026 | Public Hearing and Adoption of Proposed FY 2026-27 Budget Resolution and tax rates to support the Proposed Budget |

FINANCIAL POLICIES

GENERAL

All budgetary funds must be balanced. Total anticipated revenue plus appropriations from the beginning fund balance and reserves, in excess of prudent designations of fund balance and reserves, must equal total estimated expenditures for all funds.

The City will strive to establish and maintain an unassigned fund balance of 15-25% of the General Fund expenditures for the subsequent year to pay expenditures caused by unforeseen emergencies, cash shortfalls caused by revenue declines or delays and mitigate the need for short term borrowing.

General fund encumbrances outstanding at the fiscal year end will not be charged to the current year budget but may be assigned from fund balance and automatically re-appropriated in the new budget year and when paid charged to the new fiscal year. The new fiscal year budget may need to be amended to support the re-appropriated encumbrances, if budget funds were not sufficiently available to be carried forward with the encumbrances.

All budgets shall be adopted on a basis consistent with generally accepted accounting principles promulgated by the Governmental Accounting Standards Board. Revenues are budgeted when they become measurable and available and expenditures are charged against the budget when they become measurable, a fund liability has been incurred and that liability will be liquidated with current resources.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the City conform to generally accepted accounting principles as applicable to governmental units. The following is a summary of the significant accounting policies.

FUND ACCOUNTING

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The various funds are grouped into generic fund types in two broad categories as follows.

BUDGETARY & GOVERNMENTAL FUNDS

General Fund

The General Fund has been identified as a major fund and contains the records of the ordinary activities of the City which are not accounted for in another fund. The fund contains appropriation for all operating departments of the city. City Council has broad discretionary powers over the utilization and financial resources of the General Fund. General Fund activities are financed by revenues from general property taxes, state-shared revenues and other sources.

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of earmarked revenues or financing activities requiring separate accounting because of legal or regulatory provisions. The primary special revenue funds are the Major and Local Road Funds, and the Public Safety Millage Fund which have been identified as major funds. The dedicated Recreation Special Millage Fund is also a Special Revenue Fund.

Debt Service Funds

Debt Service Funds are used to account for the annual payment of principal, interest and expenses in connection with certain long-term debt other than enterprise fund bonds payable. The Local Road Special Assessment Debt Fund has been identified as a major fund.

Capital Projects Funds

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities or outlays, other than those of proprietary enterprise funds. The Capital Improvement Fund has been identified as a major fund, and is used to account for the development of capital facilities and equipment other than those for Roads and Utilities.

Enterprise Funds

An Enterprise Fund is established when the intention is that the costs of providing goods or services is financed or recovered primarily through user charges. Enterprise Funds include the Water & Sewer Funds, which are included as a Financial Plan in the Supplemental Information section of this document.

COMPONENT UNITS

Component Units are legally separate entities for which the City is financially accountable. The Brownfield Redevelopment Authority is a Component Unit of the City created to facilitate the implementation of plans for the identification, treatment and revitalization of environmentally distressed areas within the City designated as Brownfield Redevelopment Zones. The Corridor Improvement Authority Fund is a Component Unit of the City created to correct and prevent deterioration in business districts, encourage historic preservation, and promote economic growth.

FIDUCIARY FUNDS

Trust and Agency Funds

Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, organizations, other governments or other funds. These include the Retirement System and Agency Funds. The Retirement System is accounted for in the same manner as a proprietary fund. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The financial activity of the Agency Funds is limited to collection of amounts which are subsequently returned or paid to third parties and, accordingly, are limited to cash transactions.

BASIS OF ACCOUNTING

The budgets of General Governmental Funds are prepared on the modified accrual basis of accounting. Under this method, the City recognizes revenue when it becomes both measurable and available to finance current City operations. Expenditures are recorded when the related fund liabilities are incurred, except principal and interest on general obligation long-term debt, which are recorded when due. Modifications in such method from the accrual basis are as follows:

- A) Property taxes and other revenue that are both measurable and available for use to finance operations of the City are recorded as revenue when received.
- B) Interest on bonded debt and other long-term debt is not recorded as an expenditure until its due date.
- C) Payments for inventoriable types of supplies are recorded as expenditures at the time of purchase.
- D) Normally, expenditures are not divided between years by the recording of prepaid expenses.

Enterprise, and non-expendable Trust and Pension Trust Fund are prepared on the full accrual basis. Under this method, revenues are recognized when earned and expenses are recognized when incurred.

CAPITAL ASSETS

Capital assets used in governmental fund type operations are recorded as expenditures at the time of purchase. All capital assets are recorded at cost, or if donated, at their estimated fair value on the date donated.

WATER AND SEWER SYSTEMS

Oakland County operates the City's water and sewer systems by contract. Periodically, the County transfers the net revenues to the City, which deposits them in the Water & Sewer Fund.

INVESTMENTS

Investments are recorded at cost, which approximates market value.

ELIMINATIONS

The total data presented is the aggregate of the fund types. No consolidating or other eliminations were made in arriving at the totals; therefore, they do not present consolidated information.

LEASE-PURCHASE CONTRACTS

The City is involved in the purchase by lease contract of the 47th District Court Facility from the City of Farmington Hills Building Authority, a City-created and directed authority, whose sole business activity is acquiring and leasing property to the City. Building Authority operations consist of the issuance and repayment of debt and the construction of facilities, all of which are reported in the appropriate City funds. The financial statements of the City of Farmington Hills Building Authority are consolidated with the financial statements of the City as follows:

- A) Assets of the Building Authority which are held for payment of outstanding bond issues are reported in the Debt Service Funds.
- B) Construction activities are recorded in a Capital Projects Fund.
- C) Fixed assets (completed construction projects) of the Building Authority are reported as Capital Assets.
- D) Remaining amounts due on bonds issued by the Building Authority are reported as non-current liabilities.

CAPITAL IMPROVEMENT BUDGET POLICIES

The City annually prepares and updates a Six Year Capital Improvement Program. This Program contains projects and equipment costs generally in excess of \$25,000. Total project cost and sources of funding, along with project descriptions, are outlined in the Capital Improvement Program. Areas included in the Program are: drainage, sanitary sewers and watermains, public facilities, sidewalks, transportation, equipment and parks and recreation facilities.

The purpose of the Six Year Program is to facilitate the orderly planning and infrastructure improvements, maintain, preserve and protect the City's existing infrastructure system and to provide for the scheduled replacement of equipment, and for the acquisition of new equipment, in order to insure the efficient delivery of services to the community.

In addition to the Six Year Capital Improvement Program, the City prepares a Capital Improvement Budget, which implements the first year of the Capital Improvement Program, to the extent that resources are available.

FINANCIAL REPORTING & AUDITING POLICIES

In accordance with Section 6.10 of the City Charter, an independent audit of all City funds is conducted annually by a Certified Public Accounting Firm. The Comprehensive Annual Financial Report (CAFR) is subject to the annual audit.

The annual audit will be conducted in accordance with generally accepted auditing standards (GAAP). The scope and procedures of the audit will be in conformance with the "Engagement Letter" signed by the City and the auditors. The City fully complied with the Governmental Accounting Standards Board (GASB) Pronouncement 34 in the most recent audits. The basis for budgeting follows the same basis as the audited financial statements.

While the City's annual audit includes the Water & Sewer Fund and Pension Funds, the annual budget does not include the Water & Sewer Fund and Pension Funds.

The City maintains a high standard of accounting practices. Accounting standards will conform to generally accepted accounting principles as established by GASB.

The Finance Department maintains a system of internal controls to safeguard the City's assets and insure accurate and timely accounting, reporting and disclosure.

The Finance Department prepares monthly budget and financial reports for internal management purposes. In addition to financial audits, every five years, the City conducts a Managerial Audit. These audits are conducted by an independent consultant or consultants chosen by City Council, who determines the scope of the audit, as well as the nature of the report that is presented to City Council.

CASH AND INVESTMENT POLICIES

On November 16, 1998, the City Council adopted an extensive Investment Policy for all the funds of the City, excluding Employee Pension Assets. This Policy has been amended as recently as February 26, 2018.

The Policy stresses legal compliance with Public Act 20 of 1943 as amended by Public Act 196 of 1997 as to type of investments permitted, which include certificates of deposits, treasury bills, obligations of U.S. Government agencies, notes, bonds, commercial paper (two highest ratings), repurchase agreements, bankers acceptances, pools or mutual funds with legal investments and full faith and credit U.S. agency paper.

The investment objective of the City is "S.L.Y.," Safety, Liquidity and Yield.

The City has received certification from the Municipal Treasurer's Association of the United States and Canada, certifying that the City's Investment Policy meets the standards established by that body.

The City's Investment Policy covers the following areas and topics:

- A) Objectives
- B) Combining of funds/prorating of interest among funds
- C) Delegation of authority (employees authorized to place investments)
- D) Prudence - Prudent Person Principle
- E) Ethics and Conflict of Interest
- F) Internal Control
- G) Reports and Accounting
- H) Diversification of percentages of portfolio allowed for each type of investment maturity schedule and financial institution
- I) Criteria for selecting banks and dealers
- J) Safekeeping, custody, investment procedure and internal control
- K) Glossary of terms

DEBT MANAGEMENT POLICY

The City limits short term borrowing to cover cash flow shortages through the issuance of tax anticipation notes. The issuance of long-term debt will be limited to capital improvements or projects that cannot be financed from current revenues or resources. For purposes of this policy, current resources are defined as that portion of fund balance in excess of required reserves.

The maturity of the bond issues will not exceed the useful life of the capital improvement project. Long term bonding will be considered when future citizens will receive a benefit from the improvement. The City's Statement of Legal Debt Margin calculation is located in the Debt Service Fund Section of this Budget Document.

The City will limit its general obligation long term debt to 10% of the City's State Equalized Value (Assessed Value), excluding the following bonds from the limitation:

- A) Special Assessment Bonds;
- B) Mortgage Bonds;
- C) Transportation Fund Bonds;
- D) Revenue Bonds;
- E) Bonds issued, or contract or assessment obligations, incurred to comply with an order of the Water Resources Commission or a court of competent jurisdiction;
- F) Other obligations incurred for water supply, sewage, drainage or refuse disposal projects necessary to protect the public health by abating pollution;
- G) Bonds issued for the construction, improvement or replacement of a combined sewer overflow abatement facility;
- H) Bonds issued to pay premiums or establish self insurance contracts in accordance with Act 202, Public Acts of Michigan, 1943, as amended;

In addition, the City will establish and follow general debt limitation guidelines for the debt capacity measures below:

- A) Net Debt as a Percentage of Taxable Value;
- B) Net Debt per Capita;
- C) Net Debt per Capita as a Percentage of Income per Capita;
- D) Annual Debt Service Expenditures as a Percentage of Annual Total Expenditures for the Governmental Activities; and
- E) Annual Debt Service Expenditures as a Percentage of Annual Total Revenue for the Governmental Activities.

All other bonds are not subject to financial limitations.

The City will maintain communications and relations with bond rating agencies and endeavor to improve or maintain its current bond rating annually.

TAX ABATEMENT POLICY

On February 9, 1998, the City Council adopted a Tax Abatement Policy. The Policy was revised on February 28, 2000, July 28, 2003, October 11, 2004 and January 28, 2019.

Criteria with which a business must comply in order for City Council to consider an Industrial Development District Tax Abatement Proposal.

- A) The abatement must include funding from a State or Federal program, unless the project is for redevelopment or rehabilitation or for new personal property only (if the new personal property request creates or retains new jobs within the City of Farmington Hills).
- B) The tax abatement will not cause a negative impact on local tax revenues.
- C) The business qualifying for an Industrial Development District Tax Abatement must remain within the City of Farmington Hills for twice the length of the tax abatement period and if a move out of the community should occur, the business shall repay the entire amount of the abatement and it shall be a lien on the property until paid.

PURCHASING POLICIES

On January 13, 2025, the City Council adopted a Resolution establishing the amended City Purchasing Policies and Procedures. These Policies comply with Section 9.12 of the City Charter authorizing the City Council to establish Purchasing Policies and require sealed bids to authorize all awards for goods and services over \$10,000. The Policy provides for a centralized purchasing system administered by the City's Director of Central Services, who reports to the City Manager.

All goods and services aggregating in excess of \$10,000 in a fiscal year are formally bid, which is in writing, sealed and submitted in accordance with written specifications and opened at a public bid opening. Bid awards exceeding \$25,000 are reviewed and approved by City Council. Purchase orders from \$10,000 - \$25,000 are approved by the City Manager after receipt of three written quotations. Items under \$10,000 are awarded by the Director of Central Services after solicitation of three verbal quotations.

The Policy also provides for procurement in cases of emergency situations threatening public health, welfare and safety, subject to after the fact review of the basis of the emergency and the selection of the particular vendor to be placed in the purchasing file.

The 12-page Policy Document and 17-page Procedures Document cover topics such as:

- A) Organization and Authority
 - 1) Role of the City Council
 - 2) Role of the City Manager
 - 3) Role of the Director of Central Services
- B) Standards of Conduct
- C) Policy Amendment Procedures
- D) Bid specification preparation, bidding procedures, bid opening, bid awards, correction of bids
- E) Rules against subdivision to avoid sealed bid and Council award procedures
- F) Procurement of professional services

REVENUE POLICIES

The City will maintain sound appraisal procedures and practices to reflect current property values.

The City will minimize the impact of property tax financing for city services by seeking alternative financing such as grants, user fees, and upgrading/enhancing the property tax base.

The City will project its annual revenues based on historical data, county, state and national economics and new statutes.

The City will finance essential City services that have a city-wide benefit from revenue sources generated from a broad base, such as property taxes and state shared revenues.

The City will review fee structures to charge the cost of service to the benefiting property owners and customers serviced, while being sensitive to the needs of low-income individuals.

The City will make all current expenditures with current revenues, avoiding procedures that balance current budgets by postponing needed expenditures, accruing future revenues, or rolling over short-term debt.

GRANTS MANAGEMENT POLICY

The City has established Policies and Procedures to Administer and Manage Federal Grant Awards.

The Policies and Procedures include the requirements for the Grant Development, Application and Approval Process; Grant Program Implementation; Financial and Budgetary Compliance; Recordkeeping; Allowable and Unallowable Costs; Cash Management; Davis-Bacon Act Compliance; Grant Eligibility; Equipment and Real Property Management; Grant Matching, Level of Effort and Earmarking; Period of Availability; Procurement and Vendor Suspension and Debarment; Program Income; Real Property Relocation and Acquisition; Grant Reporting; Record Retention and Access; and Sub-recipient Monitoring.

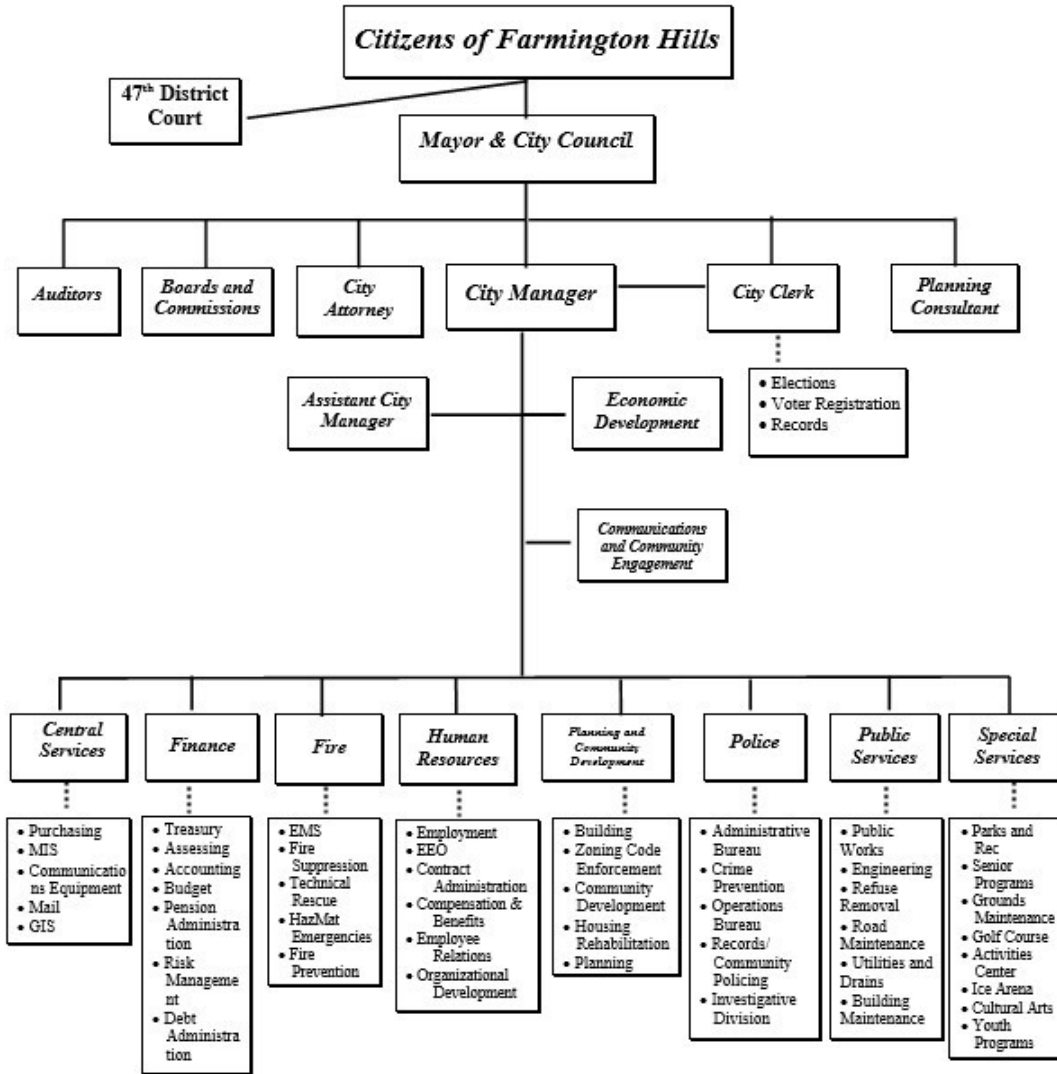
FINANCIAL POLICY BENCHMARKS

Financial Policy Benchmarks

Status

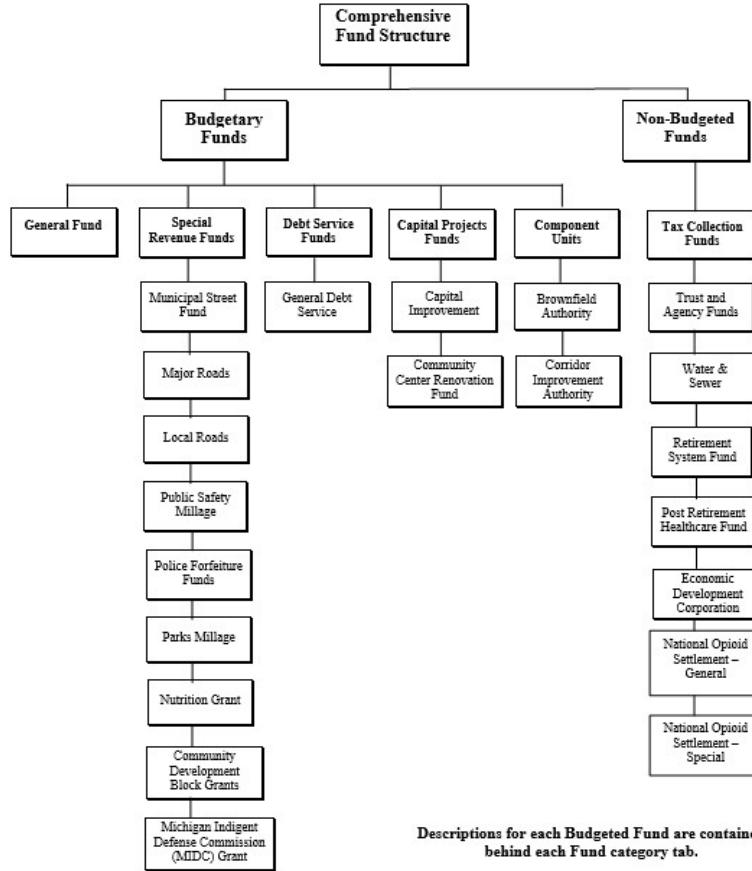
| | | | | | | | | | | | |
|---|--|-------------|-----------|-----------------|---------------|-----|--------------|-----|---------------|-----|--|
| <p style="text-align: center;"><u>Fund Balance</u></p> <p>Unassigned General Fund – fund balance = 15% - 25% of General Fund Expenditures + Transfers-out.</p> | <p style="text-align: center;"><u>Fund Balance</u></p> <p>Unassigned General Fund - fund balance = 80.5% of Expenditures + Transfers-out (FY 2024-25 audit).</p> | | | | | | | | | | |
| <p style="text-align: center;"><u>Accounting, Auditing, Financial Reporting Policy</u></p> <p>Produce Annual Comprehensive Financial Report (ACFR) in accordance with GAAP.</p> | <p style="text-align: center;"><u>Accounting, Auditing, Financial Reporting Policy</u></p> <p>Received the GFOA Certificate of Achievement of Excellence in Financial Reporting for the City’s FY 2024-25 ACFR for the 28th consecutive year.</p> | | | | | | | | | | |
| <p style="text-align: center;"><u>Revenue Policy</u></p> <p>Maintain a diversified and stable taxable revenue base.</p> | <p style="text-align: center;"><u>Revenue Policy</u></p> <p>2025 Taxable Value base comprised of:</p> <table style="margin-left: auto; margin-right: auto; border: none;"> <tr> <td style="padding: 0 10px;">Residential</td> <td style="text-align: right;">70%</td> </tr> <tr> <td style="padding: 0 10px;">Non-Residential</td> <td style="text-align: right;">30%</td> </tr> </table> | Residential | 70% | Non-Residential | 30% | | | | | | |
| Residential | 70% | | | | | | | | | | |
| Non-Residential | 30% | | | | | | | | | | |
| <p>Maintain sound appraisal procedures and practices to reflect accurate property rates</p> | <p style="text-align: center;">Equalization factor of 1.</p> | | | | | | | | | | |
| <p style="text-align: center;"><u>Investment Policy</u></p> <p>Analyze market conditions to maximize yields while maintaining the integrity and safety of principal.</p> | <p style="text-align: center;"><u>Investment Policy</u></p> <p>The City’s average rate of return on investments is comparable with the benchmark 3-month Treasury Bill Rate.</p> | | | | | | | | | | |
| <p style="text-align: center;"><u>Debt Policy</u></p> <p>Maturity of bond issues will not exceed useful life of capital improvements they finance.</p> | <p style="text-align: center;"><u>Debt Policy</u></p> <p>No bond issue has a maturity schedule beyond 25 years.</p> | | | | | | | | | | |
| <p>Maintain a sound relationship with major bond rating agencies and an investment grade bond rating.</p> | <p style="text-align: center;">Standard & Poor’s rating: AAA</p> | | | | | | | | | | |
| <p style="text-align: center;"><u>Capital Improvement Policy</u></p> <p>Maintain long range pre-planning of capital improvements and infrastructure.</p> | <p style="text-align: center;"><u>Capital Improvement Policy</u></p> <p>The Planning Commission annually prepares a six-year Capital Improvement Plan.</p> | | | | | | | | | | |
| <p>Implement annually capital improvements in accordance with an adopted six-year capital improvement program within revenue restraints.</p> | <p style="text-align: center;">Capital Improvements proposed for FY 26/27: Millions\$</p> | | | | | | | | | | |
| <table style="margin-left: auto; margin-right: auto; border: none;"> <tr> <td style="padding: 0 10px;">Facilities: \$</td> <td style="text-align: right;">1.7</td> </tr> <tr> <td style="padding: 0 10px;">Roads: \$</td> <td style="text-align: right;">40.1</td> </tr> <tr> <td style="padding: 0 10px;">Equipment: \$</td> <td style="text-align: right;">4.4</td> </tr> <tr> <td style="padding: 0 10px;">Drainage: \$</td> <td style="text-align: right;">6.6</td> </tr> <tr> <td style="padding: 0 10px;">Sidewalks: \$</td> <td style="text-align: right;">0.5</td> </tr> </table> | Facilities: \$ | 1.7 | Roads: \$ | 40.1 | Equipment: \$ | 4.4 | Drainage: \$ | 6.6 | Sidewalks: \$ | 0.5 | |
| Facilities: \$ | 1.7 | | | | | | | | | | |
| Roads: \$ | 40.1 | | | | | | | | | | |
| Equipment: \$ | 4.4 | | | | | | | | | | |
| Drainage: \$ | 6.6 | | | | | | | | | | |
| Sidewalks: \$ | 0.5 | | | | | | | | | | |
| <p style="text-align: center;"><u>Financial Policy</u></p> <p>Place emphasis on areas of long-term importance such as, employee relations, automation, and technology improvements.</p> | <p style="text-align: center;"><u>Financial Policy</u></p> <p>Funding for City-Wide technology ensures a reliable network and funding for employee development maintains positive employee relations.</p> | | | | | | | | | | |
| <p>Produce a budget document that is a policy tool, a public information document, a financial control mechanism and a management tool.</p> | <p>Received the GFOA “Distinguished” Budget Presentation award for FY 2025-26, which is the 42th consecutive year the City has received this award.</p> | | | | | | | | | | |
| <p>Integrate performance measurement and productivity indicators in the budget.</p> | <p>Continue to update budget document with performance measures including output and efficiency.</p> | | | | | | | | | | |
| <p style="text-align: center;">All budgetary funds must be balanced.</p> | <p>The budget is balanced – estimated revenue and available fund balance are equal to or greater than estimated expenditures.</p> | | | | | | | | | | |
| <p>Maintain adequate level of funding for employee retirement systems.</p> | <p>FY 2024-25 Funded Ratio (per the Actuarial Reports):</p> <ul style="list-style-type: none"> • Employees’ Retirement System 70% • Post-Retirement Healthcare Fund 114% | | | | | | | | | | |
| <p style="text-align: center;">Enhance the property tax base.</p> | <p>2025 Community Investment - New, Additions & Improvements: Residential: \$8.8 million in improvements/additions Commercial: \$4.7 million in improvements/additions</p> | | | | | | | | | | |

CITY OF FARMINGTON HILLS



CITY OF FARMINGTON HILLS FINANCIAL ORGANIZATION STRUCTURE

CITY OF FARMINGTON HILLS FINANCIAL ORGANIZATION STRUCTURE



BUDGETED EMPLOYEE STATISTICS

EMPLOYEE STATISTICS

| Department/Function | FY 23/24 | FY 24/25 | FY 25/26 | FY 26-27 | | |
|----------------------------------|------------|------------|------------|------------|----------------|---------------|
| | Full Time | Full Time | Full Time | Full Time | Part Time FTE* | Total |
| General Fund: | | | | | | |
| City Administration | 5 | 3 | 3 | 3 | 0.59 | 3.59 |
| Diversity, Equity, and Inclusion | 0 | 1 | 0 | 0 | 0.00 | 0.00 |
| Economic Development | 0 | 1 | 1 | 1 | 0.60 | 1.60 |
| Communications & Comm. Eng. | 6 | 7 | 7 | 7 | 0.65 | 7.65 |
| Finance | 20 | 20 | 19 | 19 | 1.75 | 20.75 |
| City Clerk | 6 | 6 | 6 | 6 | 0.43 | 6.43 |
| Human Resources | 5 | 8 | 8 | 8 | 0.60 | 8.60 |
| Central Services | 10 | 13 | 13 | 13 | 0.50 | 13.50 |
| Police | 152 | 152 | 153 | 156 | 11.22 | 167.22 |
| Fire | 73 | 73 | 77 | 85 | 0.00 | 85.00 |
| Planning & Community Dev. | 19 | 21 | 21 | 21 | 1.00 | 22.00 |
| Public Services: | | | | | | |
| Administration-PS | 4 | 4 | 4 | 4 | 0.00 | 4.00 |
| Road Maintenance | 22 | 22 | 22 | 22 | 3.40 | 25.40 |
| Building Maintenance | 4 | 4 | 4 | 4 | 0.00 | 4.00 |
| Engineering | 14 | 14 | 14 | 14 | 2.66 | 16.66 |
| D.P.W. Garage | 10 | 10 | 10 | 11 | 0.19 | 11.19 |
| Waste Collection/Recycling | 1 | 1 | 1 | 1 | 0.00 | 1.00 |
| Special Services: | | | | | | |
| Administration-SS | 15 | 15 | 15 | 15 | 23.10 | 38.10 |
| Senior Adults | 5 | 5 | 5 | 5 | 19.91 | 24.91 |
| Parks | 10 | 10 | 10 | 10 | 15.71 | 25.71 |
| Cultural Arts | 3 | 3 | 3 | 3 | 8.59 | 11.59 |
| Golf Course | 2 | 3 | 3 | 3 | 10.88 | 13.88 |
| Recreation | 5 | 5 | 5 | 5 | 1.50 | 6.50 |
| Ice Arena | 3 | 3 | 3 | 3 | 0.00 | 3.00 |
| TOTAL CITY | 394 | 404 | 407 | 419 | 103.29 | 522.29 |

*FTE (Full Time Equivalent) Represents part-time employee hours divided by 2080.

FULL TIME EMPLOYEE STATISTICS SUMMARY

| | FY 23/24 | FY 24/25 | FY 25/26 | FY 26-27 |
|----------------------------------|---------------|---------------|---------------|---------------|
| FULL TIME | 394.00 | 404.00 | 407.00 | 419.00 |
| FTE | 204.25 | 155.45 | 157.79 | 103.29 |
| TOTAL FULL TIME & FTE | 598.25 | 559.45 | 564.79 | 522.29 |

The number of full-time employees has been increased in FY 26-27 to reflect the following additional personnel:

- Eight (8) Firefighters
 - One (1) Executive Manager Civilian Operations
 - One (1) Dispatcher
 - One (1) Police Officer
 - One (1) Mechanic II
-
- Total New Personnel: Twelve (12)**

TAX OVERVIEW

The most important decision made annually by City Council is the establishment of the fiscal year tax rate levy and the allocation of this rate among the property tax supported Funds. The Tax Rate Millage for FY 2026/27 and the last three fiscal years and the taxable value for FY 2026/27 are outlined below:

Advalorem Taxable Value (subject to City taxation)* = \$4,876,453,955

IFT Taxable Value = \$3,921,722

| Source | Purpose | Date of Election | Date of Expiration | Last Tax Year | Proposed Tax Rate FY 2024/25 | Proposed Tax Rate FY 2025/26 | Proposed Tax Rate FY 2026/27 |
|------------------------------|--|------------------|--------------------|---------------|---------------------------------|---------------------------------|---------------------------------|
| | Operations | | | | 5.2723 | 5.2512 | 5.2172 |
| | Capital | | | | 1.9645 | 1.9566 | 1.9439 |
| | Debt Service | | | | 0.5866 | 0.5842 | 0.5804 |
| Charter PA 298 PA 359 | Total Charter Operating Millage | | | | 7.8235 | 7.7920 | 7.7415 |
| | Refuse Removal | | | | 0.6453 | 0.6657 | 0.6678 |
| | Advertising | | | | 0.0110 | 0.0106 | 0.0102 |
| Voted | Road Millage | 11/8/2024 | 6/30/2035 | 2034 | 1.8569 | 1.9920 | 1.9790 |
| Voted | Road Millage | 11/6/2018 | Perpetual | | 2.6063 | 2.5958 | 2.5789 |
| Voted | Parks | 8/17/2018 | 6/30/2029 | 2028 | 0.4530 | 0.4511 | 0.4481 |
| Voted | Public Safety | 11/4/2021 | 6/30/2032 | 2031 | 1.6575 | 1.6508 | 1.6400 |
| Voted | Public Safety | 11/4/2025 | 6/30/2036 | 2035 | 1.3706 | 1.3651 | 1.4668 |
| | Total Voted Millage | | | | 7.9443 | 8.0548 | 8.1128 |
| | TOTAL TAX RATE | | | | 16.4241 | 16.5231 | 16.5323 |

2026 TAXABLE VALUE ANALYSIS BY CLASS

| CLASS | 2025 Taxable | Net New | Adjustment | 2026 Taxable | % of Taxable Adjustment | % of Taxable Roll |
|---------------|---------------|------------|-------------|---------------|----------------------------|----------------------|
| COMMERCIAL | 1,009,811,110 | 4,756,916 | 19,952,764 | 1,034,520,790 | 1.98% | 21.21% |
| INDUSTRIAL | 162,267,970 | 32,790 | 6,471,410 | 168,772,170 | 3.99% | 3.46% |
| RESIDENTIAL | 3,308,094,140 | 8,526,741 | 114,505,494 | 3,431,126,375 | 3.46% | 70.36% |
| REAL PROPERTY | 4,480,173,220 | 13,316,447 | 140,929,668 | 4,634,419,335 | 3.15% | 95.04% |
| PERSONAL | 235,831,160 | 13,370,820 | (7,167,360) | 242,034,620 | -3.04% | 4.96% |
| GRAND TOTAL | 4,716,004,380 | 26,687,267 | 133,762,308 | 4,876,453,955 | 2.84% | 100.00% |
| GRAND TOTAL* | 4,716,004,380 | 26,687,267 | 133,762,308 | 4,876,453,955 | 3.40% | 100.00% |

* Including Net New.

ANALYSIS OF TAX SAVINGS FROM TAXABLE VALUE (T.V.) VERSUS S.E.V.*

| | 2026 S.E.V. | 2026 TAXABLE | S.E.V. TO T.V. REDUCTION |
|---------------|----------------|-----------------|-----------------------------|
| COMMERCIAL | 1,380,313,310 | 1,034,520,790 | 345,792,520 |
| INDUSTRIAL | 279,318,950 | 168,772,170 | 110,546,780 |
| RESIDENTIAL | 4,850,247,969 | 3,431,126,375 | 1,419,121,594 |
| REAL PROPERTY | 6,509,880,229 | 4,634,419,335 | 1,875,460,894 |
| PERSONAL | 242,150,600 | 242,034,620 | (115,980) |
| GRAND TOTAL | 6,752,030,829 | 4,876,453,955 | 1,875,344,914 |

Property taxpayer savings (using 2025 millage rates) are:

| | | |
|----------------|---------------|---------------|
| City Taxes at | 16.5231 mills | \$ 30,986,561 |
| Total Taxes at | 43.1827 mills | \$ 80,982,457 |

*S.E.V. - State Equalized Value (50% of Fair Market Value)

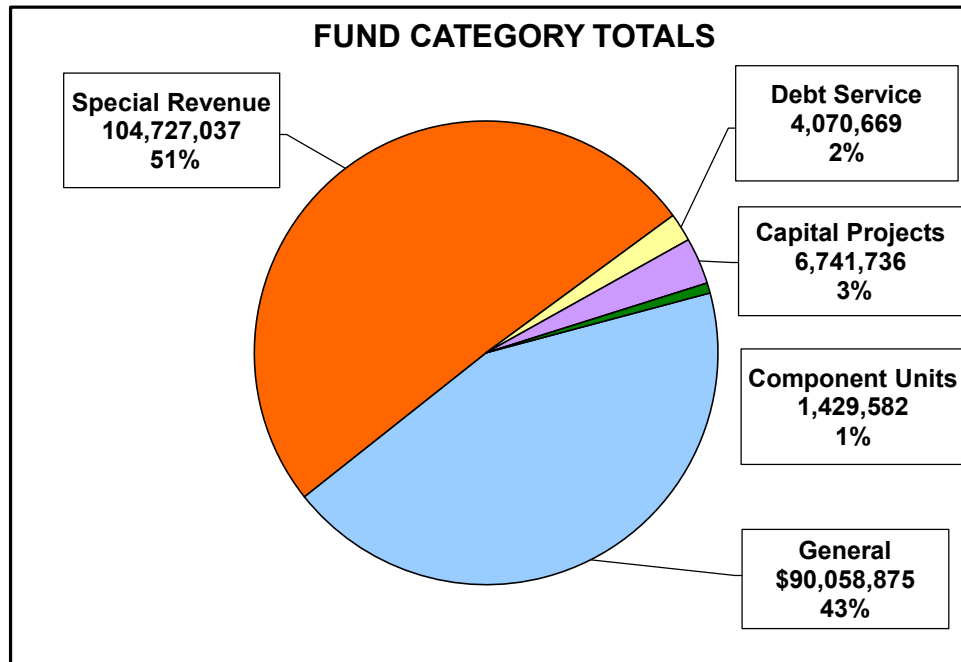
**2025 Farmington Schools Homestead tax rate

Pursuant to Michigan Law, property taxes are levied against Taxable Value, which is capped at the rate of inflation until the property is transferred. State Equalized Value represents 50% of market value and was the basis for the property tax levy until Proposal A was adopted in 1994.

FUND OVERVIEW

The City's General Fund accounts for 43.64% or \$89.9 million of the total expenditure budget, including inter-fund transfers. City resources for the entire City's operating departments are financed through the General Fund. The City Council has wide discretionary power over the financial resources attributable to this Fund. Detailed revenue and expenditures by Fund and revenue by source and expenditures by type are portrayed in schedules and graphs within this section as well as their percentage share of the total financial picture. The composition of the Fund category expenditures in the budget document including other financing uses (transfers out) are:

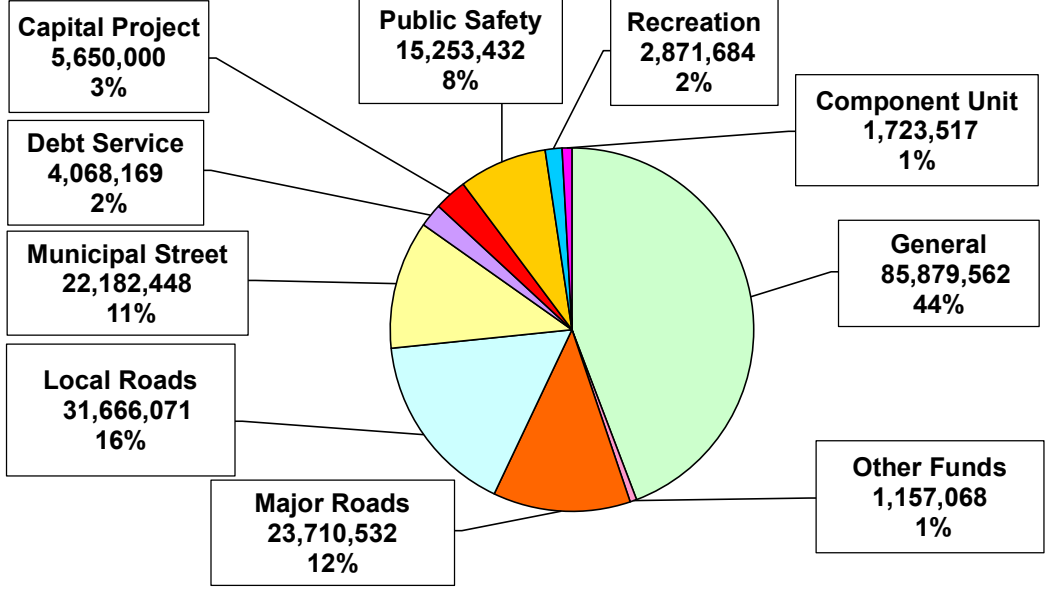
| Fund Category | Budget | Percentage |
|------------------|---------------|------------|
| General | \$90,058,875 | 43.50% |
| Special Revenue | 104,727,037 | 50.59% |
| Debt Service | 4,070,669 | 1.97% |
| Capital Projects | 6,741,736 | 3.26% |
| Component Units | 1,429,582 | 0.69% |
| Total | \$207,027,899 | 100.00% |



**SUMMARY OF BUDGETARY FUNDS
BY FUND TYPE FY 2026-27**

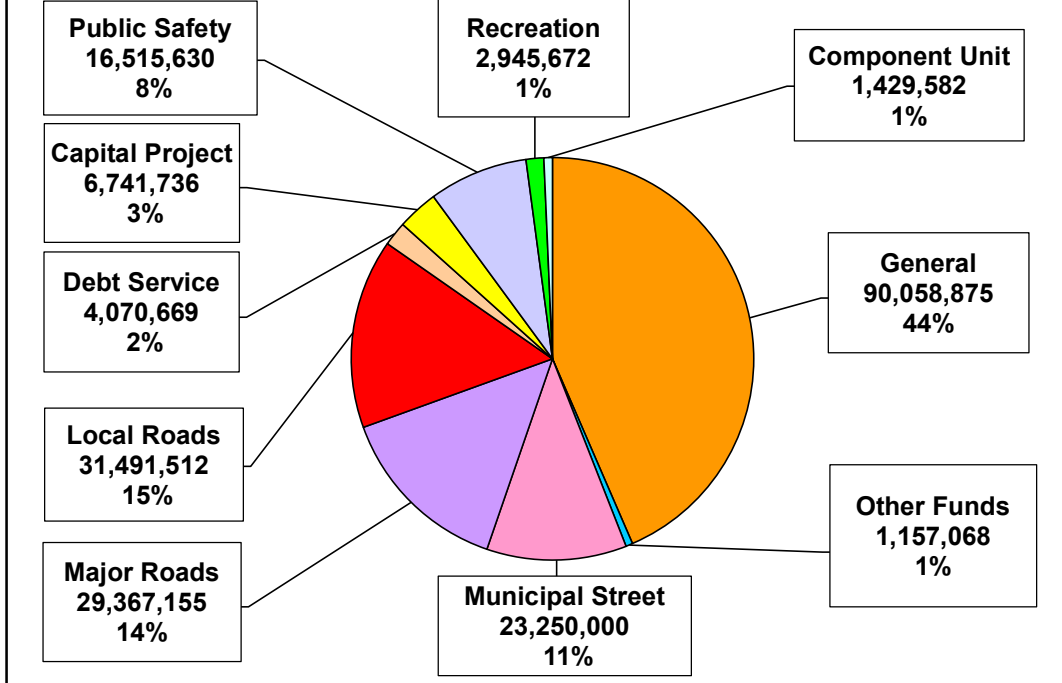
Budgeted: \$ 194,162,484

Revenue Dollars by Fund (including inter-fund transfers)



Budgeted: \$ 207,027,899

Expenditure Dollars by Fund (including inter-fund transfers)

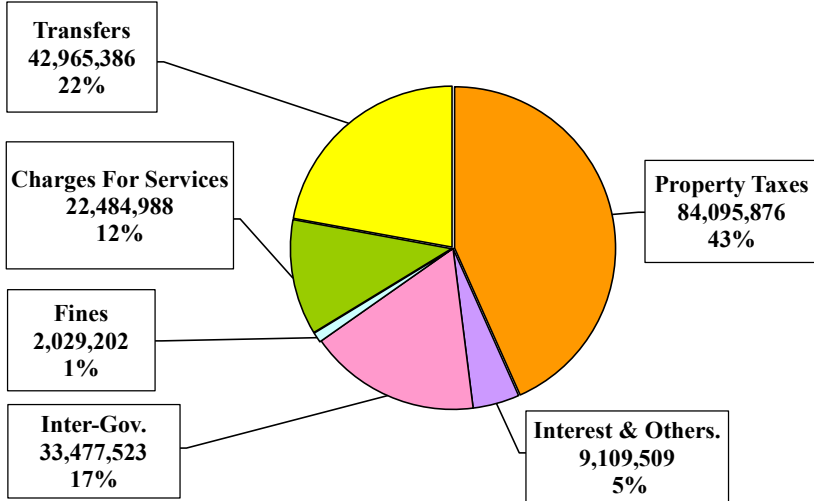


SUMMARY OF BUDGETARY FUNDS BY REVENUE SOURCE AND EXPENDITURE TYPE

FY 2026-27

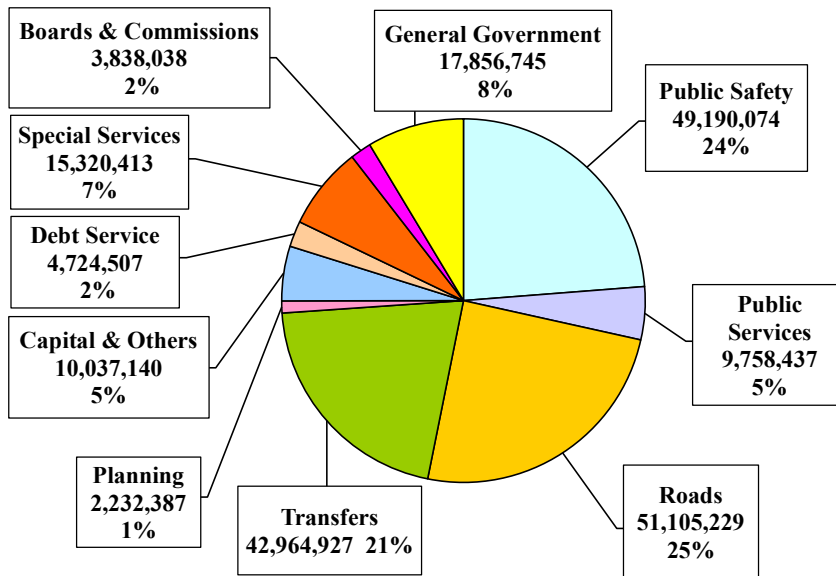
Budgeted: \$ 194,162,484

Revenue Dollars by Source (including inter-fund transfers)



Budgeted: \$ 207,027,899

Expenditure Dollars by Type (including inter-fund transfers)



Note: Variances between revenue and expenditures are from Fund Balance.

CONSOLIDATED BUDGET SUMMARY

FY 2026-27

| | General Fund | Special Revenue Funds | Debt Service Funds | Capital Project Funds | Component Units | Total Funds |
|--|---------------------|-----------------------------|--------------------------|-----------------------------|--------------------|---------------------|
| FUND BALANCE AT JULY 1, 2026 | \$63,315,260 | \$21,126,286 | \$49,706 | \$3,982,760 | \$4,716,698 | \$93,190,709 |
| REVENUES | | | | | | |
| Property Taxes | 43,360,494 | 39,031,233 | 0 | 0 | 1,704,148 | 84,095,876 |
| Intergovernmental | 11,189,845 | 22,137,678 | 50,000 | 100,000 | 0 | 33,477,523 |
| Charges for Service | 22,484,988 | 0 | 0 | 0 | 0 | 22,484,988 |
| Interest Income | 2,795,794 | 1,318,677 | 200 | 280,000 | 19,369 | 4,414,040 |
| Fines and Forfeitures | 2,029,202 | 0 | 0 | 0 | 0 | 2,029,202 |
| Other/Miscellaneous | 2,625,773 | 284,697 | 0 | 0 | 0 | 2,910,469 |
| Total Revenues | 84,486,096 | 62,772,285 | 50,200 | 380,000 | 1,723,517 | 149,412,097 |
| EXPENDITURES | | | | | | |
| Boards and Commissions | 3,838,038 | 0 | 0 | 0 | 0 | 3,838,038 |
| General Government | 17,856,745 | 0 | 0 | 0 | 0 | 17,856,745 |
| Public Safety | 33,480,934 | 15,709,140 | 0 | 0 | 0 | 49,190,074 |
| Planning, Community & Econ. Dev. | 2,232,387 | 0 | 0 | 0 | 0 | 2,232,387 |
| Public Services | 9,758,437 | 0 | 0 | 0 | 0 | 9,758,437 |
| Special Services | 15,320,413 | 0 | 0 | 0 | 0 | 15,320,413 |
| Highways and Streets | 0 | 49,360,229 | 0 | 1,745,000 | 0 | 51,105,229 |
| Appointed Council | 0 | 625,098 | 0 | 0 | 0 | 625,098 |
| Contractual Services | 0 | 90,450 | 0 | 0 | 0 | 90,450 |
| Land Acquisition, Capital Improvements and Other | 0 | 2,901,775 | 2,500 | 4,996,736 | 1,420,582 | 9,321,593 |
| Debt Service Principal | 0 | 595,000 | 2,495,750 | 0 | 0 | 3,090,750 |
| Debt Service Interest | 0 | 61,338 | 1,572,419 | 0 | 0 | 1,633,757 |
| Total Expenditures | 82,486,955 | 69,343,030 | 4,070,669 | 6,741,736 | 1,420,582 | 164,062,972 |
| Revenues over/(under) Expenditures | 1,999,141 | (6,570,745) | (4,020,469) | (6,361,736) | 302,935 | (14,650,874) |
| OTHER FINANCING SOURCES AND USES | | | | | | |
| Proceeds from Bond Sale | 0 | 0 | 0 | 1,785,000 | 0 | 1,785,000 |
| Transfers In | 1,393,466 | 34,068,951 | 4,017,969 | 3,485,000 | 0 | 42,965,386 |
| Transfers Out | (7,571,920) | (35,384,007) | 0 | 0 | (9,000) | (42,964,927) |
| Total | (6,178,454) | (1,315,056) | 4,017,969 | 5,270,000 | (9,000) | 1,785,459 |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (4,179,313) | (7,885,801) | (2,500) | (1,091,736) | 293,935 | (12,865,415) |
| FUND BALANCE AT JUNE 30, 2027 | \$59,135,946 | \$13,240,485 | \$47,206 | \$2,891,024 | \$5,010,632 | \$80,325,294 |
| Total exp + OFU | 90,058,875 | 104,727,037 | 4,070,669 | 6,741,736 | 1,429,582 | 207,027,899 |
| | 43.501% | 50.586% | 1.966% | 3.256% | 0.691% | 100.00% |
| Percentage Change in Fund Balance | -6.60% | -37.33% | -5.03% | -27.41% | 6.23% | -13.81% |
| Total Rev + OFS | 85,879,562 | 96,841,236 | 4,068,169 | 5,650,000 | 1,723,517 | 194,162,484 |

| |
|--|
| <h2 style="margin: 0;">SCHEDULE OF INTERFUND TRANSFERS</h2> <h3 style="margin: 0;">FY 2026-27</h3> |
|--|

| Fund Transfer From | Fund Transfer To | Amount | Amount |
|---|------------------------------------|------------|---------------------|
| General Fund | Nutrition Fund | 68,951 | |
| | General Debt Service Fund | 4,017,969 | |
| | Capital Improvement Fund | 3,485,000 | |
| | Total General Fund | | 7,571,920 |
| Municipal Street Fund | Major Roads Fund | 6,900,000 | |
| | Local Roads Fund | 16,350,000 | |
| | Total Municipal Street Fund | | 23,250,000 |
| Major Roads Fund | Local Roads Fund | | 10,750,000 |
| Parks Millage Fund | General Fund | | 1,384,007 |
| Brownfield Redevelopment Authority Fund | General Fund | | 9,000 |
| | Total Interfund Transfers | | \$42,964,927 |

- (1) Transfer of discretionary funds to be used for the benefit of the community.
- (2) Transfer for debt service payments.
- (3) Transfer for Capital improvements.



FY 2026-27 BUDGET

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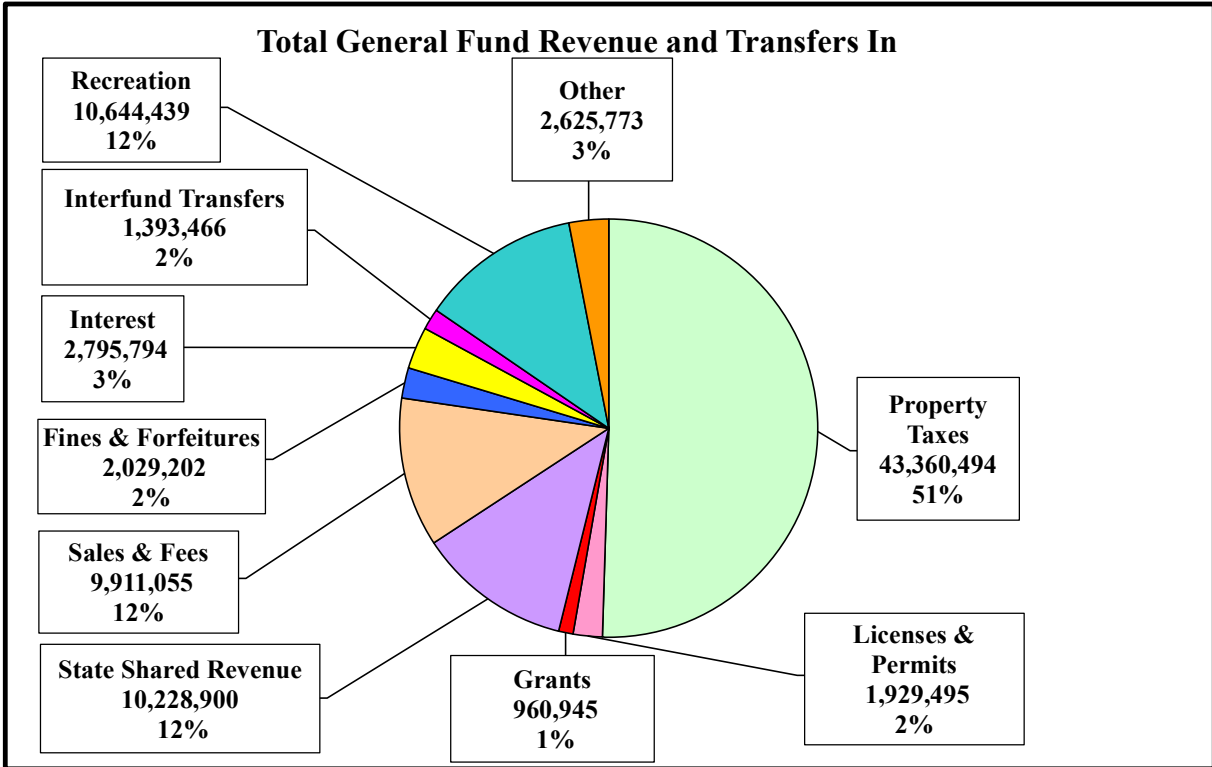
GENERAL FUND

The City's General Fund contains the budgetary and financial controls for all the City's activities and functions which are not accounted for in other specialized funds, which contain restrictions on the usage of the Fund's assets, mandated by City Charter, State Statute, or bond covenants. This Fund contains budgets for all the Operating Departments of the City. A vast variety of revenues such as general property taxes, license fees, court revenues, permits, recreation user charges, investment income, service fees, State Shared Revenues and grants provide the economic resources for the operation of this Fund. City Council has broad discretionary powers over the utilization of financial resources of the General Fund.

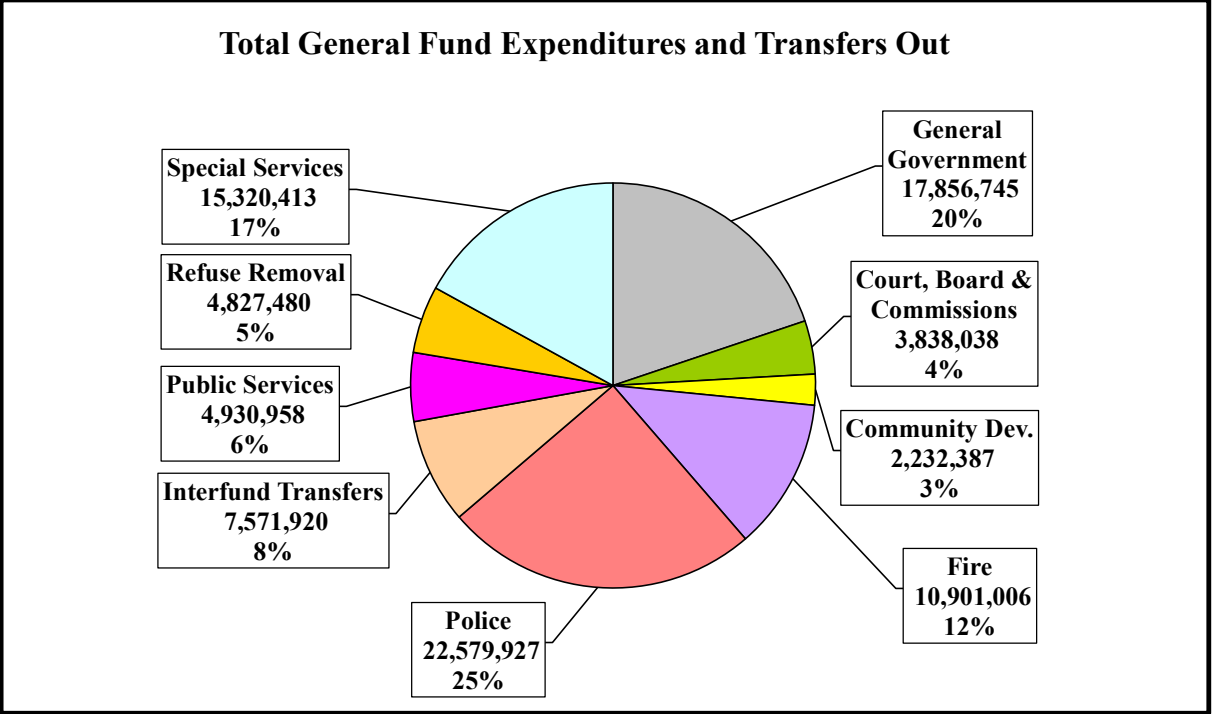


**GENERAL FUND
FY 2026-27**

Budgeted: \$ 85,879,562



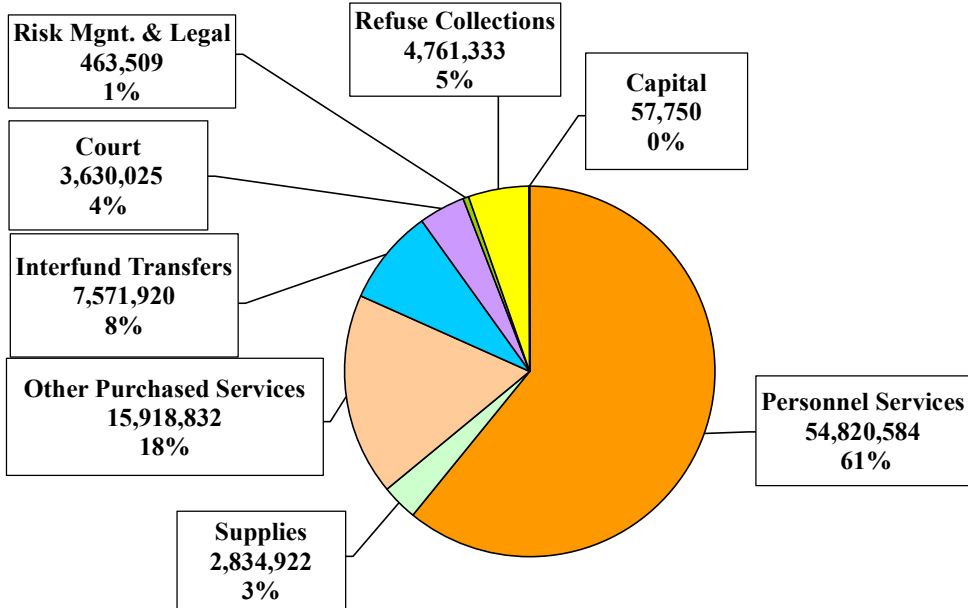
Budgeted: \$ 90,058,875



**GENERAL FUND
FY 2026-27**

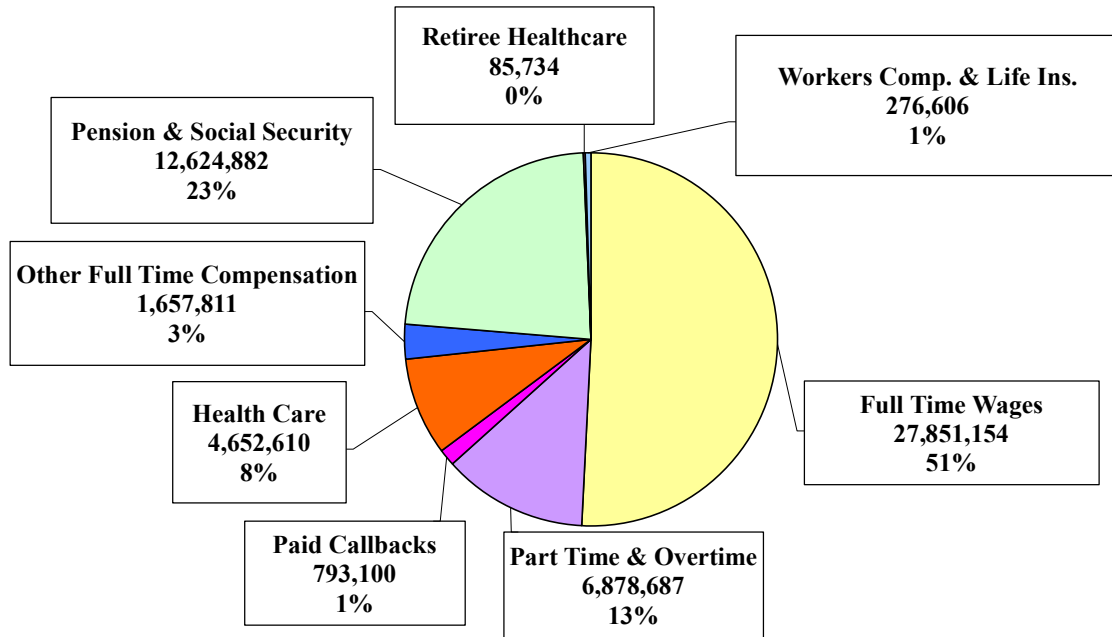
Budgeted: \$ 90,058,876

General Fund Expenditures by Classification



Budgeted: \$ 54,820,584

General Fund Personnel Services



GENERAL FUND REVENUE ANALYSIS

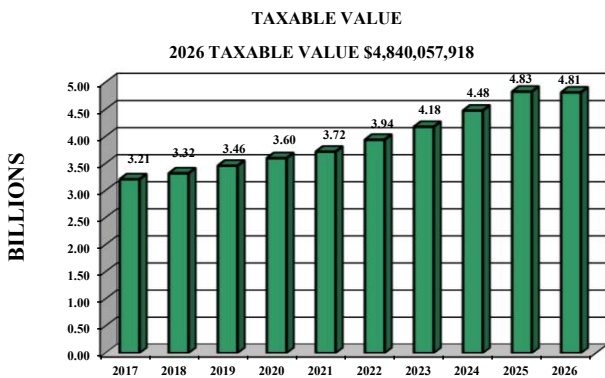
City Property Taxes

The Major Source of Revenue for the General, Municipal Street, Public Safety Millage, General Debt Service, Capital Improvement, Park Millage, and Brownfield Redevelopment Authority Funds is generated by City Property Taxes. These taxes are levied on both real and personal property within the community. Real property is categorized in three major classifications: residential, commercial, and industrial parcels.

The Taxable Value of \$4.90 B for FY 2026/27 was established on 12/31/25.

This category also consists of delinquent tax collections, penalties, interest, delinquent taxes, IFT Payments, and administration fees.

Total General Fund property tax related revenues are projected at \$43.6 M for FY 2026/27.



Real Property Taxes that are delinquent at March 1, 2026 will be sold to the County Treasurer. Therefore, real property taxes will be 100% collectable for cash flow purposes.

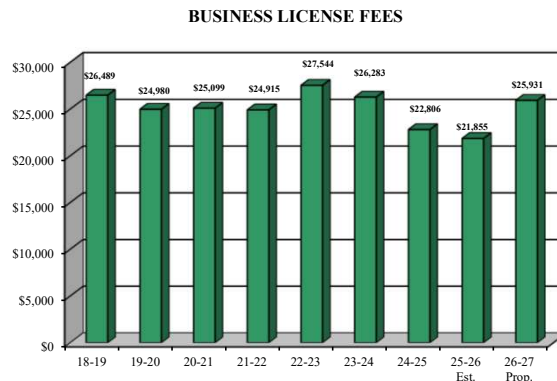
Business Licenses and Permits

With the implementation of a State Constitutional Amendment commonly known as “Proposal A” (approved by the State electorate in 1994), increases in Taxable Value of individual parcels are limited to the Consumer Price Index or 5%, whichever is lower. This applies to all parcels that do not transfer ownership. Properties which change ownership or where new additions or construction takes place can be assessed at 50% of Fair Market Value.

Business licenses and permits are revenues derived from licenses issued to various classes of businesses conducting operations within the City boundaries. This revenue source represents fees charged to owners and contractors for permits that allow the construction of new structures as well as improvements to existing structures. Mechanical permits such as heating/air conditioning, electrical, and plumbing are also included in this category.

Property Taxes are the function of two variables: Taxable Value and Tax Rate. The Total Taxable Value (less Renaissance Zone) multiplied by the Tax Rate allocated to the General Fund will calculate the total property tax for the General Fund.

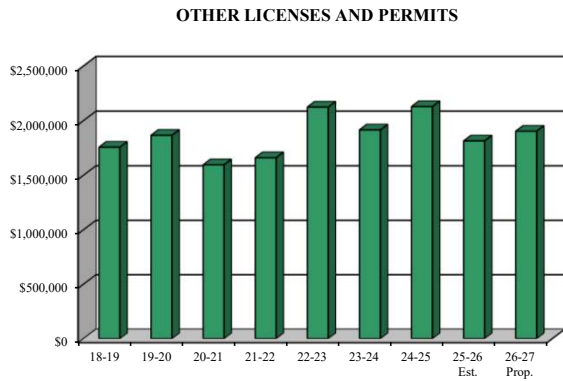
Property Taxes represent 51% of the General Fund Revenue, equal to 51% last year. The proposed General Operating Millage (\$1 per \$1,000 of Taxable Value) is 7.7451, which covers operations, debt service and capital outlays.



General Fund Revenue Analysis

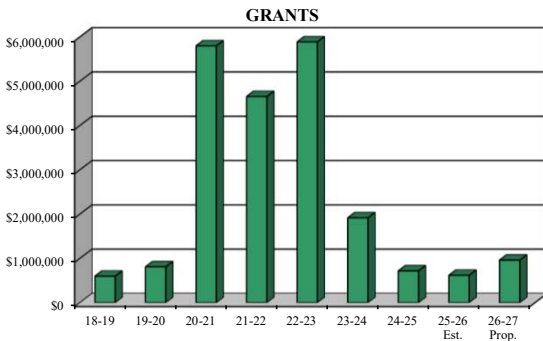
Other Licenses and Permits

This revenue source represents fees charged to owners and contractors for permits that allow the construction of new structures as well as improvements to existing structures. Mechanical permits such as heating/air conditioning, electrical, and plumbing are also included in this category. This amount is projected to be \$1.93 M for FY 2026-27.



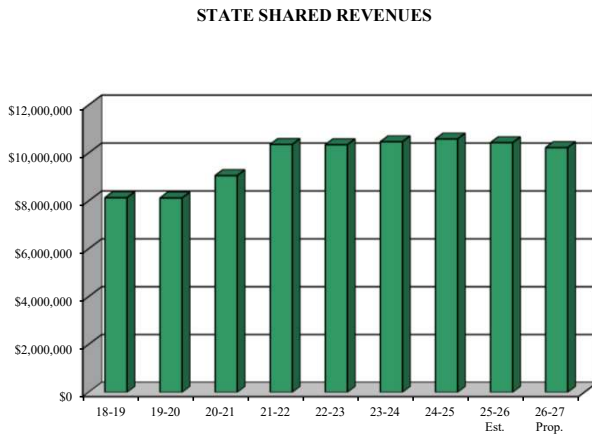
Grants

Grant revenue is primarily based on a Suburban Mobility Authority for Regional Transportation (SMART) Grant, and Auto Theft Grant. This amount is projected to be \$961k for FY 2026-27.



State Shared Revenues

A major source of revenue for the City is State levied and collected taxes on sales, which are shared with local units of government. The Michigan Constitution allocates a portion of the state sales tax to be distributed to local units on a per capita basis, using the last decennial census to determine population. The Legislature has allocated an additional portion of the sales tax to be distributed to the local units, based on taxable value per capita, unit type, population and yield equalization. This allocation is now based on compliance with the State’s City, Village and Township Revenue Sharing (CVTRS) Program. In addition, this revenue source now also includes the State’s reimbursement of exempt personal property taxes.

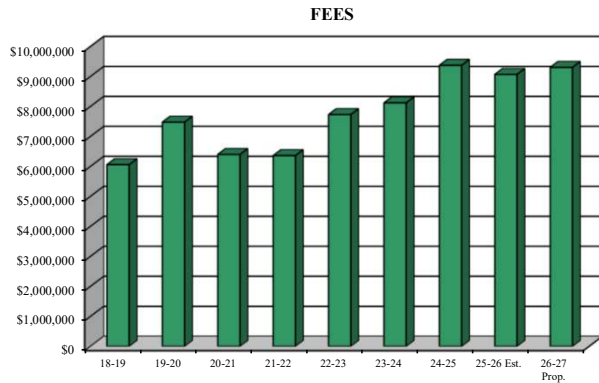


The FY 2026-27 revenues are based on the State’s Budget estimates. This amount is projected to be \$10.2 M or 11.86% of the General Fund Revenue Budget, down slightly from 12.85% last year.

General Fund Revenue Analysis

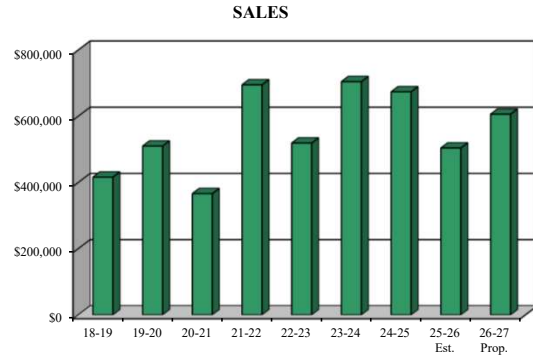
Fees

Sources for these revenues are fees charged for various services provided by the City. This amount is projected to be \$9.3 M of the General Fund Revenues for FY 2026-27. The largest revenue fee items in this group are \$1.3 M for cable franchise fees, \$3.3 M for Advanced Life Support (ALS) fees, and \$1.6 M for curbside recycling fees. Other revenues are estimated on anticipated development and construction and past revenue trends. ALS fees reflect \$275 k of revenues for providing ambulance services to the City of Farmington, per the Agreement entered into in March 2024.



Sales

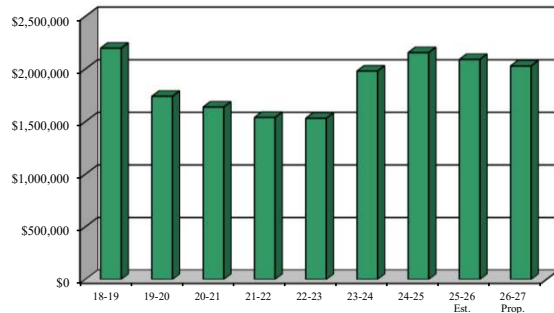
This category of revenue is generated by the sale of various products, fixed asset sales, vital statistics (birth and death records) and radio tower rentals for cellular antennas. This amount is projected to be \$606 k for FY 2026-27.



Fines and Forfeitures

These revenues are collected from the 47th District Court for fines levied on individuals, businesses, and/or corporations who have violated various State statutes, local ordinances or laws. A major portion of this activity is initiated by the Police Department for traffic violations. This amount is projected to be \$2.0 M for FY 2026-27, reflecting several years where enforcement revenues have rebounded to pre-COVID levels.

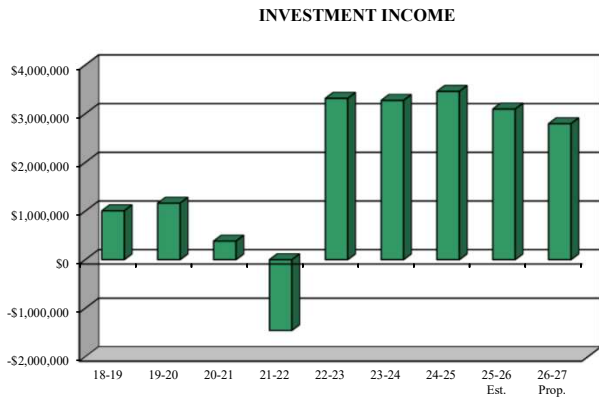
FINES AND FORFEITURES



General Fund Revenue Analysis

Investment Income

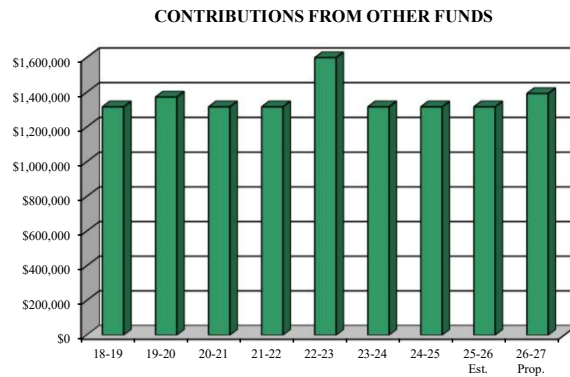
Investment Income is revenue derived from investing funds, which are not needed for disbursement for goods and/or services until a later date. This investment or cash management program is projected to produce \$2.7 M in FY 2026-27.



Contributions from Other Funds

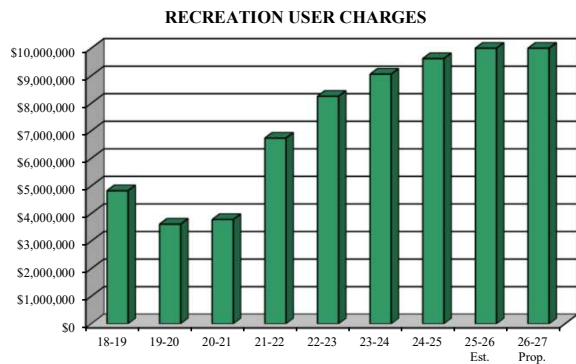
This category represents the Parks Millage Fund, interfund transfers to assist in the funding of Special Service’s programs for park maintenance, recreation, seniors, youth, and cultural programs contained in the General Fund. This category also includes an appropriation from the Brownfield Redevelopment Authority Fund for administrative costs of the General Fund.

FY 2026-27 contributions will be \$1.5 M.



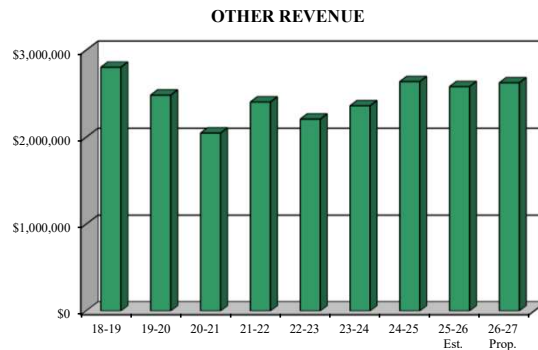
Recreation User Charges

This category includes fees for recreation, senior, and cultural programs conducted by the Parks and Recreation Department at the Hawk, William M. Costick Center, Heritage and Founders Sports Park, Ice Arena and recreational activity facilities throughout the community, including the City of Farmington. This amount is projected to be \$10.6 M in FY 2026-27.



Other Revenue

This category includes the rental fees for the Road Funds use of DPS equipment, Bond/Insurance Recoveries and Distributions, as well as various refunds, reimbursements and contributions from other governments and agencies.



Other Revenue is projected to be \$2.6 M in FY 2026-27, similar to the past several years.

GENERAL FUND SUMMARY
FISCAL YEAR 2026-27

| | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Requested | 2027/28 Projected | 2028/29 Projected |
|---|--------------------|--------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| FUND BALANCE AT JULY 1 | | | | | | | |
| Nonspendable, Restricted & Assigned | 900,000 | 900,000 | 0 | 0 | 0 | 0 | 0 |
| Unassigned | 55,475,584 | 60,782,157 | 64,749,119 | 64,749,119 | 63,239,969 | 59,060,656 | 55,093,364 |
| TOTAL FUND BALANCE | 56,375,584 | 61,682,157 | 64,749,119 | 64,749,119 | 63,239,969 | 59,060,656 | 55,093,364 |
| REVENUES | | | | | | | |
| Property Taxes | 38,384,475 | 40,462,413 | 41,964,271 | 42,207,301 | 43,360,494 | 44,772,222 | 46,114,037 |
| Business Licenses & Permits | 26,283 | 22,806 | 26,024 | 21,855 | 25,931 | 26,450 | 26,979 |
| Other Licenses & Permits | 1,915,392 | 2,128,973 | 1,860,625 | 1,814,192 | 1,903,564 | 1,941,635 | 1,980,468 |
| Grants | 1,915,895 | 718,325 | 504,849 | 618,849 | 960,945 | 980,164 | 999,767 |
| State Shared Revenue | 10,473,571 | 10,588,933 | 10,702,124 | 10,434,233 | 10,228,900 | 10,418,349 | 10,611,586 |
| Fees | 8,120,510 | 9,373,515 | 8,089,795 | 9,070,209 | 9,304,666 | 9,490,759 | 9,680,574 |
| Sales | 704,725 | 673,934 | 637,289 | 504,205 | 606,389 | 618,516 | 630,887 |
| Fines & Forfeitures | 1,980,676 | 2,155,963 | 1,884,496 | 2,091,072 | 2,029,202 | 2,069,786 | 2,111,181 |
| Interest Earnings | 3,274,380 | 3,459,794 | 2,008,740 | 3,097,105 | 2,795,794 | 2,795,794 | 2,795,794 |
| Recreation User Charges | 9,057,995 | 9,622,361 | 11,880,832 | 10,202,210 | 10,644,439 | 11,505,497 | 11,887,000 |
| Other Revenue | 2,361,676 | 2,639,356 | 2,378,651 | 2,581,968 | 2,625,773 | 2,678,288 | 2,731,854 |
| TOTAL OPERATING REVENUE | 78,215,578 | 81,846,373 | 81,937,696 | 82,643,198 | 84,486,096 | 87,297,459 | 89,570,127 |
| EXPENDITURES | | | | | | | |
| Boards & Commissions | 3,193,166 | 3,509,885 | 3,795,869 | 3,712,553 | 3,838,038 | 4,036,474 | 4,188,470 |
| General Government | 12,558,550 | 14,156,264 | 17,531,588 | 17,038,061 | 17,856,745 | 18,578,360 | 18,710,292 |
| Public Safety | 25,552,738 | 27,142,792 | 29,773,123 | 30,502,024 | 33,480,934 | 34,532,128 | 36,162,823 |
| Planning & Community Development | 1,900,705 | 1,748,466 | 2,283,651 | 2,181,697 | 2,232,387 | 2,301,873 | 2,373,567 |
| Public Services | 8,553,280 | 8,813,178 | 9,216,300 | 9,294,765 | 9,758,437 | 9,964,326 | 10,181,843 |
| Special Services | 14,503,663 | 15,335,738 | 15,383,882 | 15,407,265 | 15,320,413 | 15,623,138 | 15,877,921 |
| TOTAL EXPENDITURES | 66,262,101 | 70,706,323 | 77,984,412 | 78,136,365 | 82,486,955 | 85,036,300 | 87,494,917 |
| EXCESS OF REVENUE OVER (UNDER) EXPENDITURES | 11,953,477 | 11,140,050 | 3,953,284 | 4,506,833 | 1,999,141 | 2,261,160 | 2,075,210 |
| OTHER FINANCING SOURCES (USES) | | | | | | | |
| Operating Transfers In | 1,316,850 | 1,316,850 | 1,316,850 | 1,316,850 | 1,393,466 | 1,485,175 | 1,529,634 |
| Operating Transfers Out | (7,973,952) | (9,274,425) | (9,316,504) | (7,332,833) | (7,571,920) | (7,713,627) | (7,775,123) |
| TOTAL OTHER FINANCING SOURC | (6,657,102) | (7,957,575) | (7,999,654) | (6,015,983) | (6,178,454) | (6,228,452) | (6,245,489) |
| EXCESS OF REVENUE AND General Fund Summary | 5,296,375 | 3,182,475 | (4,046,370) | (1,509,150) | (4,179,313) | (3,967,292) | (4,170,278) |
| | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
| FUND BALANCE AS OF JUNE 30 | | | | | | | |
| Nonspendable, Restricted & Assigned | 900,000 | 900,000 | 900,000 | 0 | 0 | 0 | 0 |
| Unassigned | 60,782,157 | 63,849,119 | 59,802,749 | 63,239,969 | 59,060,656 | 55,093,364 | 50,923,086 |
| TOTAL FUND BALANCE | 61,682,157 | 64,749,119 | 60,702,749 | 63,239,969 | 59,060,656 | 55,093,364 | 50,923,086 |
| | 83.09% | 80.96% | 69.53% | 73.99% | 65.58% | 59.40% | 53.45% |
| Unassigned Fund Balance As Percent Of Expenditures | 81.88% | 79.83% | 68.50% | 73.99% | 65.58% | 59.40% | 53.45% |
| Total Revenue and Transfers In | 79,532,428 | 83,163,223 | 83,254,546 | 83,960,048 | 85,879,562 | 88,782,635 | 91,099,761 |
| Total Expenditures and Transfers Out | 74,236,053 | 79,980,748 | 87,300,916 | 85,469,198 | 90,058,875 | 92,749,927 | 95,270,040 |
| Total Net Revenue/(Expenditures) | 5,296,375 | 3,182,475 | (4,046,370) | (1,509,150) | (4,179,313) | (3,967,292) | (4,170,278) |

GENERAL FUND ESTIMATED REVENUE ANALYSIS
FISCAL YEAR 2026-27

| New Acct No. | Acct. No. | | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Requested | 2027/28 Projected | 2028/29 Projected |
|--|-----------|--|----------------|----------------|------------------|-------------------|-------------------|-------------------|-------------------|
| 403 PROPERTY TAXES - | | | | | | | | | |
| 402.005 | 005 | Current Operating Property Tax | 32,886,425 | 34,720,789 | 36,399,977 | 36,399,977 | 37,229,368 | 38,348,007 | 39,498,447 |
| 402.006 | 006 | Current Refuse Removal Property Tax | 2,865,865 | 2,863,094 | 2,956,087 | 2,956,087 | 3,211,490 | 3,417,955 | 3,520,493 |
| 402.007 | 007 | Economic Development Property Tax | 49,291 | 48,677 | 47,072 | 47,072 | 49,052 | 49,536 | 49,536 |
| 411.010 | 010 | Delinquent Property Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 412.020 | 020 | Delinquent Personal Property | 103,266 | 93,534 | 88,475 | 88,475 | 103,651 | 106,761 | 109,964 |
| 445.025 | 025 | Interest & Penalty | 426,342 | 555,046 | 386,294 | 499,435 | 497,870 | 512,806 | 528,191 |
| 445.027 | 027 | Transfer Affidavit Penalty Fee | 31,685 | 25,370 | 34,807 | 34,807 | 27,832 | 26,440 | 25,118 |
| 432.030 | 030 | Payments in Lieu of Taxes | 26,978 | 26,544 | 23,802 | 23,802 | 27,755 | 28,588 | 29,446 |
| 437.031 | 031 | IFT Payments | 15,012 | 15,517 | 9,611 | 9,611 | 14,767 | 15,210 | 15,666 |
| 447.032 | 032 | Administration Fee | 1,995,315 | 2,117,146 | 2,090,297 | 2,220,186 | 2,270,774 | 2,338,898 | 2,409,064 |
| 434.035 | 035 | Trailer Taxes | 2,837 | 2,653 | 2,849 | 2,849 | 2,934 | 3,022 | 3,113 |
| 414.036 | 036 | MTT Payments/Adjustments | (18,541) | (5,959) | (75,000) | (75,000) | (75,000) | (75,000) | (75,000) |
| | | Property Taxes | 38,384,474 | 40,462,412 | 41,964,271 | 42,207,301 | 43,360,494 | 44,772,222 | 46,114,037 |
| 451 BUSINESS LICENSES & PERMITS - | | | | | | | | | |
| 476.025 | 025 | Vendor Permits | 5,888 | 6,781 | 5,279 | 1,626 | 5,132 | 5,235 | 5,340 |
| 476.030 | 030 | Business Licenses | 5,850 | 4,950 | 5,930 | 4,963 | 5,607 | 5,719 | 5,834 |
| 490.050 | 050 | Landfill Permit | 100 | 35 | 74 | 74 | 72 | 74 | 75 |
| 476.055 | 055 | Residential Builders Registration | 14,445 | 11,040 | 14,741 | 15,191 | 15,120 | 15,422 | 15,731 |
| | | Business Licenses & Permits | 26,283 | 22,806 | 26,024 | 21,855 | 25,931 | 26,450 | 26,979 |
| 476 OTHER LICENSES & PERMITS - | | | | | | | | | |
| 490.006 | 006 | Fire Damage Reports | 328 | 203 | 251 | 39 | 209 | 213 | 217 |
| 490.009 | 009 | Zoning Compliance Permit | 19,104 | 16,561 | 17,286 | 12,390 | 13,864 | 14,141 | 14,424 |
| 490.010 | 010 | Building Permits | 1,172,098 | 1,461,283 | 1,212,701 | 1,214,000 | 1,214,000 | 1,238,280 | 1,263,046 |
| 490.015 | 015 | Electrical Permits | 242,336 | 226,141 | 212,968 | 191,983 | 228,125 | 232,688 | 237,342 |
| 490.020 | 020 | Heating Permits | 301,695 | 242,388 | 247,648 | 221,498 | 259,770 | 264,966 | 270,265 |
| 490.025 | 025 | Plumbing Permits | 119,160 | 114,862 | 104,401 | 102,619 | 114,597 | 116,889 | 119,227 |
| 490.035 | 035 | Over - Size / Weight Permits | 2,350 | 900 | 1,225 | 1,214 | 1,478 | 1,508 | 1,538 |
| 490.040 | 040 | Small Cell Wireless Permit | 9,445 | 1,732 | 3,428 | 7,450 | 5,381 | 5,489 | 5,599 |
| 490.045 | 045 | Cab Card Permits | 2,900 | 2,700 | 3,325 | 0 | 2,365 | 2,412 | 2,460 |
| 490.051 | 050 | Dog Licenses | 2,539 | 2,206 | 2,807 | 740 | 2,381 | 2,429 | 2,477 |
| 490.060 | 060 | Sidewalk R.O.W. Utility | 18,467 | 21,491 | 17,671 | 22,527 | 21,178 | 21,601 | 22,033 |
| 490.065 | 065 | Residential Improvement & Engineering | 7,600 | 8,000 | 14,200 | 8,914 | 15,138 | 15,441 | 15,750 |
| 490.066 | 066 | Residential Improvement Building | 950 | 1,000 | 1,663 | 1,117 | 1,920 | 1,958 | 1,998 |
| 490.069 | 069 | Rental Unit Inspection Fee | 13,860 | 24,520 | 18,083 | 25,553 | 19,201 | 19,585 | 19,977 |
| 490.070 | 070 | Soil Erosion & Sediment | 2,575 | 4,985 | 2,968 | 4,148 | 3,956 | 4,035 | 4,116 |
| | | Other Licenses & Permits | 1,915,406 | 2,128,972 | 1,860,625 | 1,814,192 | 1,903,564 | 1,941,635 | 1,980,468 |
| 505 GRANTS - | | | | | | | | | |
| 505.004 | 004 | Federal FEMA Safer Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 505.018 | 018 | Non Federal Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 505.019 | 019 | COVID-19 Federal Grants | 815,490 | 0 | 0 | 0 | 0 | 0 | 0 |
| 502.029 | 029 | SMART Grant Revenue | 497,987 | 363,218 | 309,952 | 309,952 | 309,952 | 316,151 | 322,474 |
| 505.032 | 032 | Police Training Grant, P.A. 302 | 194,683 | 141,224 | 21,764 | 21,764 | 21,764 | 22,199 | 22,643 |
| 505.033 | 033 | Dispatch Training Grant, P.A. 32 | 22,440 | 59,458 | 21,951 | 21,951 | 21,951 | 22,390 | 22,838 |
| 505.034 | 034 | Continuing Professional Education Grant | 0 | 0 | 0 | 114,000 | 114,000 | 116,280 | 118,606 |
| 505.045 | 045 | Auto Theft Grant | 94,234 | 53,486 | 68,278 | 68,278 | 68,278 | 69,644 | 71,036 |
| 505.047 | 047 | Fire Engineering Equipment Grants | 21,239 | 0 | 0 | 0 | 0 | 0 | 0 |
| 581.050 | 050 | Non Federal Grants | 230,330 | 94,938 | 32,904 | 32,904 | 375,000 | 382,500 | 390,150 |
| 540.054 | 054 | Miscellaneous Federal Grants | 39,491 | 6,000 | 50,000 | 50,000 | 50,000 | 51,000 | 52,020 |
| 581.100 | 100 | MMRMA Rap Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Grants | 1,915,895 | 718,325 | 504,849 | 618,849 | 960,945 | 980,164 | 999,767 |
| 574 STATE SHARED REVENUE - | | | | | | | | | |
| 573.001 | 001 | LCSSA Reimb. of Exempt Personal Property | 744,452 | 811,757 | 764,201 | 756,479 | 756,479 | 756,479 | 756,479 |
| 574.005 | 005 | Income, Sales & Intangibles | 9,687,869 | 9,746,637 | 9,895,039 | 9,641,635 | 9,432,518 | 9,621,168 | 9,813,592 |
| 476.010 | 010 | Liquor License Tax | 41,249 | 30,539 | 42,884 | 36,119 | 39,903 | 40,701 | 41,515 |
| | | State Shared Revenue | 10,473,571 | 10,588,933 | 10,702,124 | 10,434,233 | 10,228,900 | 10,418,349 | 10,611,586 |

GENERAL FUND ESTIMATED REVENUE ANALYSIS
FISCAL YEAR 2026-27

| New Acct No. | Acct. No. | | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--------------|-----------|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | | Actual | Actual | Budgeted | Estimated | Requested | Projected | Projected |
| | 607 | <u>FEES -</u> | | | | | | | |
| 626.030 | 030 | Police Accident Reports | 28,991 | 31,082 | 28,795 | 32,458 | 29,398 | 29,986 | 30,586 |
| 626.037 | 031 | Police Services | 94,327 | 114,698 | 100,000 | 100,000 | 96,777 | 98,713 | 100,687 |
| 626.032 | 032 | Franklin Lockup Service Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 626.034 | 034 | Police Vehicle Safety Inspection | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 607.035 | 035 | Miscellaneous Police Fees | 33,290 | 22,593 | 27,185 | 18,722 | 26,942 | 27,481 | 28,030 |
| 607.036 | 036 | False Alarms | 19,475 | 31,150 | 32,590 | 21,514 | 27,680 | 28,233 | 28,798 |
| 607.037 | 037 | Liquor License Processing | 32,314 | 4,750 | 11,759 | 11,759 | 14,449 | 14,738 | 15,033 |
| 626.038 | 038 | Fire Department Cost Recovery | 11,898 | 7,102 | 15,892 | 5,587 | 15,017 | 15,317 | 15,624 |
| 626.039 | 039 | Fire Inspection | 84,312 | 62,257 | 70,133 | 39,202 | 62,617 | 63,869 | 65,147 |
| 626.040 | 040 | Weed Cutting | 16,020 | 17,244 | 10,970 | 10,225 | 13,024 | 13,285 | 13,551 |
| 626.041 | 041 | Advance Life Support Fees | 2,620,069 | 3,081,922 | 3,041,392 | 3,231,000 | 3,295,620 | 3,361,532 | 3,428,763 |
| 626.042 | 042 | Animal Appeal Hearing | 850 | 2,050 | 867 | 394 | 1,076 | 1,097 | 1,119 |
| 626.045 | 045 | Planning Commission | 67,482 | 91,991 | 60,486 | 70,238 | 67,818 | 69,174 | 70,558 |
| 607.048 | 048 | Tax Abatement Application | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 626.055 | 055 | Zoning Board | 8,410 | 7,715 | 5,760 | 14,150 | 9,244 | 9,428 | 9,617 |
| 607.060 | 060 | Board Up Fees | 0 | 0 | 389 | 0 | 254 | 259 | 264 |
| 627.065 | 065 | Zoning Site Plan Review | 4,540 | 2,000 | 3,028 | 2,065 | 2,817 | 2,873 | 2,931 |
| 627.070 | 070 | Engineering Site Plan Review | 41,314 | 175,519 | 51,419 | 237,371 | 126,941 | 129,479 | 132,069 |
| 627.076 | 076 | In-House Engineering Fees | 2,203,546 | 2,889,334 | 1,745,596 | 2,616,744 | 2,643,039 | 2,695,900 | 2,749,818 |
| 627.078 | 078 | Soil Erosion Inspection | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 627.082 | 082 | S.A.D. Engineering Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 477.083 | 083 | Revenues Cable TV | 1,384,949 | 1,267,917 | 1,395,752 | 1,171,000 | 1,307,109 | 1,333,251 | 1,359,916 |
| 626.084 | 084 | SWOCC Contribution | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 607.085 | 085 | Recycling Fees | 1,468,724 | 1,564,190 | 1,487,782 | 1,487,782 | 1,564,845 | 1,596,141 | 1,628,064 |
| | | Fees | 8,120,510 | 9,373,515 | 8,089,795 | 9,070,209 | 9,304,666 | 9,490,759 | 9,680,574 |
| | 642 | <u>SALES -</u> | | | | | | | |
| 642.005 | 005 | Maps & Publications | 0 | 0 | 12 | 0 | 5 | 5 | 5 |
| 642.008 | 008 | General Forfeiture-Adjudicated | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 642.009 | 009 | Franklin Dispatch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 693.010 | 010 | Auctions | 28,739 | 35,865 | 19,922 | 19,922 | 26,574 | 27,106 | 27,648 |
| 642.012 | 012 | Fire Training Transfers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 476.013 | 013 | Permits Expired - Uncompleted | 0 | 60,500 | 75 | 6,880 | 0 | 0 | 0 |
| 674.014 | 014 | Donations | 0 | 0 | 114,981 | 0 | 0 | 0 | 0 |
| 675.015 | 015 | Miscellaneous Income | 284,393 | 128,291 | 119,475 | 119,475 | 157,423 | 160,571 | 163,783 |
| 675.019 | 019 | Health Care Co-Pay | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 675.020 | 020 | Vital Statistics | 60,574 | 60,036 | 65,464 | 54,863 | 62,775 | 64,030 | 65,311 |
| 607.021 | 021 | Passport Fees | 31,220 | 23,310 | 31,920 | 17,624 | 27,866 | 28,423 | 28,992 |
| 693.025 | 025 | Fixed Asset Sales | 144,958 | 207,577 | 123,585 | 123,585 | 167,233 | 170,578 | 173,989 |
| 675.055 | 055 | Building Demolition | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 667.056 | 056 | Rental Income (Radio Tower) | 154,841 | 158,355 | 161,855 | 161,855 | 164,513 | 167,803 | 171,159 |
| 668.057 | 057 | Phone Franchise Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Sales | 704,725 | 673,934 | 637,289 | 504,205 | 606,389 | 618,516 | 630,887 |
| | 655 | <u>FINES & FORFEITURES -</u> | | | | | | | |
| 607.001 | 001 | Civil Fines | 165,991 | 185,550 | 161,620 | 198,494 | 182,762 | 186,417 | 190,146 |
| 611.002 | 002 | Court Filing Fees | 666,970 | 755,649 | 585,444 | 683,676 | 685,445 | 699,154 | 713,137 |
| 621.003 | 003 | Probation Fees | 172,737 | 166,731 | 152,528 | 142,110 | 162,896 | 166,154 | 169,477 |
| 625.004 | 004 | PSI District Court | 16,421 | 16,183 | 15,146 | 11,582 | 16,247 | 16,572 | 16,903 |
| 657.005 | 005 | Ordinance Fines | 876,258 | 927,946 | 896,022 | 930,384 | 887,091 | 904,833 | 922,929 |
| 656.007 | 007 | Motor Carrier Fines | 36,902 | 58,897 | 41,493 | 97,951 | 59,303 | 60,489 | 61,698 |
| 656.015 | 015 | Parking Fines | 10,933 | 14,203 | 10,371 | 13,653 | 11,917 | 12,155 | 12,398 |
| 663.025 | 025 | Bond Forfeitures | 25,464 | 30,805 | 21,872 | 13,221 | 23,542 | 24,012 | 24,493 |
| | | Fines & Forfeitures | 1,980,676 | 2,155,963 | 1,884,496 | 2,091,072 | 2,029,202 | 2,069,786 | 2,111,181 |
| | 664 | <u>INTEREST EARNINGS -</u> | | | | | | | |
| 665.005 | 005 | Interest Income | 2,962,193 | 3,331,434 | 2,008,740 | 3,013,110 | 2,711,799 | 2,711,799 | 2,711,799 |
| 669.000 | 000 | Realized Gain on Sale of Investment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 669.001 | 001 | Unrealized Gain/(Loss) | 312,187 | 128,360 | 0 | 83,995 | 83,995 | 83,995 | 83,995 |
| | | Interest Earnings | 3,274,380 | 3,459,794 | 2,008,740 | 3,097,105 | 2,795,794 | 2,795,794 | 2,795,794 |
| | 676 | <u>INTERFUND TRANSFERS -</u> | | | | | | | |
| 676.243 | 243 | Brownfield Authority Fund Admin. | 9,000 | 9,000 | 9,000 | 9,000 | 9,459 | 9,648 | 9,841 |
| 699.412 | 412 | Golf Course | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 699.410 | 410 | Parks Millage | 1,307,850 | 1,307,850 | 1,307,850 | 1,307,850 | 1,384,007 | 1,475,527 | 1,519,793 |
| | | Inter-Fund Transfers | 1,316,850 | 1,316,850 | 1,316,850 | 1,316,850 | 1,393,466 | 1,485,175 | 1,529,634 |

GENERAL FUND ESTIMATED REVENUE ANALYSIS

FISCAL YEAR 2026-27

| New Acct No. | Acct. No. | | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--------------|-----------|---|-----------|-----------|------------|------------|------------|------------|------------|
| | | | Actual | Actual | Budgeted | Estimated | Requested | Projected | Projected |
| 695 | | RECREATION USER CHARGES - | | | | | | | |
| 626.015 | 015 | Administration | 38,559 | 24,903 | 34,000 | 30,000 | 84,000 | 184,000 | 234,000 |
| 626.020 | 020 | Youth & Family Contributions (incl. Farmington) | 67,988 | 88,201 | 52,745 | 60,090 | 53,820 | 54,820 | 55,820 |
| 626.027 | 027 | Transportation Sponsorship | 550 | 6,550 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 626.028 | 028 | Oakland County Heritage Park Contribution | 0 | 0 | 915,000 | 0 | 0 | 0 | 0 |
| 626.029 | 029 | Other Transportation Revenues | 15,513 | 13,700 | 20,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| 626.036 | 036 | Senior Revenues | 173,422 | 204,519 | 160,000 | 160,000 | 172,000 | 180,000 | 190,000 |
| 626.043 | 032 | Senex Program Revenues | 56,776 | 65,760 | 57,000 | 57,000 | 57,000 | 62,000 | 62,000 |
| 626.033 | 033 | Senior Trips | 1,208 | 2,571 | 3,000 | 3,000 | 3,000 | 4,000 | 4,000 |
| 626.046 | 034 | Special Functions Revenues | 31,912 | 35,293 | 42,000 | 42,000 | 46,000 | 48,000 | 48,000 |
| 626.035 | 035 | Grounds & Recreation Rentals | 73,734 | 89,304 | 56,249 | 76,000 | 76,000 | 76,000 | 76,000 |
| 626.047 | 039 | Fitness | 103,748 | 130,152 | 225,510 | 119,938 | 120,000 | 125,000 | 135,000 |
| 626.053 | 040 | Fitness Memberships | 1,073,640 | 1,193,267 | 1,450,000 | 1,300,000 | 1,300,000 | 1,600,000 | 1,650,000 |
| 626.048 | 041 | Swimming | 487,933 | 405,249 | 469,177 | 387,446 | 403,760 | 413,760 | 419,760 |
| 626.054 | 042 | Maker Space | 54,650 | 184,573 | 200,000 | 165,843 | 145,743 | 151,743 | 156,743 |
| 626.056 | 043 | Cultural Arts Tickets | 291,542 | 271,162 | 302,442 | 302,442 | 275,178 | 288,937 | 303,384 |
| 626.044 | 044 | Cultural Arts | 594,160 | 588,908 | 819,860 | 655,849 | 581,000 | 610,050 | 640,553 |
| 626.049 | 045 | After School Recreation | 111,948 | 207,125 | 135,000 | 183,430 | 183,430 | 183,430 | 183,430 |
| 626.050 | 050 | Summer Fun Center | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 626.052 | 052 | Hawk Golf Simulator | 0 | 390 | 0 | 29,789 | 60,000 | 70,000 | 75,000 |
| 626.051 | 055 | Day Camp | 244,862 | 265,254 | 353,027 | 457,222 | 468,915 | 487,672 | 507,178 |
| 626.057 | 057 | Gym | 116,412 | 166,800 | 173,230 | 165,064 | 173,230 | 174,439 | 176,499 |
| 626.060 | 060 | Classes | 196,842 | 147,736 | 137,945 | 137,984 | 143,137 | 144,120 | 144,824 |
| 626.065 | 065 | Tennis | 97,603 | 81,259 | 112,000 | 112,000 | 116,850 | 117,650 | 118,482 |
| 626.070 | 070 | Golf | 25,208 | 26,947 | 23,750 | 43,617 | 44,912 | 45,412 | 45,912 |
| 626.071 | 071 | Junior Golf League | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 626.075 | 075 | Softball | 4,400 | 2,570 | 2,800 | 3,300 | 3,550 | 3,550 | 3,550 |
| 626.085 | 085 | Safety Clinic | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 626.105 | 105 | Special Events | 77,157 | 56,828 | 57,100 | 57,523 | 58,200 | 58,700 | 59,200 |
| 626.110 | 110 | Youth Soccer | 98,830 | 122,150 | 111,300 | 111,375 | 118,695 | 122,195 | 123,195 |
| 626.120 | 120 | Youth Basketball | 66,746 | 67,038 | 64,900 | 39,778 | 67,852 | 69,852 | 71,912 |
| 626.170 | 170 | Teen Programs | 68,858 | 68,667 | 81,250 | 80,935 | 84,297 | 84,297 | 84,297 |
| 581.201 | 201 | Farmington Contributions | 323,032 | 430,691 | 300,000 | 430,000 | 445,000 | 505,000 | 565,000 |
| 626.202 | 202 | Golf Course Revenues | 1,445,684 | 1,607,490 | 1,995,000 | 1,803,140 | 1,900,000 | 2,005,000 | 2,005,000 |
| 642.203 | 203 | Farmington Hills Golf Club Concessions | 14,041 | 16,611 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 676.204 | 204 | Farmington Hills Golf Club Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 626.206 | 206 | Driving Range Fees | 422,171 | 422,656 | 407,000 | 418,211 | 447,000 | 447,000 | 447,000 |
| 626.208 | 208 | Adult Chorale | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 626.212 | 212 | Nature Study | 334,504 | 283,312 | 296,460 | 296,564 | 296,460 | 296,460 | 296,460 |
| 626.213 | 213 | Archery | 69,437 | 74,541 | 91,000 | 91,000 | 91,000 | 91,000 | 91,000 |
| 626.216 | 216 | Safety Town | 16,996 | 23,549 | 32,550 | 32,640 | 32,550 | 32,550 | 32,550 |
| 626.218 | 218 | Children's Travel | 151,748 | 195,509 | 234,375 | 226,925 | 244,800 | 244,800 | 244,800 |
| 626.220 | 220 | Birthday Parties | 83,089 | 75,314 | 94,125 | 82,326 | 95,125 | 96,125 | 97,125 |
| 667.300 | 300 | Activities Center Rent | 72,945 | 123,548 | 80,000 | 90,000 | 100,000 | 100,000 | 100,000 |
| 667.301 | 301 | Grant Center Rental | 25,850 | 27,658 | 18,000 | 24,715 | 12,000 | 12,000 | 12,000 |
| 667.302 | 302 | Longacre House Rentals | 69,979 | 89,135 | 78,000 | 90,000 | 95,000 | 95,000 | 95,000 |
| 667.303 | 303 | Dog Park Revenue | 14,430 | 14,860 | 17,837 | 17,862 | 17,837 | 17,837 | 17,837 |
| 667.304 | 304 | The Hawk Rentals | 251,091 | 193,830 | 530,000 | 163,000 | 296,800 | 462,400 | 502,400 |
| 667.305 | 305 | Hawk Concessions and Merchandise | 255,775 | 240,606 | 265,000 | 265,000 | 265,000 | 275,000 | 275,000 |
| 667.306 | 306 | Hawks Nest | 71 | 117 | 2,200 | 202 | 2,300 | 2,700 | 3,100 |
| 667.307 | 307 | Hawk Merchandise | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 667.308 | 308 | Hatchery Incubator | 15,872 | 26,000 | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| 667.408 | 408 | Heritage Rental Fees | 35,918 | 40,998 | 36,000 | 36,000 | 40,998 | 40,998 | 40,998 |
| 626.805 | 805 | Youth Hockey Contract | 720,887 | 557,847 | 706,000 | 675,000 | 730,000 | 730,000 | 780,000 |
| 626.807 | 807 | Figure Skating Contract | 3,346 | 17,127 | 10,000 | 10,000 | 11,000 | 11,000 | 12,000 |
| 626.809 | 809 | Other Ice Contract Ice | 168,710 | 202,552 | 225,000 | 225,000 | 240,000 | 240,000 | 260,000 |
| 626.812 | 812 | Misc. Hourly - Figure Skating | 76,714 | 85,951 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| 626.822 | 822 | Single Usage - Shift Hockey | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 626.824 | 824 | Single Usage - Open Skate | 12,072 | 12,657 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 626.826 | 826 | Adult Hockey | 56,306 | 86,377 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 626.830 | 830 | Learn to Skate | 132,899 | 133,202 | 110,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| 626.831 | 831 | Non-Ice Activities | 0 | 2,880 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 626.840 | 840 | Special Events - Ice Show | 5,978 | 6,408 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 642.841 | 841 | Ice Retail Sales | 72 | 57 | 0 | 15 | 0 | 0 | 0 |
| 642.843 | 843 | Ice Tax Exempt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 642.844 | 844 | Ice Food Sales | 44,560 | 42,530 | 60,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 642.845 | 845 | Ice Arena Vending Machine Revenue | 16,796 | 12,703 | 8,000 | 9,985 | 8,000 | 8,000 | 8,000 |
| 642.846 | 846 | Ice Arena Coin Locker Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 642.848 | 848 | Ice Arena Outside Concession | 27,510 | 45,508 | 35,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| 667.849 | 849 | Ice Arena Room Rentals | 4,360 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 675.850 | 850 | Ice Arena Advertising | 1,122 | 2,798 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 667.853 | 853 | Ice Arena Skate Rental | 9,833 | 10,466 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 |
| | | Recreation User Charges | 9,057,995 | 9,622,361 | 11,880,832 | 10,202,210 | 10,644,439 | 11,505,497 | 11,887,000 |

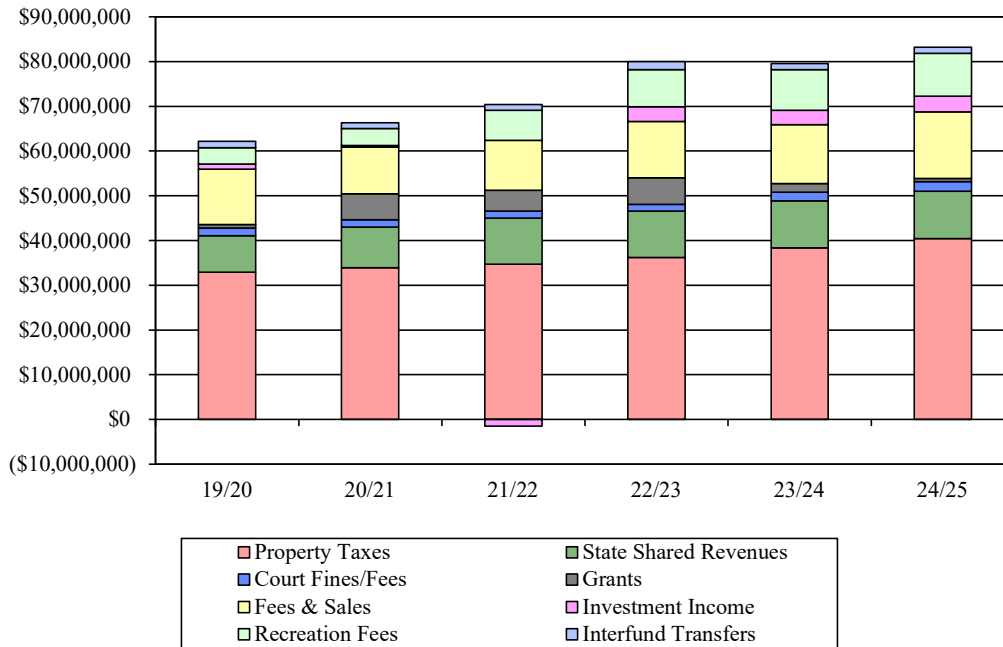
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| GENERAL FUND ESTIMATED REVENUE ANALYSIS |
| FISCAL YEAR 2026-27 |

| New Acct No. | Acct. No. | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Requested | 2027/28 Projected | 2028/29 Projected |
|--------------|--------------------------|------------------------|-------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| | 696 | OTHER REVENUE - | | | | | | |
| 687.000 | 000 | 347,684 | 114,562 | 281,266 | 245,242 | 253,371 | 258,439 | 263,608 |
| 676.001 | 001 | 10,240 | 57,778 | 12,852 | 19,581 | 22,738 | 23,192 | 23,656 |
| 676.002 | 002 | 28,943 | 153,342 | 46,896 | 46,896 | 59,521 | 60,712 | 61,926 |
| 676.003 | 003 | 97,112 | 124,865 | 95,734 | 105,633 | 109,756 | 111,951 | 114,190 |
| 687.004 | 004 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 667.005 | 005 | 1,387,081 | 1,720,864 | 1,496,638 | 1,729,611 | 1,696,099 | 1,730,021 | 1,764,622 |
| 581.006 | 006 | 242 | 342 | 1,001 | 0 | 624 | 637 | 649 |
| 687.007 | 007 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 676.008 | 008 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 676.009 | 009 | 120,820 | 82,621 | 68,228 | 92,682 | 92,979 | 94,839 | 96,735 |
| 675.010 | 010 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 676.011 | 011 | 7,274 | 25,152 | 12,414 | 23,789 | 19,392 | 19,780 | 20,176 |
| 687.012 | 012 | 0 | 0 | 75 | 0 | 0 | 0 | 0 |
| 676.013 | 013 | 1,002 | 1,906 | 1,320 | 384 | 1,247 | 1,272 | 1,297 |
| 676.014 | 014 | 75,224 | 78,083 | 69,796 | 0 | 58,293 | 59,459 | 60,648 |
| 581.017 | 017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 581.018 | 018 | 250,255 | 255,260 | 246,987 | 246,987 | 262,161 | 267,404 | 272,752 |
| 581.019 | 019 | 35,798 | 24,582 | 45,444 | 71,162 | 49,807 | 50,803 | 51,819 |
| 581.021 | 021 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 675.023 | 023 | 0 | 0 | 0 | 0 | (216) | (221) | (225) |
| | Other Revenue | 2,361,676 | 2,639,356 | 2,378,651 | 2,581,968 | 2,625,773 | 2,678,288 | 2,731,854 |
| | OPERATING REVENUE | 79,532,441 | 83,163,221 | 83,254,546 | 83,960,048 | 85,879,562 | 88,782,635 | 91,099,761 |

**General Fund
Actual Revenues by Source
Fiscal 19/20 Through Fiscal 24/25**

| Revenue Source | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | 24/25 |
|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Property Taxes | 32,952,267 | 33,956,528 | 34,689,334 | 36,241,571 | 38,384,475 | 40,462,413 |
| State Shared Revenues | 8,124,014 | 9,059,918 | 10,360,704 | 10,349,200 | 10,473,571 | 10,588,933 |
| Court Fines/Fees | 1,740,664 | 1,638,759 | 1,539,589 | 1,531,952 | 1,980,676 | 2,155,963 |
| Grants | 809,706 | 5,798,235 | 4,655,349 | 5,887,999 | 1,915,895 | 718,325 |
| Fees & Sales | 12,362,185 | 10,435,168 | 11,146,044 | 12,609,635 | 13,128,587 | 14,838,584 |
| Investment Income | 1,163,370 | 382,974 | (1,455,931) | 3,317,292 | 3,274,380 | 3,459,794 |
| Recreation Fees | 3,615,270 | 3,781,842 | 6,736,481 | 8,255,238 | 9,057,995 | 9,622,361 |
| Interfund Transfers | 1,372,874 | 1,316,850 | 1,316,850 | 1,815,782 | 1,316,850 | 1,316,850 |
| Total Revenue | 62,140,350 | 66,370,272 | 68,988,420 | 80,008,669 | 79,532,428 | 83,163,223 |

**General Fund
Actual Revenues by Source**



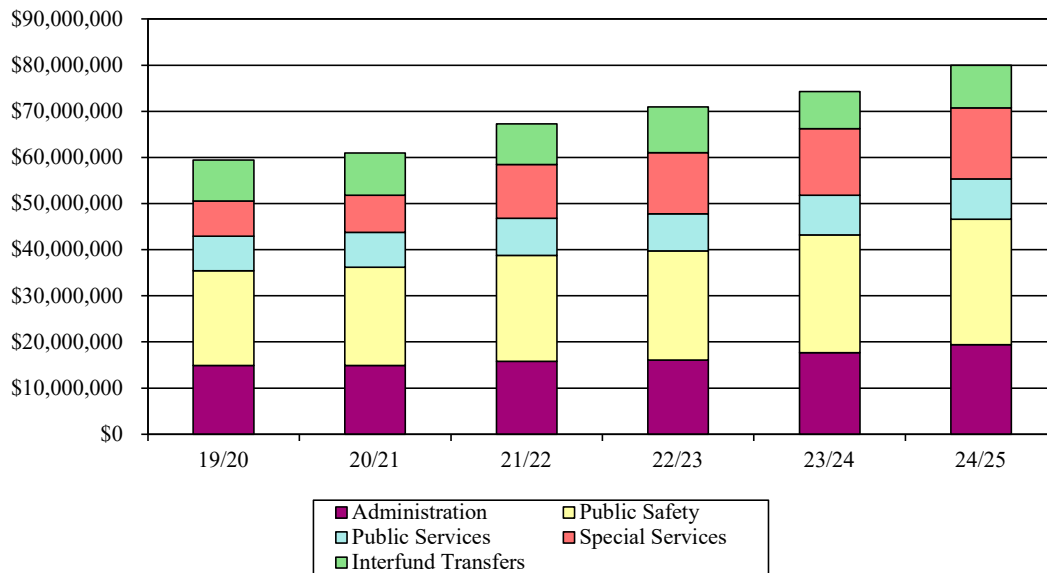
GENERAL FUND EXPENDITURE SUMMARY

| New DIV. NO. | DIV. NO. | | 2022/23 Actual | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------|--|-------------------|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| 115 | 115 | Boards & Commissions | 2,918,861 | 3,193,166 | 3,509,885 | 3,795,869 | 3,712,553 | 3,838,038 | 4,036,474 | 4,188,470 |
| <u>GENERAL GOVERNMENT:</u> | | | | | | | | | | |
| 101 | 101 | City Council | 108,470 | 142,296 | 167,151 | 201,955 | 206,606 | 201,610 | 203,949 | 206,357 |
| 172 | 172 | City Administration | 859,824 | 887,637 | 668,712 | 696,900 | 782,570 | 717,396 | 736,513 | 756,207 |
| 174 | 174 | Economic Development | 0 | 0 | 303,509 | 218,317 | 219,517 | 264,269 | 266,419 | 267,974 |
| 175 | 175 | Communications and Community Engagemen | 468,555 | 581,228 | 844,867 | 1,018,151 | 1,036,564 | 1,129,280 | 1,153,239 | 1,172,418 |
| 209 | 202 | Finance | 2,121,597 | 2,007,357 | 2,115,061 | 2,379,367 | 2,431,725 | 2,566,009 | 2,594,745 | 2,652,285 |
| 266 | 210 | Corporation Counsel | 701,890 | 788,852 | 743,999 | 814,600 | 867,400 | 913,200 | 931,800 | 950,800 |
| 215 | 215 | City Clerk | 868,034 | 1,044,371 | 1,028,179 | 1,041,144 | 926,602 | 1,170,260 | 1,645,516 | 1,201,192 |
| 270 | 226 | Human Resources | 445,218 | 556,412 | 715,179 | 1,077,452 | 1,045,909 | 1,145,943 | 1,128,910 | 1,159,070 |
| 228 | 250 | Central Services | 1,271,352 | 1,164,374 | 1,286,466 | 1,609,266 | 1,571,267 | 1,657,352 | 1,703,185 | 1,748,925 |
| 272 | 290 | Support Services | 2,078,009 | 3,131,350 | 2,511,702 | 4,019,448 | 3,494,913 | 3,423,473 | 3,359,415 | 3,546,205 |
| 271 | 298 | Post Employment Benefits | 2,563,402 | 2,254,673 | 3,628,209 | 4,454,988 | 4,454,988 | 4,667,952 | 4,854,670 | 5,048,857 |
| TOTAL GENERAL GOVERNMENT | | | 11,486,351 | 12,558,550 | 14,156,264 | 17,531,588 | 17,038,061 | 17,856,745 | 18,578,360 | 18,710,292 |
| <u>PUBLIC SAFETY:</u> | | | | | | | | | | |
| 301 | 300 | Police | 16,709,594 | 17,962,388 | 19,255,347 | 21,331,048 | 21,288,758 | 22,579,927 | 23,402,520 | 24,393,541 |
| 336 | 337 | Fire | 6,909,549 | 7,588,736 | 7,887,445 | 8,442,075 | 9,213,266 | 10,901,006 | 11,129,608 | 11,769,283 |
| TOTAL PUBLIC SAFETY | | | 23,619,143 | 25,552,738 | 27,142,792 | 29,773,123 | 30,502,024 | 33,480,934 | 34,532,128 | 36,162,823 |
| 701 | 443 | Planning & Community Development | 1,699,740 | 1,900,705 | 1,748,467 | 2,283,651 | 2,181,697 | 2,232,387 | 2,301,873 | 2,373,567 |
| <u>PUBLIC SERVICES:</u> | | | | | | | | | | |
| 441 | 440 | DPS Administration | 473,338 | 498,936 | 498,293 | 568,197 | 663,285 | 596,776 | 612,358 | 630,673 |
| 446 | 442 | Road Maint & Supervision | 535,184 | 658,555 | 546,433 | 360,699 | 346,882 | 379,097 | 381,068 | 366,378 |
| 265 | 444 | Building Maintenance | 473,125 | 494,417 | 537,562 | 528,072 | 579,534 | 592,616 | 609,406 | 626,715 |
| 447 | 449 | Engineering | 1,239,583 | 1,354,843 | 1,469,856 | 1,758,197 | 1,716,281 | 1,738,206 | 1,797,428 | 1,848,542 |
| 443 | 450 | DPW Maintenance Facility | 1,429,381 | 1,405,676 | 1,454,993 | 1,438,135 | 1,415,689 | 1,624,262 | 1,632,388 | 1,671,345 |
| 528 | 523 | Waste Removal | 3,919,188 | 4,140,853 | 4,306,040 | 4,563,000 | 4,573,095 | 4,827,480 | 4,931,678 | 5,038,190 |
| TOTAL PUBLIC SERVICES | | | 8,069,799 | 8,553,280 | 8,813,178 | 9,216,300 | 9,294,765 | 9,758,437 | 9,964,326 | 10,181,843 |
| <u>SPECIAL SERVICES:</u> | | | | | | | | | | |
| 752 | 752 | Administration | 4,835,448 | 5,287,109 | 5,563,135 | 5,152,374 | 5,406,582 | 5,318,966 | 5,426,113 | 5,518,591 |
| 765 | 765 | Senior Services | 908,018 | 1,102,129 | 1,140,031 | 1,138,386 | 1,129,195 | 1,138,757 | 1,156,918 | 1,172,448 |
| 770 | 770 | Parks Maintenance | 1,918,723 | 1,968,179 | 2,027,368 | 2,030,950 | 2,088,922 | 2,182,189 | 2,235,900 | 2,290,215 |
| 775 | 775 | Cultural Arts | 1,304,822 | 1,249,000 | 1,417,860 | 1,629,801 | 1,468,158 | 1,252,998 | 1,278,454 | 1,305,602 |
| 780 | 780 | Golf Course | 950,292 | 836,569 | 885,650 | 1,036,856 | 1,036,428 | 1,114,394 | 1,130,265 | 1,150,674 |
| 785 | 785 | Recreation Programs | 2,468,084 | 2,992,955 | 3,229,534 | 3,175,520 | 3,103,021 | 3,117,718 | 3,170,286 | 3,218,639 |
| 789 | 790 | Ice Arena | 871,375 | 1,067,722 | 1,072,161 | 1,219,995 | 1,174,960 | 1,195,392 | 1,225,202 | 1,221,754 |
| TOTAL SPECIAL SERVICES | | | 13,256,762 | 14,503,663 | 15,335,738 | 15,383,882 | 15,407,265 | 15,320,413 | 15,623,138 | 15,877,921 |
| TOTAL EXPENDITURES | | | 61,050,656 | 66,262,102 | 70,706,324 | 77,984,412 | 78,136,365 | 82,486,955 | 85,036,300 | 87,494,917 |
| OTHER FINANCING USES | | | | | | | | | | |
| 256 | 299 | Interfund Transfers | 9,849,214 | 7,973,952 | 9,274,426 | 9,316,504 | 7,332,833 | 7,571,920 | 7,713,627 | 7,775,123 |
| TOTAL EXPENDITURES AND OTHER FINANCING USES | | | 70,899,870 | 74,236,054 | 79,980,750 | 87,300,916 | 85,469,198 | 90,058,875 | 92,749,927 | 95,270,040 |

**General Fund
Actual Expenditures by Function
Fiscal 19/20 through 24/25**

| Expenditure Function | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | 24/25 |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Administration | 14,880,512 | 14,902,079 | 15,811,796 | 16,104,952 | 17,652,421 | 19,414,614 |
| Public Safety | 20,549,569 | 21,296,310 | 22,929,097 | 23,619,143 | 25,552,738 | 27,142,792 |
| Public Services | 7,464,219 | 7,580,398 | 8,084,299 | 8,069,799 | 8,553,280 | 8,813,178 |
| Special Services | 7,687,859 | 7,989,282 | 11,654,733 | 13,256,762 | 14,503,663 | 15,335,738 |
| Interfund Transfers | 8,852,224 | 9,200,000 | 8,768,990 | 9,849,214 | 7,973,952 | 9,274,425 |
| Total Expenditures | 59,434,383 | 60,968,070 | 67,248,915 | 70,899,870 | 74,236,054 | 79,980,748 |

**General Fund
Actual Expenditures by Function**

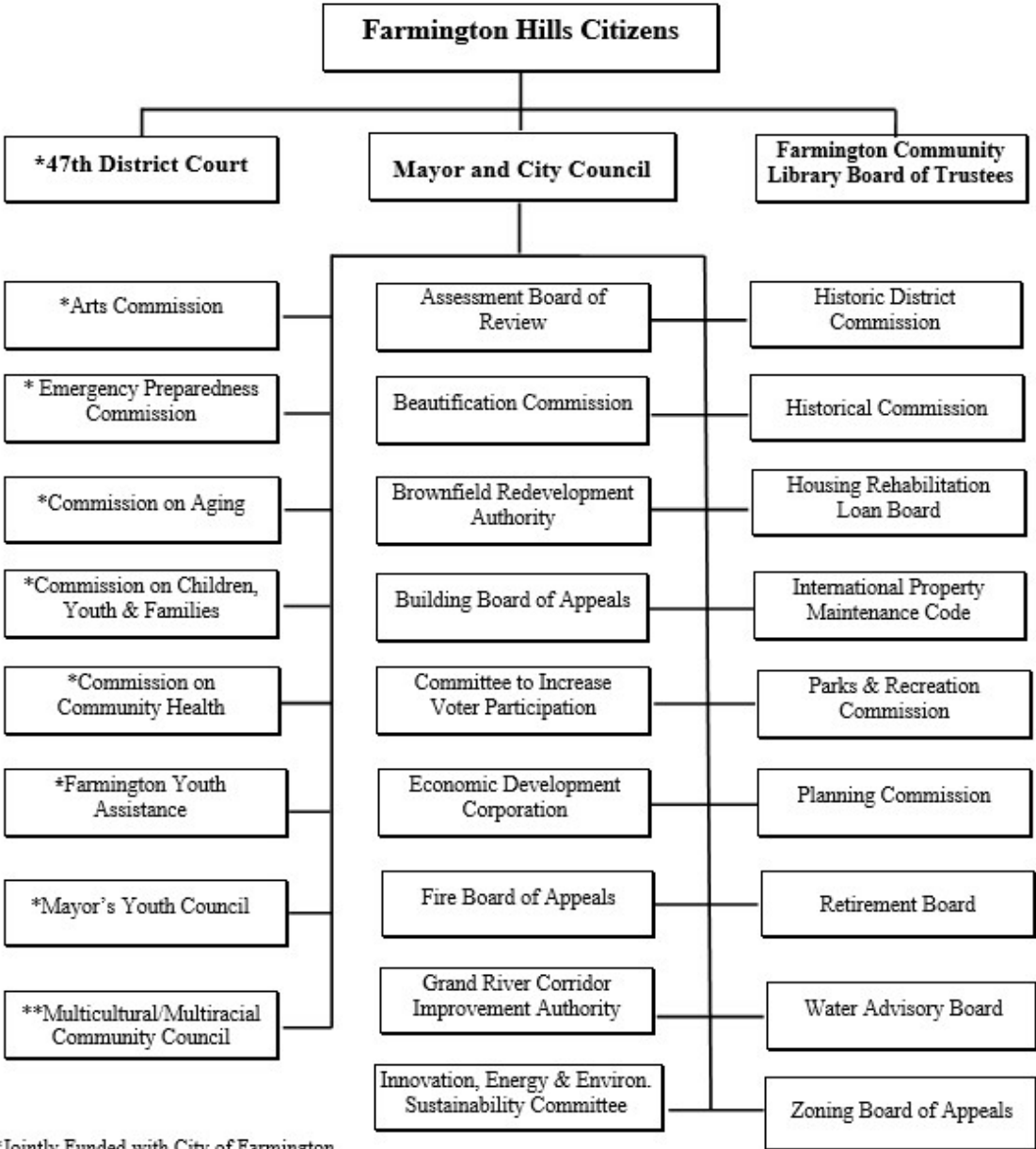




FY 2026-27 BUDGET

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CITY OF FARMINGTON HILLS
Boards, Commissions & Agencies



*Jointly Funded with City of Farmington
 **Funded by Farmington, Farmington Hills and the School District

BOARDS, COMMISSIONS, AND AGENCIES

47th DISTRICT COURT

The 47th Judicial District Court is a limited jurisdiction court serving the cities of Farmington and Farmington Hills. The Court has jurisdiction over criminal misdemeanors, civil cases in which the amount in dispute is \$25,000 or less, parking violations, traffic violations and other civil infractions, landlord-tenant disputes, and small claims matters. In addition, the Court has initial jurisdiction on criminal felony cases for the purpose of determining probable cause.

The Court has two full-time judges elected to six-year terms. The chief judge of the Court is appointed by the Michigan Supreme Court and serves a two-year term as chief judge. The Court utilizes the services of part-time magistrates, who are appointed by the chief judge. Magistrates handle criminal arraignments, informal hearings, small claims hearings, and plea and sentencing on certain violations as permitted by law. The Court strives to provide outstanding service to the community. In establishing its goals and measuring its progress, the Court uses the following five standards:

- 1) Increasing access to court services.
- 2) Ensuring expedition and timeliness of service.
- 3) Ensuring equality, fairness, and justice.
- 4) Maintaining independence while also ensuring accountability; and
- 5) Enhancing public trust and confidence in the Court as an institution.

GOALS

- Access to Justice: Strive to eliminate all unnecessary barriers to service including economic, procedural, linguistic, and physical.
- Expedition and Timeliness: Eliminate any unnecessary delays in case management.
- Equality, Fairness and Integrity: Demonstrate equal and unqualified respect for the rights and concerns of all individuals who contact the court for service and/or information.
- Independence and Accountability: Assert and maintain the distinctiveness required of the judiciary while simultaneously working with other branches of government to ensure the most efficient and effective use of public resources.
- Public Trust and Confidence: Continually focus on taking actions that inform the public of the Court's efforts and build the public's trust and confidence in the judiciary.

| |
|-------------------------------|
| PERFORMANCE OBJECTIVES |
|-------------------------------|

- Continue to provide the highest level of service to the public as measured by bi-annual public satisfaction survey results.
- Continue to identify and implement case management strategies to minimize case processing time and ensure organizational goals are met.
- Continue to meet all reporting demands for finances, caseload and abstract processing.
- Continue to focus efforts on the collection of outstanding receivables which includes use of a show cause docket and other collections strategies.
- Maintain and grow the Court’s Sobriety Court program.
- Maintain the success of the Court’s Community Work Program (CWP), which provides labor hours for work projects in Farmington and Farmington Hills, at no cost to the taxpayers.
- Continue to identify areas for improvement in courthouse security; develop and implement policies and practices to ensure public safety.
- Continue to work with the councils and administrations of both cities to address issues of mutual concern and coordinate services for the benefit of the public.
- Continue to be actively involved in the community by working with school and community groups to increase awareness of court-related issues affecting the public.

| Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|---------------|--|--------------------------|-----------------------------|-----------------------------|
| | Farm. Hills Contribution to Court Expenses | \$3,302,995 | \$3,537,966 | \$3,648,286 |
| | Farmington Contribution to Court Expenses | \$517,705 | \$533,810 | \$569,873 |
| | Total Disbursed to Farm. Hills | \$2,170,589 | \$2,214,000 | \$2,250,000 |
| | Total Disbursed to Farmington | \$471,744 | \$457,000 | \$427,750 |
| | Total Disbursed to CWP | \$29,771 | \$26,500 | \$39,500 |
| | New Case Filings – Farm. Hills Venue (Calendar Year) | 18,051 | 18,593 | 19,150 |
| | New Case Filings – Farmington Venue (Calendar Year) | 3,159 | 3,254 | 3,351 |
| | Total Dispositions (Calendar Year) | 22,676 | 23,356 | 24,057 |
| | Total Community Work Prog. Labor Hours | 5,720 | 5,640 | 5,700 |

FARMINGTON YOUTH ASSISTANCE

Farmington Youth Assistance is a volunteer organization serving the Farmington School District Area. It is not a Board or Commission of the City; it works cooperatively with the Oakland County Probate Court, the schools, police, parents, youth, and community resources to help families and young people. Its primary goal is to prevent delinquency and neglect by providing counseling. Funding is provided by the City of Farmington Hills and the City of Farmington.

FARMINGTON COMMUNITY LIBRARY BOARD OF TRUSTEES

Under the State District Library Establishment Act [Public Act 24 of 1989], the Farmington Community Library Board of Trustees is a taxing authority with governance responsibilities for all aspects of library operation. The Board is empowered to establish, maintain, and operate a public library for the district; to appoint and remove a librarian and necessary assistants and to fix their compensation; to supervise and control library property; to adopt bylaws and regulations; to establish a district library fund, over which it shall have exclusive control; and to do any other thing necessary to conduct district library service.

ASSESSMENT BOARD OF REVIEW

The Assessment Board of Review is a statutory board responsible for the review of the tax assessment roll and hearing citizens' appeals of their assessments. The board has the authority to make corrections where necessary and to endorse the tax roll of the City for the year in which it has been prepared in accordance with Section 7.06 of the Charter.

ARTS COMMISSION

The Farmington Area Arts Commission (FAAC) supports the Cities in their commitment to ensure arts, culture and creativity are an integral component of daily life in our community. The FAAC encourages and supports the Cities' many artists, community organizations and educational efforts through its Artist in Residence program and its connection and advisory role with the Cultural Arts Division of the Special Services Department.

BUILDING BOARD OF APPEALS

The Building Board of Appeals advises City Council on building and construction codes and acts on variances to building codes. Members shall be qualified by experience or training to perform the duties necessary as members of the Board.

BEAUTIFICATION COMMISSION

The Beautification Commission advises the City Council about beautification and environmental concerns. They promote and publicize beautification and environmental projects. These projects are acknowledged at the yearly awards program.

BROWNFIELD REDEVELOPMENT AUTHORITY

The overall goals of the Brownfield Redevelopment Authority are to facilitate the redevelopment of eligible properties, to provide new jobs and/or tax base, to foster development in areas that are already served with utilities, and to prevent urban sprawl. The purpose of the Authority is to act in accordance with the provisions of Act 381 of the Public Acts of 1996.

COMMISSION ON AGING

The mission of the Commission on Aging is to promote the well-being and dignity of Farmington area older adults through education and advocacy. The Commission examines social attitudes, creates community awareness, establishes a climate for living independently and recognizes contributions made to improve the community for older adults.

COMMISSION ON CHILDREN, YOUTH & FAMILIES

The Commission on Children, Youth & Families encourages an environment where children, youth and families are happy, healthy, educated, safe and could reach their full potential.

COMMISSION ON COMMUNITY HEALTH

There is established in cooperation with the City of Farmington a Commission on Community Health having the purposes of supporting and encouraging an environment where residents have access to quality health services and wellness programs, and to the information, education, and resources necessary to promote physical and mental health and wellbeing. The Commission's purpose is to achieve a community-wide collaboration and partnership of organizations and individuals to work together to identify and develop new and innovative programs, utilize existing programs, and locate and capture funding to assist in building a healthier community.

COMMITTEE TO INCREASE VOTER PARTICIPATION

The Committee to Increase Voter Participation stimulates and improves voter participation in all elections and increases the quality and quantity of publicity and information regarding such elections.

ECONOMIC DEVELOPMENT CORPORATION

The mission of the Farmington Hills Economic Development Corporation is to encourage, advocate for and achieve long-term economic prosperity for the city, directly impacting its business community and hence its long term residential well-being; to enable the growth of both new and established businesses: expanding good job opportunities, and promoting Farmington Hills' strong image worldwide.

FARMINGTON HILLS/FARMINGTON EMERGENCY PREPAREDNESS COMMISSION

The mission of the Farmington Hills/Farmington Emergency Preparedness Commission is to support and enhance the efforts of local safety organizations in helping ensure that residents and business owners have the information, education, and skills necessary to protect themselves, their families, homes, and businesses in the event of a local emergency.

FIRE BOARD OF APPEALS

The Fire Board of Appeals was established to hear and decide appeals of orders, decisions or determinations made by the Fire Code Official or his/her designee relative to the application and interpretation of the currently adopted Codes and Ordinances related to Fire Prevention.

GRAND RIVER CORRIDOR IMPROVEMENT AUTHORITY

The purpose of the Grand River Corridor Improvement Authority is to correct and prevent deterioration in business districts; to encourage historic preservation; to authorize the acquisition and disposal of interests in real and personal property; to authorize the creation and implementation of development plans and development areas in the districts; to promote the economic growth of the districts; to authorize the levy and collection of taxes; and to authorize the issuance of bonds and other evidences of indebtedness.

HISTORICAL COMMISSION

The Historical Commission collects, arranges, and preserves historical material indicative of the lives, customs, dress, and resources of the early residents of the Farmington area and publishes source material and historical studies relative to the history of the state, including materials furnished by educational institutions and the Michigan Historical Commission.

HISTORIC DISTRICT COMMISSION

The purpose of the Historic District Commission is to safeguard the heritage of Farmington Hills by establishing and preserving districts in the City which reflect elements of the cultural, social, economic, political or architectural history; stabilize and improve property values in and adjacent to such districts; promote civic beautification of structures and lands within the historic districts for historic and cultural preservation; and promote the use of historic districts and local history for the education, pleasure, and welfare of the citizens of the City.

HOUSING REHABILITATION LOAN BOARD

The Housing Rehabilitation Loan Board assists Community Development staff in reviewing applications by low-income families based on eligibility requirements established by the Federal Housing and Urban Development Office and Farmington Hills Housing Rehabilitation Program Guidelines. Families that meet these criteria may receive low interest loans for home repairs. The Loan Board members will prioritize requests and focus on home repairs that affect the health, safety, and sanitary conditions of the home.

INNOVATION, ENERGY AND ENVIRONMENTAL SUSTAINABILITY COMMITTEE

The Innovation, Energy and Environmental Sustainability Committee is temporarily established for the purpose of researching, studying, and reporting to the City Council on the past efforts, undertakings, and achievements of the City with innovation, energy, and environmental sustainability; potential opportunities, resources, programs, practices, educational efforts, and actions that will enhance and further develop innovation, energy, and environmental sustainability within the community; and possible sources of funding or financing and potential public-private partnerships and interlocal partnerships for innovation, energy, and environmental sustainability.

MAYOR'S YOUTH COUNCIL

The Mayor's Youth Council is an advisory Council that makes recommendations to the Cities of Farmington Hills and Farmington concerning the needs and concerns of youth and the community.

PARKS AND RECREATION COMMISSION

The Parks and Recreation Commission coordinates recreational programs and improves, expands, and reflects the park and recreational needs of the community.

PLANNING COMMISSION

The Planning Commission promotes public health, safety, and general welfare; encourages the use of resources in accordance with their character and adaptability; avoids the overcrowding of land by buildings or people; lessens congestion on roads and streets; facilitates provisions for a system of transportation, sewage disposal, safe and adequate water supply, recreation, and other public improvements. The Planning Commission is responsible for making and adopting a master plan as a guide for development, including a determination of the extent of probable future needs.

RETIREMENT BOARD

The Retirement Board has the authority to administer, manage, and operate the retirement system and to interpret and make effective the provisions of the Pension Ordinance. The Retirement System provides for the retirement of City employees.

WATER SYSTEM ADVISORY COUNCIL

The Water System Advisory Council (WSAC) was established to promote transparency regarding lead in drinking water. Members will create public awareness and education campaigns that address the needs of the community.

ZONING BOARD OF APPEALS

The Zoning Board of Appeals acts on all questions arising under the Zoning Ordinance. They must hear and decide appeals, review any order, requirement, decision, or determination made by an administrative official regarding the Zoning Ordinance.

BOARDS AND COMMISSIONS

DEPARTMENT NUMBER: 115

| New Acct Acct. | | | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|---|-----|--|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| No. | No. | Category and Line Item | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| (800) JOINTLY FUNDED AGENCIES | | | | | | | | | |
| 801.021 | 021 | Farmington Area Youth Assistance | 45,013 | 45,013 | 45,013 | 45,013 | 45,013 | 45,013 | 45,013 |
| 801.031 | 031 | 47th District Court | 3,003,472 | 3,321,704 | 3,624,856 | 3,521,540 | 3,630,025 | 3,858,714 | 4,020,710 |
| 801.033 | 033 | Farmington Area Arts Commission | 5,703 | 3,693 | 5,000 | 0 | 5,000 | 2,500 | 2,500 |
| 801.034 | 034 | Commission on Aging | 426 | 1,208 | 2,500 | 0 | 2,500 | 2,500 | 2,500 |
| 801.039 | 039 | Commission on Children/Youth/Families | 2,222 | 2,379 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 801.042 | 042 | Mayor's Youth Council | 2,477 | 2,500 | 3,500 | 3,500 | 3,500 | 2,500 | 2,500 |
| 801.043 | 043 | Emergency Preparedness Commission | 1,758 | 1,857 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| | | | <u>3,061,070</u> | <u>3,378,355</u> | <u>3,685,869</u> | <u>3,575,053</u> | <u>3,691,038</u> | <u>3,916,227</u> | <u>4,078,223</u> |
| (800) OTHER BOARDS & COMMISSIONS | | | | | | | | | |
| 801.002 | 002 | Zoning Board of Appeals | 3,276 | 7,053 | 5,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 801.005 | 005 | Assessment Board of Review | 1,152 | 1,617 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 801.024 | 024 | Beautification Commission | 4,173 | 7,169 | 6,000 | 6,000 | 6,000 | 2,500 | 2,500 |
| 801.032 | 032 | Historical Commission | 0 | 4,341 | 2,500 | 0 | 2,500 | 2,500 | 2,500 |
| 801.036 | 036 | Historic District Commission | 8,397 | 6,005 | 12,500 | 12,500 | 12,500 | 12,500 | 2,500 |
| 801.037 | 037 | Parks & Recreation Commission | 0 | 923 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 801.040 | 040 | Comm. to Increase Voter Participation | 1,351 | 2,425 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 801.044 | 044 | Comm. for Energy & Environ. Sustainability | 0 | 0 | 2,500 | 500 | 2,500 | 2,500 | 2,500 |
| 801.045 | 045 | Community Health Commission | 773 | 598 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 801.046 | 046 | City Council Multicultural Commission | 0 | 0 | 2,500 | 0 | 2,500 | 2,500 | 2,500 |
| 801.851 | 851 | Economic Development Corporation | 0 | 0 | 2,500 | 0 | 2,500 | 2,500 | 2,500 |
| 801.999 | 999 | City Council Reallocation Allowance | 0 | 0 | 0 | 0 | 0 | 1,747 | 1,747 |
| 701 | 109 | Planning Commission | 112,974 | 101,399 | 65,000 | 100,000 | 100,000 | 75,000 | 75,000 |
| | | | <u>132,096</u> | <u>131,530</u> | <u>110,000</u> | <u>137,500</u> | <u>147,000</u> | <u>120,247</u> | <u>110,247</u> |
| DEPARTMENT TOTAL | | | <u>3,193,166</u> | <u>3,509,885</u> | <u>3,795,869</u> | <u>3,712,553</u> | <u>3,838,038</u> | <u>4,036,474</u> | <u>4,188,470</u> |

GENERAL GOVERNMENT SUMMARY

The General Government classification of the General Fund budget represents a group of departments and functions which provide primarily legislative, administrative and logistical support for departments generally regarded as operating departments, as well as appropriations to support other Funds of the City. The operating departments provide the citizens and property owners of the community with direct services. Although most of the services performed by this General Government group are of an internal nature, some limited external public services are provided such as: election and voter services, property information, tax rates and collection, public information and employment opportunities.

A summary of the budget allocation for these components is contained in the schedule below:

| New DIV. NO. | DIV. NO. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|-----------------------------|-------------|---------------------------------------|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| GENERAL GOVERNMENT: | | | | | | | | | |
| 101 | 101 | City Council | 142,296 | 167,151 | 201,955 | 206,606 | 201,610 | 203,949 | 206,357 |
| 172 | 172 | City Administration | 887,637 | 668,712 | 696,900 | 782,570 | 717,396 | 736,513 | 756,207 |
| 173 | 173 | Diversity, Equity, Inclusion, and Emp | 0 | 143,230 | 0 | 0 | 0 | 0 | 0 |
| 174 | 174 | Economic Development | 0 | 303,509 | 218,317 | 219,517 | 264,269 | 266,419 | 267,974 |
| 175 | 175 | Communications and Comm. Engage | 581,228 | 844,867 | 1,018,151 | 1,036,564 | 1,129,280 | 1,153,239 | 1,172,418 |
| 209 | 202 | Finance | 2,007,357 | 2,115,061 | 2,379,367 | 2,431,725 | 2,566,009 | 2,594,745 | 2,652,285 |
| 266 | 210 | Corporation Counsel | 788,852 | 743,999 | 814,600 | 867,400 | 913,200 | 931,800 | 950,800 |
| 215 | 215 | City Clerk | 1,044,371 | 1,028,179 | 1,041,144 | 926,602 | 1,170,260 | 1,645,516 | 1,201,192 |
| 270 | 226 | Human Resources | 556,412 | 715,179 | 1,077,452 | 1,045,909 | 1,145,943 | 1,128,910 | 1,159,070 |
| 228 | 250 | Central Services | 1,164,374 | 1,286,466 | 1,609,266 | 1,571,267 | 1,657,352 | 1,703,185 | 1,748,925 |
| 272 | 290 | Support Services | 3,131,350 | 2,511,702 | 4,019,448 | 3,494,913 | 3,423,473 | 3,359,415 | 3,546,205 |
| 271 | 298 | Post Employment Benefits | 2,254,673 | 3,628,209 | 4,454,988 | 4,454,988 | 4,667,952 | 4,854,670 | 5,048,857 |
| | | | 12,558,550 | 14,156,264 | 17,531,588 | 17,038,061 | 17,856,745 | 18,578,360 | 18,710,292 |
| OTHER FINANCING USES | | | | | | | | | |
| 256 | 299 | Interfund Transfers | 7,973,952 | 9,274,426 | 9,316,504 | 7,332,833 | 7,571,920 | 7,713,627 | 7,775,123 |
| TOTAL | | | 20,532,502 | 23,430,690 | 26,848,092 | 24,370,894 | 25,428,665 | 26,291,987 | 26,485,415 |

The figures on this page are for the General Fund. Citywide expenditures for this service area are found in the Consolidated Budget on Page 34 of this document.

CITY COUNCIL

MISSION STATEMENT: Provide policy leadership for the community and administration on all issues that affect the health, safety and welfare of Farmington Hills.

The citizens are represented by seven elected officials. The Mayor is elected directly by the electorate for not more than two consecutive two-year terms. The six City Council Members are elected for staggered terms of four years each. The Council meets at least twice monthly and conducts specially scheduled Study Sessions on an as-needed basis.

The Mayor and Council members are collectively responsible for establishing public policy, adopting a budget, and hiring and directing the City Manager. In addition, the Council appoints the City Clerk and the City Attorney. The City Council represents the City in various local, regional, state, and national boards, commissions, and committees. The Council also provides public leadership and communicates with constituents about the various issues of the community.

One of the primary duties of the City Council is to establish policies. Policy is established in the approval of ordinances, the adoption of resolutions, the setting of goals and objectives, the determination of priorities for public services, and the approval of programs throughout the City. Policy is also established through the approval and amendment of the operational and capital budgets, the approval of grant applications, ratification of labor contracts, and the approval of land acquisitions and major purchases.

City Council salaries are set by Charter and updated every July 1st. The FY 26-27 salaries will be \$13,521 for the Mayor and \$9,013 for the City Council Members.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Provide policy direction to the City Administration in the implementation and evaluation of various City programs. (1, 2)
- Ensure the City's long-term financial stability by adopting a fiscally responsible budget, monitoring expenses, and continually seeking alternative revenue sources. (2)
- Preserve and improve the City's infrastructure and economic base. (3, 5, 12, 13)
- Strengthen activities, programs, and services that give adults and children the opportunity to enrich their lives, enhance their future, and build a stronger community. (4, 6, 12, 13)
- Take an active roll in promoting energy and environmental sustainability throughout the community. (10)
- Protect home rule so that local issues are decided by the City through its residents. (14)
- Enhance communications between the residents and the City government through the City Website, cable programming, citizen/business engagement efforts, the Focus newsletter, surveys and other media. (4, 11)
- Work with state and federal officials to reduce and effectively manage legislative mandates that create administrative and financial challenges for local governments. (7, 14)
- Help shape public policy at the state and federal level by tracking pending legislation and advocating for initiatives deemed beneficial to the City. (7, 14)

| |
|-------------------------------|
| PERFORMANCE OBJECTIVES |
|-------------------------------|

- Work towards the completion of the 2023 Master Plan Update by engaging boards and commissions, public and staff for input and vision on the appropriate long-term vision and health of the City.
- Work towards fully utilizing the HAWK and evaluate options of Special Services facilities to sustainably serve all of the community's needs.
- Expand communication with the public through further use of technology by enhancing the City website, listservs, the low frequency radio station, and other alternatives.
- Improve public bus transportation by engaging and partnering with SMART.
- Continue to evaluate further cooperative relationships with regional communities such as Farmington, Livonia, Novi, Southfield and West Bloomfield.
- Educate the public regarding emergency preparedness through the Emergency Preparedness Commission to increase the City's ability to respond in the event of a major emergency.
- Continue the implementation of tools and policies that encourage private sector reinvestment and redevelopment along the East Grand River, Eight Mile Road, and Orchard Lake Road corridors to improve the long-term viability of these areas.
- Involve high school age students in City government through the Mayor's Youth Council and work to engage both students and millennial residents (age 18 – 35) in the local government process.
- Work with City Administration to market city owned properties where appropriate.
- Address strategic policy issues in the areas of public safety, transportation infrastructure (incl. non-motorized), traffic, economic development/redevelopment, neighborhoods, telecommunications, transportation, and technology.
- Equitably administer the City's tax abatement policy and encourage economic development while protecting the long-term financial interests of the City.
- Encourage redevelopment throughout the City by continuing to support policies that streamline permitting, simplify the PUD process, and make way for current and future residential and commercial building needs.
- Work with City Administration to efficiently and effectively implement the City's road millage and review the levied amount annually.

| Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|---------------|---|-------------------|----------------------|----------------------|
| | Regular Meetings Held | 19 | 19 | 19 |
| | Special Meetings Held (Joint/Other) | 5 | 5 | 5 |
| | Goals Sessions | 1 | 1 | 1 |
| | Study Sessions | 16 | 16 | 16 |
| | Public Hearings | 12 | 12 | 12 |
| | Ordinances Enacted | 8 | 8 | 10 |
| | Agenda Items Requiring Action / Resolutions Adopted | 218 | 250 | 250 |

CITY COUNCIL

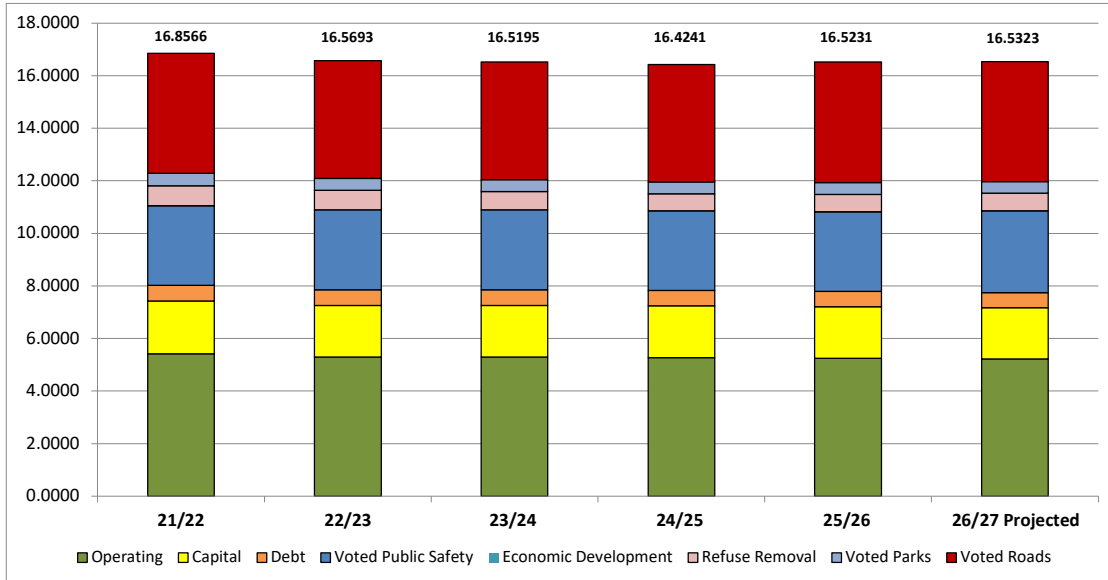
DEPARTMENT NUMBER: 101

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$66,958 | \$74,876 | \$74,070 | \$76,021 | \$78,025 | \$80,364 | \$82,772 |
| Operating Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Professional & Contractual | \$75,338 | \$92,275 | \$127,885 | \$130,585 | \$123,585 | \$123,585 | \$123,585 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$142,296 | \$167,151 | \$201,955 | \$206,606 | \$201,610 | \$203,949 | \$206,357 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 4,651 | | | |
| 2025/26 Projection vs. Budget - % | | | | 2.30% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ (4,995) | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | -2.42% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ (345) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -0.17% | | |

CITY COUNCIL
DEPARTMENT NUMBER: 101

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|------------------------|----------------|----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Wages | 62,121 | 69,517 | 69,120 | 70,941 | 72,813 | 74,996 | 77,245 |
| 702.200 | 200 | Social Security | 4,752 | 5,318 | 4,911 | 5,040 | 5,173 | 5,329 | 5,488 |
| 702.350 | 350 | Workers Compensation | 85 | 40 | 39 | 39 | 39 | 39 | 39 |
| (702) | | Category Total | 66,958 | 74,876 | 74,070 | 76,021 | 78,025 | 80,364 | 82,772 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conference & Workshops | 20,872 | 45,107 | 57,375 | 57,375 | 57,375 | 57,375 | 57,375 |
| 801.002 | 002 | Memberships & Licenses | 47,919 | 40,271 | 56,510 | 59,710 | 59,710 | 59,710 | 59,710 |
| 955.070 | 070 | Miscellaneous Expense | 6,547 | 6,897 | 14,000 | 13,500 | 6,500 | 6,500 | 6,500 |
| (801) | | Category Total | 75,338 | 92,275 | 127,885 | 130,585 | 123,585 | 123,585 | 123,585 |
| DEPARTMENT TOTAL | | | 142,296 | 167,151 | 201,955 | 206,606 | 201,610 | 203,949 | 206,357 |

TAX RATE HISTORY



CITY ADMINISTRATION

MISSION STATEMENT: Under the direction of the City Council, provide administrative leadership and management of the daily operations of the City government.

The City Manager's Office is responsible for the day-to-day administration of the municipal organization under the leadership of the City Manager. This office also provides staff support for the City Council. The Office undertakes special projects, handles citizens' inquiries, customer requests for service, and communications from other governments and agencies. The City Manager approves key purchases and personnel actions. This office provides direct supervision to the City departments noted on the Organization Chart.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

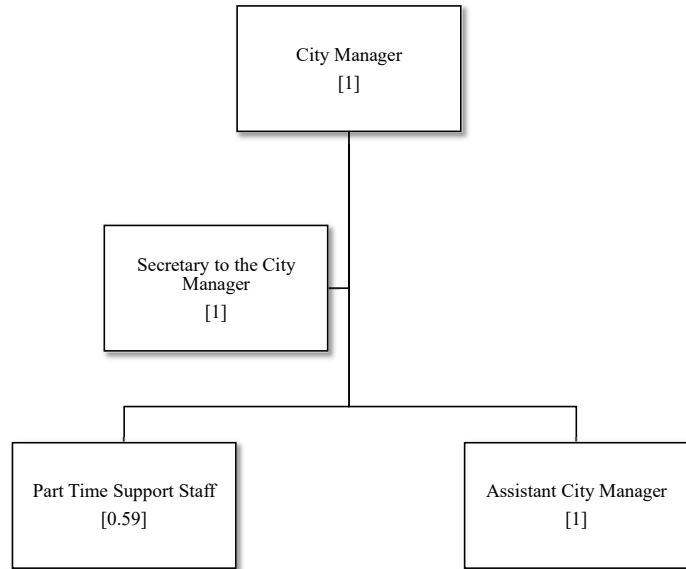
- Continue to develop and maintain Farmington Hills as a quality community for future generations. (1-14)
- Identify key priorities and establish procedures that ensure effective management of available resources. (2)
- Identify and implement innovative strategies and priorities that move Farmington Hills beyond economic recovery into growth. (1-14)
- Develop a budget for City operations and capital improvements that encourages investment, creativity, accountability, and fiscal responsibility. (2, 9, 10, 12, 13)
- Provide effective leadership to administrative departments maintaining a climate of positive employee relations that facilitates excellent service to the public. (8)
- Develop and implement a brand story and marketing effort that sets Farmington Hills apart from its peers to attract new residential and commercial interest and investment. (5,11)
- Provide pertinent and timely information to City Council regarding local, state, and federal issues to protect the interests of the City and its residents. (7, 14)
- Work in partnership with City Council to achieve the City's mission and goals. (1-14)
- Through Human Resources, continue efforts to have staff reflect the community. (11)
- Perform the Managerial Audit as prescribed in the City Charter. (1,2,4,9,10)
- Redesign of Farmington FOCUS and other City publications. (4,11)
- Enhance communication through the City website and social media. (11)

PERFORMANCE OBJECTIVES

- Continue to systematically review operations and services for greater efficiency.
- Promote and pursue additional outside funding for infrastructure improvements, capital items, and other special projects.
- Strive to address issues identified by City Council through its annual Goals Setting Session.
- Continue to analyze and evaluate recommendations of the Vision 2020 Reports and Sustainability Study and direct the implementation of some, all, or portions of the recommendations as determined to be appropriate by the City Council.
- Work with state, county, and local officials to continue and improve the City’s business retention and growth efforts.
- Continue to work with SMART, particularly as it relates to the Grand River Corridor, with the objective of improving and expanding the availability of public transportation services.
- Work with the Corridor Improvement Authority (CIA) Board of Directors, Grand River Avenue stakeholders, City of Farmington CIA Board of Directors, to implement the CIA Development and Tax Increment Financing Plans and the Grand River Corridor Vision Plan.
- Work with the City Council, Community Stakeholders, Non-Profit Organizations, such as the Michigan Municipal League, Southeast Michigan Council of Governments, and other appropriate parties to develop a comprehensive place making strategy designed to attract and retain knowledge-based workers, entrepreneurs and growing sectors of the economy.
- Develop and deliver a brand message that reinforces the core attributes of Farmington Hills as a residential location.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|----------------------|---|--------------------------|-----------------------------|-----------------------------|
| Service Level | Council, Planning Commission and ZBA Meetings Staffed | 66 | 60 | 60 |
| | City Council Agenda Items prepared for Council Action | 248 | 250 | 250 |
| | Executive Staff Meetings | 48 | 48 | 48 |
| | Administrative Policies Implemented | 5 | 2 | 2 |
| Efficiency | Average Response Time to Citizen Inquiry | 4 Hours | 4 Hours | 4 Hours |

CITY ADMINISTRATION



STAFFING LEVELS

| Acct. No. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
|---|--------------------------------------|----------------------|--------------------|----------------------|----------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| CITY ADMINISTRATION & MANAGEMENT | | | | | |
| (010) | Administrative & Clerical | | | | |
| | City Manager | 1 | 1 | 1 | 1 |
| | Assistant City Manager | 1 | 1 | 1 | 1 |
| | Secretary to the City Manager | 1 | 1 | 1 | 1 |
| | | <u>3</u> | <u>3</u> | <u>3</u> | <u>3</u> |
| (038) | Part-time (FTE) | 0.65 | 0.65 | 0.59 | 0.59 |
| | Department Total | <u><u>3.65</u></u> | <u><u>3.65</u></u> | <u><u>3.59</u></u> | <u><u>3.59</u></u> |

CITY ADMINISTRATION
DEPARTMENT NUMBER: 172

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$801,043 | \$623,751 | \$618,727 | \$704,930 | \$639,129 | \$658,065 | \$677,572 |
| Operating Supplies | \$12,256 | \$9,876 | \$12,704 | \$11,553 | \$12,057 | \$12,148 | \$12,242 |
| Professional & Contractual | \$69,825 | \$35,085 | | | | | |
| Capital Outlay | \$4,514 | \$0 | \$5,000 | \$4,300 | \$4,300 | \$4,300 | \$4,300 |
| TOTAL EXPENDITURES | \$887,637 | \$668,712 | \$636,431 | \$720,783 | \$655,486 | \$674,513 | \$694,113 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 85,670 | | | |
| 2025/26 Projection vs. Budget - % | | | | 12.29% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ (65,175) | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | -8.33% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 20,496 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 2.94% | | |

CITY ADMINISTRATION
DEPARTMENT NUMBER: 172

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|---------------------------|----------------|----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 622,862 | 457,353 | 452,588 | 452,588 | 489,978 | 504,677 | 519,817 |
| 702.038 | 038 | Part-time | 0 | 8,895 | 23,504 | 23,504 | 23,504 | 24,209 | 24,935 |
| 702.041 | 041 | Vehicle Allowance | 3,700 | 4,430 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 |
| 702.042 | 042 | Mileage Reimbursement | 0 | 0 | 200 | 200 | 200 | 200 | 200 |
| 702.106 | 106 | Sick & Vacation | 28,210 | 8,965 | 8,773 | 94,976 | 3,876 | 4,031 | 4,192 |
| 702.112 | 112 | Overtime | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.200 | 200 | Social Security | 48,303 | 34,103 | 33,865 | 33,865 | 34,496 | 35,530 | 36,596 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 77,167 | 85,793 | 71,852 | 71,852 | 65,970 | 67,949 | 69,988 |
| 702.275 | 275 | Life Insurance | 4,106 | 2,816 | 167 | 167 | 182 | 187 | 193 |
| 702.300 | 300 | Pension - DC | 7,584 | 4,667 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 |
| 702.325 | 325 | Longevity | 8,234 | 16,197 | 18,104 | 18,104 | 11,299 | 11,638 | 11,987 |
| 702.350 | 350 | Worker's Compensation | 878 | 532 | 674 | 674 | 625 | 644 | 663 |
| (702) T | | Category Total | 801,043 | 623,751 | 618,727 | 704,930 | 639,129 | 658,065 | 677,572 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 2,105 | 3,177 | 3,678 | 2,527 | 3,031 | 3,122 | 3,216 |
| 727.002 | 002 | Books & Subscriptions | 4,612 | 1,657 | 1,026 | 1,026 | 1,026 | 1,026 | 1,026 |
| 727.008 | 008 | Supplies | 5,538 | 5,041 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| (740) T | | Category Total | 12,256 | 9,876 | 12,704 | 11,553 | 12,057 | 12,148 | 12,242 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 12,432 | 19,906 | 26,260 | 26,960 | 26,960 | 26,960 | 26,960 |
| 801.002 | 002 | Memberships & Licenses | 6,134 | 7,641 | 3,960 | 3,960 | 3,960 | 3,960 | 3,960 |
| 801.005 | 005 | Fleet Insurance | 521 | 573 | 849 | 891 | 936 | 983 | 1,032 |
| 801.013 | 013 | Education & Training | 6,370 | 1,101 | 3,900 | 3,900 | 3,900 | 3,900 | 3,900 |
| 801.066 | 066 | Consultants | 43,327 | 0 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 930.006 | 006 | Vehicle Maintenance | 551 | 5,310 | 200 | 776 | 854 | 897 | 942 |
| 955.040 | 040 | Miscellaneous Expense | 489 | 554 | 300 | 300 | 300 | 300 | 300 |
| (801) T | | Category Total | 69,825 | 35,085 | 60,469 | 61,787 | 61,910 | 62,000 | 62,093 |
| (970) CAPITAL OUTLAY | | | | | | | | | |
| 971.002 | 002 | Office Equipment | 4,514 | 0 | 5,000 | 4,300 | 4,300 | 4,300 | 4,300 |
| (970) T | | Category Total | 4,514 | 0 | 5,000 | 4,300 | 4,300 | 4,300 | 4,300 |
| DEPARTMENT TOTAL | | | 887,637 | 668,712 | 696,900 | 782,570 | 717,396 | 736,513 | 756,207 |

ECONOMIC DEVELOPMENT

MISSION STATEMENT: Economic Development focuses on the expansion, attraction, and retention of businesses, employment, visitors, and residents within our city. It is the process of building upon our assets to stimulate the economy, provide community benefits, and improve the quality of life for all those affected by our presence. The mission of Economic Development is to improve community well-being and to support the growing tax base through diversification of the local economy. The Farmington Hills Economic Development Department works with many resources and community partners to develop opportunities for employment, business growth, synergy, and neighborhood connectivity to sustain and promote the welfare of every individual within our city borders.

The Farmington Hills Economic Development Department strives to provide businesses with access to the resources needed to help them grow and prosper. Discussing all stages of the business life cycle, from startup to Fortune 500, and matching companies with the right program is of utmost importance. The Economic Development Department assesses business needs and reveals solution pathways for business growth opportunities. Establishing strong, professional relationships between our key stakeholders and community members helps keep our economic engine finely tuned for today's current viewpoint and tomorrow's evolution.

| |
|--------------|
| GOALS |
|--------------|

The number in parenthesis shows the link between the departmental goal and the City goals.

- Continue to develop and maintain Farmington Hills as a quality community for businesses and residents for future generations. (1-14)
- Identify and implement innovative strategies and priorities that move Farmington Hills beyond economic recovery, into growth, and become a community of preference between all business sizes. (1-14)
- Retain, grow, and attract new residential and commercial interest and investment. (5, 12)
- To support new industries while creating an environment conducive to the growth and retention of our business community. (5, 12, 13)
- To bolster the commercial identity of our main corridors and discover reasonable, realistic opportunities to improve the economic environment. (5)
- Utilize and promote our major assets within set locations of Farmington Hills and to showcase neighborhood value. (5, 11)
- Educate key players within the community and government about potential economic challenges, opportunities, redevelopment, and outlook. (5, 8, 10)
- Continue to hold and develop professional relationship with our businesses, property owners, and real estate community. (4, 5)
- Stay up to date with current supply and demand for all business markets within Farmington Hills while understanding the needs to address new trends and economically inefficient buildings/property. (5, 12)
- Pursuit in providing all business types quality resources to address their needs. (5, 11, 13)
- Facilitate the redevelopment of eligible properties, to provide new jobs and/or tax base, and to foster successful business areas. (1-14)

PERFORMANCE OBJECTIVES

- Continue to assist businesses by providing direction in the City’s development process by providing them with information on certain challenges such as utilities, zoning, engineering, etc.
- Find and share different resources that assist businesses with staffing and training needs.
- Connect businesses together that might be complementary to one another either by supply or efficiency.
- Provide interested businesses with available funding programs specific to their development needs.
- Carry out the mission and work directly with the Corridor Improvement Authority (CIA), Economic Development Corporation, and the Brownfield Redevelopment Authority.
- Strategize and work with the CIA, Grand River Avenue stakeholders, City of Farmington CIA, to implement the CIA Development and Tax Increment Financing Plans along with the Grand River Corridor Vision Plan.
- Work with City Council, community stakeholders, non-profit organizations, and other appropriate parties to develop a comprehensive economic development plan to attract, retain, and grow knowledge-based workers, entrepreneurs, within all sectors of the economy.
- Work with the state, county, and local officials to continue to improve the City’s retention and growth efforts.
- Regularly assess and discuss any needed changes to the Economic Development Strategy for the overall benefit of development within Farmington Hills.

| Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|---------------|---|-------------------|----------------------|----------------------|
| | Resources and Incentives Connections | 9 | 10 | 12 |
| | Business Retention and Expansion Visits | 28 | 35 | 40 |
| | Corridor Improvement Authority, Economic Development Corporation, and Brownfield Redevelopment Authority Meetings | 16 | 20 | 22 |
| | Developer’s Meeting | 24 | 26 | 30 |
| | Business Community Engagement | 50 | 55 | 60 |
| | Economic Development Engagement, Summits, Conferences, and Workshops | 20 | 23 | 26 |

ECONOMIC DEVELOPMENT

**Director of Economic Development
 [1]**

STAFFING LEVELS

| Acct. No. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
|---|--------------------------------------|-------------------------|-----------------|-------------------------|-------------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| CITY ADMINISTRATION & MANAGEMENT | | | | | |
| (010) | Administrative & Clerical | | | | |
| | Economic Development Director | 1 | 1 | 1 | 1 |
| | | 1 | 1 | 1 | 1 |
| (038) | Part-time (FTE) | 0.00 | 0.00 | 0.00 | 0.60 |
| | Department Total | 1.00 | 1.00 | 1.00 | 1.60 |

ECONOMIC DEVELOPMENT
DEPARTMENT NUMBER: 174

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$0 | \$113,874 | \$118,452 | \$119,652 | \$160,028 | \$164,368 | \$168,833 |
| Operating Supplies | \$0 | \$9,590 | \$17,797 | \$17,797 | \$17,797 | \$18,297 | \$18,797 |
| Professional & Contractual | \$0 | \$180,045 | \$82,068 | \$82,068 | \$86,445 | \$83,755 | \$80,345 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$0 | \$303,509 | \$218,317 | \$219,517 | \$264,269 | \$266,419 | \$267,974 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 1,200 | | | |
| 2025/26 Projection vs. Budget - % | | | | 0.55% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 44,753 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 20.39% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 45,952 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 21.05% | | |

ECONOMIC DEVELOPMENT
DEPARTMENT NUMBER: 174

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|---------------------------|----------------|----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 0 | 98,204 | 102,132 | 102,132 | 110,201 | 113,507 | 116,912 |
| 702.038 | 038 | Part-time | 0 | 0 | 0 | 0 | 27,456 | 28,005 | 28,565 |
| 727.041 | 041 | Vehicle Allowance | 0 | 0 | 0 | 1,200 | 4,800 | 4,800 | 4,800 |
| 727.042 | 042 | Mileage Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.106 | 106 | Sick & Vacation | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.112 | 112 | Overtime | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.200 | 200 | Social Security | 0 | 7,666 | 8,005 | 8,005 | 8,668 | 8,928 | 9,196 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 0 | 5,601 | 6,228 | 6,228 | 6,228 | 6,415 | 6,607 |
| 702.275 | 275 | Life Insurance | 0 | 875 | 43 | 43 | 46 | 48 | 49 |
| 702.300 | 300 | Pension - DC | 0 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| 702.325 | 325 | Longevity | 0 | 0 | 511 | 511 | 1,102 | 1,135 | 1,169 |
| 702.350 | 350 | Worker's Compensation | 0 | 128 | 133 | 133 | 127 | 131 | 135 |
| (702) | | Category Total | 0 | 113,874 | 118,452 | 119,652 | 160,028 | 164,368 | 168,833 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 727.002 | 002 | Books & Subscriptions | 0 | 4,590 | 4,797 | 4,797 | 4,797 | 4,797 | 4,797 |
| 727.008 | 008 | Supplies | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| | 012 | Marketing Supplies | 0 | 0 | 8,000 | 8,000 | 8,000 | 8,500 | 9,000 |
| (740) | | Category Total | 0 | 9,590 | 17,797 | 17,797 | 17,797 | 18,297 | 18,797 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 0 | 0 | 1,913 | 1,913 | 6,100 | 3,410 | 0 |
| 801.002 | 002 | Memberships & Licenses | 0 | 400 | 510 | 510 | 700 | 700 | 700 |
| 801.005 | 005 | Fleet Insurance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.013 | 013 | Education & Training | 0 | 4,345 | 4,345 | 4,345 | 4,345 | 4,345 | 4,345 |
| 801.066 | 066 | Consultants | 0 | 175,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| 930.006 | 006 | Vehicle Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 995.039 | 040 | Miscellaneous Expense | 0 | 300 | 300 | 300 | 300 | 300 | 300 |
| (801) | | Category Total | 0 | 180,045 | 82,068 | 82,068 | 86,445 | 83,755 | 80,345 |
| (970) CAPITAL OUTLAY | | | | | | | | | |
| 971.002 | 002 | Office Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (970) | | Category Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPARTMENT TOTAL | | | 0 | 303,509 | 218,317 | 219,517 | 264,269 | 266,419 | 267,974 |

COMMUNICATIONS AND COMMUNITY ENGAGEMENT

MISSION STATEMENT: To provide innovative and creative communication solutions to promote the City's core services, initiatives, mission, and values to the public while advancing the strategic vision of City Council and promoting the City as a thriving, healthy, smart, and innovative community.

The Department of Communications, established in 2023, is tasked with shaping and executing the City's overarching communications strategy while advancing key priorities set by the City Council under the guidance of the City Manager.

Under the direction of the City Manager, the Director of Communications and Community Engagement effectively communicates and markets the City's programs and services to businesses and nearly 85,000 residents. The Department comprises three divisions: communications, marketing, and video services.

Utilizing various channels including owned platforms such as the website, YouTube, in-house studio, municipal cable channel 203, and electronic signs; earned media like broadcast TV, print, radio, and internet; as well as paid advertising, the team effectively disseminates information, promotes a vibrant and viable community, and enhances public confidence and trust.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

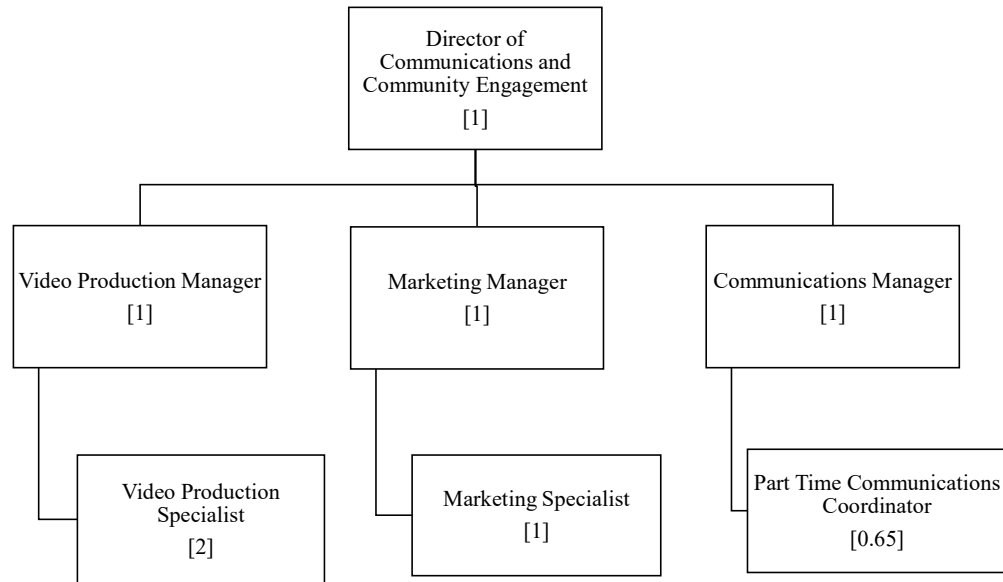
- Keep residents, businesses, and organizations informed of municipal activities, programs, and projects. (11)
- Enhance public confidence and trust in City government. (1-14)
- Promote a vibrant and viable community. (11)
- Reinforce community members' confidence and pride in the City, and that the City cares about the needs of the community. (4-11)
- Promote information about City departments, boards, and commissions on Channel 203, Spectrum and AT&T for promotional and educational purposes. (11)
- Promote City events and services, and present City information and issues through various traditional media channels including print, TV and radio. (11)
- Use digital media [YouTube, Facebook, InstraGram, LinkedIn] to broaden dissemination of City information. (11)

PERFORMANCE OBJECTIVES

- **Public Relations**
 - Increase total number of media impressions year over year to enhance City’s branding/image.
 - Increase the number of social media followers year over year (social media).
- **Video Services**
 - Increase number of YouTube viewers year over year (FH in Focus).
- **Marketing**
 - Increase the number of marketing email [Constant Contact] subscribers.

| 150 Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|-------------------|--|-------------------|----------------------|----------------------|
| | Total number of total media impressions | 14,000 | 15,000 | 11,000 |
| | Total number of social media followers (Facebook, Instagram) | 17,000 | 17,500 | 34,000 |
| | Total number of YouTube views | 42,532 | 45,000 | 82,000 |
| | Total number of Constant Contact subscribers (City and Special Services) | 45,000 | 50,000 | 48,020 |
| | Number of videos produced | 220 | 220 | 220 |

COMMUNICATIONS AND COMMUNITY ENGAGEMENT



STAFFING LEVELS

| Acct. No. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
|--------------|---|----------------------|--------------|----------------------|----------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (010) | Administrative & Clerical | | | | |
| | Director of Communications & Community Engagement | 0 | 1 | 1 | 1 |
| | Communications Manager | 1 | 1 | 1 | 1 |
| | Video Prod. Manager | 1 | 1 | 1 | 1 |
| | Video Prod. Specialist | 2 | 2 | 2 | 2 |
| | Marketing Manager | 0 | 1 | 1 | 1 |
| | Marketing Specialist | 1 | 1 | 1 | 1 |
| | | 5 | 7 | 7 | 7 |
| (038) | Part-time (FTE) | 1.50 | 0.65 | 0.65 | 0.65 |
| | Department Total | 6.50 | 7.65 | 7.65 | 7.65 |

COMMUNICATIONS AND COMMUNITY ENGAGEMENT

DEPARTMENT NUMBER: 175

| SUMMARY | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--|------------------|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| Personnel | \$489,722 | \$680,832 | \$742,694 | \$757,332 | \$842,622 | \$866,509 | \$891,112 |
| Operating Supplies | \$15,428 | \$25,533 | \$22,401 | \$21,186 | \$27,199 | \$27,203 | \$27,208 |
| Professional & Contractual | \$74,108 | \$137,523 | \$250,556 | \$255,546 | \$256,958 | \$257,026 | \$251,598 |
| Capital Outlay | \$1,970 | \$979 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 |
| TOTAL EXPENDITURES | \$581,228 | \$844,867 | \$1,018,151 | \$1,036,564 | \$1,129,280 | \$1,153,239 | \$1,172,418 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 18,413 | | | |
| 2025/26 Projection vs. Budget - % | | | | 1.81% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 92,716 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 8.94% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 111,129 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 10.91% | | |

COMMUNICATIONS AND COMMUNITY ENGAGEMENT

DEPARTMENT NUMBER: 175

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|-----------------------------|----------------|----------------|------------------|-------------------|------------------|-------------------|-------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Salary - Full Time | 351,987 | 514,669 | 546,955 | 546,955 | 621,792 | 640,446 | 659,659 |
| 702.038 | 038 | Part-time Technicians | 19,381 | 31,125 | 16,562 | 31,200 | 31,200 | 31,200 | 31,200 |
| 702.106 | 106 | Sick & Vacation | 7,110 | 1,861 | 0 | 0 | 0 | 0 | 0 |
| 702.112 | 112 | Overtime | 13,880 | 8,579 | 9,600 | 9,600 | 9,600 | 9,600 | 9,600 |
| 702.200 | 200 | Social Security | 31,594 | 42,229 | 45,409 | 45,409 | 51,461 | 53,005 | 54,595 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 47,915 | 61,069 | 104,538 | 104,538 | 104,538 | 107,674 | 110,904 |
| 702.275 | 275 | Life Insurance | 643 | 2,535 | 2,062 | 2,062 | 2,333 | 2,403 | 2,476 |
| 702.300 | 300 | Pension - DC | 5,600 | 8,167 | 5,600 | 5,600 | 5,600 | 5,600 | 5,600 |
| 702.325 | 325 | Longevity | 10,780 | 9,622 | 10,753 | 10,753 | 15,006 | 15,456 | 15,920 |
| 702.350 | 350 | Worker's Compensation | 833 | 976 | 1,215 | 1,215 | 1,092 | 1,125 | 1,159 |
| | | (702) Category Total | 489,722 | 680,832 | 742,694 | 757,332 | 842,622 | 866,509 | 891,112 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas and Oil | 140 | 74 | 91 | 76 | 89 | 93 | 98 |
| 727.002 | 002 | Books & Subscriptions | 0 | 882 | 510 | 510 | 510 | 510 | 510 |
| 727.008 | 008 | Supplies | 10,848 | 20,147 | 21,300 | 15,300 | 21,300 | 21,300 | 21,300 |
| 727.041 | 041 | Auto Allowance | 4,440 | 4,430 | 0 | 4,800 | 4,800 | 4,800 | 4,800 |
| 727.042 | 042 | Mileage Reimbursement | 0 | 0 | 500 | 500 | 500 | 500 | 500 |
| | | (740) Category Total | 15,428 | 25,533 | 22,401 | 21,186 | 27,199 | 27,203 | 27,208 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 5,258 | 13,256 | 6,960 | 6,960 | 6,960 | 6,960 | 6,960 |
| 801.002 | 002 | Memberships & Licenses | 839 | 2,538 | 2,343 | 2,343 | 2,343 | 2,343 | 2,343 |
| 801.005 | 005 | Fleet Insurance | 668 | 732 | 1,103 | 1,103 | 1,158 | 1,216 | 1,277 |
| 801.013 | 013 | Education & Training | 1,808 | 898 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 801.066 | 066 | Contractual Services | 65,426 | 117,574 | 237,000 | 237,000 | 237,000 | 237,000 | 237,000 |
| 850.016 | 016 | Phone Expense | 0 | 1,737 | 650 | 0 | 650 | 650 | 1,150 |
| 900.024 | 024 | Newsletter | 0 | 0 | 0 | 5,325 | 6,000 | 6,000 | 0 |
| 930.006 | 006 | Vehicle Maintenance | 110 | 305 | 0 | 315 | 347 | 357 | 368 |
| 930.007 | 007 | Equipment Maintenance | 0 | 483 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 940.015 | 015 | Office Rental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | (801) Category Total | 74,108 | 137,523 | 250,556 | 255,546 | 256,958 | 257,026 | 251,598 |
| (970) CAPITAL OUTLAY | | | | | | | | | |
| 971.002 | 001 | Office Furniture | 0 | 830 | 0 | 0 | 0 | 0 | 0 |
| 971.020 | 020 | Production Equipment | 1,970 | 149 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| | | (970) Category Total | 1,970 | 979 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| DEPARTMENT TOTAL | | | 581,228 | 844,867 | 1,018,151 | 1,036,564 | 1,129,280 | 1,153,239 | 1,172,418 |

FINANCE DEPARTMENT

MISSION STATEMENT: Maintain accurate and complete records of all financial transactions, assets and liabilities, safeguard City assets, prepare financial statements and reports and maintain investment grade status for City issued debt instruments with rating agencies. To ensure that all ad valorem assessments and taxable values in the City of Farmington Hills are accurate, uniform, equitable and made in conformance with all applicable State directives and statutes.

The Finance Department is comprised of the Administration, Accounting, Assessing and Treasury Divisions. At the direction of the Finance Director/Treasurer, the Finance Department's service to the community is assigned either by State Statute, City Charter, City Ordinances, City Council Resolutions or direction from the City Manager.

The fiduciary and accounting functions include the control and accountability for all the monies received, disbursed or held in trust for all the financial activity of the City, which includes 15 separate budgeted accounting Funds. The Treasury's responsibilities, in addition to recording all City receipts/money, include a cash management program aimed at maximizing investment income while safeguarding the principal. The Finance Department also maintains relationships with the financial institutions servicing the City, which also serve as a liaison with national rating agencies that rate the City's bond issues.

The Assessing Division's primary responsibility is to annually prepare the property tax assessment roll. This function requires the Division to maintain accurate and complete records of all taxable real and personal property in the City. In light of many mandates in assessment administration, the Assessing Division has had to continually monitor and comply with ever changing requirements in assessment administration including the classification of homestead and non-homestead exemptions, the filing and recording of property transfer affidavits, and now the filing and recording of personal property exemption affidavits. For 2025, the City had approximately 27,348 real parcels (of which 690 are tax-exempt) and 3,985 personal property descriptions (of which 2,650 have no tax, due to the annual filing of the small parcel exemption affidavit). The Assessing Division provides accurate maintenance of the assessment rolls by field inspections of building permits issued by the City, random reviews of existing assessment records, as well as provides information and assistance to taxpayers of the City by phone, email and in person.

| |
|--------------|
| GOALS |
|--------------|

The number in parenthesis shows the link between the departmental goal and the City goals.

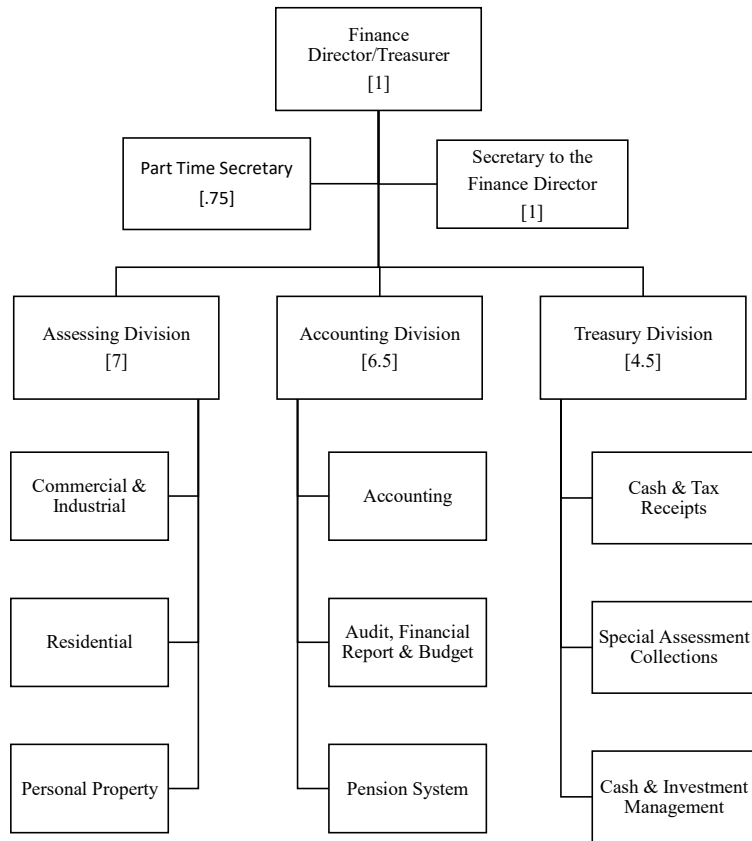
- Issue the Annual Comprehensive Financial Report (ACFR) in accordance with Generally Accepted Accounting Principles (GAAP) that meets the Government Finance Officers Association (GFOA) Certification program for excellence in financial reporting. (9)
- Provide accurate and timely financial and accounting services to internal and external customers. (9)
- Provide accurate and timely payroll to employees and fulfill all federal and state reporting requirements. (8,9)
- Provide timely payments to vendors within appropriate internal approvals. (9)
- Ensure customer service and easy access to our property records. (1)
- Ensure compliance with financial reporting standards set by the Governmental Accounting Standards Board (GASB) and State of Michigan Public Acts. (9)
- Provide risk management activities, which will safeguard all City assets in the most cost-effective manner. (2,9)
- Ensure a competent audit firm performs an annual audit and that the City's ACFR is published and made available to the general public on the City's website. (9)
- Maintain an investment grade bond rating of an "AA" or above. (9)
- Provide professional money managers to manage and administer the City's Pension and Post-Retirement benefits. (2-9)
- Assist in developing and implementing needed programs to reduce costs, increase revenues, and add efficiencies. (2)
- Support the continuous professional development and empowerment of staff. (8)
- Provide programs and procedures that ensure a fair and equitable assessment administration system, according to the City Charter and the Michigan General Property Tax Laws. (9)
- Provide professionally certified and educated staff to meet objectives. (8)
- Prepare the staff for professional advancement opportunities. (8)

| |
|-------------------------------|
| PERFORMANCE OBJECTIVES |
|-------------------------------|

- Continue work on developing “best practice” policies and procedures of key financial functions.
- Continue to train/cross-train all staff and maintain/update Standard Operating Procedures in order to better serve internal and external users.
- Improve on the efficiency and effectiveness of the Accounts Payable function by offering more vendors the option to receive their payment via the City’s Purchasing/Credit Card.
- Expand the functional use of a credit card service provider for City-wide point of collection options for non-tax receipts.
- Manage the City’s Debt to leverage funding for long-term capital projects while continuing to maintain or enhance the City’s strong bond ratings.
- Account for all City financial transactions timely and accurately to limit the number of auditor adjusted journal entries.
- Work with the City’s Auditor to keep updated on new and pending GASB Statements impacting the City and develop a long-term plan to manage the resulting workload. This will include the implementation of GASB 96, new Standard for the accounting and financial reporting of Subscription-Based Information Technology Arrangements.
- Per the recommendation of the City Auditor, and with the advice and counsel of the City Attorney, continue a long-term process to close out the files of old development projects and clean-up the accounting for the related performance bonds held in trust by the City.
- Manage the City’s Investments, in order of priority; to safeguard the assets, provide adequate liquidity and maximize yield, including the streamlining of bank accounts to provide improved staff and accounting efficiencies.
- Manage the City’s General Liability and Property Insurance to protect the City from unexpected liability and property losses.
- Utilize GIS information for greater departmental efficiency and expand the options through which the public can access property record information.
- Continue to accept Passport Applications according to the requirements of the U.S. Department of State.
- Continue to improve the Department’s document retention, storage and retrieval and disposal practices.
- Administer the Employees’ Retirement System and Post-Retirement Healthcare Fund to the benefit of its members and beneficiaries, including a review and analysis of the Retirement Board’s Investment Policy, which drives its Investment Return Assumptions, and make adjustments where warranted to realistically and reasonably fund the System’s unfunded liabilities, within the City’s budgetary constraints.
- Continue developing a Finance Department staff Succession Plan, including possible functional restructuring and related work area improvements.

| Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|---------------|---|---|----------------------|----------------------|
| | | Number of Passport Applications Processed | 664 | 550 |
| | Number of Pension Estimates Prepared | 48 | 63 | 52 |
| | Net Retirement System & Post-Retirement Healthcare Fund Position Held in Trust | \$294,265,544 | \$315,217,240 | \$324,673,757 |
| | Interest Income | \$7,247,941 | \$5,500,000 | \$5,000,000 |
| | City taxes billed/levied (adjusted) | \$70,099,604 | \$74,156,689 | 77,757,302 |
| | Ad Valorem Original Taxable Value | \$4,517,580,420 | \$4,716,004,380 | \$4,902,672,625 |
| | Cash and Cash Equivalents at June 30 th | \$36,775,418 | \$35,266,268 | \$31,086,955 |
| | Number of Payroll Direct Deposits Issued | 21,891 | 22,000 | 22,000 |
| | Number of Accounts Payable Checks Issued | 5,376 | 5,000 | 5,000 |
| | Number of Vendor Invoices Paid | 11,680 | 12,000 | 12,000 |
| | Commercial/Industrial property appraisals | 37 | 50 | 50 |
| | Residential property appraisals | 805 | 1,519 | 1,100 |
| | Board of Review Residentail Appeals | 126 | 133 | 161 |
| | Property splits/combinations processed | 16 | 11 | 10 |
| | Homestead exemption affidavits processed | 995 | 1200 | 1,000 |
| | Property Transfer Affidavits | 2,271 | 2,500 | 2,000 |
| | City's bond rating – Standard & Poor's | AAA | AAA | AAA |
| | Total percent of tax levy collected. | 98.75% | 98.54% | 98.54% |
| | Number of years G.F.O.A. Distinguished Budget Presentation Award received | 41 | 42 | 43 |
| | Number of years G.F.O.A Certificate of Achievement for Excellence in Financial Reporting received | 28 | 29 | 30 |
| | Average Rate of Return on Excess Cash Investments | 4.75% | 4.19% | 3.70% |
| | Retirement System – Funded Ratio | 70% | 71% | 72% |
| | Post-Retirement Healthcare Fund – Funded Ratio | 111% | 112% | 113% |

FINANCE DEPARTMENT



| | | STAFFING LEVELS | | | |
|-------------------------|--------------|-------------------------------|----------------------|-----------------|---|
| New Acct. No. | Acct. No. | Title or Position | Authorized Positions | | Authorized Positions |
| | | | 23/24 Budget | 24/25 Budget | 25/26 Budget |
| | | | | | Authorized Positions 26/27 Budget |
| 209 | 202 | ADMINISTRATIVE | | | |
| | | Finance Director/Treasurer | 1 | 1 | 1 |
| | | Secretary to Finance Director | 1 | 0 | 1 |
| | | Part Time (FTE) | 0.00 | 0.75 | 0.75 |
| | | ADMINISTRATIVE TOTAL | 2.00 | 2.75 | 2.75 |
| 191 | 207 | ACCOUNTING | | | |
| | | Asst. Finance Director | 0 | 1 | 0 |
| | | Controller | 1 | 0 | 0 |
| | | Accounting Specialist | 0 | 0 | 1 |
| | | Senior Pension Accountant | 1 | 1 | 1 |
| | | Senior Accountant | 1 | 2 | 2 |
| | | Accountant | 1 | 0 | 0 |
| | | Payroll Coordinator | 1 | 1 | 1 |
| | | AP - Accounting Technician | 1 | 0 | 0 |
| | | AP - Account Clerk II | 1 | 1 | 1 |
| | | AP - Account Clerk I | 0 | 1 | 0 |
| | | Part Time (FTE) | 0.00 | 0.00 | 0.50 |
| | | ACCOUNTING TOTAL | 7.00 | 7.00 | 6.50 |
| 253 | 208 | TREASURY | | | |
| | | Deputy Treasurer | 1 | 1 | 1 |
| | | Account Processing Superviso | 1 | 1 | 1 |
| | | Account Clerk II | 1 | 2 | 2 |
| | | Account Clerk I | 1 | 0 | 0 |
| | | Total | 4 | 4 | 4 |
| | | Part Time (FTE) | 0.50 | 0.50 | 0.50 |
| | | TREASURY TOTAL | 4.50 | 4.50 | 4.50 |
| 257 | 209 | ASSESSING | | | |
| | | City Assessor | 1 | 1 | 1 |
| | | Deputy Assessor | 0 | 0 | 1 |
| | | Assessor IV | 1 | 1 | 0 |
| | | Assessor III | 3 | 3 | 2 |
| | | Assessor II | 0 | 0 | 1 |
| | | Department Technician | 2 | 2 | 2 |
| | | Total | 7 | 7 | 7 |
| | | Part Time (FTE) | 0.00 | 0.00 | 0.00 |
| | | ASSESSING TOTAL | 7.00 | 7.00 | 7.00 |
| Department Total | | | 20.50 | 21.25 | 20.75 |

FINANCE DEPARTMENT
DEPARTMENT NUMBER: 209 - ADMINISTRATION

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$192,562 | \$118,176 | \$258,774 | \$261,715 | \$265,294 | \$272,328 | \$279,576 |
| Operating Supplies | \$16,060 | \$15,974 | \$16,979 | \$18,670 | \$18,715 | \$18,857 | \$19,041 |
| Professional & Contractual | \$28,158 | \$81,570 | \$74,300 | \$66,500 | \$124,300 | \$74,300 | \$74,300 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$236,779 | \$215,720 | \$350,053 | \$346,885 | \$408,309 | \$365,485 | \$372,917 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 52,358 | | | |
| 2025/26 Projection vs. Budget - % | | | | 2.20% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 134,284 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 5.52% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 186,642 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 7.84% | | |

FINANCE DEPARTMENT
DEPARTMENT NUMBER: 209 - ADMINISTRATION

| New Acct | Acct. | | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|---|-------|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| No. | No. | Category and Line Item | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative Salaries | 197,679 | 124,964 | 216,651 | 216,651 | 224,776 | 231,519 | 238,465 |
| 702.038 | 038 | Part-Time | 0 | 0 | 31,200 | 31,200 | 31,200 | 31,200 | 31,200 |
| 702.106 | 106 | Sick & Vacation | 1,653 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.112 | 112 | Overtime | 4,566 | 3,603 | 2,242 | 5,183 | 5,390 | 5,606 | 5,830 |
| 702.200 | 200 | Social Security | 15,826 | 22,127 | 17,139 | 17,139 | 17,878 | 18,415 | 18,967 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 9,361 | 9,311 | 32,624 | 32,624 | 32,624 | 33,603 | 34,611 |
| 702.275 | 275 | Life Insurance | 1,052 | 1,293 | 70 | 70 | 72 | 74 | 76 |
| 702.300 | 300 | Pension - DC | 2,917 | 3,967 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| 702.325 | 325 | Longevity | 690 | 2,198 | 1,443 | 1,443 | 2,993 | 3,083 | 3,175 |
| 702.350 | 350 | Worker's Compensation | 286 | 330 | 303 | 303 | 276 | 284 | 293 |
| 702.591 | 591 | Allocate 5% of All to Water fund | (12,204) | (16,425) | (13,458) | (13,458) | (16,594) | (17,092) | (17,605) |
| 702.592 | 592 | Allocate 5% of All to Sewer fund | (12,204) | (16,425) | (13,458) | (13,458) | (16,594) | (17,092) | (17,605) |
| 702.731 | 731 | Allocate 13.5% of Sec. to Pension Fund | (11,515) | (11,318) | (11,733) | (11,733) | (12,236) | (12,603) | (12,981) |
| 702.736 | 736 | Allocate 6.5% of Sec. to Pension HC Fund | (5,544) | (5,450) | (5,649) | (5,649) | (5,891) | (6,068) | (6,250) |
| (702) Category Total | | | 192,562 | 118,176 | 258,774 | 261,715 | 265,294 | 272,328 | 279,576 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 4,161 | 3,094 | 3,804 | 2,970 | 3,540 | 3,682 | 3,866 |
| 727.002 | 002 | Books & Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 727.008 | 008 | Supplies | 7,459 | 8,449 | 8,275 | 10,800 | 10,275 | 10,275 | 10,275 |
| 727.041 | 041 | Auto Allowance | 4,440 | 4,430 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 |
| 727.042 | 042 | Mileage Reimbursement | 0 | 0 | 100 | 100 | 100 | 100 | 100 |
| (740) Category Total | | | 16,060 | 15,974 | 16,979 | 18,670 | 18,715 | 18,857 | 19,041 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 3,132 | 8,547 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 801.002 | 002 | Memberships & Licenses | 2,064 | 2,158 | 1,600 | 2,000 | 1,600 | 1,600 | 1,600 |
| 801.004 | 004 | Consultants | 22,035 | 68,910 | 60,000 | 60,000 | 110,000 | 60,000 | 60,000 |
| 801.005 | 005 | Fleet Insurance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.013 | 013 | Education & Training | 234 | 924 | 8,700 | 500 | 8,700 | 8,700 | 8,700 |
| 850.024 | 024 | Printing Services | 692 | 1,031 | 0 | 0 | 0 | 0 | 0 |
| 930.006 | 006 | Vehicle Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 955.041 | 041 | Over & Short | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (801) Category Total | | | 28,158 | 81,570 | 74,300 | 66,500 | 124,300 | 74,300 | 74,300 |
| (970) CAPITAL OUTLAY | | | | | | | | | |
| 971.002 | 001 | Office Furniture | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (970) Category Total | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FINANCE - ADMIN. TOTAL | | | 236,779 | 215,720 | 350,053 | 346,885 | 408,309 | 365,485 | 372,917 |
| DEPARTMENT TOTAL | | | 2,007,359 | 2,115,061 | 2,379,367 | 2,431,725 | 2,566,009 | 2,594,745 | 2,652,285 |

FINANCE DEPARTMENT
DEPARTMENT NUMBER: 191 - ACCOUNTING

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|--|----------------|----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative Salaries | 450,496 | 511,498 | 490,882 | 490,882 | 539,373 | 555,554 | 572,220 |
| 702.038 | 038 | Part-Time | 0 | 15,435 | 19,895 | 17,400 | 20,800 | 21,424 | 22,067 |
| 702.106 | 106 | Sick & Vacation | 19,751 | 39,847 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 702.112 | 112 | Overtime | 12,630 | 12,425 | 6,000 | 14,000 | 15,000 | 15,000 | 15,000 |
| 702.200 | 200 | Social Security | 35,640 | 35,782 | 38,274 | 38,274 | 42,251 | 43,519 | 44,824 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 84,936 | 92,371 | 88,915 | 88,915 | 83,033 | 85,525 | 88,090 |
| 702.275 | 275 | Life Insurance | 963 | 930 | 387 | 387 | 399 | 411 | 424 |
| 702.300 | 300 | Pension - DC | 9,217 | 8,386 | 8,400 | 8,400 | 8,400 | 8,400 | 8,400 |
| 702.325 | 325 | Longevity | 8,216 | 8,301 | 4,830 | 4,830 | 8,313 | 8,562 | 8,819 |
| 702.350 | 350 | Worker's Compensation | 641 | 541 | 695 | 695 | 667 | 687 | 708 |
| 702.591 | 591 | Allocate 2.5% of All to Water fund | (15,270) | (15,490) | (15,796) | (15,796) | (18,908) | (19,475) | (20,059) |
| 702.592 | 592 | Allocate 2.5% of All to Sewer fund | (15,270) | (15,490) | (15,796) | (15,796) | (18,908) | (19,475) | (20,059) |
| 702.731 | 731 | Allocate 67% of Acct. to Pension Fund | (85,147) | (79,840) | (85,287) | (85,287) | (89,430) | (92,113) | (94,876) |
| 702.736 | 736 | Allocate 13% of Acct. to Pension HC Fund | (16,521) | (15,491) | (16,631) | (16,631) | (17,439) | (17,962) | (18,501) |
| (702) Category Total | | | 490,282 | 599,204 | 539,768 | 545,273 | 588,552 | 605,057 | 622,056 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.002 | 002 | Books & Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 727.008 | 008 | Supplies | 119 | 56 | 0 | 0 | 0 | 0 | 0 |
| 727.042 | 042 | Mileage Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (740) Category Total | | | 119 | 56 | 0 | 0 | 0 | 0 | 0 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 0 | 2,254 | 2,500 | 500 | 2,500 | 16,500 | 9,500 |
| 801.002 | 002 | Memberships & Licenses | 0 | 405 | 500 | 500 | 500 | 500 | 500 |
| 801.004 | 003 | Memberships & Licenses | 2,165 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.013 | 013 | Education & Training | 1,975 | 270 | 3,600 | 1,100 | 3,600 | 3,600 | 3,600 |
| 801.021 | 021 | Audit Services | 62,071 | 106,540 | 50,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| 900.024 | 024 | Printing Services | 0 | 119 | 200 | 200 | 200 | 200 | 200 |
| (801) Category Total | | | 66,211 | 109,588 | 56,800 | 132,300 | 136,800 | 150,800 | 143,800 |
| (970) CAPITAL OUTLAY | | | | | | | | | |
| 971.001 | 001 | Office Furniture | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (970) Category Total | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FINANCE-ACCOUNTING TOTAL | | | 556,612 | 708,848 | 596,568 | 677,573 | 725,352 | 755,857 | 765,856 |

FINANCE DEPARTMENT
DEPARTMENT NUMBER: 253 - TREASURY

| New Acc No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|---------------------------|----------------|----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative Salaries | 259,508 | 236,089 | 284,982 | 284,982 | 313,110 | 322,503 | 332,179 |
| 702.038 | 038 | Part-Time | 15,195 | 10,304 | 20,293 | 19,895 | 20,293 | 20,699 | 21,113 |
| 702.106 | 106 | Sick & Vacation | 2,608 | 2,282 | 4,747 | 3,682 | 7,331 | 7,624 | 7,929 |
| 702.112 | 112 | Overtime | 861 | 1,835 | 1,892 | 2,534 | 2,635 | 2,740 | 2,850 |
| 702.200 | 200 | Social Security | 24,098 | 18,698 | 26,553 | 26,553 | 28,873 | 29,739 | 30,631 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 49,127 | 41,748 | 59,367 | 59,367 | 59,367 | 61,148 | 62,982 |
| 702.275 | 275 | Life Insurance | 405 | 835 | 427 | 427 | 498 | 513 | 528 |
| 702.300 | 300 | Pension - DC | 5,834 | 4,783 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 |
| 702.325 | 325 | Longevity | 5,230 | 3,106 | 4,205 | 4,205 | 6,393 | 6,585 | 6,782 |
| 702.350 | 350 | Worker's Compensation | 427 | 271 | 476 | 476 | 450 | 464 | 477 |
| (702) T | | Category Total | 363,292 | 319,952 | 407,142 | 406,321 | 443,150 | 456,215 | 469,672 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.008 | 008 | Supplies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 727.042 | 042 | Mileage Reimbursement | 0 | 0 | 173 | 181 | 187 | 187 | 187 |
| (740) T | | Category Total | 0 | 0 | 173 | 181 | 187 | 187 | 187 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 1,760 | 449 | 3,851 | 4,392 | 4,392 | 4,392 | 4,392 |
| 801.002 | 002 | Memberships & Licenses | 99 | 459 | 115 | 115 | 115 | 115 | 115 |
| 801.013 | 013 | Education & Training | 523 | 2,500 | 4,113 | 4,413 | 4,553 | 4,553 | 4,553 |
| 900.024 | 024 | Printing Services | 7,043 | 6,962 | 8,246 | 12,553 | 17,807 | 18,154 | 18,507 |
| 930.007 | 007 | Office Equipment Maint | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 955.041 | 041 | Over and Short | (60) | 0 | 0 | 0 | 0 | 0 | 0 |
| 955.500 | 500 | Bank Service Fees | 50,380 | 44,678 | 54,573 | 60,339 | 61,953 | 63,631 | 65,376 |
| (801) T | | Category Total | 59,744 | 55,048 | 70,898 | 81,812 | 88,820 | 90,844 | 92,942 |
| (970) CAPITAL OUTLAY | | | | | | | | | |
| 971.002 | 002 | Office Equipment | 0 | 0 | 500 | 2,200 | 2,200 | 2,200 | 500 |
| (970) T | | Category Total | 0 | 0 | 500 | 2,200 | 2,200 | 2,200 | 500 |
| FINANCE - TREASURY TOTAL | | | 423,036 | 375,000 | 478,713 | 490,513 | 534,357 | 549,446 | 563,302 |

FINANCE DEPARTMENT

DEPARTMENT NUMBER: 257 - ASSESSING

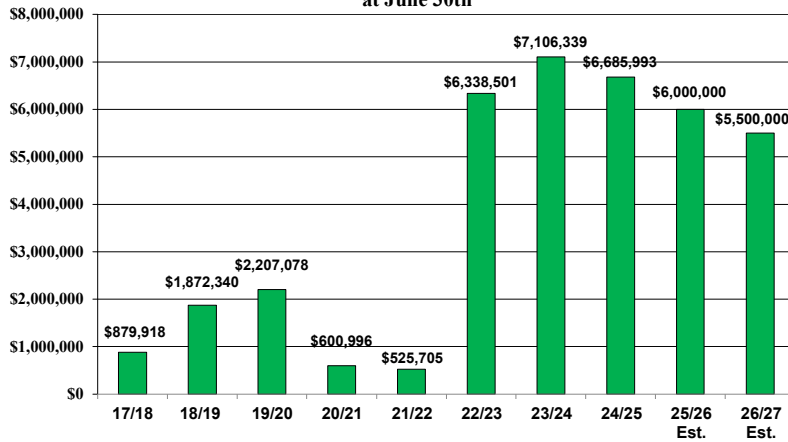
| New Acc No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|---------------------------|----------------|----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative Salaries | 559,261 | 550,265 | 604,658 | 604,658 | 639,235 | 658,412 | 678,164 |
| 702.038 | 038 | Part-Time | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.106 | 106 | Sick & Vacation | 9,532 | 41,676 | 41,500 | 41,500 | 3,500 | 3,500 | 3,500 |
| 702.112 | 112 | Overtime | 1,653 | 2,121 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 |
| 702.200 | 200 | Social Security | 43,822 | 45,607 | 47,718 | 47,718 | 49,661 | 51,151 | 52,685 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 108,027 | 99,797 | 131,273 | 131,273 | 121,878 | 125,534 | 129,300 |
| 702.275 | 275 | Life Insurance | 1,413 | 1,149 | 573 | 573 | 64 | 66 | 68 |
| 702.300 | 300 | Pension - DC | 6,884 | 6,882 | 7,000 | 7,000 | 8,400 | 8,400 | 8,400 |
| 702.325 | 325 | Longevity | 20,674 | 24,697 | 16,827 | 16,827 | 7,665 | 7,895 | 8,132 |
| 702.350 | 350 | Worker's Compensation | 1,181 | 1,066 | 1,399 | 1,399 | 1,152 | 1,187 | 1,222 |
| (702) T | | Category Total | 752,446 | 773,260 | 853,548 | 853,548 | 834,156 | 858,745 | 884,073 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 340 | 241 | 462 | 281 | 338 | 497 | 521 |
| 727.002 | 002 | Books & Subscriptions | 10,159 | 12,961 | 12,551 | 12,551 | 13,053 | 13,575 | 14,118 |
| (740) T | | Category Total | 10,498 | 13,202 | 13,013 | 12,832 | 13,391 | 14,072 | 14,640 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 3,529 | 1,735 | 5,800 | 5,800 | 5,800 | 5,800 | 5,800 |
| 801.002 | 002 | Memberships & Licenses | 2,469 | 2,212 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 801.005 | 005 | Fleet Insurance | 668 | 732 | 863 | 822 | 863 | 906 | 952 |
| 801.009 | 009 | Consultants | 15,000 | 4,375 | 62,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 801.013 | 013 | Education & Training | 1,600 | 1,927 | 1,950 | 1,950 | 1,950 | 2,100 | 2,100 |
| 900.024 | 024 | Printing Services | 4,619 | 3,651 | 4,000 | 4,000 | 4,000 | 4,200 | 4,200 |
| 930.006 | 006 | Vehicle Maintenance | 103 | 222 | 359 | 302 | 332 | 349 | 366 |
| 999 | | Tax Tribunal Refunds | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (801) T | | Category Total | 27,988 | 14,854 | 77,972 | 40,874 | 40,945 | 41,355 | 41,418 |
| (970) CAPITAL OUTLAY | | | | | | | | | |
| 971.002 | 002 | Office Equipment | 0 | 14,177 | 9,500 | 9,500 | 9,500 | 9,785 | 10,080 |
| (970) T | | Category Total | 0 | 14,177 | 9,500 | 9,500 | 9,500 | 9,785 | 10,080 |
| FINANCE - ASSESSING TOTAL | | | 790,932 | 815,493 | 954,033 | 916,754 | 897,992 | 923,957 | 950,210 |

KEY DEPARTMENTAL TRENDS

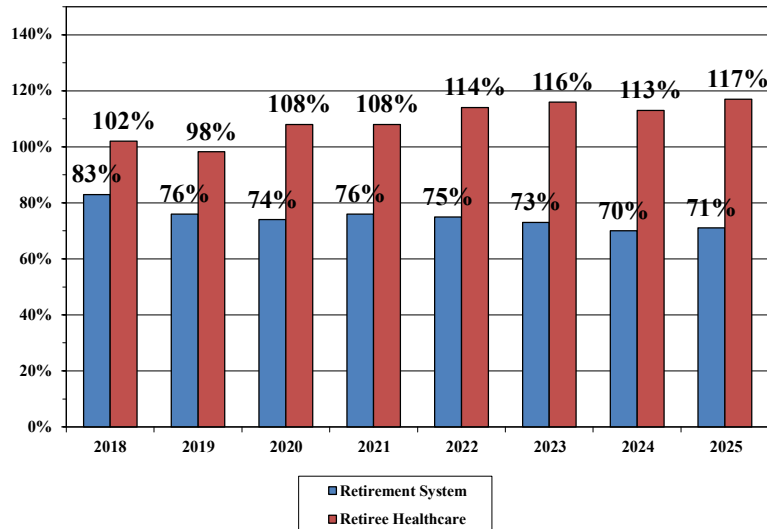
**City of Farmington Hills
Taxable Value History
2015 - 2024**



**City of Farmington Hills
Governmental Activities - Investment Earnings History/Projection
at June 30th**



**City of Farmington Hills
Employee Retirement System and OPEB Funds - Funding Ratios**



CORPORATION COUNSEL

MISSION STATEMENT: Advise and represent the City Council and Administration in all legal matters.

Legal Services are provided through a contract with a private firm. Legal services include acting as legal advisor to the City Council, Boards and Commissions, and City Staff; preparing all legal documents; preparing for enactment all additions and amendments to the City's Code of Ordinances; and representing the City in all legal proceedings in which the City may have an interest. There are no city employees in this budget.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- To provide legal services in an efficient, competent and cost-effective manner. (2,9)
- To identify key legal priorities of the City. (2)
- To assist the City Council and other Boards and Commissions regarding legal issues that may arise at meetings. (2,7)
- To establish legal procedures, guidelines and standards in support of the City Council and City Administration's missions and goals. (1-14)
- To establish legal procedures, guidelines and standards in support of the City Council and City Administration's missions and goals. (1-14)
- To advise and counsel the City regarding developing state and federal legislation, as well as recent court decisions. (7)

PERFORMANCE OBJECTIVES

- To provide the necessary support to diligently prosecute all ordinances as required by the City of Farmington Hills.
- To provide the necessary support for handling all civil litigation involving the City in State and Federal Courts and administrative agencies.
- To render legal opinions, to prepare and review contracts, and to prepare ordinances in a timely manner.

CORPORATION COUNSEL
DEPARTMENT NUMBER: 266

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Operating Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Professional & Contractual | \$788,852 | \$743,999 | \$814,600 | \$867,400 | \$913,200 | \$931,800 | \$950,800 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$788,852 | \$743,999 | \$814,600 | \$867,400 | \$913,200 | \$931,800 | \$950,800 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 52,800 | | | |
| 2025/26 Projection vs. Budget - % | | | | 6.48% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 45,800 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 5.28% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 98,600 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 12.10% | | |

CORPORATION COUNSEL
DEPARTMENT NUMBER: 266

| New Acct | Acct. | | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|----------|-------|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| No. | No. | Category and Line Item | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| | | (801) PROFESSIONAL & CONTRACTUAL | | | | | | | |
| 801.008 | 008 | Legal Retainer | 239,273 | 249,381 | 256,500 | 256,500 | 300,000 | 306,000 | 312,200 |
| 801.009 | 009 | Prosecution | 346,527 | 319,417 | 377,000 | 377,000 | 384,600 | 392,300 | 400,200 |
| 801.010 | 010 | Court Defense | 65,966 | 75,043 | 70,000 | 70,000 | 71,400 | 72,900 | 74,400 |
| 801.011 | 011 | Labor Relations | 29,639 | 11,406 | 19,500 | 49,500 | 40,500 | 41,400 | 42,300 |
| 801.012 | 012 | MTT Professional Services | 44,136 | 39,208 | 22,200 | 45,000 | 45,900 | 46,900 | 47,900 |
| 801.071 | 071 | Special Projects | 63,311 | 49,544 | 69,400 | 69,400 | 70,800 | 72,300 | 73,800 |
| | | (801) Category Total | 788,852 | 743,999 | 814,600 | 867,400 | 913,200 | 931,800 | 950,800 |
| | | DEPARTMENT TOTAL | 788,852 | 743,999 | 814,600 | 867,400 | 913,200 | 931,800 | 950,800 |

CITY CLERK

MISSION STATEMENT: To serve the public, City Departments and City Council by efficiently providing up-to-date information on the many diverse functions of City Hall and the City Clerk’s Office and by maintaining accurate and complete records of all business transactions and to conduct in an orderly manner, all federal, state, county and local elections.

The City Clerk’s Office is responsible for many diverse functions and serves as the main information office of the City. The City Clerk attends and records all meetings of the City Council; a summary report of Council’s actions is then prepared and distributed to City staff and the public and minutes of the meeting are prepared by the Clerk and posted to the City’s website in accordance with the Open Meeting Act (OMA). The City Clerk also prepares the tentative and final City Council meeting agendas and electronic information packets in conjunction with the City Manager. The City Clerk serves as the City’s Freedom of Information Act (FOIA) Coordinator processing request for public records. The City Clerk’s Office is responsible for posting and publishing all public hearing and legal notices and legal advertising for the City, maintaining city records and policies, maintenance of all voter registrations and administering all Elections held within the City. The City Clerk’s Office maintains the City Code of Ordinances, resolutions and other legal documents. In addition, the Clerk’s Office processes birth and death records requests, certain business registrations/permits, liquor licenses, easements and agreements, street/alley vacations, and is responsible for recording documents with the Oakland County Register of Deeds. The City Clerk functions as Secretary to the City Council as well as the Building and Hospital Authorities and provides direct recording secretarial services to the Planning Commission and Zoning Board of Appeals and clerical support services for agendas, notices and minutes for all City Boards and Commissions and various Ad-Hoc Committees.

During the FY 2026/27 budget, two Elections will be conducted, the State Primary Election on August 4, 2026 and the State General Election on November 3, 2026.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

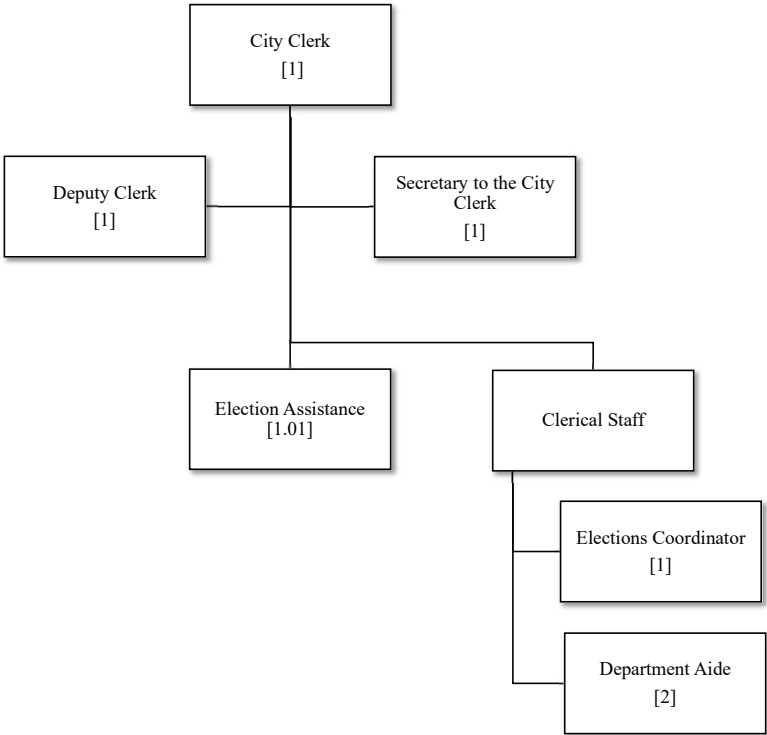
- Continue efforts on public outreach to improve transparency in Elections and promote changes in legislation through the Communication Department, Committee to Increase Voter Participation, and other outlets. (1,2,4,9,11)
- Continue to work with the Secretary of State and state legislators on the implementation of Proposal 22-2. (1,7,9)
- Work with the IT Department on implementing new FOIA software. (2,8)
- Ensure boards and commissions adhere to the Open Meetings Act. (7,9)
- Continue efforts to streamline document retention and work with departments to eliminate duplication. (2,9)
- Provide staff training opportunities for professional development. (8)

PERFORMANCE OBJECTIVES

- Provide agendas, minutes and documents within the time frame required by law.
- Provide updated department information on the City’s website.
- Respond to FOIA requests within the time frame(s) required by law.
- Process permits and licenses in a timely manner and schedule before Council as required.
- Update and maintain voter registration records and the permanent voter lists.
- Update and maintain the City Code of Ordinances.
- Maintain accurate documentation of all birth and death records filed with the city.
- Conduct elections in a safe, secure, transparent and efficient manner.

| Service Levels | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|--|---|-------------------|----------------------|----------------------|
| | Birth Records Processed | 641 | 398 to date | N/A |
| | Death Records Processed | 1160 | 531 to date | N/A |
| | Freedom of Information Act (FOIA) Requests Processed | 389 | 400 | 415 |
| | Ordinances Enacted | 8 | 10 | 10 |
| | City Council Minutes (includes study sessions, special meetings) prepared | 41 | 46 | 43 |
| | Planning Commission Minutes prepared | 18 | 17 | 18 |
| | Zoning Board of Appeals Minutes prepared | 8 | 10 | 10 |
| | Agendas & Minutes posted/filed for various board/comm. + cmtes | 244 | 264 | 265 |
| | Voter Registration Records Processed | 5456 | *5000 | *5000+ |
| | Absentee Ballots Issued | 43,618 | 22,025 | 50,000+ |
| | Council Packets Prepared | 19 | 20 | 20 |
| | No. of Elections Conducted | 2 | 1 | 2 |
| | No. of Public Notices Published | 100 | 120 | 115+ |
| | No. of Documents Recorded | 16 | 30 | 25 |
| | No. of Liquor License Requests approved by City Council (New, transfers, One-Day, etc.) | 2 | 2 | 2 |
| No. of Permits Issued-Special Events, Temporary Outdoor Sales, Massage Businesses, Home Daycare, Peddler/Solicitor | 184 | 187 | 187 | |

CITY CLERK



STAFFING LEVELS

| Acct. No. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
|--------------|--------------------------------------|----------------------|--------------|----------------------|----------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (010) | Administrative & Clerical | | | | |
| | City Clerk | 1 | 1 | 1 | 1 |
| | Deputy Clerk | 1 | 1 | 1 | 1 |
| | Secretary to the Clerk | 1 | 1 | 1 | 1 |
| | Department Aide | 1 | 1 | 2 | 2 |
| | Department Aide | 1 | 1 | 0 | 0 |
| | Election Coordinator | 1 | 1 | 1 | 1 |
| | Total | 6 | 6 | 6 | 6 |
| (038) | Part-time (FTE) | 0.87 | 1.01 | 1.01 | 0.43 |
| | Department Total | 6.87 | 7.01 | 7.01 | 6.43 |

CITY CLERK

DEPARTMENT NUMBER: 215

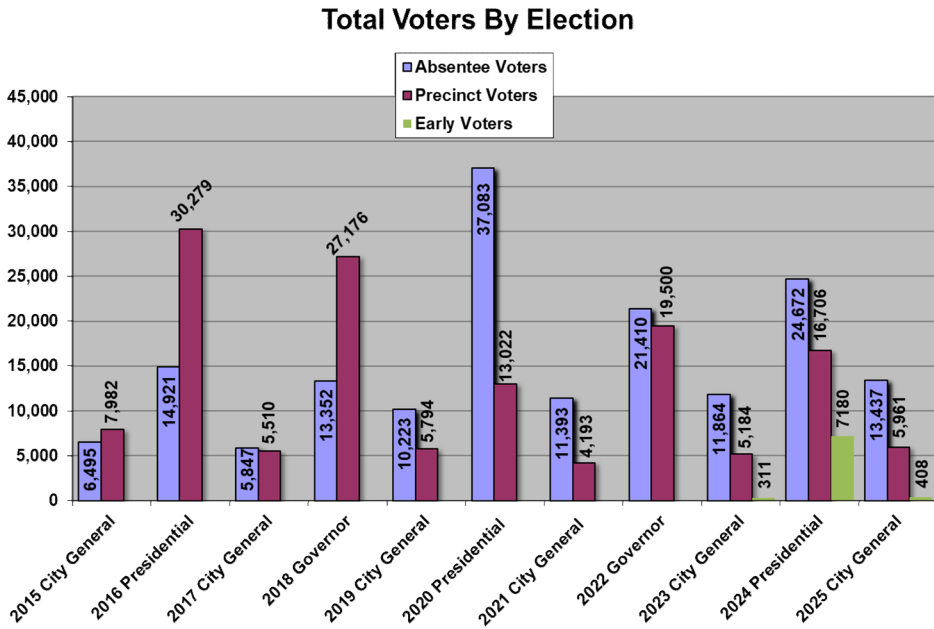
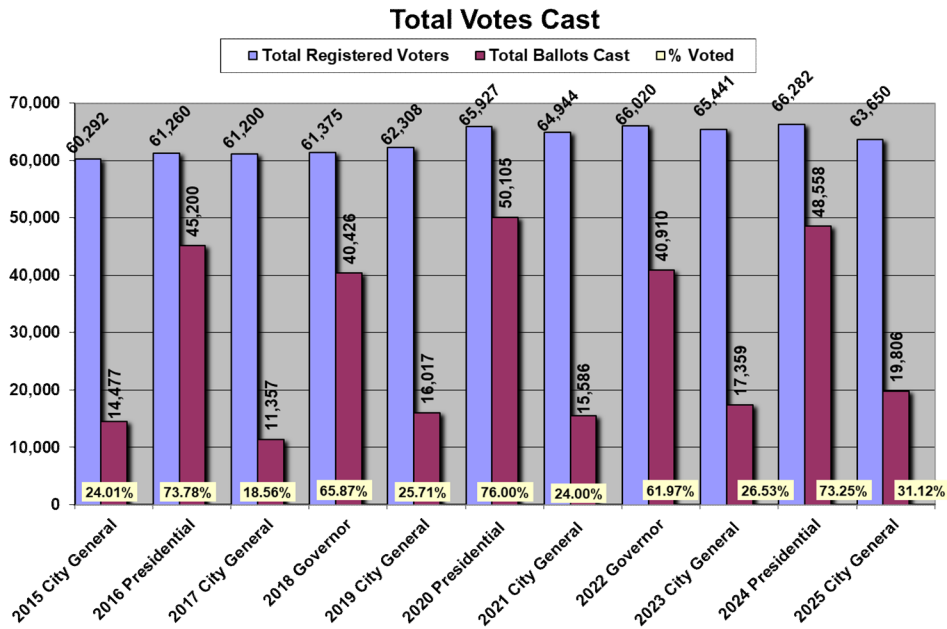
| SUMMARY | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--|--------------------|--------------------|--------------------|------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| Personnel | \$814,218 | \$753,379 | \$791,629 | \$677,635 | \$922,274 | \$951,144 | \$960,580 |
| Operating Supplies | \$95,484 | \$123,271 | \$56,800 | \$57,115 | \$68,464 | \$84,379 | \$64,095 |
| Professional & Contractual | \$125,717 | \$118,548 | \$190,715 | \$189,852 | \$179,522 | \$204,992 | \$176,517 |
| Capital Outlay | \$8,952 | \$32,980 | \$2,000 | \$2,000 | \$0 | \$405,000 | \$0 |
| TOTAL EXPENDITURES | \$1,044,371 | \$1,028,179 | \$1,041,144 | \$926,602 | \$1,170,260 | \$1,645,516 | \$1,201,192 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (114,542) | | | |
| 2025/26 Projection vs. Budget - % | | | | -11.00% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 243,659 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 26.30% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 129,116 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 12.40% | | |

CITY CLERK

DEPARTMENT NUMBER: 215

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|-----------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 416,605 | 418,707 | 452,808 | 418,552 | 488,047 | 502,688 | 517,769 |
| 702.038 | 038 | Part-time | 27,734 | 21,566 | 34,650 | 20,000 | 27,000 | 37,000 | 27,000 |
| 702.039 | 039 | Election Workers | 150,692 | 194,398 | 132,130 | 85,000 | 214,880 | 214,880 | 214,880 |
| 702.106 | 106 | Sick & Vacation | 73,312 | 8,425 | 8,320 | 9,222 | 9,400 | 9,400 | 9,400 |
| 702.112 | 112 | Overtime | 36,238 | 16,775 | 38,860 | 20,000 | 35,000 | 35,000 | 35,000 |
| 702.200 | 200 | Social Security | 43,881 | 35,985 | 40,196 | 40,196 | 42,948 | 44,236 | 45,563 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 32,265 | 35,632 | 64,244 | 64,244 | 83,033 | 85,525 | 88,090 |
| 702.275 | 275 | Life Insurance | 1,695 | 1,718 | 75 | 75 | 77 | 79 | 82 |
| 702.300 | 300 | Pension - DC | 7,467 | 8,426 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 702.325 | 325 | Longevity | 23,564 | 11,192 | 12,663 | 12,663 | 14,250 | 14,678 | 15,118 |
| 702.350 | 350 | Worker's Compensation | 766 | 556 | 683 | 683 | 639 | 658 | 678 |
| | | (702) Category Total | 814,218 | 753,379 | 791,629 | 677,635 | 922,274 | 951,144 | 960,580 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 648 | 266 | 0 | 439 | 514 | 529 | 545 |
| 727.008 | 008 | Supplies | 5,334 | 5,886 | 5,400 | 5,400 | 5,700 | 5,700 | 5,700 |
| 727.012 | 012 | Election Supplies | 84,692 | 112,689 | 46,600 | 46,476 | 57,450 | 73,350 | 53,050 |
| 727.041 | 041 | Vehicle Allowance | 4,810 | 4,430 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 |
| | | (740) Category Total | 95,484 | 123,271 | 56,800 | 57,115 | 68,464 | 84,379 | 64,095 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 4,901 | 5,293 | 5,600 | 5,600 | 6,125 | 6,125 | 7,950 |
| 801.002 | 002 | Memberships & Licenses | 570 | 707 | 570 | 640 | 675 | 910 | 910 |
| 801.004 | 004 | Consultants | 14,525 | 18,363 | 18,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 801.012 | 012 | Codification | 6,088 | 6,998 | 7,400 | 10,500 | 10,700 | 10,700 | 10,700 |
| 801.013 | 013 | Education & Training | 245 | 240 | 350 | 400 | 500 | 500 | 500 |
| 801.014 | 014 | Legal Notices | 21,020 | 21,431 | 23,000 | 24,500 | 25,000 | 26,000 | 27,000 |
| 900.024 | 024 | Printing Services | 23,992 | 13,743 | 33,900 | 32,700 | 19,400 | 33,800 | 15,800 |
| 930.006 | 005 | Consultants | 221 | 326 | 0 | 0 | 0 | 0 | 0 |
| 930.007 | 007 | Office Equip. Maintenance | 50,686 | 46,850 | 98,950 | 92,767 | 91,832 | 101,667 | 88,367 |
| 940.015 | 015 | Election Site Rentals | 3,290 | 4,090 | 2,345 | 1,945 | 4,490 | 4,490 | 4,490 |
| 955.078 | 078 | Recording Fees | 180 | 509 | 600 | 800 | 800 | 800 | 800 |
| | | (801) Category Total | 125,717 | 118,548 | 190,715 | 189,852 | 179,522 | 204,992 | 176,517 |
| (970) CAPITAL OUTLAY | | | | | | | | | |
| 971.001 | 001 | Office Furniture | 0 | 2,000 | 2,000 | 2,000 | 0 | 0 | 0 |
| | 002 | Office Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.007 | 007 | Election Equipment | 8,952 | 30,980 | 0 | 0 | 0 | 405,000 | 0 |
| | | (970) Category Total | 8,952 | 32,980 | 2,000 | 2,000 | 0 | 405,000 | 0 |
| DEPARTMENT TOTAL | | | 1,044,371 | 1,028,179 | 1,041,144 | 926,602 | 1,170,260 | 1,645,516 | 1,201,192 |

KEY DEPARTMENTAL TRENDS



HUMAN RESOURCES

MISSION STATEMENT: Provide comprehensive personnel and organizational development services to the employees and operating units of the City.

The Human Resources Department provides service, consultation, and control in the areas of employment and recruitment, compensation administration, employee and labor relations, benefits administration, worker's compensation, safety, unemployment compensation, employee education and development, performance evaluations, discipline, union collective bargaining and contract administration, employment related outside agency complaints, state and federal labor law compliance, personnel records maintenance, organizational development, service and recognition, equal employment opportunity, Title VI compliance and other personnel related issues.

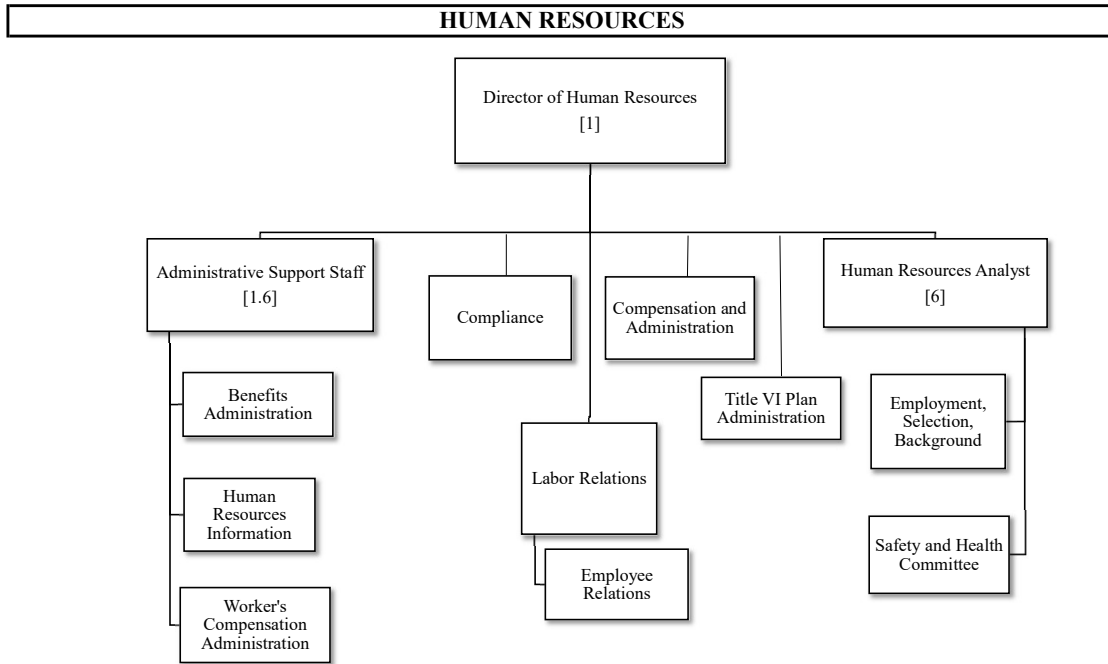
GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- To champion the City's effort to ensure that diversity within the workforce appropriately reflects the Farmington Hills community. (1,4,8)
- To assist departments in cost saving measures through reorganization and personnel management. (2)
- To maintain the Employee Safety Program and administer the worker's compensation program. (3, 8)
- To effectively manage the HRIS software and encourage appropriate departmental utilization of the database. (2, 8)
- To revise and develop additional Standard Practice Policies to ensure uniform administration of policies, benefits, and procedures. (9)
- To partner with employee groups to provide a positive, productive, and satisfying work environment. (2, 8, 9, 14)
- To update and maintain job descriptions and ensure compensation is aligned with market standards through wage studies of comparable municipalities. (8)
- To encourage employees and spouses to maintain healthy lifestyles and promote EAP awareness. (2, 8)
- To recruit and hire the most qualified candidates using performance-based criteria while aligning recruitment timelines with role complexity. (5, 8)
- To retain critical skills and institutional knowledge through workforce development and succession planning initiatives. (8, 2, 12)
- To actively manage benefit plans and discover cost-saving opportunities by collaborating with brokers to offer affordable coverage. (2, 12)
- To maintain the intranet as a critical source of information for employees regarding employment, benefits, policies, programs, and procedures. (11)

PERFORMANCE OBJECTIVES

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|----------------------|---|--------------------------|-----------------------------|-----------------------------|
| Service Level | Full-Time New Hires | 37 | 28 | 37 |
| | Part-Time/Seasonal Hires | 244 | 260 | 265 |
| | Full-Time Terminations/Retirements | 28 | 48 | 35 |
| | Part-Time/Seasonal Terminations | 136 | 140 | 142 |
| | Health Insurance Administration (including FT, COBRA, Retirees) | 390 | 490 | 510 |
| | Applications Received | 1,269 | 6,044 | 6,800 |
| | Payroll Changes Processed | 1,347 | 1,400 | 1,450 |
| | Occupational Injuries or Illnesses | 53 | 56 | 50 |
| | Driver's License Checks | 550 | 571 | 602 |
| | Criminal Checks Processed | 601 | 622 | 643 |
| | Worker's Compensation Processed | 80 | 52 | 66 |
| | Participation in Fit For Life Program | 27% | 27% | 30% |
| Efficiency | Average # of Work Days to Complete Recruitment | 65 | 67 | 63 |
| | Full-Time Employee Turnover Rate | 4.45% | 9.14% | 7.31% |
| | Employees Enrolled in Training Courses | 3 | 15 | 30 |



STAFFING LEVELS

| Acct. No. | Title or Position | Authorized Positions | | Authorized Positions | |
|--------------|---------------------------------|----------------------|--------------|----------------------|--------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (010) | Full Time | | | | |
| | Director of Human Resources | 1 | 1 | 1 | 1 |
| | Sr. Human Resources Analyst | 1 | 3 | 3 | 3 |
| | Benefits Coordinator | 1 | 0 | 0 | 0 |
| | Human Resources Analyst | 2 | 2 | 4 | 4 |
| | Human Resources Department Aide | 1 | 1 | 0 | 0 |
| | | 6 | 7 | 8 | 8 |
| (038) | Part-time (FTE) | 0.60 | 0.60 | 0.60 | 0.60 |
| | Department Total | 6.60 | 7.60 | 8.60 | 8.60 |

HUMAN RESOURCES

DEPARTMENT NUMBER: 270

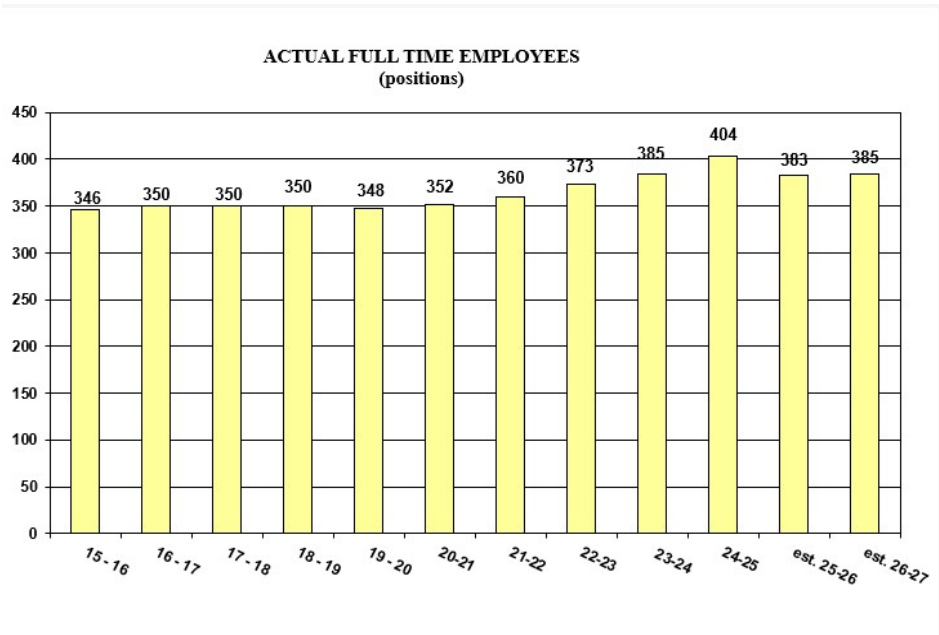
| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$490,211 | \$661,227 | \$862,835 | \$858,275 | \$940,124 | \$967,065 | \$994,813 |
| Operating Supplies | \$6,959 | \$8,606 | \$30,272 | \$11,371 | \$12,506 | \$12,533 | \$12,560 |
| Professional & Contractual | \$30,851 | \$36,512 | \$174,345 | \$166,263 | \$189,063 | \$149,063 | \$151,447 |
| Capital Outlay | \$28,392 | \$8,833 | \$10,000 | \$10,000 | \$4,250 | \$250 | \$250 |
| TOTAL EXPENDITURES | \$556,412 | \$715,179 | \$1,077,452 | \$1,045,909 | \$1,145,943 | \$1,128,910 | \$1,159,070 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (31,543) | | | |
| 2025/26 Projection vs. Budget - % | | | | -2.93% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 100,034 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 9.56% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 68,491 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 6.36% | | |

HUMAN RESOURCES

DEPARTMENT NUMBER: 270

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|-----------------------------|----------------|----------------|------------------|-------------------|------------------|-------------------|-------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative Salaries | 339,084 | 470,222 | 654,109 | 654,109 | 722,543 | 744,219 | 766,546 |
| 702.038 | 038 | Part-time | 21,113 | 30,160 | 27,756 | 27,756 | 29,415 | 29,415 | 29,415 |
| 702.106 | 106 | Sick & Vacation | 8,603 | 6,517 | 4,560 | 0 | 0 | 0 | 0 |
| 702.112 | 112 | Overtime | 268 | 929 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 702.200 | 200 | Social Security | 27,838 | 37,973 | 53,289 | 53,289 | 58,990 | 60,760 | 62,582 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 82,994 | 101,554 | 106,893 | 106,893 | 106,893 | 110,100 | 113,403 |
| 702.275 | 275 | Life Insurance | 992 | 2,323 | 116 | 116 | 122 | 125 | 129 |
| 702.300 | 300 | Pension - DC | 6,534 | 8,634 | 11,200 | 11,200 | 11,200 | 11,200 | 11,200 |
| 702.325 | 325 | Longevity | 2,288 | 2,380 | 2,475 | 2,475 | 8,556 | 8,813 | 9,077 |
| 702.350 | 350 | Worker's Compensation | 497 | 535 | 937 | 937 | 906 | 933 | 961 |
| | | (702) Category Total | 490,211 | 661,227 | 862,835 | 858,275 | 940,124 | 967,065 | 994,813 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 396 | 853 | 1,157 | 756 | 891 | 918 | 945 |
| | 002 | Books & Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 727.003 | 003 | Personnel Testing | 59 | 116 | 1,450 | 1,450 | 2,450 | 2,450 | 2,450 |
| 727.004 | 004 | Personnel Advertising | 1,127 | 1,601 | 20,000 | 1,500 | 1,500 | 1,500 | 1,500 |
| 727.008 | 008 | Supplies | 936 | 1,607 | 3,225 | 3,225 | 3,225 | 3,225 | 3,225 |
| 727.041 | 041 | Auto Allowance | 4,440 | 4,430 | 4,440 | 4,440 | 4,440 | 4,440 | 4,440 |
| | | (740) Category Total | 6,959 | 8,606 | 30,272 | 11,371 | 12,506 | 12,533 | 12,560 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 838 | 3,055 | 2,240 | 2,240 | 3,000 | 3,000 | 3,000 |
| 801.002 | 002 | Memberships & Licenses | 1,290 | 1,885 | 4,100 | 4,100 | 4,100 | 4,100 | 4,100 |
| 801.004 | 004 | Consultants/CDL | 15,109 | 19,544 | 131,713 | 133,263 | 156,663 | 116,663 | 116,663 |
| 801.005 | 005 | Fleet Insurance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.013 | 013 | Education & Training | 1,595 | 2,828 | 11,500 | 11,500 | 10,000 | 10,000 | 10,000 |
| 801.025 | 025 | Safety & Health Committee | 1,699 | 480 | 4,360 | 4,360 | 4,500 | 4,500 | 4,500 |
| 801.026 | 026 | Physical Exams | 9,829 | 8,020 | 18,884 | 9,200 | 9,200 | 9,200 | 11,584 |
| 900.024 | 024 | Printing Services | 490 | 702 | 1,548 | 1,600 | 1,600 | 1,600 | 1,600 |
| | | (801) Category Total | 30,851 | 36,512 | 174,345 | 166,263 | 189,063 | 149,063 | 151,447 |
| (970) CAPITAL OUTLAY | | | | | | | | | |
| 971.001 | 001 | Office Furniture | 28,392 | 8,833 | 10,000 | 10,000 | 4,250 | 250 | 250 |
| | 020 | Production Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | (970) Category Total | 28,392 | 8,833 | 10,000 | 10,000 | 4,250 | 250 | 250 |
| DEPARTMENT TOTAL | | | 556,412 | 715,179 | 1,077,452 | 1,045,909 | 1,145,943 | 1,128,910 | 1,159,070 |

KEY DEPARTMENTAL TRENDS



CENTRAL SERVICES

MISSION STATEMENT: Provide the highest quality, efficient internal support for Information Technology, Geospatial Analysis, Purchasing and Telecommunications.

The Department of Central Services provides internal support for Information Technology, Purchasing, Mail Services and Telecommunications. Information Technology staff provides technical support and maintenance of information systems, telecommunications systems and Geographic Information Systems (GIS). Supplies and services are procured by purchasing staff for all departments and divisions within the City. Purchasing staff also dispose of surplus City owned property. Mail services for incoming and outgoing mail are managed by Central Services staff.

| |
|--------------|
| GOALS |
|--------------|

The number in parenthesis shows the link between the departmental goal and the City goals.

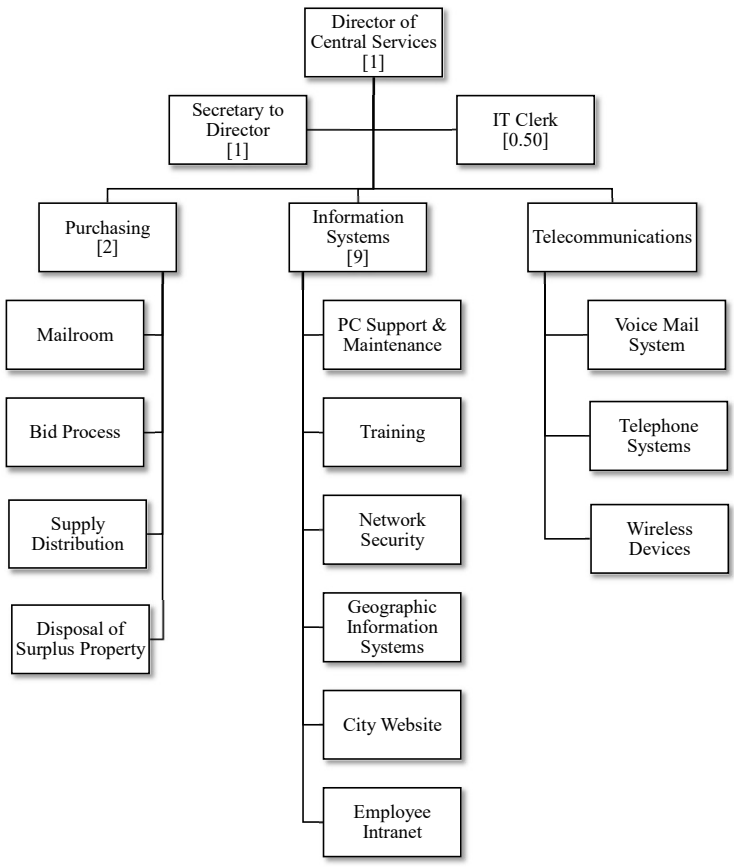
- Streamline routine workflow with the use of technology. (2, 8)
- Maintain a stable, reliable and efficient computer network. (2, 8, 9)
- Provide software training opportunities for employees. (2, 8)
- Replace obsolete and ineffective technology equipment prior to it becoming a support problem. (2)
- Promote the use of e-Procurement and expand the membership of vendors and agencies. (2)
- Expand the use of cooperative purchasing. (2, 9, 11)
- Review, promote and implement creative ways to save money and improve operations. (2)
- Educate staff about the purchasing process. (2, 8, 9)
- Expand the use of GIS technology. (2,8)
- Promote, support and expand network communications system. (2, 3, 8)
- Promote, educate and expand the use of the p-card program. (2, 8)
- Implement Green purchasing procedures. (2, 10)
- Maintain existing service and support levels with added responsibilities. (1,8)
- Review consolidation opportunities.(2, 10)
- Manage additional responsibilities (Farmington IT). (2)
- Promote, support, and expand purchasing efforts with small, minority, woman, disabled, disadvantaged, and veteran owned businesses. (2, 4, 8)

| |
|-------------------------------|
| PERFORMANCE OBJECTIVES |
|-------------------------------|

- Maintain and improve growing services levels within assigned resources.
- To promote the use of technology to improve the delivery of City services.
- To support end users in a timely and professional manner without secondary visits.
- Maintain City website and all social media to disseminate information about the City.
- Implement pro-active contracts with multi-year renewal options.
- Eliminate redundancy of information maintenance and promote information sharing.
- Expand the use of document imaging.
- Encourage, expand and promote cooperative purchasing.
- Support and maintain data network to provide uninterrupted work for staff.
- Secure the City's network infrastructure to ensure continuity of service.
- Encourage and promote the use of existing software systems to their fullest capacity.
- Leverage the use of GIS Technology to better serve staff, local business & residents.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|--|----------------------------------|----------------------------|-----------------------------|-----------------------------|
| | Service Level | Software Systems Supported | 202 | 204 |
| Software Training Classes Provided | | 12 | 12 | 16 |
| GIS Enhanced Applications | | 15 | 16 | 17 |
| Computer Hardware Supported (PC's) | | 416 | 420 | 424 |
| Computer Hardware Supported (Laptops & Tablets) | | 230 | 235 | 240 |
| Network & Local Printers | | 117 | 120 | 125 |
| Wireless Access Points | | 154 | 156 | 158 |
| Surveillance Cameras | | 200 | 210 | 220 |
| Servers Supported | | 30 | 30 | 30 |
| Cellular Devices & Hotspots | | 260 | 263 | 266 |
| Helpdesk/Support incidents | | 1,688 | 1,772 | 1,861 |
| Ratio of PC's to IT Analysts | | 92:01:00 | 92:01:00 | 92:01:00 |
| Sealed Bids/RFP's Issued | | 47 | 67 | 75 |
| Cooperative & Extendable Solicitations led by Farm. Hills | | 20 | 25 | 30 |
| City Manager Reports | | 55 | 65 | 75 |
| Awarded solicitations to minority, woman, veteran owned, or disabled, disadvantaged. | | 6 | 12 | 24 |
| MITN e-Procurement members | | 337 | 353 | 370 |
| Purchase Orders Issued | | 1,283 | 1,347 | 1,415 |
| Total Amount Purchased | | 86,603,044 | 90,067,166 | 94,570,524 |
| Total Dollars purchased with p-card | | 3,208,127 | 3,368,533 | 3,536,960 |
| Total number of p-card transactions | | 10,450 | 10,973 | 11,521 |
| Total revenue sold through MITN auction | | 246,754 | 251,689 | 256,722 |
| Number of items sold through MITN auction | 206 | 216 | 227 | |
| Efficiency | Outbound U.S. Mail Spend | 125,506 | 131,781 | 138,370 |
| | Average Amount of Purchase Order | 67,500 | 70,875 | 74,419 |
| | Average p-card transaction | 307 | 322 | 338 |

CENTRAL SERVICES



| STAFFING LEVELS | | | | | |
|------------------------|--------------------------------------|----------------------|--------------|----------------------|----------------------|
| Acct. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (010) | Administrative & Clerical | | | | |
| | Director of Central Services | 1 | 1 | 1 | 1 |
| | Senior Buyer | 1 | 1 | 1 | 1 |
| | Buyer | 0 | 1 | 1 | 1 |
| | Manager of Information Technolo | 1 | 1 | 1 | 1 |
| | Senior Information Systems Analy | 1 | 1 | 1 | 1 |
| | Information Systems Analyst II | 2 | 4 | 5 | 5 |
| | Information Systems Analyst I | 2 | 2 | 1 | 1 |
| | GIS Technician | 1 | 1 | 1 | 1 |
| | Secretary to Department Director | 0 | 1 | 1 | 1 |
| | Department Technician | 1 | 0 | 0 | 0 |
| | Total | 10 | 13 | 13 | 13 |
| (038) | Part-time (FTE) | 0.45 | 0.45 | 0.50 | 0.50 |
| | Department Total | 10.45 | 13.45 | 13.50 | 13.50 |

CENTRAL SERVICES

DEPARTMENT NUMBER: 228

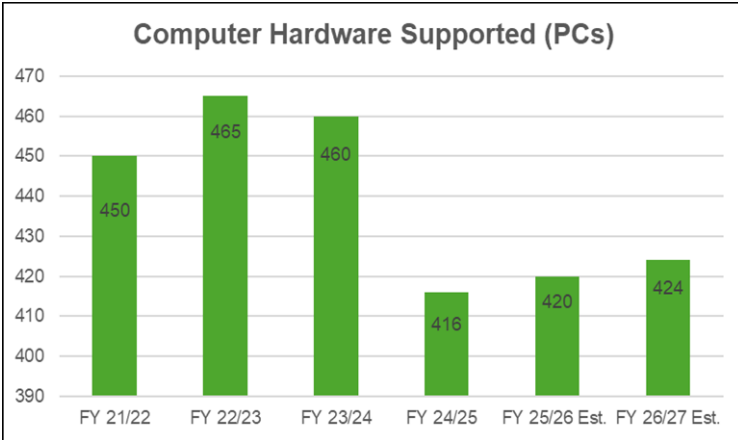
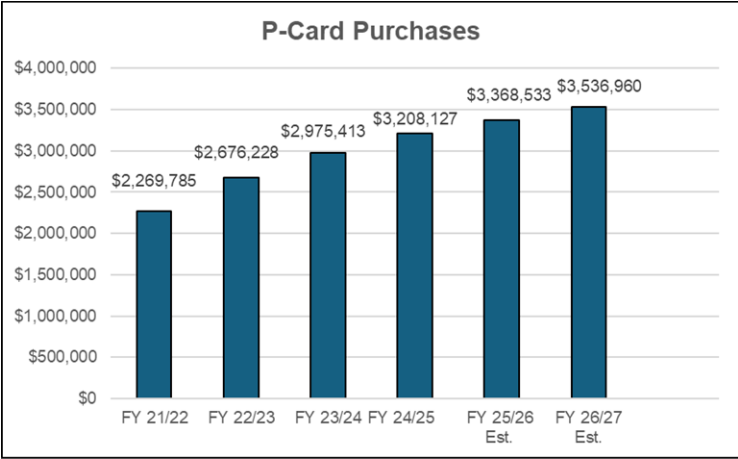
| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|--------------------|--------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$1,134,459 | \$1,259,712 | \$1,553,579 | \$1,532,526 | \$1,605,881 | \$1,652,635 | \$1,700,793 |
| Operating Supplies | \$9,499 | \$8,923 | \$16,107 | \$14,881 | \$14,106 | \$12,184 | \$12,267 |
| Professional & Contractual | \$20,415 | \$17,830 | \$39,580 | \$23,860 | \$37,365 | \$38,365 | \$35,865 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$1,164,373 | \$1,286,466 | \$1,609,266 | \$1,571,267 | \$1,657,352 | \$1,703,185 | \$1,748,925 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (37,999) | | | |
| 2025/26 Projection vs. Budget - % | | | | -2.36% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 86,085 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 5.48% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 48,086 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 2.99% | | |

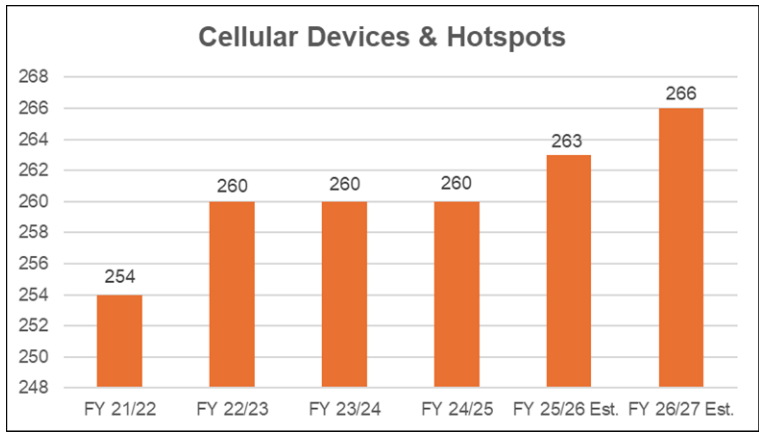
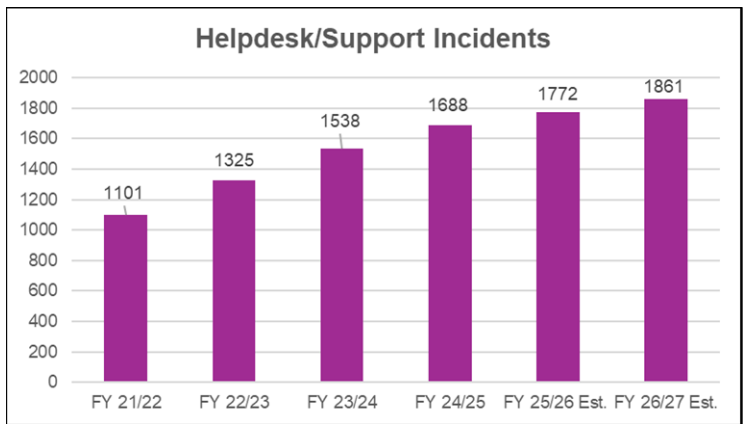
CENTRAL SERVICES

DEPARTMENT NUMBER: 228

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|-----------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative Salaries | 821,681 | 961,795 | 1,164,622 | 1,164,622 | 1,219,651 | 1,256,240 | 1,293,927 |
| 702.038 | 038 | Part-time | 14,542 | 0 | 18,408 | 0 | 19,000 | 19,000 | 19,000 |
| 702.106 | 106 | Sick & Vacation | 8,070 | 4,173 | 13,000 | 10,355 | 10,000 | 10,000 | 10,000 |
| 702.112 | 112 | Overtime | 2,254 | 2,609 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 702.200 | 200 | Social Security | 70,900 | 72,689 | 95,524 | 95,524 | 100,092 | 103,095 | 106,188 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 166,462 | 170,789 | 204,858 | 204,858 | 195,463 | 201,326 | 207,366 |
| 702.275 | 275 | Life Insurance | 3,457 | 4,583 | 152 | 152 | 154 | 158 | 163 |
| 702.300 | 300 | Pension - DC | 8,284 | 9,917 | 10,400 | 10,400 | 10,400 | 10,400 | 10,400 |
| 702.325 | 325 | Longevity | 37,542 | 32,119 | 36,928 | 36,928 | 41,580 | 42,827 | 44,112 |
| 702.350 | 350 | Worker's Compensation | 1,267 | 1,039 | 1,687 | 1,687 | 1,542 | 1,588 | 1,636 |
| | | (702) Category Total | 1,134,459 | 1,259,712 | 1,553,579 | 1,532,526 | 1,605,881 | 1,652,635 | 1,700,793 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 1,271 | 932 | 1,307 | 1,081 | 1,306 | 1,384 | 1,467 |
| 727.002 | 002 | Books & Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 727.008 | 008 | Supplies | 3,788 | 3,561 | 10,000 | 9,000 | 8,000 | 6,000 | 6,000 |
| 727.041 | 041 | Auto Allowance | 4,440 | 4,430 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 |
| | 042 | Mileage Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | (740) Category Total | 9,499 | 8,923 | 16,107 | 14,881 | 14,106 | 12,184 | 12,267 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 2,032 | 4,387 | 10,465 | 7,315 | 8,815 | 9,815 | 7,315 |
| 801.002 | 002 | Memberships & Licenses | 2,005 | 1,750 | 1,215 | 1,145 | 1,150 | 1,150 | 1,150 |
| 801.004 | 004 | Consultants/Website Dev. | 11,401 | 11,452 | 20,000 | 8,000 | 20,000 | 20,000 | 20,000 |
| 801.005 | 005 | Fleet Insurance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.013 | 013 | Education & Training | 4,600 | 0 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 |
| 900.024 | 024 | Printing Services | 30 | 241 | 200 | 200 | 200 | 200 | 200 |
| 930.006 | 006 | Vehicle Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 930.007 | 007 | Office Equip. Maintenance | 346 | 0 | 500 | 0 | 0 | 0 | 0 |
| | | (801) Category Total | 20,415 | 17,830 | 39,580 | 23,860 | 37,365 | 38,365 | 35,865 |
| (970) CAPITAL OUTLAY | | | | | | | | | |
| | 001 | Office Furniture | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.002 | 002 | Office Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | (970) Category Total | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPARTMENT TOTAL | | | 1,164,373 | 1,286,466 | 1,609,266 | 1,571,267 | 1,657,352 | 1,703,185 | 1,748,925 |

KEY DEPARTMENTAL TRENDS





SUPPORT SERVICES

MISSION STATEMENT: Provide those services and activities necessary to the overall day-to-day operation of the City government.

Support Services refers to services that are provided to support the overall operation of the City. This cost center provides support for the entire organization and accounts for all general costs that cannot be allocated to any one particular department. Budget funding covers general liability and property insurance, telecommunications, overhead street lighting, copiers, beautification projects, staff vehicles, postage, and other administrative functions. There are no employees in this budget.

SUPPORT SERVICES

DEPARTMENT NUMBER: 272

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|--------------------|--------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$41,081 | \$92,808 | \$87,000 | \$87,000 | \$87,000 | \$87,000 | \$87,000 |
| Operating Supplies | \$20,412 | \$13,687 | \$48,862 | \$47,351 | \$49,611 | \$50,038 | \$50,038 |
| Professional & Contractual | \$2,848,467 | \$1,925,235 | \$3,783,586 | \$3,260,562 | \$3,186,862 | \$3,122,377 | \$3,309,168 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$2,909,961 | \$2,031,730 | \$3,919,448 | \$3,394,913 | \$3,323,473 | \$3,259,415 | \$3,446,205 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (524,535) | | | |
| 2025/26 Projection vs. Budget - % | | | | -13.05% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ (71,440) | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | -2.04% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ (595,975) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -14.83% | | |

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|---|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.082 | 082 | Unemployment Compensation | 12,657 | 20,818 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 702.083 | 083 | Disability Funding | 2,560 | 7,088 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 702.085 | 085 | Cobra Insurance | 12,406 | 41,302 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 702.086 | 086 | Health IBNR | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.087 | 087 | Employee Assistance Services | 13,342 | 23,451 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 |
| 702.089 | 089 | State Hlth. Insurance Claims Tax | 116 | 149 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| (702) | | Category Total | 41,081 | 92,808 | 87,000 | 87,000 | 87,000 | 87,000 | 87,000 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil Pool Cars | 7,788 | 5,660 | 7,362 | 5,851 | 7,111 | 7,538 | 7,538 |
| 727.014 | 014 | Copier Supplies | 6,675 | 5,841 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 727.019 | 019 | COVID-19 Supplies | 4,399 | 2,186 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 727.046 | 046 | City-Wide Beautification | 1,550 | 0 | 31,000 | 31,000 | 32,000 | 32,000 | 32,000 |
| (740) | | Category Total | 20,412 | 13,687 | 48,862 | 47,351 | 49,611 | 50,038 | 50,038 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.002 | 002 | Membership, Licenses & Network Security | 806,088 | 169,766 | 1,280,434 | 1,251,110 | 1,261,110 | 1,271,110 | 1,281,110 |
| 801.003 | 003 | Public Relations | 44,631 | 21,285 | 40,000 | 90,000 | 40,000 | 40,000 | 40,000 |
| 801.004 | 004 | Consultants | 219,601 | 286,522 | 559,000 | 262,000 | 212,000 | 112,000 | 262,000 |
| 801.005 | 005 | Fleet Insurance | 9,201 | 9,362 | 10,871 | 10,871 | 10,871 | 10,871 | 10,871 |
| 801.010 | 010 | Broadband Study | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.013 | 013 | Education & Training | 24,941 | 20,847 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 801.014 | 014 | Education & Training - DEI | 0 | 163,263 | 0 | 0 | 0 | 0 | 0 |
| 801.019 | 019 | Property & Casualty Insurance | 523,430 | 342,885 | 774,900 | 486,000 | 510,300 | 535,815 | 562,606 |
| 801.022 | 022 | Insurable Property Repairs | 208,804 | 144,075 | 160,000 | 160,000 | 160,000 | 160,000 | 160,000 |
| 801.050 | 050 | Overhead Lighting Utilities | 286,418 | 258,518 | 270,000 | 350,000 | 300,000 | 300,000 | 300,000 |
| 801.052 | 052 | Document Imaging Management | 10,437 | 5,872 | 50,000 | 26,000 | 20,000 | 20,000 | 20,000 |
| 801.066 | 066 | Emergency Contracted Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.084 | 084 | Pest Abatement | 9,269 | 10,402 | 18,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 801.092 | 085 | Deer Management | 0 | 0 | 0 | 27,000 | 70,000 | 70,000 | 70,000 |
| 801.702 | 702 | Emergency Personnel Costs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.740 | 740 | Emergency Non-Capital | 426 | 22 | 0 | 0 | 0 | 0 | 0 |
| 801.998 | 998 | Disaster Emergency Fund | 326 | 2,532 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 850.016 | 016 | Phone & Internet Expense | 232,042 | 297,582 | 230,000 | 230,000 | 230,000 | 230,000 | 230,000 |
| 900.024 | 024 | Printing Services | (14,390) | 0 | 0 | 0 | 0 | 0 | 0 |
| 900.034 | 034 | Publications for Resale | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 930.006 | 006 | Vehicle Maintenance | 2,368 | 5,689 | 6,582 | 831 | 831 | 831 | 831 |
| 930.007 | 007 | Office Equip. Maintenance | 192 | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 930.008 | 008 | Community Assistance Work Program | 0 | 99 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 940.015 | 015 | Copier Rental | 20,080 | 57,258 | 80,040 | 80,000 | 85,000 | 85,000 | 85,000 |
| 940.018 | 018 | Postage & Machine Rental | 167,923 | 125,506 | 187,009 | 160,000 | 160,000 | 160,000 | 160,000 |
| 930.027 | 027 | Radio Maintenance | 0 | 0 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 |
| 955.008 | 008 | Miscellaneous Expense | 296,681 | 3,751 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 955.999 | 999 | Tax Tribunal Refunds | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (801) | | Category Total | 2,848,467 | 1,925,235 | 3,783,586 | 3,260,562 | 3,186,862 | 3,122,377 | 3,309,168 |
| (970) MISCELLANEOUS | | | | | | | | | |
| | 004 | Allowance for Public Art | 0 | 0 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| (996) | | Category Total | 0 | 0 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| (996) MISCELLANEOUS | | | | | | | | | |
| 996.001 | 001 | SBITA Principal | 106,381 | 378,055 | 0 | 0 | 0 | 0 | 0 |
| 996.002 | 002 | SBITA Interest | 3,290 | 73,969 | 0 | 0 | 0 | 0 | 0 |
| 996.003 | 003 | Leases Principal | 109,152 | 27,822 | 0 | 0 | 0 | 0 | 0 |
| 996.004 | 004 | Leases Interest | 2,566 | 126 | 0 | 0 | 0 | 0 | 0 |
| | | Category Total | 221,389 | 479,972 | 0 | 0 | 0 | 0 | 0 |
| DEPARTMENT TOTAL | | | 3,131,350 | 2,511,702 | 4,019,448 | 3,494,913 | 3,423,473 | 3,359,415 | 3,546,205 |

POST EMPLOYMENT BENEFITS

The City offers a Defined Benefit Pension and Retiree Health Care for Tier 1 employees (hired before 2006 – 2008), and Tier 2 employees (hired since 2006 – 2008). City contributes Actuarially Required Contributions (ARC) to fund these benefits.

During FY 2022-23, the City negotiated and implemented new agreements that shifted Tier 2 employees back into the Defined Benefit Retirement System. Tier 2 employees began to accrue years of service in FY 2022-23 to become eligible for a Pension Benefit and for a Retiree Health Care Stipend Benefit.

The Post-Employment Benefits Department funds the City's contributions these benefits by making payments into the City's Retirement System.

POST-EMPLOYMENT BENEFITS
DEPARTMENT NUMBER: 271

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$2,254,673 | \$3,628,209 | \$4,454,988 | \$4,454,988 | \$4,667,952 | \$4,854,670 | \$5,048,857 |
| TOTAL EXPENDITURES | \$2,254,673 | \$3,628,209 | \$4,454,988 | \$4,454,988 | \$4,667,952 | \$4,854,670 | \$5,048,857 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ - | | | |
| 2025/26 Projection vs. Budget - % | | | | 0.00% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 212,964 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 4.78% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 212,964 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 4.78% | | |

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|-----------|-------------------------------------|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| | | (702) PERSONNEL | | | | | | | |
| 702.305 | 305 | General Group DB Pension | 2,254,673 | 3,628,209 | 4,454,988 | 4,454,988 | 4,667,952 | 4,854,670 | 5,048,857 |
| 702.308 | 308 | General Group DB Retiree Healthcare | - | - | - | - | - | - | - |
| | | (702) Category Total | 2,254,673 | 3,628,209 | 4,454,988 | 4,454,988 | 4,667,952 | 4,854,670 | 5,048,857 |
| | | DEPARTMENT TOTAL | 2,254,673 | 3,628,209 | 4,454,988 | 4,454,988 | 4,667,952 | 4,854,670 | 5,048,857 |

INTERFUND TRANSFERS

In accordance with generally accepted accounting principles, the Interfund Transfers section of the budget provides appropriations for the City's General Fund contributions to the General Debt Service Fund for existing debt issues, the Nutrition Fund for operations, the Capital Improvement and Community Center Renovations Funds for various capital improvements.

INTERFUND TRANSFERS
DEPARTMENT NUMBER: 256

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|--------------------|--------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Professional & Contractual | \$7,973,952 | \$9,274,426 | \$9,316,504 | \$7,332,833 | \$7,571,920 | \$7,713,627 | \$7,775,123 |
| TOTAL EXPENDITURES | \$7,973,952 | \$9,274,426 | \$9,316,504 | \$7,332,833 | \$7,571,920 | \$7,713,627 | \$7,775,123 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (1,983,671) | | | |
| 2025/26 Projection vs. Budget - % | | | | -21.29% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 239,087 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 3.26% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ (1,744,584) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -18.73% | | |

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|----------------------------------|-----------|--------------------------------------|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| (801) INTERFUND TRANSFERS | | | | | | | | | |
| 995.281 | 281 | To Nutrition Fund | 68,952 | 69,590 | 68,951 | 68,951 | 68,951 | 68,951 | 68,951 |
| 995.301 | 301 | To General Debt Service Fund | 2,675,000 | 3,404,836 | 4,247,553 | 2,647,553 | 4,017,969 | 4,169,676 | 4,325,172 |
| 995.404 | 404 | To Capital Improvement Fund | 5,100,000 | 5,800,000 | 5,000,000 | 3,900,000 | 3,485,000 | 3,475,000 | 3,381,000 |
| 995.406 | 406 | To Community Center Renovations Fund | 130,000 | 0 | 0 | 716,329 | 0 | 0 | 0 |
| (801) Category Total | | | 7,973,952 | 9,274,426 | 9,316,504 | 7,332,833 | 7,571,920 | 7,713,627 | 7,775,123 |
| DEPARTMENT TOTAL | | | 7,973,952 | 9,274,426 | 9,316,504 | 7,332,833 | 7,571,920 | 7,713,627 | 7,775,123 |

PUBLIC SAFETY SUMMARY

| New DIV. | DIV. | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|----------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| NO. | NO. Category and Line Item | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| | PUBLIC SAFETY: | | | | | | | |
| 301 | 300 Police | 17,962,388 | 19,255,347 | 21,331,048 | 21,288,758 | 22,579,927 | 23,402,520 | 24,393,541 |
| 336 | 337 Fire | 7,588,736 | 7,887,445 | 8,442,075 | 9,213,266 | 10,901,006 | 11,129,608 | 11,769,283 |
| | TOTAL PUBLIC SAFETY | 25,552,738 | 27,142,792 | 29,773,123 | 30,502,024 | 33,480,934 | 34,532,128 | 36,162,823 |

The figures on this page are for the General Fund. Citywide expenditures for this service area are found in the Consolidated Budget on Page 34 of this document.



POLICE DEPARTMENT

MISSION STATEMENT: The Farmington Hills Police Department is committed to maintaining the safety and quality of life of this community through the delivery of superior police services without prejudice or partiality.

After a decade of rising crime trends nationally, the city saw a decrease in overall Group A serious crimes (Murder, Sex Crime, Robbery, Assault, Burglary, Larceny, Vehicle Theft, Arson) in 2025, with a total of 2,792 incidents, slightly up from 2,423 in 2024. Notably, the city recorded just 2 armed robberies in 2025—the 2nd lowest in its history. Residential burglaries remained constant, with 38 incidents reported, representing the lowest in the last decade. Auto thefts continued to decline, with 86 reported, down from 89 in 2024, and 160 in 2023. Additionally, larcenies from autos rose slightly from 132 in 2024 to 157 in 2025. Still a significant drop from the last decade high of 427 in 2022.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Maintain Department accreditation through the Michigan Law Enforcement Accreditation Commission. (1,9,12)
- Department wide training in procedural justice, and officer safety to further improve the superior police services provided to our community. (1,3,8,13)
- Continue successful efforts to reduce crime, increase community and inter-agency cooperation thereby enhancing the quality of life for City residents and visitors. (2,4,7,8,13)
- Continue the development of the Department's ability to gather, analyze and utilize critical crime trend data toward effective deployment of personnel, technology, and crime prevention tactics. (1,2)
- Department wide commitment to staff development through training and continued education. (1,8,10,11)
- Bring the agency closer to the community by holding repeated citizen, and youth police academies. (1,11,14)
- Department wide Pursuit Intervention Technique (PIT) training to improve public safety. (3)
- Continue to build upon law enforcement community connections through several key crime prevention programs. Expand community outreach efforts through social media and added personnel. (2,3,6,11,13)
- Replace marked patrol vehicles and unmarked vehicles that have reached their end of law enforcement use. (1,3,10)
- Increase officer situational awareness through training programs that exist in the classroom, on the range, and in simulated environments. (3,8,9,10)
- Continue successful efforts to recruit, hire, and retain quality police employees utilizing a combination of technology, equipment, and employee wellness programs. (1,8,13)
- Continue to bring cutting edge technology into use of force training and operations. Improve readiness to respond to critical incidents through protective equipment and lifesaving tools. (1,3,10,13)
- Purchase and equip patrol vehicles with "The Grappler" pursuit ending technology. (1,3,9)

PERFORMANCE OBJECTIVES

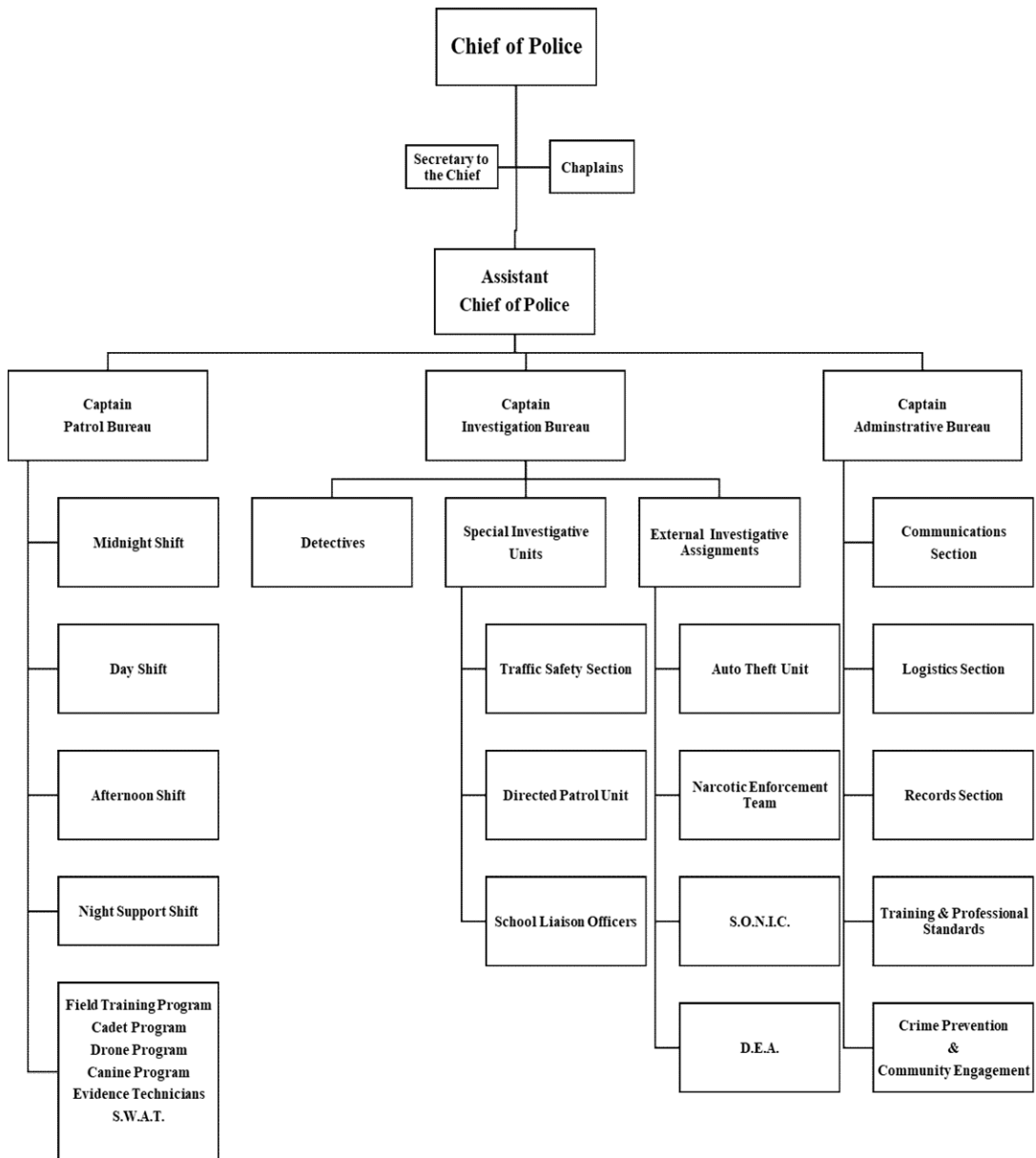
| Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY Estimate |
|--|--|-------------------|----------------------|-------------|
| | Neighborhood Watch Groups | 58 | 58 | 58 |
| | Speech/Service Requests | 152 | 160 | 165 |
| | False Alarm Fees Collected [2] | 29,420 | 30,000 | 30,150 |
| | Report Copy Requests [8] | 1,595 | 1,650 | 1,725 |
| | Pistol Permits Processed | 1,308 | 1,300 | 1,300 |
| | Investigative Division Cases | 3,380 | 3,450 | 3,500 |
| | Investigative Division Arrest Warrants | 568 | 600 | 625 |
| | Investigative Division Juvenile Petitions [10] | 46 | 50 | 50 |
| | Cases Closed (opened in same year) [11] | 2,467 | 2,750 | 2,750 |
| | Police Calls for Service | 52,890 | 54,500 | 56,250 |
| | Fire Service Calls | 14,121 | 14,500 | 14,500 |
| | City of Farmington Calls for Service | 8,811 | 8,900 | 8,900 |
| | Total Calls for Service (FHPD/FHFD/FDPS) [5] | 75,822 | 77,000 | 78,500 |
| | Adults Arrested | 2,457 | 2,500 | 2,600 |
| | Juveniles Arrested | 65 | 65 | 65 |
| | O.W.I. Arrests | 153 | 150 | 150 |
| | Burglaries-Residential [1] | 38 | 45 | 45 |
| | Burglaries-Commercial [1] | 20 | 25 | 25 |
| | Robberies [4] | 6 | 4 | 4 |
| Residential Burglaries (64) per 1K Housing Units [1,9] | 1 | 1 | 1 | |
| Violent Crimes (116) per 1K Population [3,6,9] | 1 | 1 | 1 | |
| Property Crimes (948) per 1K Population [3,7,9] | 8 | 9 | 9 | |
| Moving Violations (Hazardous) | 3,440 | 3,800 | 3,750 | |
| Non-Moving Violations (Non- Hazardous) | 3,691 | 3,700 | 3,750 | |
| Traffic Warnings (Written) | 3,114 | 3,200 | 3,250 | |

- [1] Includes entry by forcible and non-forcible (unsecured) means.
- [2] Source: Alarm Billing Software.
- [3] U.S Census population as of July 1, 2020 (83,986).
- [4] Robberies (armed and unarmed).
- [5] Includes traffic stops.
- [6] Murder (09001), Rape (11001-11006), Robbery (12000,12001), Agg. Assault (13002).
- [7] Burglary (22001-22003), Larceny (23001-23007, 30002, 30004), Motor Vehicle Theft (24001).
- [8] Includes: F.O.I.A., in-house, discovery, and subpoena requests.
- [9] Calculation: # of crimes * population x 1,000.
- [10] Source: CLEMIS CLR-910 "Case status dispositions" report.
- [11] Source: CLEMIS CLR-034 "Incident Status" (case or UCR) report.
Crime data is collected by calendar year

| |
|---|
| DEPARTMENT BUDGETARY ACCOMPLISHMENTS |
|---|

- Purchased replacement duty firearms, holsters, and weapon lights for all sworn personnel.
- Recruited, hired, or promoted 6 personnel to the position of Police Officer.
- Hired 3 full-time Dispatchers.
- Hired 1 records Clerks.
- Hired 8 Cadets.
- Purchased and equipped 5 marked patrol vehicles to replace vehicles being removed from the fleet.
- Purchased 5 unmarked investigative staff vehicles to replace vehicles being removed from the fleet.
- Received a \$90,000.00 grant to purchase a Ford Mustang GT police vehicle for recruiting & engagement.
- Purchased heavy tactical armor for officers in specialized units.
- Purchased new tables and chairs for the roll call room.
- Completed a 3 year long grant funded program to train give every officer mental health intervention training.
- The Communications Center received upgraded computer systems and software to improve public safety.
- Maintained accreditation status from The Michigan Association of Chiefs of Police.

POLICE DEPARTMENT



| STAFFING LEVELS | | | | | |
|----------------------------------|--|----------------------|-----------------|----------------------|----------------------|
| Acct. No. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| GENERAL FUND | | | | | |
| (010) | Administrative & Clerical | | | | |
| | Chief of Police | 1 | 1 | 1 | 1 |
| | Secretary to the Chief of P | 1 | 1 | 1 | 1 |
| | Records Division Supervis | 1 | 1 | 1 | 1 |
| | Secretary | 3 | 3 | 2 | 2 |
| | Clerk Typist II | 4 | 2 | 3 | 3 |
| | Clerk Typist I | 1 | 3 | 2 | 2 |
| | Community Service Office | 0 | 0 | 0 | 0 |
| | Administrative Secretary | 3 | 3 | 4 | 4 |
| | Police Service Technician | 2 | 2 | 2 | 2 |
| | Records Section Coordina | 1 | 2 | 2 | 2 |
| | Crime Prevention Technic | 1 | 1 | 1 | 1 |
| | Crime Data Analyst | 0 | 0 | 0 | 0 |
| | Department Technician | 3 | 2 | 2 | 2 |
| | Exec. Manager Civilian O | 0 | 0 | 0 | 1 |
| | Total | 21 | 21 | 21 | 22 |
| (012) | Dispatchers | | | | |
| | Dispatcher | 10 | 9 | 9 | 10 |
| | Dispatch Supervisor | 3 | 4 | 4 | 4 |
| | Total | 13 | 13 | 13 | 14 |
| (017) | Assistant Chief | 2 | 1 | 1 | 1 |
| (018) | Captain | 2 | 3 | 3 | 3 |
| (019) | Lieutenant | 6 | 6 | 6 | 6 |
| (020) | Sergeant | 16 | 16 | 16 | 16 |
| (021) | Police Officer | 49 | 50 | 50 | 51 |
| (051) | Crossing Guard (FTE) | 1 | 1 | 1 | 1 |
| | Part-time (Dispatch & Clerical, Cadets & PSA's) | | | | |
| (038) | (FTE) | 10 | 10 | 10 | 10 |
| | Total | 86 | 87 | 87 | 88 |
| | Total General Fund | 120 | 121 | 121 | 124 |
| 705 PUBLIC SAFETY MILLAGE | | | | | |
| (010) | Administrative & Clerical | | | | |
| | Communications Section | | | | |
| | Manager (Civilian) | 1 | 1 | 1 | 1 |
| (012) | Dispatchers | 4 | 4 | 4 | 4 |
| (021) | Police Officer | 38 | 38 | 38 | 38 |
| | Total Public Safety Mill | 43 | 43 | 43 | 43 |
| | Department Total | 163 | 164 | 164 | 167 |

POLICE

DEPARTMENT NUMBER: 301

| SUMMARY | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| Personnel | \$15,800,225 | \$17,274,343 | \$18,974,707 | \$18,997,107 | \$20,223,475 | \$21,011,053 | \$21,947,176 |
| Operating Supplies | \$540,751 | \$468,426 | \$483,551 | \$417,026 | \$461,692 | \$468,147 | \$481,877 |
| Professional & Contractual | \$917,786 | \$1,512,577 | \$1,872,790 | \$1,874,625 | \$1,894,760 | \$1,923,320 | \$1,964,488 |
| Capital Outlay | \$703,626 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$17,962,388 | \$19,255,347 | \$21,331,048 | \$21,288,758 | \$22,579,927 | \$23,402,520 | \$24,393,541 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (42,290) | | | |
| 2025/26 Projection vs. Budget - % | | | | -0.20% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 1,291,170 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 6.07% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 1,248,879 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 5.85% | | |

POLICE

DEPARTMENT NUMBER: 301

| New Acct | Acct. | | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|-----------------------------|-------|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| No. | No. | Category and Line Item | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 828,486 | 1,139,362 | 1,340,273 | 1,340,273 | 1,343,899 | 1,384,216 | 1,425,742 |
| 702.012 | 012 | Dispatchers | 1,086,985 | 865,326 | 878,540 | 878,540 | 1,066,022 | 1,098,003 | 1,130,943 |
| 702.017 | 017 | Assistant Chiefs | 135,577 | 100,332 | 143,406 | 143,406 | 149,146 | 153,620 | 158,229 |
| 702.018 | 018 | Commanders | 366,300 | 396,268 | 412,323 | 412,323 | 431,566 | 450,986 | 464,516 |
| 702.019 | 019 | Lieutenants | 679,622 | 735,386 | 748,129 | 748,129 | 778,072 | 813,086 | 837,478 |
| 702.020 | 020 | Sergeants | 1,663,094 | 1,749,985 | 1,825,817 | 1,825,817 | 1,920,339 | 2,006,754 | 2,066,957 |
| 702.021 | 021 | Patrol | 3,607,360 | 4,499,662 | 4,575,043 | 4,575,043 | 5,072,041 | 5,324,202 | 5,583,928 |
| 702.038 | 038 | Part-time | 414,009 | 483,797 | 415,750 | 498,900 | 415,750 | 428,223 | 441,069 |
| 702.041 | 041 | Court Time | 50,788 | 62,045 | 97,500 | 97,000 | 97,500 | 100,425 | 103,438 |
| 702.042 | 042 | Holiday Pay | 390,362 | 404,603 | 456,624 | 456,624 | 484,035 | 498,556 | 513,513 |
| 702.051 | 051 | Crossing Guards | 16,993 | 14,420 | 17,500 | 17,500 | 17,500 | 18,025 | 18,566 |
| 702.106 | 106 | Sick/Personal/Vacation | 231,461 | 270,269 | 350,000 | 290,000 | 350,000 | 360,500 | 371,315 |
| 702.112 | 112 | Overtime | 1,082,643 | 911,346 | 874,250 | 874,000 | 874,250 | 900,478 | 927,492 |
| 702.115 | 115 | Grant - Dispatch Training Wages | (2,300) | (2,300) | 2,300 | 2,300 | 2,300 | 2,400 | 2,400 |
| 702.117 | 117 | OHSP Ped & Bike Enforcement | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.200 | 200 | Social Security | 829,028 | 852,547 | 962,790 | 962,790 | 1,032,239 | 1,063,206 | 1,095,102 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 1,181,346 | 1,106,083 | 1,580,555 | 1,580,555 | 1,662,264 | 1,712,132 | 1,763,496 |
| 702.275 | 275 | Life Insurance | 17,260 | 20,078 | 3,850 | 3,850 | 3,380 | 3,481 | 3,586 |
| 702.300 | 300 | Pension - DC | 116,878 | 123,010 | 115,420 | 115,420 | 119,620 | 119,620 | 119,620 |
| 702.305 | 305 | Pension - DB | 2,581,329 | 3,023,000 | 3,568,978 | 3,568,978 | 3,748,175 | 3,898,102 | 4,224,496 |
| 702.325 | 325 | Longevity | 442,142 | 449,469 | 512,886 | 512,886 | 560,014 | 576,814 | 594,119 |
| 702.350 | 350 | Worker's Compensation | 80,862 | 69,655 | 92,773 | 92,773 | 95,365 | 98,226 | 101,173 |
| (702) Category Total | | | 15,800,225 | 17,274,343 | 18,974,707 | 18,997,107 | 20,223,475 | 21,011,053 | 21,947,176 |

POLICE

DEPARTMENT NUMBER: 301

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-----------|---------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| (702) PUBLIC SAFETY MILLAGE | | | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 337,712 | 90,324 | 93,937 | 93,937 | 97,460 | 100,384 | 103,395 |
| 702.012 | 012 | Dispatchers | 0 | 256,588 | 258,808 | 258,808 | 288,837 | 297,502 | 306,427 |
| 702.021 | 021 | Patrol | 3,157,024 | 2,787,617 | 3,518,871 | 3,518,871 | 3,821,256 | 3,935,894 | 4,053,971 |
| 702.041 | 041 | Court Time | 102,761 | 106,500 | 107,775 | 107,000 | 107,775 | 111,008 | 114,338 |
| 702.042 | 042 | Holiday Pay | 176,785 | 186,608 | 187,461 | 187,461 | 203,155 | 209,250 | 215,527 |
| 702.106 | 106 | Sick/Personal/Vacation | 43,159 | 44,875 | 45,350 | 45,000 | 45,350 | 46,711 | 48,112 |
| 702.112 | 112 | Overtime | 304,500 | 304,500 | 345,500 | 345,000 | 345,500 | 355,865 | 366,541 |
| 702.115 | 115 | Grant-Dispatch | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,400 | 2,400 |
| 702.200 | 200 | Social Security | 321,784 | 337,105 | 352,279 | 352,279 | 380,051 | 391,452 | 403,196 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 593,442 | 646,837 | 634,697 | 634,697 | 615,984 | 634,464 | 653,498 |
| 702.275 | 275 | Life Insurance | 5,360 | 5,360 | 433 | 433 | 433 | 446 | 460 |
| 702.300 | 300 | Pension - DC | 69,126 | 67,420 | 68,060 | 68,060 | 68,060 | 68,060 | 68,060 |
| 702.305 | 305 | Pension - DB | 983,578 | 1,154,004 | 1,377,066 | 1,377,066 | 1,481,822 | 1,541,095 | 1,670,133 |
| 702.325 | 325 | Longevity | 95,860 | 93,772 | 107,097 | 107,097 | 118,393 | 121,945 | 125,603 |
| 702.350 | 350 | Worker's Compensation | 31,409 | 36,131 | 37,169 | 37,169 | 39,339 | 40,519 | 41,735 |
| (705) ' Realloc. to P.S. Millage Fund | | | (6,224,800) | (6,119,941) | (7,136,803) | (7,135,178) | (7,615,716) | (7,856,994) | (8,173,396) |
| Category Total | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

POLICE

DEPARTMENT NUMBER: 301

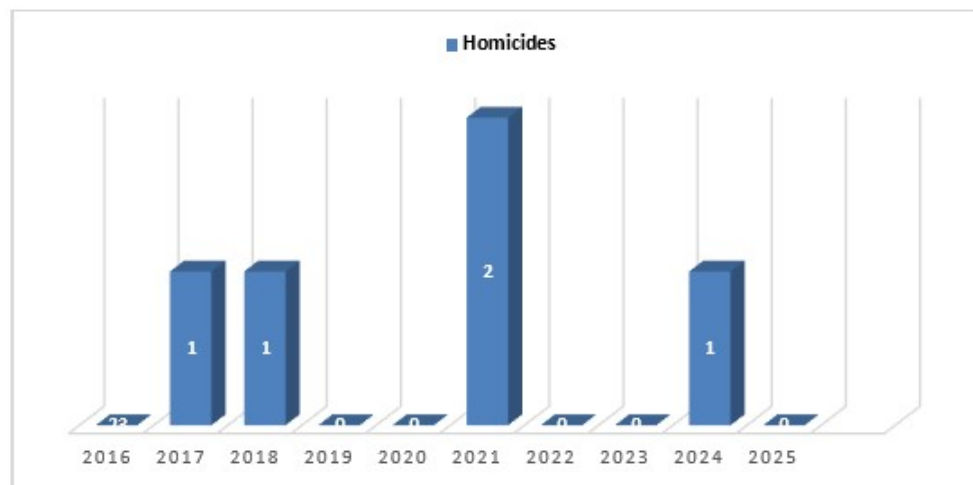
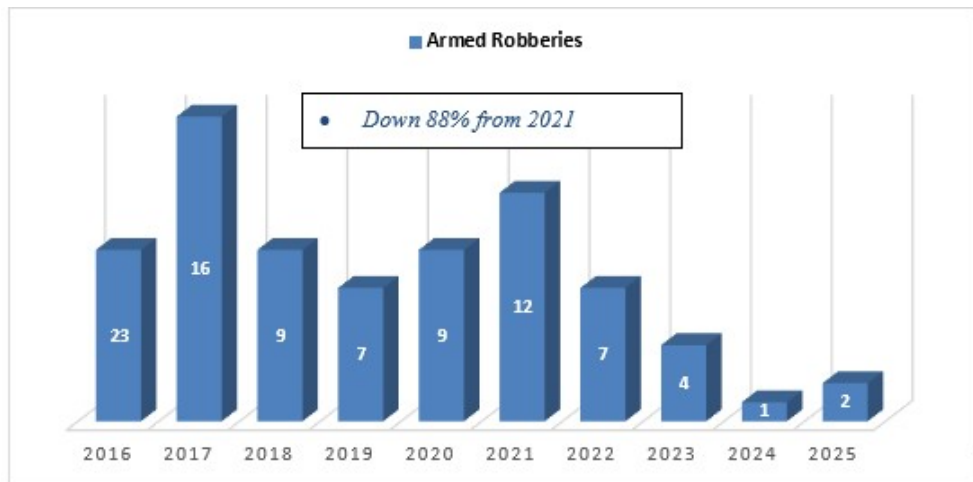
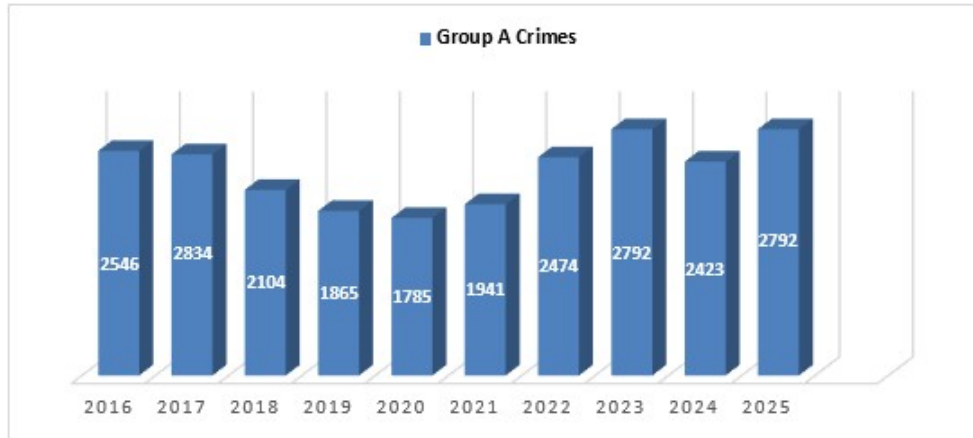
| New Acct | Acct. | | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|---|-------|---|----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| No. | No. | Category and Line Item | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 217,450 | 173,143 | 226,671 | 160,146 | 191,452 | 197,196 | 203,111 |
| 727.002 | 002 | Books & Subscriptions | 1,768 | 1,120 | 2,155 | 2,155 | 2,155 | 2,220 | 2,286 |
| 727.003 | 003 | Pers. Testing & Advert. | 3,126 | 9,708 | 9,500 | 9,500 | 14,500 | 9,545 | 9,591 |
| 727.008 | 008 | Supplies | 93,940 | 101,613 | 57,675 | 57,675 | 57,775 | 59,508 | 61,293 |
| 940.011 | 011 | Rental Equipment | (3,750) | (3,962) | 0 | 0 | 0 | 0 | 0 |
| 727.018 | 018 | Ammunition & Weapons | 91,669 | 45,491 | 47,100 | 47,100 | 47,100 | 48,513 | 49,968 |
| 727.019 | 019 | Uniforms/Uniform Equip. | 122,901 | 128,379 | 122,450 | 122,450 | 134,710 | 130,745 | 134,594 |
| 955.040 | 040 | Miscellaneous Expense | 13,651 | 12,935 | 18,000 | 18,000 | 14,000 | 20,420 | 21,033 |
| 955.041 | 041 | Over and Short | (5) | (0) | 0 | 0 | 0 | 0 | 0 |
| (740) | | Category Total | 540,751 | 468,426 | 483,551 | 417,026 | 461,692 | 468,147 | 481,877 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 7,217 | 14,711 | 13,625 | 15,055 | 20,818 | 21,859 | 22,952 |
| 801.002 | 002 | Memberships & Licenses | 6,704 | 8,021 | 7,100 | 6,935 | 7,385 | 7,750 | 8,134 |
| 801.005 | 005 | Fleet Insurance | 50,659 | 63,189 | 74,238 | 74,238 | 74,238 | 77,950 | 81,847 |
| 930.006 | 006 | Vehicle Maintenance | 81,827 | 103,698 | 107,869 | 101,139 | 101,139 | 106,196 | 111,506 |
| 971.007 | 007 | Office Equip. Maint. | 5,908 | 0 | 6,985 | 6,985 | 4,045 | 4,166 | 4,292 |
| 930.008 | 008 | Firearms Range Maint. | 9,170 | 1,810 | 6,928 | 6,928 | 5,500 | 5,665 | 5,835 |
| 930.009 | 009 | In-car Maint | 43,505 | 495,291 | 574,000 | 574,000 | 574,000 | 574,000 | 574,000 |
| 801.011 | 011 | MI Enhancement Training | 59,447 | 33,725 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 801.012 | 012 | Training | 30,568 | 62,329 | 56,900 | 56,900 | 61,300 | 62,865 | 64,510 |
| 801.013 | 013 | Education | 133,204 | 87,167 | 113,500 | 113,500 | 103,000 | 108,150 | 113,558 |
| 801.014 | 014 | State Act 302 Training | 17,338 | 24,358 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 801.015 | 015 | State Act 32 Training | 8,945 | 4,999 | 17,000 | 17,000 | 17,000 | 17,000 | 17,000 |
| 801.016 | 016 | Continuing Professional Education (CPE) | 0 | 125 | 114,000 | 114,000 | 114,000 | 114,000 | 114,000 |
| 850.016 | 016 | Telephone Expense | 44,146 | 145,605 | 65,868 | 65,868 | 68,051 | 66,648 | 68,647 |
| 801.023 | 023 | Data Processing | 116,867 | 137,823 | 151,953 | 151,953 | 181,528 | 188,085 | 197,489 |
| 900.024 | 024 | Printing Services | 6,155 | 9,247 | 13,050 | 12,350 | 13,050 | 13,442 | 13,845 |
| 801.026 | 026 | Physical Examinations | 24,707 | 16,433 | 19,800 | 19,800 | 19,800 | 19,800 | 19,800 |
| 930.027 | 027 | Vehicle Radio Maint. | 18,933 | 6,481 | 60,100 | 60,100 | 8,025 | 8,025 | 8,025 |
| 801.028 | 028 | Prisoner Care | 10,950 | 13,939 | 13,500 | 13,500 | 31,545 | 33,091 | 34,714 |
| 930.029 | 029 | Building Maintenance | 31,746 | 29,551 | 34,010 | 34,010 | 38,028 | 39,929 | 41,926 |
| 801.041 | 041 | Auto Allowances | 17,760 | 18,520 | 19,200 | 19,200 | 19,200 | 19,200 | 19,200 |
| 801.043 | 043 | Auto Washing | 7,403 | 9,472 | 6,500 | 8,000 | 12,500 | 12,500 | 12,500 |
| 801.044 | 044 | Towing | 0 | 0 | 500 | 500 | 500 | 500 | 500 |
| 920.056 | 056 | Utilities | 80,785 | 74,247 | 83,209 | 83,209 | 85,705 | 88,276 | 90,925 |
| 801.065 | 065 | Uniform Cleaning | 25,914 | 25,965 | 18,500 | 25,000 | 25,000 | 25,000 | 25,000 |
| 801.070 | 070 | Crime Prevention | 5,577 | 10,170 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 801.097 | 097 | Live Scan Application | 13,189 | 9,326 | 12,500 | 12,500 | 12,500 | 13,125 | 13,781 |
| 801.098 | 098 | Investigative Services | 59,159 | 106,376 | 233,955 | 233,955 | 248,903 | 248,098 | 252,503 |
| (801) | | Category Total | 917,786 | 1,512,577 | 1,872,790 | 1,874,625 | 1,894,760 | 1,923,320 | 1,964,488 |

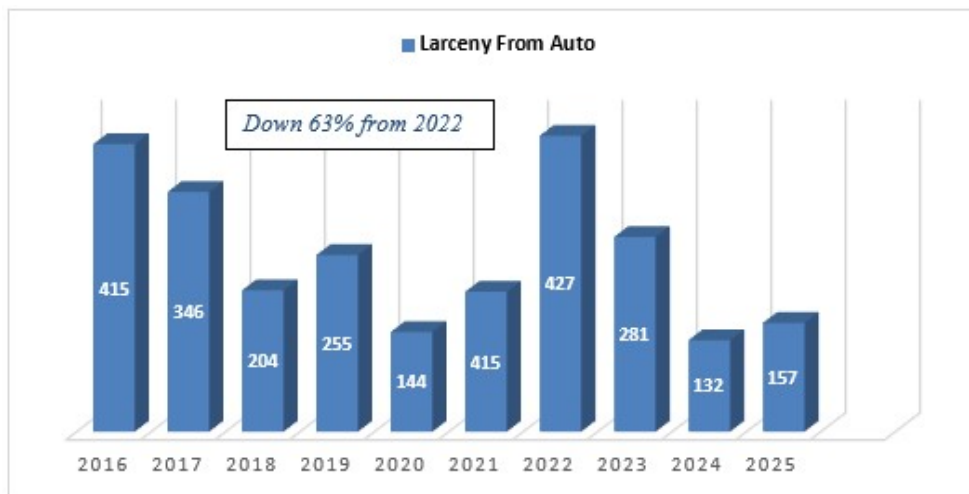
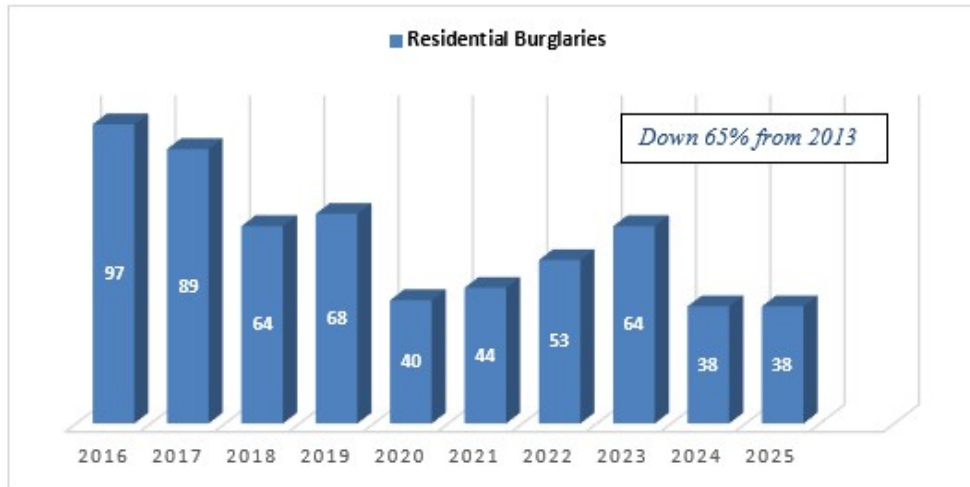
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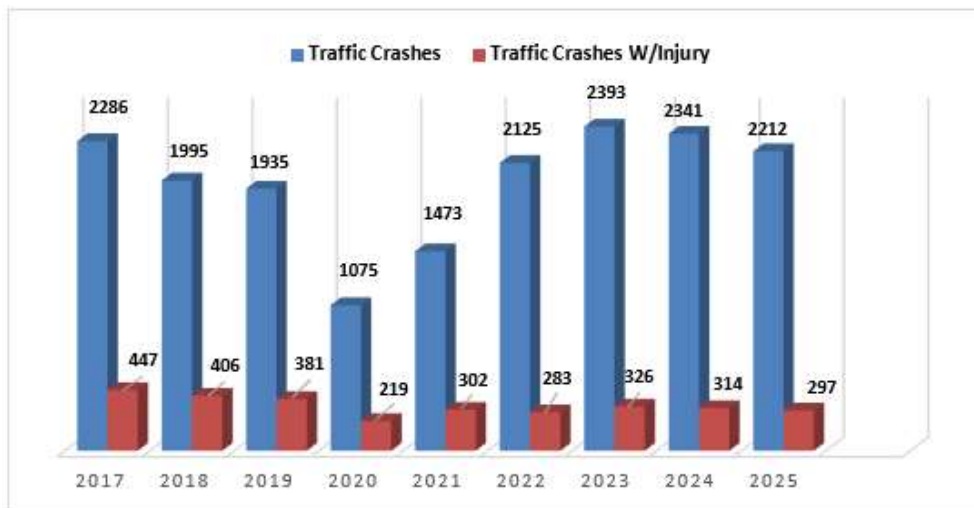
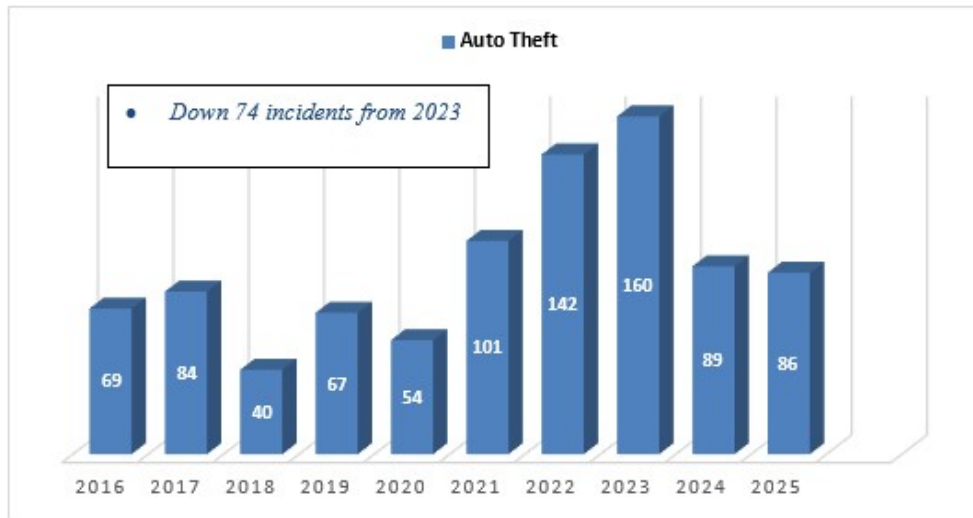
DEPARTMENT NUMBER: 301

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|-----------|-----------------------------|----------------|----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| | | (970) CAPITAL OUTLAY | | | | | | | |
| 971.001 | 001 | Office Furniture | 196 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.002 | 002 | Office Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.015 | 015 | Automotive/Auto Equip. | 1,108,618 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.020 | 020 | Miscellaneous Equipment | (405,187) | 0 | 0 | 0 | 0 | 0 | 0 |
| | | (970) Category Total | <u>703,626</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |

KEY DEPARTMENTAL TRENDS







FIRE DEPARTMENT

MISSION STATEMENT: The Farmington Hills Fire Department is dedicated to protecting life, property, and the environment through unwavering service, progressive training, community partnerships, and professional excellence. As an organization, we respond to emergencies with courage and compassion, foster public safety through education and prevention, and prepare for evolving challenges with innovation and resilience. United in purpose, we serve with integrity to ensure a safer, stronger community for all.

The Fire Department serves the community in five primary areas: fire suppression, fire prevention, EMS/rescue services, community risk reduction, and emergency management. Fire suppression includes the response to fires and the other preparation needed to be ready and capable, including training and equipment maintenance. Fire prevention includes inspection, plan review, public safety education and fire investigation. The code enforcement functions are coordinated with other appropriate departments of the City to create and maintain safe conditions in buildings and during events. The Fire Department also responds to all incidents for emergency medical services and rescue situations using vehicles that have been equipped with Basic and Advanced Life Support (ALS) capabilities. Fire Fighter/Paramedics respond and provide ALS on the scene and transport the patient, if necessary, to the hospital.

Community Risk Reduction (CRR) is a process the Fire Department uses to identify and prioritize risk within our community to reduce their occurrence and impact.

Emergency Management involves the preparation for, and response to, natural or man-made disasters. The Emergency Manager within the Fire Department, along with City Management, have taken significant steps to prepare for such events by conducting Incident Management System training for Fire, Police, DPW, Special Services, and Emergency Operations Center personnel, as well as the planning and coordination of regular exercises. The Emergency Manager is also responsible for the coordination of all of the programs that are conducted under the auspice of Department of Homeland Security grants.

The Fire Department has been and continues to be a very cost effective and an efficient method to deliver service to the community.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- To continually evaluate all aspects of the Department's activities for effectiveness and efficiency. (2,3)
- To provide service to the community during emergency, non-emergency and disaster events. (1,3)
- To maintain and expand personnel training levels in order to meet the ever-changing response needs of the community. (3,8)
- To emphasize personal and team safety in all tasks performed. (8)
- To prepare the Department and City Staff to safely and effectively handle all hazards in the community through continued education and necessary equipment. (3,12)
- To provide City-wide planning and coordination of governmental services in the event of a catastrophic event. (3)
- To educate children and adults in fire and other safety principles and practices. (3,12)

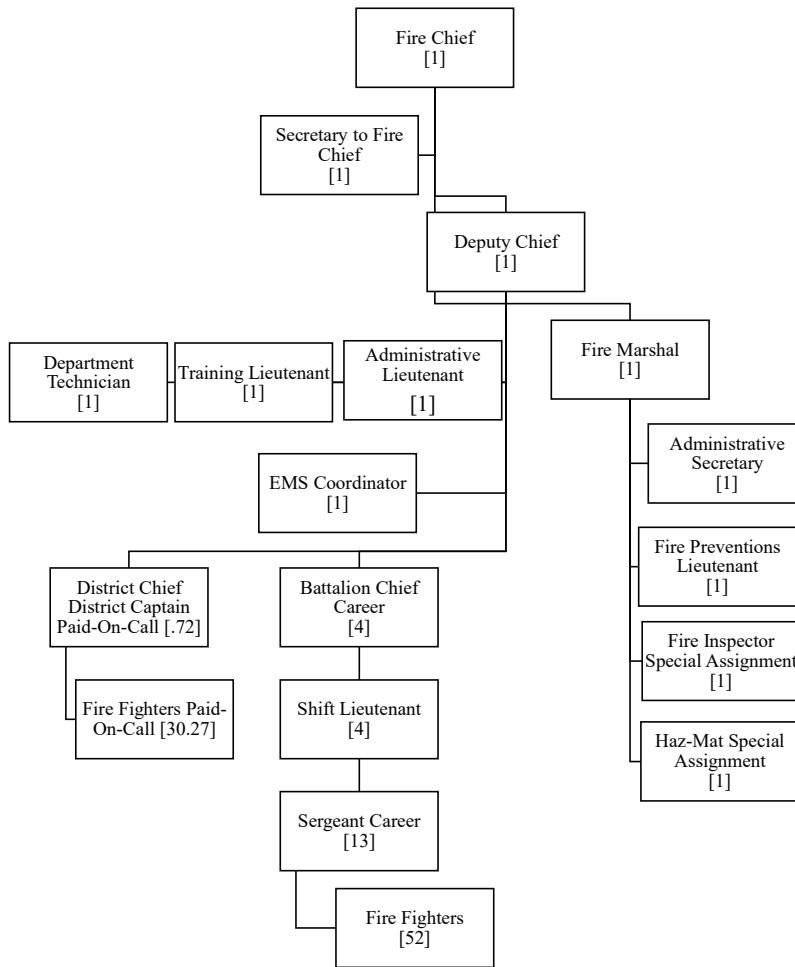
PERFORMANCE OBJECTIVES

- Develop and implement personnel career paths and training criteria for succession planning.
- Evaluate individual and team skill levels to ensure performance is at the expected standards.
- Continue to emphasize safety on the fire ground and emergency scenes by training personnel in hazard recognition, self-survival and emergency communications techniques.
- Continue the integration of the National Incident Management System criteria for both Fire Department and other critical City personnel.
- Participate in local, regional, and State exercises to test and refine disaster preparedness capabilities.
- Enhance the wellness/fitness awareness of all Department personnel and encourage healthy lifestyles thereby minimizing the frequency and severity of job-related injury and illness.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|----------------------|---------------------------------------|--------------------------|-----------------------------|-----------------------------|
| Service Level | Number of Incidents | 12,899 | 14,121 | 14,524 |
| | Number of Emergency Medical Incidents | 8,765 | 9,168 | 9,534 |
| | Number of Public Education Programs | 195 | 120 | 150 |
| | Number of Training Hours | 22,007 | 14,000 | 23,100 |



FIRE DEPARTMENT



STAFFING LEVELS

| Acct. No. | Title or Position | Authorized Positions | | Authorized | Authorized |
|-----------------------------------|--------------------------------------|-------------------------|-----------------|-----------------|-----------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| GENERAL FUND | | | | | |
| (010) | Administrative & Clerical | | | | |
| | Fire Lieutenant | 3 | 1 | 1 | 1 |
| | Fire Marshal | 1 | 1 | 1 | 1 |
| | Secretary to the Fire Chief | 1 | 1 | 1 | 1 |
| | Administrative Secretary | 1 | 1 | 1 | 1 |
| | Department Tech. | 1 | 1 | 1 | 1 |
| | Station Sergeant | 2 | 1 | 1 | 1 |
| | Shift Sergeant | 3 | 8 | 8 | 8 |
| | Shift Lieutenant | 0 | 1 | 1 | 1 |
| | Full-time Firefighter | 18 | 21 | 25 | 33 |
| | Firefighter/Inspector | 1 | 1 | 1 | 1 |
| | Total | 31 | 37 | 41 | 49 |
| (038) | Administrative & Clerical | 0.72 | 0.72 | 0.72 | 0.72 |
| (025) | Paid Callback System (FTE) | 23.42 | 24.42 | 24.42 | 24.42 |
| PUBLIC SAFETY MILLAGE FUND | | | | | |
| (010) | Administrative & Clerical | | | | |
| | Fire Chief | 1 | 1 | 1 | 1 |
| | Deputy Chief | 1 | 1 | 1 | 1 |
| | Battalion Chief | 4 | 4 | 4 | 4 |
| | Shift Lieutenant | 4 | 3 | 3 | 3 |
| | Fire Lieutenant | 0 | 2 | 2 | 2 |
| | Shift Sergeant | 5 | 4 | 4 | 4 |
| | Full-time Firefighter | 18 | 19 | 19 | 19 |
| | Station Sergeant/EMS Coordinator | 1 | 1 | 1 | 1 |
| | Firefighter/Hazardous Material Spc | 1 | 1 | 1 | 1 |
| | Total | 35 | 36 | 36 | 36 |
| (025) | Paid Callback System (FTE) | 5.85 | 5.85 | 5.85 | 5.85 |
| Department Total | | 95.99 | 103.99 | 107.99 | 115.99 |

FIRE

DEPARTMENT NUMBER: 336

| SUMMARY | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|---------------------|
| | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| Personnel | \$6,211,049 | \$6,491,962 | \$6,766,472 | \$7,459,438 | \$9,054,520 | \$9,328,659 | \$9,919,335 |
| Operating Supplies | \$391,397 | \$346,905 | \$474,679 | \$476,484 | \$582,357 | \$524,920 | \$538,305 |
| Professional & Contractual | \$986,290 | \$1,048,578 | \$1,200,924 | \$1,277,344 | \$1,264,129 | \$1,276,029 | \$1,311,643 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$7,588,736 | \$7,887,445 | \$8,442,075 | \$9,213,266 | \$10,901,006 | \$11,129,608 | \$11,769,283 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 771,191 | | | |
| 2025/26 Projection vs. Budget - % | | | | 9.14% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 1,687,740 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 18.32% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 2,458,932 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 29.13% | | |

FIRE**DEPARTMENT NUMBER: 336**

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|-----------------------------|-----------|----------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| (702) PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 2,823,043 | 3,394,808 | 3,492,460 | 3,492,460 | 4,629,451 | 4,768,334 | 5,311,384 |
| 702.025 | 025 | Paid Callback Wages | 1,230,949 | 819,044 | 368,312 | 770,000 | 793,100 | 816,893 | 841,400 |
| 702.038 | 038 | Part-time | 7,006 | 0 | 45,232 | 45,232 | 47,041 | 48,923 | 50,880 |
| 702.042 | 042 | Holiday Pay | 88,856 | 123,783 | 139,923 | 139,923 | 164,695 | 169,636 | 174,725 |
| 702.106 | 106 | Sick & Vacation | 61,432 | -67,914 | 120,548 | 120,548 | 120,548 | 120,000 | 120,000 |
| 702.108 | 108 | Hazard Payment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.112 | 112 | Overtime | 416,522 | 518,966 | 348,722 | 640,000 | 665,600 | 685,568 | 306,135 |
| 702.200 | 200 | Social Security | 336,084 | 352,965 | 414,186 | 414,186 | 507,046 | 522,257 | 537,925 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 288,657 | 338,256 | 586,275 | 586,275 | 741,296 | 763,535 | 786,441 |
| 702.275 | 275 | Life Insurance | 3,849 | 4,476 | 678 | 678 | 762 | 784 | 808 |
| 702.300 | 300 | Pension - DC | 38,846 | 44,796 | 39,200 | 39,200 | 50,400 | 50,400 | 50,400 |
| 702.305 | 305 | Pension - DB | 652,991 | 729,995 | 929,015 | 929,015 | 1,028,153 | 1,069,279 | 1,419,369 |
| 702.308 | 308 | Post Retirement Healthcare | 100,288 | 90,215 | 126,792 | 126,792 | 85,734 | 85,734 | 85,734 |
| 702.325 | 325 | Longevity | 87,111 | 77,937 | 75,061 | 75,061 | 127,140 | 130,954 | 134,883 |
| 702.350 | 350 | Workers Compensation | 75,414 | 64,636 | 80,068 | 80,068 | 93,554 | 96,361 | 99,251 |
| (702) Category Total | | | 6,211,049 | 6,491,962 | 6,766,472 | 7,459,438 | 9,054,520 | 9,328,659 | 9,919,335 |

FIRE

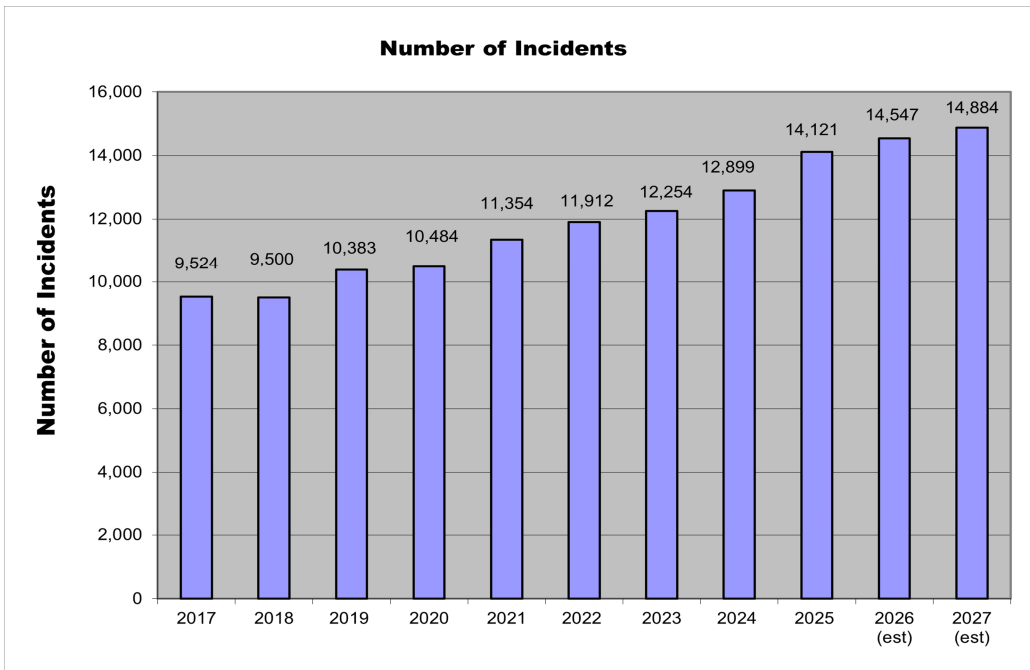
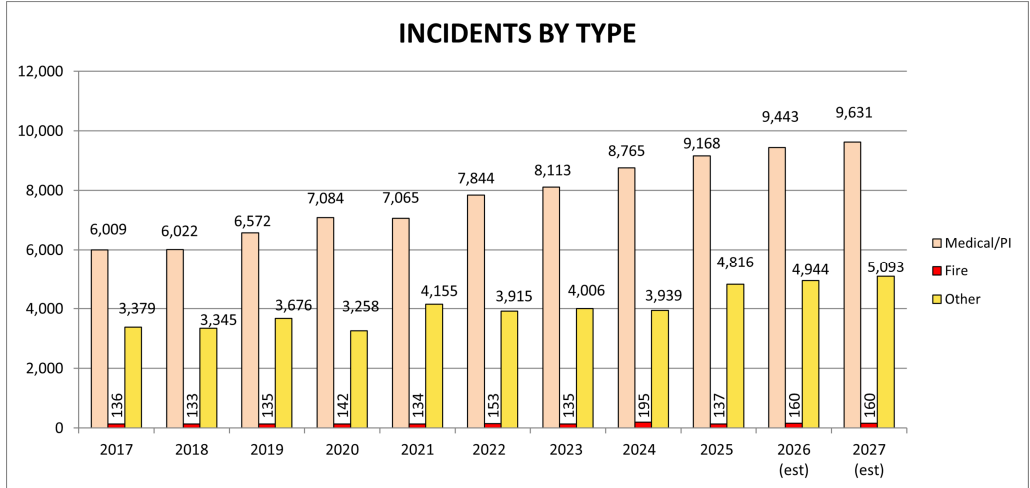
DEPARTMENT NUMBER: 336

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-----------|----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| (702) PUBLIC SAFETY MILLAGE | | | | | | | | | |
| 702.010 | 010 | Full Time Wages | 3,183,613 | 3,390,066 | 3,559,569 | 3,559,569 | 4,154,461 | 4,279,095 | 4,407,467 |
| 702.025 | 025 | Paid Callback Wages | 260,000 | 275,926 | 286,963 | 286,963 | 295,572 | 304,439 | 313,572 |
| 702.042 | 042 | Holiday | 181,370 | 193,541 | 203,610 | 203,610 | 239,315 | 246,494 | 253,889 |
| 702.106 | 106 | Sick & Vacation | 13,055 | 125,715 | 125,715 | 125,715 | 125,715 | 129,486 | 133,371 |
| 702.108 | 108 | Hazard Payment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.112 | 112 | Overtime | 431,089 | 543,110 | 564,834 | 564,834 | 587,427 | 605,050 | 623,202 |
| 702.200 | 200 | Social Security | 334,291 | 351,850 | 366,538 | 366,538 | 417,341 | 429,861 | 442,757 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 589,425 | 604,538 | 577,297 | 577,297 | 583,179 | 600,674 | 618,694 |
| 702.275 | 275 | Life Insurance | 6,227 | 6,293 | 1,434 | 1,434 | 1,488 | 1,532 | 1,578 |
| 702.300 | 300 | Pension - DC | 34,073 | 35,473 | 35,473 | 35,473 | 35,473 | 35,473 | 35,473 |
| 702.305 | 305 | Pension - DB | 702,331 | 838,867 | 979,483 | 979,483 | 1,073,824 | 1,116,777 | 1,482,418 |
| 702.308 | 308 | Post Retirement Healthcare | 157,005 | 152,321 | 156,761 | 156,761 | 103,013 | 103,013 | 103,013 |
| 702.325 | 325 | Longevity | 118,648 | 130,629 | 141,994 | 141,994 | 181,189 | 186,625 | 192,223 |
| 702.350 | 350 | Workers Compensation | 66,982 | 71,629 | 73,101 | 73,101 | 86,273 | 88,861 | 91,527 |
| (705) ' Realloc. to P.S. Millage Fund | | | (6,078,109) | (6,719,958) | (7,072,772) | (7,072,772) | (7,884,270) | (8,127,382) | (8,699,186) |
| Category Total | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 106,058 | 88,391 | 108,658 | 95,463 | 115,912 | 119,389 | 122,971 |
| 727.002 | 002 | Books & Subscriptions | 5,767 | 4,536 | 10,847 | 10,847 | 10,475 | 10,894 | 11,330 |
| 727.008 | 008 | Supplies | 89,148 | 82,008 | 111,894 | 111,894 | 111,894 | 120,054 | 120,054 |
| 727.011 | 011 | Medical Supplies | 130,691 | 100,762 | 158,800 | 173,800 | 178,057 | 183,903 | 189,983 |
| 727.019 | 019 | Uniforms | 44,961 | 53,559 | 50,980 | 50,980 | 56,519 | 55,140 | 57,346 |
| 727.020 | 020 | Protective Clothing | 7,914 | 9,358 | 25,000 | 25,000 | 101,000 | 27,040 | 28,122 |
| 727.076 | 076 | Fire Prevention Materials | 6,858 | 8,292 | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 |
| (740) ' Category Total | | | 391,397 | 346,905 | 474,679 | 476,484 | 582,357 | 524,920 | 538,305 |

FIRE**DEPARTMENT NUMBER: 336**

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|-----------------------------|------------------|------------------|------------------|-------------------|-------------------|-------------------|-------------------|
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 16,557 | 19,192 | 18,900 | 18,900 | 20,000 | 20,600 | 21,218 |
| 801.002 | 002 | Memberships & Licenses | 32,860 | 34,906 | 45,080 | 45,080 | 45,080 | 45,080 | 45,080 |
| 801.005 | 005 | Fleet Insurance | 112,522 | 129,531 | 114,372 | 114,372 | 120,091 | 126,095 | 132,400 |
| 801.009 | 009 | Consultants | 65,329 | 126,848 | 47,940 | 115,330 | 47,940 | 47,940 | 47,940 |
| 801.013 | 013 | Education and Training | 68,681 | 51,501 | 80,379 | 80,379 | 82,790 | 85,274 | 87,832 |
| 801.023 | 023 | Data Processing | 34,714 | 75,947 | 74,267 | 74,267 | 81,267 | 81,935 | 81,935 |
| 801.026 | 026 | Physical Examinations | 36,876 | 3,495 | 60,741 | 60,741 | 86,363 | 64,440 | 66,373 |
| 850.016 | 016 | Phone Expense | 31,333 | 30,379 | 35,000 | 35,000 | 35,000 | 36,400 | 37,856 |
| 920.025 | 025 | Utilities | 150,175 | 153,428 | 137,641 | 157,641 | 162,370 | 167,241 | 172,259 |
| 930.006 | 006 | Vehicle Maintenance | 93,159 | 155,990 | 131,739 | 139,474 | 153,421 | 156,489 | 159,619 |
| 930.007 | 007 | Office Equip. Maintenance | 0 | 7,999 | 10,710 | 10,710 | 10,710 | 11,031 | 11,252 |
| 930.008 | 008 | Vehicle Refurbishment | 104 | 0 | 0 | 0 | 0 | 0 | 0 |
| 930.027 | 027 | Radio Maintenance | 6,449 | 15,762 | 20,000 | 20,000 | 3,500 | 3,570 | 3,641 |
| 930.029 | 029 | Building Maintenance | 192,117 | 133,171 | 213,358 | 210,000 | 218,400 | 227,136 | 236,221 |
| 930.032 | 032 | Fire Equip. Maintenance | 67,989 | 41,483 | 108,000 | 108,000 | 108,000 | 111,240 | 114,577 |
| 930.075 | 075 | Fire Equipment Repair Parts | 24,768 | 25,223 | 50,000 | 35,000 | 36,400 | 37,856 | 39,370 |
| 940.031 | 031 | Fire Hydrant Rentals | 26,530 | 26,645 | 27,061 | 27,061 | 27,061 | 27,250 | 27,250 |
| 955.030 | 030 | Michigan Transportation Fee | 18,397 | 20,513 | 17,687 | 17,340 | 17,687 | 18,401 | 18,769 |
| 955.040 | 040 | Miscellaneous | 7,732 | -3,436 | 8,049 | 8,049 | 8,049 | 8,049 | 8,049 |
| (801) Category Total | | | 986,290 | 1,048,578 | 1,200,924 | 1,277,344 | 1,264,129 | 1,276,029 | 1,311,643 |
| DEPARTMENT TOTAL | | | 7,588,736 | 7,887,445 | 8,442,075 | 9,213,266 | 10,901,006 | 11,129,608 | 11,769,283 |

KEY DEPARTMENTAL TRENDS





FY 2026-27 BUDGET

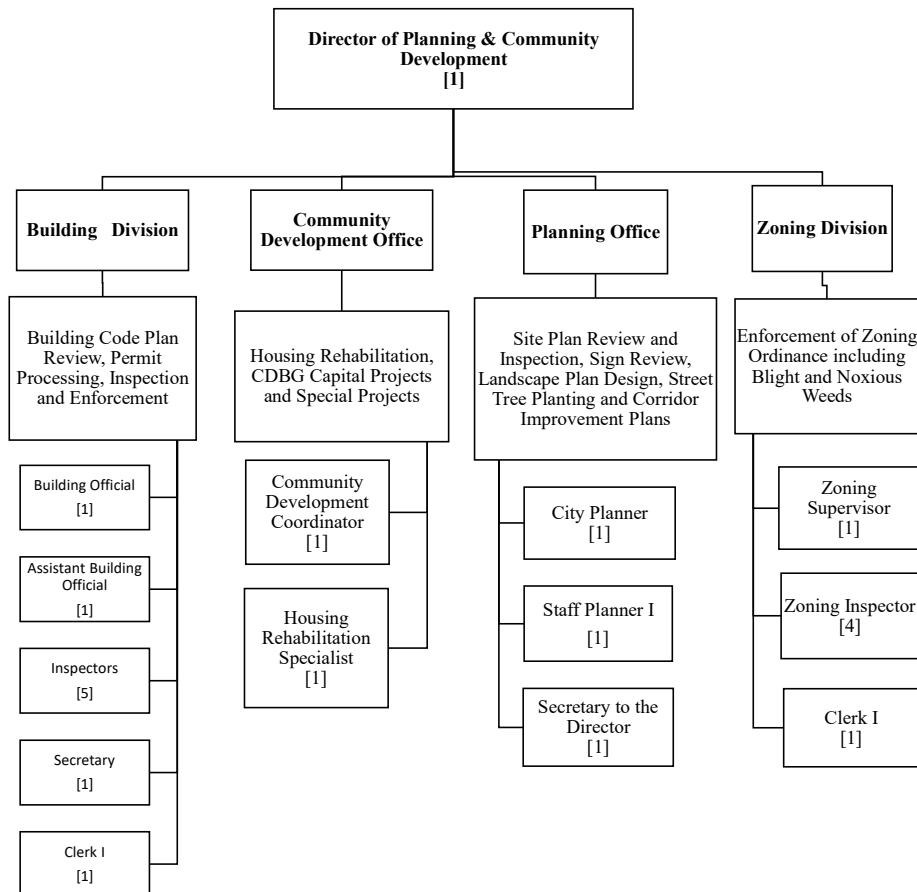
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PLANNING AND COMMUNITY DEVELOPMENT

MISSION STATEMENT: Provide professional planning and community development services as directed by the City’s codes and ordinances with an appreciation for a participatory approach to community change involving residents and property owners.

ADMINISTRATION

The Department of Planning and Community Development is comprised of the Building Division, Zoning and Code Enforcement Division, Community Development Office, and Planning Office. Under the Director, the primary responsibility of the department is to monitor and guide the City's development, redevelopment, and property maintenance through enforcement of all applicable codes and ordinances. The department as well undertakes special planning projects and assignments as directed by the City Manager. Twenty-two full time equivalent employees make the department an efficient operation. Funding for the department continues to be in large part supported by permit fees. The department provides professional staff support to City Council, Planning Commission, Zoning Board of Appeals, Beautification Commission, Historic District Commission, Historical Commission, Housing Rehabilitation Loan Board and Building Boards.



BUILDING DIVISION

The Building Division's primary duties include the review of construction plans and documents, the issuance of building, electrical, mechanical, and plumbing permits and the inspection of new and renovated structures for compliance with applicable codes and standards. The Building Official oversees a staff including: 2 Building Inspectors; 1 Electrical Inspector; 1 Plumbing and 1 Mechanical Inspector; 1 Secretary, 1 Full Time Clerk II; and 1 Part Time Clerk I. Additional duties include the registration of all contractors performing work within the city and responding to service requests from residents. Statistical reports are sent monthly to the U. S. Census Bureau, the F. W. Dodge Report and the Southeastern Michigan Council of Governments (SEMCOG) in addition to other city departments. The Building Division maintains permit and plan records in accordance with the State of Michigan record retention schedule and receives numerous requests for copies of plans and construction documents each year. The Building Division also responds to resident complaints pertaining to substandard housing and dangerous buildings as well as property maintenance issues. Inspection staff initiates enforcement action through District Court when warranted.

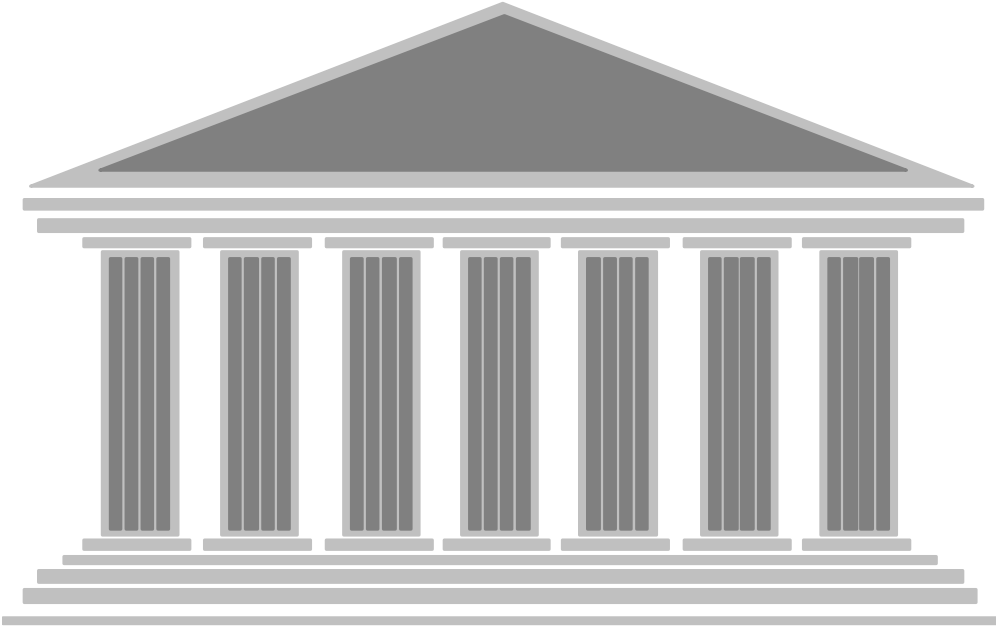
GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Enforce the Property Maintenance Code to ensure protection of the City’s housing stock. (1,12,13)
- Provide on-going training to inspectors necessary to maintain State registrations. (8)
- Improve process efficiency to shorten turnaround time of permit requests. (1,2)
- Move forward with real-time inspection results. (1,12,13)
- The Building Department has launched on-line permitting for contractors and homeowners. The process will be a continuing effort to stream-line and eventually process all permits via on-line and electronically. (1,2)

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|----------------------|--|--------------------------|-----------------------------|-----------------------------|
| Service Level | Building Permits Issued | 1,942 | 1,980 | 1,907 |
| | Electrical Permits Issued | 1,128 | 1,150 | 1,220 |
| | HVAC Permits Issued | 1,720 | 1,755 | 1,436 |
| | Plumbing Permits Issued | 579 | 636 | 666 |
| | Change of Occupancy Permits | 69 | 71 | 85 |
| | Demolition Permits Issued | 12 | 12 | 27 |
| | Certificates of Occupancy Issued, Final Building | 1,344 | 1,385 | 1,581 |
| | Building Inspections | 3,553 | 3,731 | 3,515 |
| | Electrical Inspections | 2,430 | 2,510 | 2,262 |
| | HVAC Inspections | 2,428 | 2,500 | 1,703 |
| Efficiency | Plumbing Inspections | 1,143 | 1,290 | 1,173 |
| | Inspections/Inspector/Year | 1,910 | 2,006 | 1,731 |
| | Inspections Performed within 48 hrs. | 95% | 85% | 92% |
| | Permit Fees Collected | 1,667,066 | 1,750,419 | 2,079,070 |

Building Permits at Market Value
 Ten Year History 2016-2025 (Calendar Year)



Residential

| Year | New Construction Number | New Construction Value | Additions and Improvement Number | Additions and Improvement Value | Total Value |
|------|-------------------------|------------------------|----------------------------------|---------------------------------|-------------|
| 2016 | 11 | 5,647,600 | 1,403 | 20,017,495 | 25,665,095 |
| 2017 | 22 | 9,189,930 | 1,851 | 23,578,910 | 32,768,840 |
| 2018 | 31 | 10,527,994 | 1,373 | 24,076,279 | 34,604,273 |
| 2019 | 46 | 12,130,528 | 1,701 | 25,840,114 | 37,970,642 |
| 2020 | 20 | 3,631,681 | 591 | 10,734,318 | 14,365,999 |
| 2021 | 42 | 11,097,223 | 1,313 | 19,157,184 | 31,154,407 |
| 2022 | 11 | 3,059,247 | 1,280 | 21,343,741 | 24,402,988 |
| 2023 | 67 | 19,101,814 | 774 | 12,673,213 | 31,775,027 |
| 2024 | 26 | 10,626,981 | 764 | 17,790,188 | 28,417,169 |
| 2025 | 23 | 13,219,128 | 1,587 | 27,785,852 | 41,004,980 |

Commercial

| | | | | | |
|------|---|-------------|-----|------------|-------------|
| 2016 | 6 | 38,212,748 | 216 | 38,908,951 | 77,121,699 |
| 2017 | 6 | 54,696,559 | 184 | 32,050,256 | 86,746,815 |
| 2018 | 2 | 10,900,000 | 196 | 43,324,590 | 54,224,590 |
| 2019 | 4 | 6,378,167 | 144 | 48,442,984 | 54,821,151 |
| 2020 | 7 | 106,108,597 | 150 | 20,588,041 | 126,696,638 |
| 2021 | 6 | 17,718,483 | 143 | 36,445,920 | 54,164,403 |
| 2022 | 1 | 2,800,000 | 119 | 19,917,321 | 22,717,321 |
| 2023 | 3 | 15,295,000 | 94 | 19,728,011 | 35,023,011 |
| 2024 | 6 | 23,160,573 | 128 | 33,154,665 | 56,315,238 |
| 2025 | 3 | 4,425,001 | 119 | 68,970,132 | 73,395,133 |

COMMUNITY DEVELOPMENT OFFICE

The Community Development Coordinator administers the Community Development Block Grant (CDBG) Program, manages special projects, and provides professional assistance to the Beautification Commission. The primary goal of the CDBG program is to develop viable communities by improving housing conditions and living environments for low- and moderate-income populations and neighborhoods. This is accomplished through flexible funding for housing rehabilitation, public services, and capital improvements, including collaboration with the Oakland County HOME Consortium.

During the program year 2025, technical and financial assistance was allocated to support 17 low- and moderate-income single-family homeowners through the Housing Rehabilitation Program. Public Services funding supported programs assisting victims of domestic violence, individuals who are homeless or at-risk of homelessness, food bank services, mental health counseling and fair housing assistance.

The City of Farmington Hills continued its partnership with the Oakland County HOME Consortium to expand housing rehabilitation and support affordable housing efforts within the combined jurisdiction utilizing HOME funds. This collaboration provides funding for repairs that improve and preserve the living conditions of income-eligible, single-family owner-occupied homes.

While both the City's CDBG program and the Oakland County HOME Consortium support housing rehabilitation activities, residents were referred to the Consortium when requested work was more appropriately addressed through the HOME program. It is anticipated that approximately four owner-occupied homes in Farmington Hills will be served through this coordinated approach during the program year.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Administer CDBG funds in compliance with HUD regulations. (9, 12, 13)
- Continue collaboration with community partners to enhance access to public services assistance. (1, 2)
- Provide staff assistance to the Beautification Commission. (1, 12)

PERFORMANCE OBJECTIVES

- Rehabilitate 17 homes using a \$306,337 budget, inclusive of eligible home repairs, staff costs and rehabilitation administration expenses.
- Continue the partnership with the Oakland County HOME Consortium to expand housing rehabilitation opportunities to meet the needs of eligible residents.
- Complete capital projects within one year of contract award.
- Coordinate and implement special projects, including the Energy Efficiency and Conservation Block Grant, to achieve timely and effective outcomes.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|----------------------|---|--------------------------|-----------------------------|-----------------------------|
| Service Level | Housing Rehabilitations Completed | 5 | 17 | 17 |
| | Housing Rehabilitation | \$366,905 | \$306,337 | \$306,337 |
| | CDBG Capital | \$0 | \$0 | \$0 |
| | CDBG Loan Board Meetings | 7 | 7 | 7 |
| | Beautification Commission Meetings | 10 | 11 | 11 |
| Efficiency | % of CDBG Admin. Cost/Total Entitlement (< HUD 20% guideline) | 20% | 20% | 20% |
| | % of Capital Projects completed within 1 year | 100% | 100% | 100% |
| | Dollars/Housing Rehab Completed | \$26,208 | \$26,000 | \$19,465 |



Ongoing construction at the JST site on 12 Mile Road

PLANNING OFFICE

The Planning Office is responsible for the long-range land use planning for the City, including administration of the Master Plan for Future Land Use and Zoning Ordinance, and review of all development and redevelopment activity. The Office is supervised by the City Planner and supported by the Staff Planner and Secretary to the Director.

The Office provides professional staff support to the City Council, Planning Commission, Zoning Board of Appeals, Historic District Commission, Historical Commission, and other boards and/or commissions as required. Board and commission duties include preparation of agendas and staff reports, coordination of reviews, and public notification. Additional staff duties include processing of all development and rezoning applications; drafting amendments to the Zoning Ordinance; site, landscape, and engineering plan review; review of construction permits for zoning compliance; site inspections; tree and commercial fence permit administration; and citywide addressing. The Office is also responsible for preparing the annual Capital Improvements Plan (CIP).

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Continue to lead the effort to implement the City's new Master Plan for Future Land Use (5, 9, 10, 12, 13)
- Continue to lead the effort to change the development community's perception of the City (2, 5, 9, 12, 13)
- Continue to lead the effort to create a unified internal culture of efficiency and interdepartmental cooperation with respect to development projects (2, 5, 9, 10, 11, 13)

PERFORMANCE OBJECTIVES

- Continue to address several high-priority land use issues through a comprehensive rewrite of the Zoning Ordinance as the primary means by which to implement the Master Plan for Future Land Use.
- Continue to expand opportunities for administrative review processes.
- Implement design standards that fit the context of the City.
- Continue to implement regulatory policies that incentivize owners of aging properties to redevelop their properties.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|---|---|--|----------------------|----------------------|
| | Service Level | Planning Commission meetings | 19 | 22 |
| Historic District Commission meetings | | 8 | 11 | 10 |
| PUD Plans | | 6 | 3 | 3 |
| Site Plans (+ Landscape Plans) | | 7 | 10 | 10 |
| Administrative Site Plans (+ Landscape Plans) | | 21 | 20 | 22 |
| Rezoning Requests | | 0 | 0 | 1 |
| Zoning Text and City Code Amendments | | 4 | 6 | 5 |
| Lot Splits | | 5 | 3 | 3 |
| Cluster Options | | 2 | 1 | 1 |
| PUD Option Qualifications | | 1 | 2 | 2 |
| Tree Permits | | 125 | 80 | 80 |
| Commercial Fence Permits | | 13 | 12 | 12 |
| Re-Occupancy Permits | | 73 | 75 | 75 |
| Certificates of Zoning Compliance | | 12 | 15 | 15 |
| Sign Permits | | 173 | 175 | 175 |
| Efficiency | | % of admin. site plans reviewed within 15 days | 95% | 70% |
| | % of tree permits reviewed within 15 days | 80% | 80% | 90% |
| | % of permit requests reviewed within 15 days* | 80% | 70% | 85% |

*Transition to electronic plan submission and reviews impacted response



ZONING DIVISION

The Zoning and Code Enforcement Division is responsible for the enforcement of the Zoning Ordinance and of those parts of the City Code that relate to property, including the blight and the noxious weed/tall grass ordinance. The division is comprised of a supervisor, four field inspectors, and a Clerk I. The division conducts inspections and contacts residents and business owners to obtain compliance with the City Code. If necessary, violators are taken to district court for a hearing before a magistrate or a judge. The magistrate or judge is empowered to order abatement of the violations that are civil infractions. The Zoning Division coordinates the court ordered clean ups, weed cutting and towing of illegal vehicles. The Zoning Division and Building Division work cooperatively to remove dangerous buildings and to upgrade the housing stock in the City by responding to residents' complaints and observed violations. The division also provides staff support for the Zoning Board of Appeals. This included site review, case preparation, notification mailings, and presentation of all agenda items before the Board.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Participate in forums to educate the public about code requirements and how enforcement sustains property values. (11,12)
- Update ordinance language when changes are required to meet or enhance community standards.
- Improve code enforcement tracking and reporting with updated software. (2,12)
- Neighborhood stabilization through enforcement of property maintenance codes. (12)

PERFORMANCE OBJECTIVES

- Respond within 24 hours of a report of a violation of a city code.
- Enhance operational efficiency by use of code enforcement tracking system.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|--|------------------------|------------------------------------|----------------------|----------------------|
| | Service Level | ZBA-Regular Meetings | 8 | 10 |
| ZBA-Special Meetings | | 0 | 0 | 0 |
| ZBA Cases | | 16 | 25 | 20 |
| ZBA Mailings | | 848 | 810 | 800 |
| Junk Vehicle Inspections, including reinspections | | 176 | 150 | 150 |
| Blight/Nuisance/Trash/Weeds/Tall Grass Inspections, including reinspections | | 978 | 800 | 800 |
| Sign Inspections and ROW Sign removals | | 1,288 | 1,300 | 1,300 |
| Animals/Commercial Vehicles/Multiple Issues/Permits/ Residential Vehicle/Vacant Bldg/Site Plan Compliance/ Zoning Inspections, including reinspections | | 729 | 800 | 800 |
| Total Number of Inspections | | 3,171 | 3,050 | 3,050 |
| Efficiency | | Average # of Inspections/Inspector | 793 | 1,017 |
| | Number of Abatements | 1,220 | 1,076 | 1,400 |

STAFFING LEVELS

| Acct. No. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
|--------------|--------------------------------------|----------------------|-----------------|----------------------|----------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (010) | Administrative & Clerical | | | | |
| | Community Dev. Director | 1 | 1 | 1 | 1 |
| | Community Dev. Coordinat | 1 | 1 | 1 | 1 |
| | Building Official | 1 | 1 | 1 | 1 |
| | Assistant Building Official | 0 | 1 | 1 | 1 |
| | City Planner | 1 | 1 | 1 | 1 |
| | Zoning Office Supervisor | 1 | 1 | 1 | 1 |
| | Staff Planner I | 1 | 1 | 0 | 0 |
| | Staff Planner II | 0 | 0 | 1 | 1 |
| | Housing Rehab Specialist | 1 | 1 | 1 | 1 |
| | Secretary to the Director | 1 | 1 | 1 | 1 |
| | Administrative Secretary | 0 | 0 | 0 | 0 |
| | Secretary | 1 | 1 | 1 | 1 |
| | Clerk Typist II | 0 | 0 | 1 | 1 |
| | Clerk Typist I | 2 | 2 | 1 | 1 |
| | Total | 11 | 12 | 12 | 12 |
| (032) | Code Inspectors | | | | |
| | Building Inspector | 2 | 2 | 2 | 2 |
| | Electrical Inspector | 1 | 1 | 1 | 1 |
| | Mechanical Inspector | 1 | 1 | 1 | 1 |
| | Plumbing Inspector | 0 | 1 | 1 | 1 |
| | Zoning Code Inspector | 4 | 4 | 4 | 4 |
| | Total | 8 | 9 | 9 | 9 |
| (038) | Part-time (FTE) | 1.00 | 1.00 | 0.94 | 1.00 |
| | Department Total | 20.00 | 22.00 | 21.94 | 22.00 |

PLANNING & COMMUNITY DEVELOPMENT

DEPARTMENT NUMBER: 701

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|--------------------|--------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$1,723,096 | \$1,591,219 | \$2,140,135 | \$2,109,735 | \$2,164,802 | \$2,233,627 | \$2,304,641 |
| Operating Supplies | \$27,364 | \$17,125 | \$24,315 | \$22,956 | \$15,658 | \$15,813 | \$15,972 |
| Professional & Contractual | \$150,245 | \$140,123 | \$119,201 | \$49,006 | \$51,927 | \$52,433 | \$52,954 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$1,900,705 | \$1,748,467 | \$2,283,651 | \$2,181,697 | \$2,232,387 | \$2,301,873 | \$2,373,567 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (101,954) | | | |
| 2025/26 Projection vs. Budget - % | | | | -4.46% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 50,690 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 2.32% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ (51,264) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -2.24% | | |

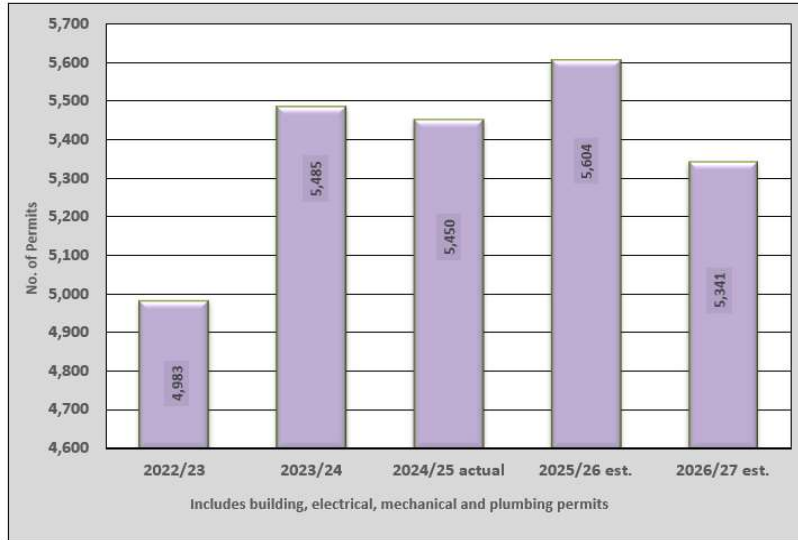
PLANNING & COMMUNITY DEVELOPMENT

DEPARTMENT NUMBER: 701

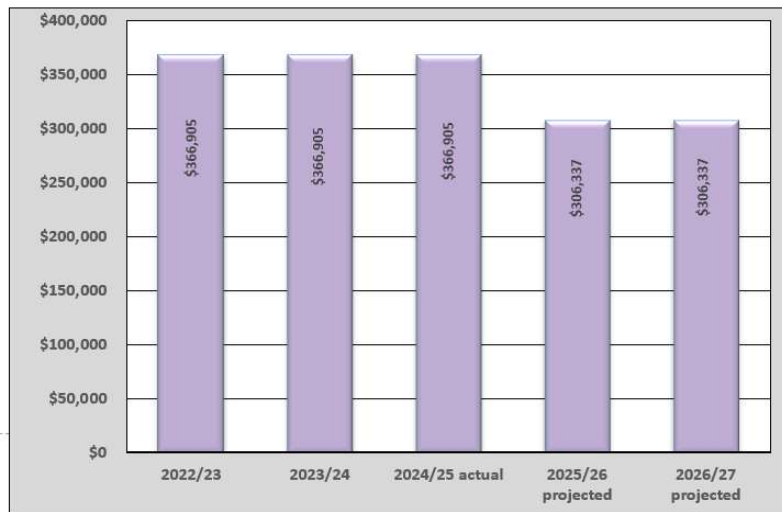
| New Acct | Acct. | | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|----------|--------------|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| No. | No. | Category and Line Item | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| | (702) | PERSONNEL | | | | | | | |
| 702.011 | 010 | Administrative & Clerical | 817,719 | 865,130 | 998,344 | 998,344 | 1,022,599 | 1,053,277 | 1,084,875 |
| 702.032 | 032 | Code Inspectors | 539,702 | 451,533 | 654,743 | 654,743 | 685,339 | 705,899 | 727,076 |
| 702.038 | 038 | Part-time | 22,593 | 32,542 | 45,000 | 41,600 | 41,600 | 41,600 | 41,600 |
| 702.106 | 106 | Sick & Vacation | 53,855 | 35,513 | 40,000 | 13,000 | 8,000 | 8,000 | 8,000 |
| 702.112 | 112 | Overtime | 5,960 | 4,191 | 7,000 | 7,000 | 6,000 | 6,000 | 6,000 |
| 702.201 | 200 | Social Security | 107,096 | 85,022 | 137,728 | 137,728 | 141,159 | 145,393 | 149,755 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 214,603 | 172,315 | 298,638 | 298,638 | 309,513 | 321,893 | 334,769 |
| 702.275 | 275 | Life Insurance | 2,319 | 3,335 | 738 | 738 | 757 | 780 | 803 |
| 702.300 | 300 | Pension - DC | 18,635 | 18,317 | 20,324 | 20,324 | 20,200 | 20,200 | 20,200 |
| 702.325 | 325 | Longevity | 38,947 | 35,507 | 35,935 | 35,935 | 28,571 | 29,428 | 30,311 |
| 702.351 | 350 | Worker's Compensation | 2,903 | 2,413 | 3,685 | 3,685 | 3,065 | 3,157 | 3,252 |
| 702.700 | 700 | Cost allocate to CDBG | (101,237) | (114,598) | (102,000) | (102,000) | (102,000) | (102,000) | (102,000) |
| | (702) | Category Total | 1,723,096 | 1,591,219 | 2,140,135 | 2,109,735 | 2,164,802 | 2,233,627 | 2,304,641 |
| | (740) | OPERATING SUPPLIES | | | | | | | |
| 727.001 | 001 | Gas & Oil | 11,771 | 6,449 | 10,015 | 4,256 | 5,158 | 5,313 | 5,472 |
| 727.002 | 002 | Books & Subscriptions | 917 | 560 | 1,200 | 900 | 700 | 700 | 700 |
| 727.008 | 008 | Supplies | 10,236 | 5,686 | 8,300 | 13,000 | 5,000 | 5,000 | 5,000 |
| 727.041 | 041 | Vehicle Allowance | 4,440 | 4,430 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 |
| | (740) | Category Total | 27,364 | 17,125 | 24,315 | 22,956 | 15,658 | 15,813 | 15,972 |
| | (801) | PROFESSIONAL & CONTRACTUAL | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 1,908 | 4,439 | 6,600 | 5,800 | 5,800 | 5,800 | 5,800 |
| 801.003 | 002 | Memberships & Licenses | 1,581 | 2,576 | 2,000 | 2,370 | 2,445 | 2,445 | 2,445 |
| 801.006 | 004 | Engineering Consultant | 0 | 0 | 1,500 | 500 | 500 | 500 | 500 |
| 801.005 | 005 | Fleet Insurance | 6,759 | 7,577 | 11,657 | 12,356 | 12,727 | 13,109 | 13,502 |
| 801.013 | 013 | Education & Training | 2,620 | 2,572 | 4,400 | 5,025 | 5,025 | 5,025 | 5,025 |
| 801.066 | 066 | Contractual Services | 122,316 | 105,216 | 69,000 | 701 | 3,000 | 3,000 | 3,000 |
| 801.085 | 085 | Weed Cutting | 9,529 | 5,450 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 801.086 | 086 | Building Board-Up | 700 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 801.087 | 087 | Building Demolition | 0 | 6,775 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 900.024 | 024 | Printing Services | 282 | 738 | 300 | 500 | 300 | 300 | 300 |
| 930.006 | 006 | Vehicle Maintenance | 4,550 | 4,779 | 5,744 | 3,754 | 4,130 | 4,254 | 4,382 |
| | (801) | Category Total | 150,245 | 140,123 | 119,201 | 49,006 | 51,927 | 52,433 | 52,954 |
| | | DEPARTMENT TOTAL | 1,900,705 | 1,748,467 | 2,283,651 | 2,181,697 | 2,232,387 | 2,301,873 | 2,373,567 |

KEY DEPARTMENTAL TRENDS

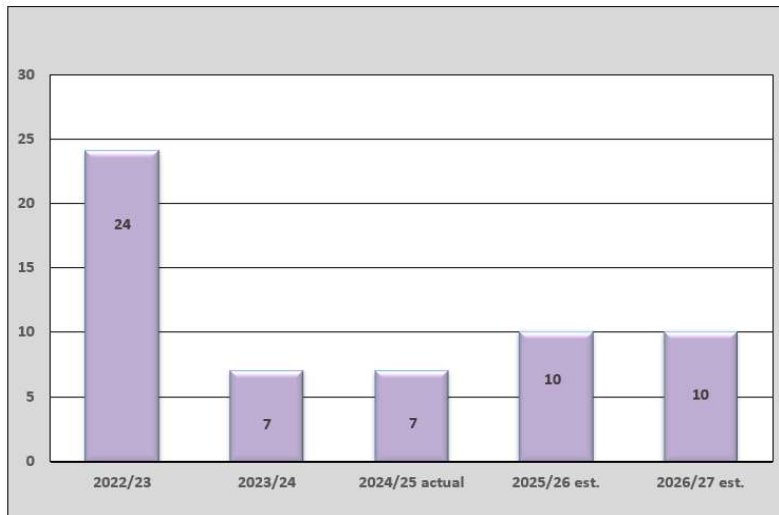
All Permits Issued/Estimated



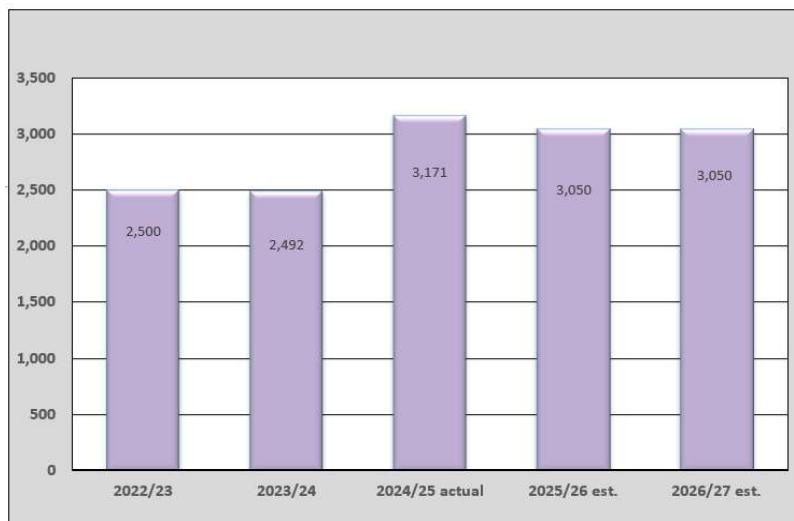
**Housing Rehabilitation Program
Funding Utilized / Projected**



Number of Site Plans Approved / Projected



Zoning Violations Abated/ Estimated





FY 2026-27 BUDGET

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PUBLIC SERVICES SUMMARY

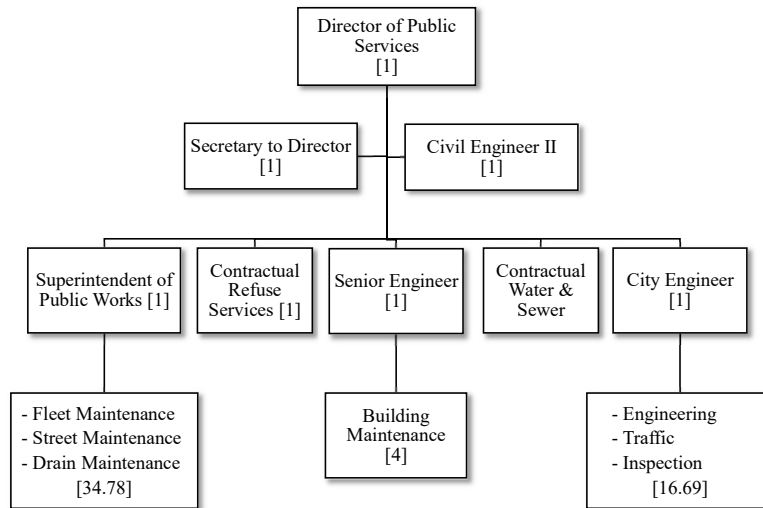
| New DIV. | DIV. | | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|------------------------------|------|--------------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| NO. | NO. | Category and Line Item | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| PUBLIC SERVICES: | | | | | | | | | |
| 441 | 440 | DPS Administration | 498,936 | 498,293 | 568,197 | 663,285 | 596,776 | 612,358 | 630,673 |
| 446 | 442 | Road Maint & Supervision | 658,555 | 546,433 | 360,699 | 346,882 | 379,097 | 381,068 | 366,378 |
| 265 | 444 | Building Maintenance | 494,417 | 537,562 | 528,072 | 579,534 | 592,616 | 609,406 | 626,715 |
| 447 | 449 | Engineering | 1,354,843 | 1,469,856 | 1,758,197 | 1,716,281 | 1,738,206 | 1,797,428 | 1,848,542 |
| 443 | 450 | DPW Maintenance Facility | 1,405,676 | 1,454,993 | 1,438,135 | 1,415,689 | 1,624,262 | 1,632,388 | 1,671,345 |
| 528 | 523 | Waste Removal | 4,140,853 | 4,306,040 | 4,563,000 | 4,573,095 | 4,827,480 | 4,931,678 | 5,038,190 |
| TOTAL PUBLIC SERVICES | | | 8,553,280 | 8,813,178 | 9,216,300 | 9,294,765 | 9,758,437 | 9,964,326 | 10,181,843 |

The figures on this page are for the General Fund. Citywide expenditures for this service area are found in the Consolidated Budget on Page 34 of this document.



PUBLIC SERVICES

MISSION STATEMENT: The mission of the Department of Public Services is to provide technical expertise and assistance to our residents as well as maintain accurate records. We strive to improve efficiency and customer service through embracing innovation, resulting in superior quality of life for those in our community. We plan, design, construct and preserve city buildings, roads, public utilities and community mobility in a safe and environmentally sensitive manner. In addition we provide refuse removal as well as maintain city vehicles and equipment.



PUBLIC SERVICES

The Department of Public Services Administration provides the overall management for the Department's three operating divisions: Public Works, Engineering and Building Maintenance. The department consists of the Director and three administrative staff members. The salaries of these employees are partially reimbursed from the water and sewer funds.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- To provide administration for the Department of Public Services including refuse disposal within the City, maintenance and repair of all public streets, public utilities, review and inspection of all right-of-way installations, and the maintenance of public buildings and properties. (1,13)
- To represent the City's interests with federal, state, county and other agencies coordinating programs relative to the roads, sewers, drainage, water supply, solid waste, and public facilities. (9,13)
- To eliminate inefficiencies and redundancies for all City buildings and properties regarding construction and maintenance projects. (2)
- To continue to develop and implement a citywide geographical information system (GIS). (2)
- To understand the condition of the City's streets, drainage, water and sewer systems to ensure timely and cost-effective management of these vital assets. (2,11)
- To report to City Manager and City Council regarding City infrastructure and departmental activities. (1,12)
- To achieve high levels of service despite budget cuts by cross training and innovative practices.
- To participate in sound management practices to protect and enhance the Rouge River Watershed. (9,10,12)

PERFORMANCE OBJECTIVES

- Coordinate the construction and maintenance for all City buildings and properties including materials, personnel and equipment.
- Enroll staff in classes, seminars, conventions, etc. which highlight current state-of-the-art technology and information.
- Work with Rouge River Watershed communities and the Michigan Department of Environment, Great Lakes & Energy (EGLE) on the NPDES Storm Water Permit.
- Work with Oakland County to develop base maps for the GIS system and implementation of a Collaborative Asset Management System (CAMS).
- Pursue and promote additional funding for road maintenance and improvement utilizing the pavement management system.
- Pursue and promote additional funding for maintaining existing drainage systems and capital improvement projects for new drainage systems.
- Update the Master Drainage Plan.
- Evaluate the Oakland County Evergreen/Farmington system and complete the master sanitary sewer plan
- Complete the Stormwater, Asset Management, and Wastewater program (SAW) grant work.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|----------------------|---|--------------------------|-----------------------------|-----------------------------|
| Service Level | Reports to Council | 57 | 60 | 60 |
| | Meetings attended impacting the delivery of public services | 583 | 600 | 600 |
| Efficiency | % of City Council meetings attended | 85% | 95% | 95% |

| |
|------------------------|
| STAFFING LEVELS |
|------------------------|

| Acct. No. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
|--------------|--|----------------------|-----------------|----------------------|----------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (010) | Administrative & Clerical | | | | |
| | Director of Public Services | 1 | 1 | 1 | 1 |
| | Senior Engineer | 1 | 1 | 1 | 1 |
| | Secretary to Director of Public Services | 1 | 1 | 1 | 1 |
| | Civil Engineer I | 1 | 1 | 0 | 0 |
| | Civil Engineer II | 0 | 0 | 1 | 1 |
| | Department Total | 4.00 | 4.00 | 4.00 | 4.00 |

DPS ADMINISTRATION

DEPARTMENT NUMBER: 441

| SUMMARY | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| Personnel | \$344,423 | \$412,410 | \$402,385 | \$401,093 | \$431,525 | \$442,146 | \$455,240 |
| Operating Supplies | \$5,256 | \$6,151 | \$7,142 | \$6,188 | \$6,516 | \$6,570 | \$6,627 |
| Professional & Contractual | \$149,256 | \$79,732 | \$158,670 | \$256,004 | \$158,735 | \$163,641 | \$168,806 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$498,935 | \$498,293 | \$568,197 | \$663,285 | \$596,776 | \$612,358 | \$630,673 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 95,088 | | | |
| 2025/26 Projection vs. Budget - % | | | | 16.73% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ (66,508) | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | -10.03% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 28,579 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 5.03% | | |

DPS ADMINISTRATION
DEPARTMENT NUMBER: 441

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|------------------------------------|-----------------|-----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| (702) SALARIES & WAGES | | | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 347,806 | 414,315 | 428,075 | 428,075 | 460,981 | 474,810 | 489,054 |
| 702.038 | 038 | Part-time | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.041 | 041 | Auto Allowance | 2,960 | 4,430 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 |
| 702.106 | 106 | Sick & Vacation | 3,834 | 30,015 | 0 | 0 | 0 | 0 | 0 |
| 702.112 | 112 | Overtime | 1,640 | 1,605 | 2,973 | 1,681 | 2,616 | 2,694 | 2,775 |
| 702.200 | 200 | Social Security | 27,875 | 34,719 | 34,507 | 34,507 | 37,299 | 38,418 | 39,570 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 49,741 | 35,319 | 48,593 | 48,593 | 48,593 | 50,051 | 51,552 |
| 702.275 | 275 | Life Insurance | 2,693 | 1,754 | 87 | 87 | 89 | 92 | 95 |
| 702.300 | 300 | Pension - DC | 2,333 | 3,967 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 |
| 702.325 | 325 | Longevity | 19,065 | 16,091 | 11,065 | 11,065 | 14,661 | 15,101 | 15,554 |
| 702.350 | 350 | Worker's Compensation | 568 | 582 | 705 | 705 | 741 | 763 | 786 |
| 702.591 | 591 | Reallocation to Water Funds | (57,046) | (65,193) | (65,610) | (65,610) | (70,527) | (73,691) | (75,873) |
| 702.592 | 592 | Reallocation to Sewer Funds | (57,046) | (65,193) | (65,610) | (65,610) | (70,527) | (73,691) | (75,873) |
| (702)' | | Category Total | 344,423 | 412,410 | 402,385 | 401,093 | 431,525 | 442,146 | 455,240 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 3,488 | 1,492 | 2,442 | 1,488 | 1,816 | 1,870 | 1,927 |
| 727.002 | 002 | Books & Subscriptions | 0 | 0 | 300 | 300 | 300 | 300 | 300 |
| 727.004 | 004 | Recruiting | 0 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 727.008 | 008 | Supplies | 1,768 | 4,659 | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 |
| | 025 | Pilot- Vegetation Management | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (740)' | | Category Total | 5,256 | 6,151 | 7,142 | 6,188 | 6,516 | 6,570 | 6,627 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 6,671 | 7,253 | 12,400 | 9,165 | 10,825 | 10,825 | 10,825 |
| 801.002 | 002 | Memberships & Licenses | 40,268 | 42,037 | 44,155 | 41,555 | 45,995 | 47,901 | 50,066 |
| 801.004 | 004 | Consultants | 101,789 | 29,456 | 100,000 | 203,169 | 100,000 | 103,000 | 106,000 |
| 801.013 | 013 | Education & Training | 235 | 747 | 2,115 | 2,115 | 1,915 | 1,915 | 1,915 |
| 930.006 | 006 | Vehicle Maintenance | 293 | 240 | 0 | 0 | 0 | 0 | 0 |
| (801)' | | Category Total | 149,256 | 79,732 | 158,670 | 256,004 | 158,735 | 163,641 | 168,806 |
| DEPARTMENT TOTAL | | | 498,935 | 498,293 | 568,197 | 663,285 | 596,776 | 612,358 | 630,673 |

ROAD MAINTENANCE

The road maintenance and supervision budget provides funding for the staff assigned to right-of-way maintenance activities in support of the Department's Vision and Mission Statements. The City's street network currently includes approximately 58 miles of major streets and 247 miles of local streets. Farmington Hills has one of the largest street networks in the State of Michigan and is the second largest municipal network in Oakland County. Routine maintenance of the City's street system includes pavement patching, road grading, litter control, forestry maintenance, storm drain maintenance and improvements, sign maintenance and snow/ice control. Additionally, City crews provide mowing and litter control services to 40 miles of State and County roads. The road maintenance utilizes automated vehicle location equipment on the road maintenance fleet to improve operations efficiency and better serve the residents of the City.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Improve road safety. (1,3,13)
- Reduce complaints. (8,11,13)
- Improve efficiency of the snow and ice control operations. (3,10,13)
- Improve the efficiency of road maintenance services. (2,12)
- Maintain a safe work environment. (8)
- Contribute to the City's beautification. (12,13)
- Increase participation in community engagement and outreach events. (4, 11)
- Implement and utilize modern Asset Management software. (2,8)
- Maintain APWA self-assessment certification. (1)
- Improve the contract preparation, scheduling and oversight of contracted road and right-of-way maintenance services. (1,3)

PERFORMANCE OBJECTIVES

- Dedicate training time to staff development and safety programs.
- Utilize best (maintenance) management practices.
- Improve response to service requests.

| Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|--|--------------------------------------|-------------------|----------------------|----------------------|
| | Maintenance Contracts | 32 | 33 | 33 |
| Emergency Call-Ins (supervisor response) | 76 | 70 | 70 | |
| Winter Maintenance Activities (November 1- April 30) | 71 | 75 | 70 | |
| Efficiency | Miles of Gravel Road Graded | 285 | 280 | 260 |
| | Community Outreach Events | 26 | 25 | 25 |
| | Lineal Feet of Re-ditching | 16,533 | 15,000 | 15,000 |
| | Miles per Road Maintenance Personnel | 14.4 | 13.8 | 13.8 |
| | Gallons of Liquid De-Icer | 175,000 | 250,000 | 275,000 |
| | Tons of Salt Used | 4,672 | 5,800 | 4,000 |
| | Tons of Cold Patch Material Placed | 152 | 150 | 150 |

STAFFING LEVELS

| Acct. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
|--------------|--------------------------------------|----------------------|--------------|----------------------|----------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (010) | Administrative & Clerical | | | | |
| | Supervisor | 3 | 3 | 3 | 3 |
| | Sign Shop Technician | 1 | 1 | 1 | 1 |
| | Fleet Maintenance Supervisor | 0 | 0 | 0 | 0 |
| | Inventory & Records Coordinator | 0 | 0 | 0 | 0 |
| | Equipment Operator III | 5 | 5 | 5 | 5 |
| | Equipment Operator II | 8 | 5 | 8 | 8 |
| | Equipment Operator I | 2 | 5 | 2 | 2 |
| | Laborer II | 0 | 0 | 1 | 1 |
| | Laborer I | 3 | 3 | 2 | 2 |
| | Total | 22 | 22 | 22 | 22 |
| (038) | Part-Time (FTE) | 3.71 | 3.29 | 3.40 | 3.40 |
| | Department Total | 25.71 | 25.29 | 25.40 | 25.40 |

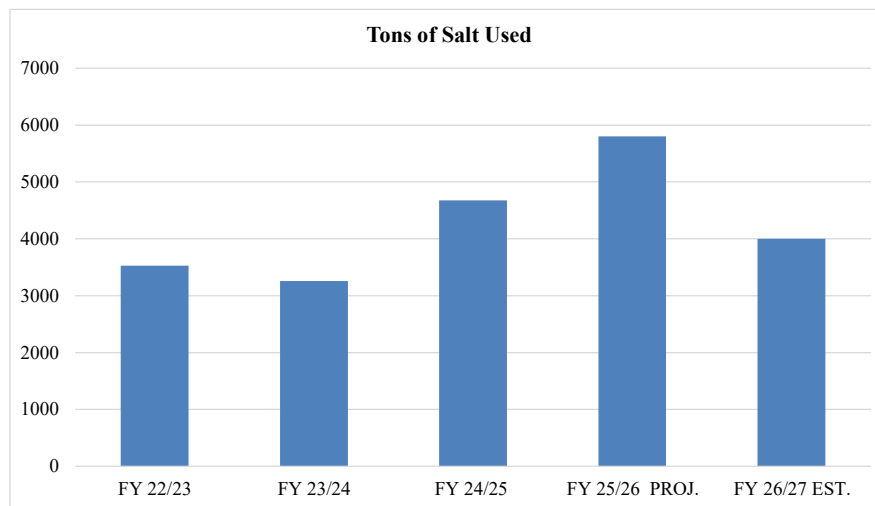
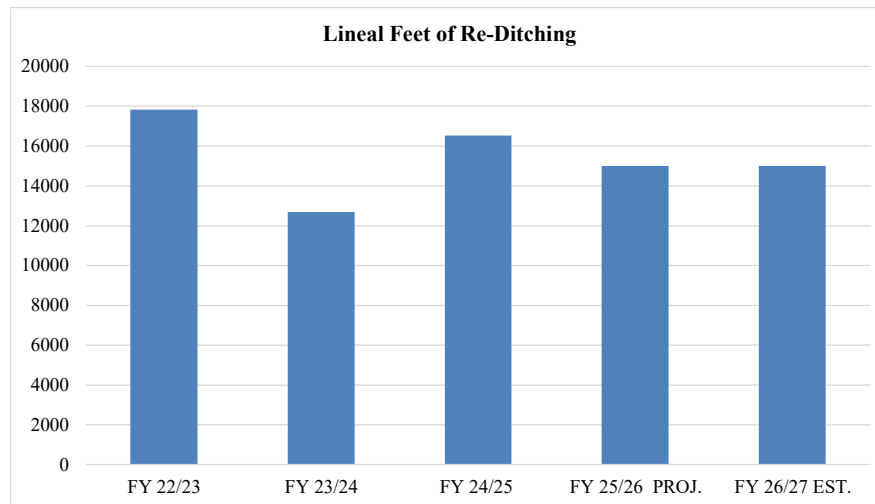
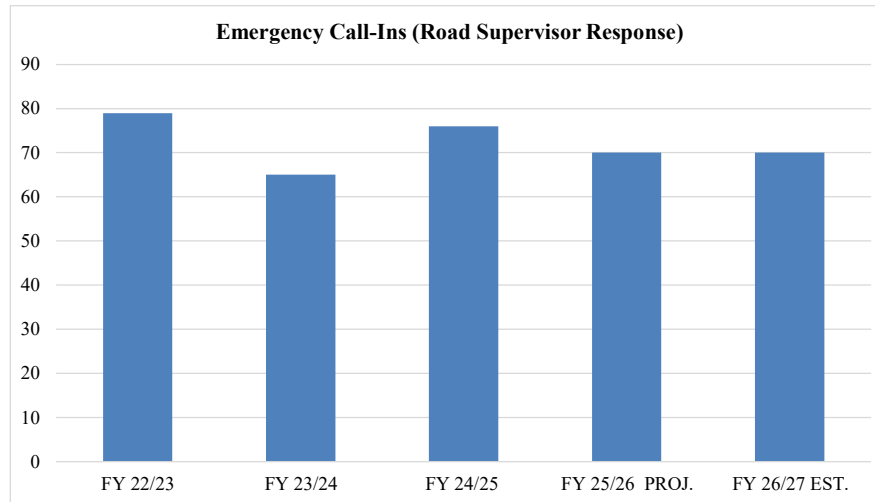
ROAD MAINTENANCE & SUPERVISION

DEPARTMENT NUMBER: 446

| SUMMARY | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| Personnel | \$1,870,344 | \$2,134,127 | \$2,405,273 | \$2,381,890 | \$2,475,484 | \$2,549,202 | \$2,625,132 |
| Operating Supplies | \$141,923 | \$140,942 | \$145,956 | \$142,219 | \$163,228 | \$168,125 | \$173,169 |
| Professional & Contractual | \$138,101 | \$168,081 | \$176,743 | \$169,663 | \$180,869 | \$185,943 | \$191,210 |
| Capital Outlay | \$0 | \$35,805 | \$38,000 | \$35,000 | \$35,000 | \$27,000 | \$2,000 |
| TOTAL EXPENDITURES | \$2,150,368 | \$2,478,955 | \$2,765,972 | \$2,728,772 | \$2,854,581 | \$2,930,271 | \$2,991,511 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (13,817) | | | |
| 2025/26 Projection vs. Budget - % | | | | -3.83% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 32,215 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 9.29% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 18,398 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 5.10% | | |

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|-----------|---|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| | | (702) SALARIES & WAGES | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 1,213,048 | 1,404,633 | 1,546,514 | 1,546,514 | 1,575,270 | 1,622,528 | 1,671,204 |
| 702.015 | 015 | Seasonal Aides | 47,548 | 58,356 | 132,210 | 109,000 | 139,290 | 143,469 | 147,773 |
| 702.106 | 106 | Sick & Vacation | 6,678 | 10,076 | 36,006 | 31,000 | 34,196 | 35,222 | 36,279 |
| 702.112 | 112 | Overtime | 110,913 | 139,973 | 121,167 | 126,000 | 126,023 | 129,803 | 133,698 |
| 702.200 | 200 | Social Security | 112,551 | 122,638 | 147,327 | 147,327 | 150,306 | 154,815 | 159,460 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 270,401 | 294,747 | 304,088 | 304,088 | 325,954 | 335,733 | 345,805 |
| 702.275 | 275 | Life Insurance | 1,861 | 2,085 | 202 | 202 | 202 | 208 | 215 |
| 702.300 | 300 | Pension - DC | 20,067 | 18,191 | 18,200 | 18,200 | 18,200 | 18,200 | 18,200 |
| 702.325 | 325 | Longevity | 53,722 | 51,767 | 55,976 | 55,976 | 66,119 | 68,103 | 70,146 |
| 702.350 | 350 | Worker's Compensation | 33,554 | 31,662 | 43,583 | 43,583 | 39,923 | 41,121 | 42,354 |
| | | (702) Category Total | 1,870,344 | 2,134,127 | 2,405,273 | 2,381,890 | 2,475,484 | 2,549,202 | 2,625,132 |
| | | (740) OPERATING SUPPLIES | | | | | | | |
| 727.001 | 001 | Gas & Oil | 95,510 | 89,273 | 92,956 | 89,119 | 109,059 | 112,331 | 115,701 |
| 727.002 | 002 | Books & Subscriptions | 182 | 60 | 600 | 1,000 | 1,030 | 1,061 | 1,093 |
| 727.008 | 008 | Supplies | 1,401 | 469 | 1,600 | 1,300 | 1,339 | 1,379 | 1,421 |
| 727.019 | 019 | Uniforms | 20,300 | 20,966 | 21,500 | 21,500 | 22,500 | 23,175 | 23,870 |
| 727.030 | 030 | Tools & Misc. Small Equip. | 10,593 | 12,404 | 13,500 | 13,500 | 13,500 | 13,905 | 14,322 |
| 727.034 | 034 | Safety Equipment | 13,936 | 17,770 | 15,800 | 15,800 | 15,800 | 16,274 | 16,762 |
| | | (740) Category Total | 141,923 | 140,942 | 145,956 | 142,219 | 163,228 | 168,125 | 173,169 |
| | | (801) PROFESSIONAL & CONTRACTUAL | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 7,236 | 8,621 | 8,510 | 9,000 | 10,000 | 10,000 | 10,000 |
| 801.002 | 002 | Memberships & Licenses | 2,429 | 1,143 | 2,700 | 2,650 | 2,650 | 2,650 | 2,650 |
| 801.005 | 005 | Fleet Insurance | 25,396 | 31,491 | 35,765 | 35,765 | 35,765 | 37,554 | 39,431 |
| 801.013 | 013 | Education & Training | 7,071 | 24,164 | 19,800 | 14,500 | 14,500 | 14,500 | 14,500 |
| 801.030 | 030 | Emergency Meal Allowance | 529 | 560 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| 801.071 | 071 | Contractual Projects | 25,553 | 2,222 | 13,000 | 13,000 | 17,600 | 18,088 | 18,595 |
| 930.006 | 006 | Vehicle Maintenance | 61,844 | 97,317 | 87,168 | 84,948 | 89,443 | 92,126 | 94,890 |
| 930.008 | 008 | Equipment Maintenance | 3,765 | 1,602 | 3,700 | 3,700 | 3,811 | 3,925 | 4,043 |
| 930.029 | 029 | Cemetery Maintenance | 4,279 | 960 | 5,000 | 5,000 | 6,000 | 6,000 | 6,000 |
| | | (801) Category Total | 138,101 | 168,081 | 176,743 | 169,663 | 180,869 | 185,943 | 191,210 |
| | | (970) CAPITAL OUTLAY | | | | | | | |
| 971.020 | 020 | Equipment | 0 | 35,805 | 38,000 | 35,000 | 35,000 | 27,000 | 2,000 |
| | | (970) Category Total | 0 | 35,805 | 38,000 | 35,000 | 35,000 | 27,000 | 2,000 |
| | | GROSS DEPARTMENT TOTAL | 2,150,368 | 2,478,955 | 2,765,972 | 2,728,772 | 2,854,581 | 2,930,271 | 2,991,511 |
| 955.200 | | Less: Road Funds Reimbursement | (1,491,813) | (1,932,522) | (2,405,273) | (2,381,890) | (2,475,484) | (2,549,202) | (2,625,132) |
| | | DEPARTMENT TOTAL | 658,555 | 546,433 | 360,699 | 346,882 | 379,097 | 381,068 | 366,378 |

KEY DEPARTMENTAL TRENDS



| |
|-----------------------------|
| BUILDING MAINTENANCE |
|-----------------------------|

The operation and maintenance expenses for City Hall are charged to this account. Principal expenses are for salaries and supplies to keep the building in good repair. The building maintenance staff is responsible for managing maintenance contracts, monitoring/inspecting all heating, ventilation and air conditioning (HVAC) equipment, completing preventative maintenance programs, and providing general maintenance and repair for 7 City-owned buildings.

| |
|--------------|
| GOALS |
|--------------|

The number in parenthesis shows the link between the departmental goal and the City goals.

- Create an organized environment for all departments for record storage and retrieval. (2,8)
- Continue to utilize the Community Service Work Program for various maintenance projects. (2)
- To operate efficiently, reduce unnecessary spending and effectively maintain the City's facilities. (2,8)
- Meet all safety standards prescribed by the State and Federal regulations. (8,9)
- Provide preventative maintenance programs on all mechanical, electrical, and plumbing equipment for all City buildings. (2,8)
- Ensure that residents and employees have clean and safe facilities to carry on their day-to-day business. (3,8,13)
- Continue to evaluate best practices in green technology and leverage where appropriate. (2)

PERFORMANCE OBJECTIVES

- To maintain within the budgetary framework, 7 City facilities in a safe, clean and economical manner.
- To test and maintain backflow prevention devices for all City facilities.
- To conduct monthly preventative maintenance inspections on a timely basis and oversee quarterly inspections performed by contractors.
- To coordinate the storage or disposal of any unused furniture or equipment for City auctions.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|---|---|--|----------------------|----------------------|
| | Service Level | Community Work Program workdays supervised | 36 | 40 |
| Number of monthly inspections (HVAC) | | 84 | 84 | 84 |
| Number of buildings maintained | | 7 | 7 | 7 |
| Number of maintenance contracts managed | | 13 | 13 | 13 |
| Efficiency | Percentage of emergency call-ins responded to within 30 minutes | 90% | 95% | 95% |

STAFFING LEVELS

| Acct. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
|--------------|--------------------------------------|----------------------|--------------|----------------------|----------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (010) | Administrative & Clerical | | | | |
| | Building Maintenance Supervis | 1 | 1 | 1 | 1 |
| | Building Maintenance Technici | 1 | 1 | 1 | 1 |
| | Building Maintenance Worker | 2 | 2 | 2 | 2 |
| | Department Total | 4.00 | 4.00 | 4.00 | 4.00 |

BUILDING MAINTENANCE
DEPARTMENT NUMBER: 265

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$335,785 | \$359,161 | \$353,401 | \$386,174 | \$399,448 | \$411,584 | \$424,098 |
| Operating Supplies | \$19,415 | \$26,234 | \$21,696 | \$29,103 | \$26,555 | \$26,692 | \$26,833 |
| Professional & Contractual | \$139,219 | \$152,168 | \$152,975 | \$164,257 | \$166,613 | \$171,130 | \$175,784 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$494,419 | \$537,562 | \$528,072 | \$579,534 | \$592,616 | \$609,406 | \$626,715 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 51,462 | | | |
| 2025/26 Projection vs. Budget - % | | | | 9.75% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 13,082 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 2.26% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 64,544 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 12.22% | | |

BUILDING MAINTENANCE
DEPARTMENT NUMBER: 265

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|-----------------------------|----------------|----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| (702) SALARIES & WAGES | | | | | | | | | |
| 702.010 | 010 | Salaries | 210,250 | 232,436 | 244,870 | 244,870 | 257,074 | 264,786 | 272,730 |
| 702.106 | 106 | Sick & Vacation | 5,558 | 6,859 | 5,991 | 6,966 | 7,140 | 7,319 | 7,502 |
| 702.112 | 112 | Overtime | 30,747 | 34,710 | 14,800 | 46,598 | 45,474 | 46,611 | 47,776 |
| 702.200 | 200 | Social Security | 21,660 | 21,186 | 21,268 | 21,268 | 22,294 | 22,963 | 23,652 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 48,013 | 46,904 | 50,026 | 50,026 | 50,026 | 52,027 | 54,108 |
| 702.275 | 275 | Life Insurance | 386 | 457 | 37 | 37 | 37 | 38 | 39 |
| 702.300 | 300 | Pension - DC | 3,967 | 4,200 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 |
| 702.325 | 325 | Longevity | 11,267 | 9,024 | 9,771 | 9,771 | 10,956 | 11,285 | 11,623 |
| 702.350 | 350 | Worker's Compensation | 3,937 | 3,384 | 3,838 | 3,838 | 3,646 | 3,755 | 3,868 |
| | | (702) Category Total | 335,785 | 359,161 | 353,401 | 386,174 | 399,448 | 411,584 | 424,098 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 693 | 2,450 | 3,516 | 1,923 | 2,310 | 2,379 | 2,451 |
| 727.008 | 008 | Supplies | 17,568 | 22,373 | 16,000 | 25,000 | 22,000 | 22,000 | 22,000 |
| 727.019 | 019 | Uniforms | 1,155 | 1,411 | 2,180 | 2,180 | 2,245 | 2,313 | 2,382 |
| | | (740) Category Total | 19,415 | 26,234 | 21,696 | 29,103 | 26,555 | 26,692 | 26,833 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 0 | 0 | 1,310 | 1,310 | 1,310 | 1,310 | 1,310 |
| 801.002 | 002 | Memberships & Licenses | 0 | 300 | 300 | 300 | 300 | 300 | 300 |
| 801.005 | 005 | Fleet Insurance | 753 | 824 | 989 | 989 | 989 | 1,038 | 1,090 |
| 801.013 | 013 | Education & Training | 0 | 156 | 500 | 500 | 500 | 500 | 500 |
| 920.025 | 025 | Utilities | 70,645 | 73,027 | 73,000 | 78,000 | 80,340 | 82,750 | 85,233 |
| 930.006 | 006 | Vehicle Maintenance | 175 | 1,194 | 876 | 158 | 174 | 177 | 181 |
| 930.029 | 029 | Building Maintenance | 67,645 | 76,667 | 76,000 | 83,000 | 83,000 | 85,054 | 87,170 |
| | | (801) Category Total | 139,219 | 152,168 | 152,975 | 164,257 | 166,613 | 171,130 | 175,784 |
| DEPARTMENT TOTAL | | | 494,419 | 537,562 | 528,072 | 579,534 | 592,616 | 609,406 | 626,715 |

ENGINEERING DIVISION

Activities of the Engineering Division include municipal project design and administration, as well as plan review and inspection of new developments. In addition, the Division addresses traffic concerns and considerable requests for information by engineers, builders and residents. The Division strives to improve the safety and mobility of the transportation system of the City.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Maintain accurate records. Make available to public. (1, 10, 12, 13)
- Improve condition of city water system by replacing old water main. (13)
- Pursue grant funds for aging infrastructure. (5)
- Improve the overall PASER score for Major and Local road networks. (1, 2, 12, 13)
- Incorporate and improve GIS technology into delivery of engineering services. (2, 8)
- Address storm water quality concerns and pursue innovative “green” practices. (10, 13)
- Maintain quality engineering services including design review and analysis. (1, 2)

PERFORMANCE OBJECTIVES

- Reduce initial review time for sites and subdivisions.
- Complete Adopted and budgeted capital improvement projects.
- Reduce vehicle crash rate citywide.
- Assist neighborhoods with Traffic SAFE-TE3 Program implementations (Safety Awareness for Everyone through Education, Enforcement and Engineering).

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|---|---|------------------------|----------------------|----------------------|
| | Service Level | Contracts Let (number) | 16 | 12 |
| Contracts Let (amount) | | \$26,000,000 | \$26,000,000 | \$29,000,000 |
| Subdivision/Locations Participating in SAFE-TE3 | | 19 | 20 | 21 |
| Citizen Service Requests | | 344 | 465 | 512 |
| Efficiency | Percent first reviews within four weeks | 90% | 100% | 100% |

STAFFING LEVELS

| Acct. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
|--------------|--------------------------------------|----------------------|--------------|----------------------|----------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (010) | Administrative & Clerical | | | | |
| | City Engineer | 1 | 1 | 1 | 1 |
| | Chief Engineering Inspector | 1 | 1 | 1 | 1 |
| | Design Technician | 0 | 0 | 0 | 0 |
| | Traffic Engineer | 0 | 0 | 0 | 0 |
| | Civil Engineer III | 0 | 0 | 0 | 0 |
| | Senior Traffic Engineer | 1 | 1 | 1 | 1 |
| | Civil Engineer II | 0 | 2 | 2 | 2 |
| | Civil Engineer I | 4 | 2 | 2 | 2 |
| | Construction Inspector IV | 1 | 1 | 1 | 1 |
| | Construction Inspector III | 1 | 1 | 1 | 1 |
| | Construction Inspector II | 3 | 3 | 3 | 3 |
| | Construction Inspector I | 0 | 0 | 0 | 0 |
| | Clerk Typist I | 0 | 0 | 0 | 0 |
| | Clerk Typist II | 0 | 0 | 0 | 0 |
| | Department Aide | 1 | 1 | 1 | 1 |
| | Administrative Secretary | 1 | 1 | 1 | 1 |
| | Total | 14 | 14 | 14 | 14 |
| (038) | Part-time (FTE) | 3.28 | 3.28 | 2.69 | 2.66 |
| | Department Total | 17.28 | 17.28 | 16.69 | 16.66 |

ENGINEERING

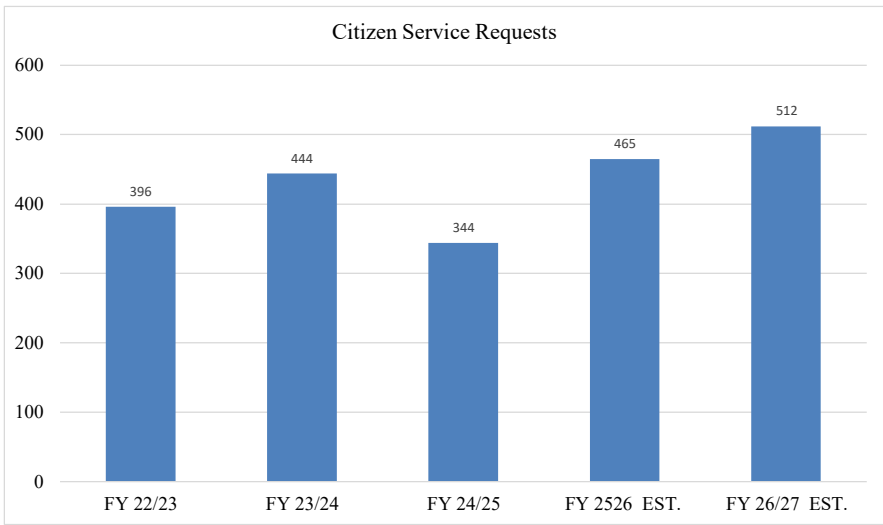
DEPARTMENT NUMBER: 447

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|--------------------|--------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$1,283,184 | \$1,374,513 | \$1,650,343 | \$1,619,467 | \$1,637,025 | \$1,694,208 | \$1,743,218 |
| Operating Supplies | \$32,421 | \$31,496 | \$36,729 | \$26,625 | \$29,434 | \$30,151 | \$30,889 |
| Professional & Contractual | \$30,375 | \$50,142 | \$71,125 | \$70,189 | \$71,747 | \$73,069 | \$74,435 |
| Capital Outlay | \$8,866 | \$13,705 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$1,354,845 | \$1,469,856 | \$1,758,197 | \$1,716,281 | \$1,738,206 | \$1,797,428 | \$1,848,542 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (41,917) | | | |
| 2025/26 Projection vs. Budget - % | | | | -2.38% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 21,926 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 1.28% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ (19,991) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -1.14% | | |

ENGINEERING
DEPARTMENT NUMBER: 447

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|-----------|---|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| | | (702) SALARIES & WAGES | | | | | | | |
| 702.010 | 010 | Salaries & Wages | 1,031,965 | 1,133,274 | 1,218,619 | 1,218,619 | 1,260,537 | 1,298,353 | 1,337,303 |
| 702.038 | 038 | Part-time | 106,597 | 124,159 | 154,950 | 144,353 | 159,270 | 163,252 | 167,333 |
| 702.106 | 106 | Sick & Vacation | 38,823 | 29,454 | 132,127 | 132,200 | 70,606 | 72,371 | 74,182 |
| 702.112 | 112 | Overtime | 87,948 | 52,134 | 114,552 | 94,200 | 118,600 | 121,565 | 124,604 |
| 702.200 | 200 | Social Security | 96,895 | 101,646 | 127,110 | 127,110 | 129,258 | 133,135 | 137,129 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 143,962 | 162,258 | 202,127 | 202,127 | 220,917 | 227,545 | 234,371 |
| 702.275 | 275 | Life Insurance | 3,832 | 4,253 | 3,766 | 3,766 | 3,942 | 4,060 | 4,182 |
| 702.300 | 300 | Pension - DC | 12,367 | 12,950 | 14,350 | 14,350 | 14,350 | 14,350 | 14,350 |
| 702.325 | 325 | Longevity | 38,178 | 39,681 | 41,313 | 41,313 | 27,492 | 28,317 | 29,166 |
| 702.350 | 350 | Worker's Compensation | 2,708 | 2,320 | 3,699 | 3,699 | 3,068 | 3,160 | 3,255 |
| 702.591 | | Realloc. to Water Fund | (233,409) | (239,679) | (301,892) | (301,892) | (309,179) | (309,916) | (318,881) |
| 702.592 | | Realloc. to Sewer Fund | (46,682) | (47,936) | (60,378) | (60,378) | (61,836) | (61,983) | (63,776) |
| | | (702) Category Total | 1,283,184 | 1,374,513 | 1,650,343 | 1,619,467 | 1,637,025 | 1,694,208 | 1,743,218 |
| | | (740) OPERATING SUPPLIES | | | | | | | |
| 727.001 | 001 | Gas & Oil | 18,352 | 15,207 | 20,829 | 10,705 | 12,974 | 13,363 | 13,764 |
| 727.002 | 002 | Books & Subscriptions | 0 | 0 | 500 | 520 | 742 | 742 | 742 |
| 727.008 | 008 | Supplies | 9,629 | 11,859 | 10,600 | 10,600 | 10,918 | 11,246 | 11,583 |
| 727.041 | 041 | Auto Allowance | 4,440 | 4,430 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 |
| | | (740) Category Total | 32,421 | 31,496 | 36,729 | 26,625 | 29,434 | 30,151 | 30,889 |
| | | (801) PROFESSIONAL & CONTRACTUAL | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 4,436 | 7,228 | 12,105 | 13,665 | 13,927 | 14,345 | 14,775 |
| 801.002 | 002 | Memberships & Licenses | 681 | 1,853 | 21,080 | 19,490 | 19,490 | 19,490 | 19,490 |
| 801.004 | 004 | Consultants | 13,860 | 24,337 | 13,567 | 11,910 | 12,267 | 12,635 | 13,014 |
| 801.005 | 005 | Fleet Insurance | 5,130 | 6,618 | 5,818 | 5,818 | 6,109 | 6,414 | 6,735 |
| 801.009 | 009 | Consulting & Review Fee | 0 | 0 | 500 | 500 | 500 | 500 | 500 |
| 801.013 | 013 | Education & Training | 463 | 5,568 | 9,280 | 9,680 | 9,680 | 9,680 | 9,680 |
| 900.024 | 024 | Printing Services | 1,115 | 458 | 125 | 125 | 125 | 125 | 125 |
| 930.006 | 006 | Vehicle Maintenance | 3,995 | 4,026 | 5,050 | 5,401 | 5,941 | 6,060 | 6,181 |
| 930.007 | 007 | Equip. Maintenance | 695 | 55 | 3,600 | 3,600 | 3,708 | 3,819 | 3,934 |
| | | (801) Category Total | 30,375 | 50,142 | 71,125 | 70,189 | 71,747 | 73,069 | 74,435 |
| | | (970) CAPITAL OUTLAY | | | | | | | |
| 971.001 | 001 | Office Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.009 | 009 | Traffic Survey Equipment | 8,866 | 13,705 | 0 | 0 | 0 | 0 | 0 |
| | | (970) Category Total | 8,866 | 13,705 | 0 | 0 | 0 | 0 | 0 |
| | | DEPARTMENT TOTAL | 1,354,845 | 1,469,856 | 1,758,197 | 1,716,281 | 1,738,206 | 1,797,428 | 1,848,542 |

KEY DEPARTMENTAL TRENDS



DPW MAINTENANCE FACILITY

The DPW maintenance facility budget provides funding for the administrative office and fleet maintenance operations. The office staff processes all service requests and inquiries from residents for street, drainage, and roadside maintenance. The office staff also serves as the communications link between residents and the DPW field staff, via cell phones and two-way radio, ensuring a quick response to citizen service requests. All this activity is in support of the Department's Vision and Mission Statements.

The DPW's garage is responsible for maintaining the City's fleet of approximately 400 vehicles and pieces of equipment, which includes passenger vehicles, patrol vehicles, pick-up trucks, light trucks, utility vehicles, heavy trucks, private vehicles, vans/buses, multi-purpose vehicles, heavy road equipment, and small equipment. New emission control requirements, fuel economy standards, computerized engine controls and safety enhancements contribute significantly to the fleet maintenance workload.

The cornerstone of the DPW garage is the preventative maintenance (PM) program. The objective of preventative maintenance is to extend the service life of equipment, minimize downtime and avoid equipment failures through scheduled inspection and service.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Improve fleet safety, reliability, and equipment longevity. (2,8)
- Promote alternative fuels within the fleet. (2)
- Promote more shared use of City fleet by all departments through the use of higher-quality pool vehicles. (2)
- Provide adequate maintenance and upgrades to the DPW facility to ensure maximum benefit and longevity. (1,2)
- Ensure a safe work environment. (8)

PERFORMANCE OBJECTIVES

- Reduce vehicle down-time.
- Improve vehicle lifecycle costs.
- More balanced use of the fleet.
- Improve equipment versatility.
- Improve the quality of the automobiles in the fleet.

| Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|---------------|---------------------------------------|-------------------|----------------------|----------------------|
| | Cost of Parts Issued | \$279,421 | \$312,000 | \$322,000 |
| | Work Orders | 1,136 | 1,150 | 1,200 |
| | Fuel Gallons | 206,684 | 204,000 | 202,000 |
| | Number of Vehicles and Equipment | 423 | 423 | 425 |
| | Average Age of Vehicles and Equipment | 6.2 | 6.1 | 6.2 |
| | New Vehicles and Equipment Purchased | 25 | 26 | 27 |

STAFFING LEVELS

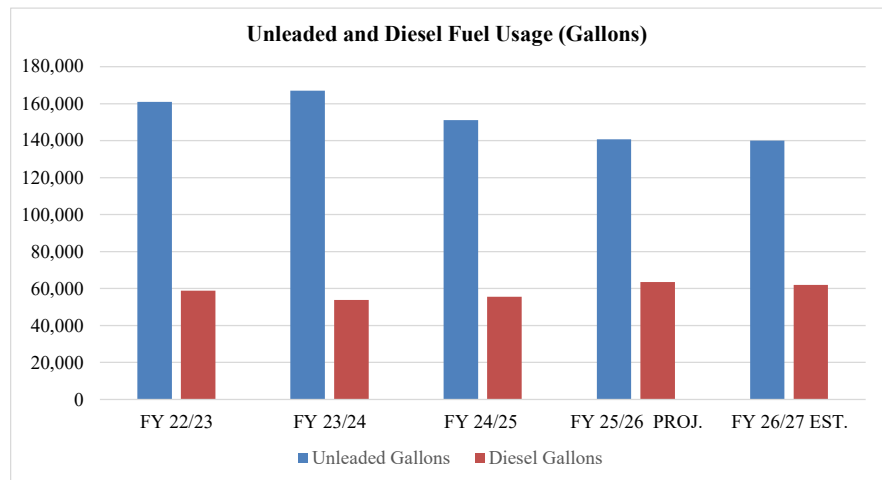
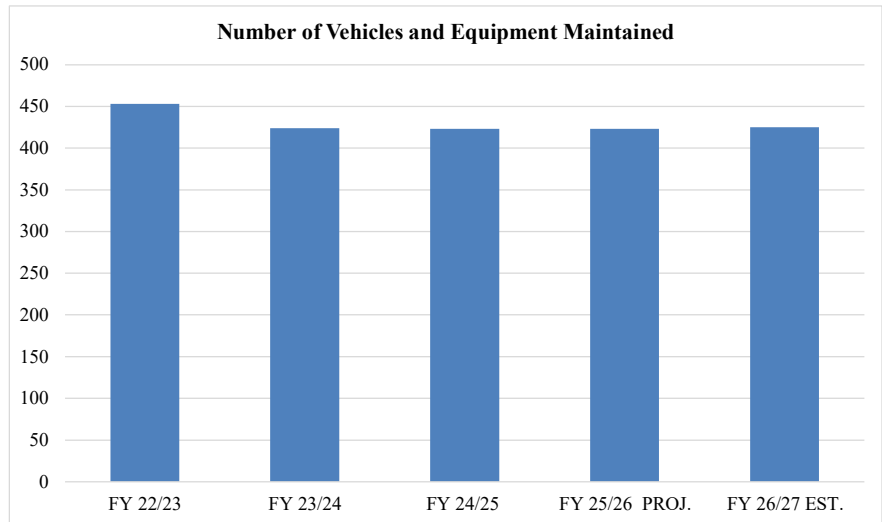
| Acct. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
|-------|--|----------------------|--------------|----------------------|----------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (015) | Supervision/Secretary/Mechanics | | | | |
| | DPW Superintendent | 1 | 1 | 1 | 1 |
| | Admin. Secretary | 1 | 1 | 1 | 1 |
| | DPW Contract Technician | 1 | 1 | 1 | 1 |
| | Fleet & Facility Maintenance S | 1 | 1 | 1 | 1 |
| | Mechanic III | 1 | 1 | 1 | 1 |
| | Mechanic II | 3 | 3 | 3 | 4 |
| | Mechanic I | 0 | 0 | 0 | 0 |
| | Inventory & Repair Coordinato | 1 | 1 | 1 | 1 |
| | Building Maint Mechanic | 1 | 1 | 1 | 1 |
| | Total Full-time | 10 | 10 | 10 | 11 |
| (038) | Part-time (FTE) | 0.75 | 0.38 | 0.38 | 0.19 |
| | Department Total | 10.75 | 10.38 | 10.38 | 11.19 |

DPW MAINTENANCE FACILITY
DEPARTMENT NUMBER: 443

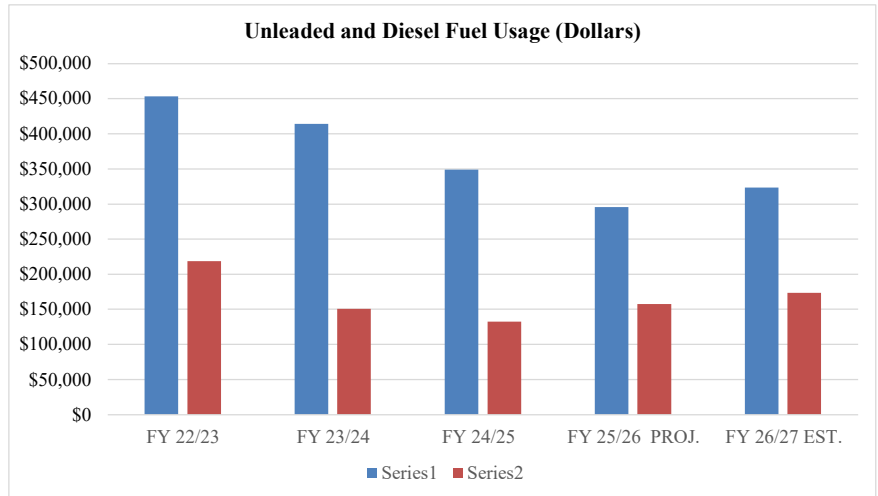
| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|--------------------|--------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$1,094,141 | \$1,117,119 | \$1,089,124 | \$1,082,012 | \$1,250,961 | \$1,258,754 | \$1,297,681 |
| Operating Supplies | \$904,595 | \$947,230 | \$962,903 | \$931,758 | \$959,521 | \$995,822 | \$1,033,760 |
| Professional & Contractual | \$219,865 | \$216,187 | \$248,420 | \$264,231 | \$276,091 | \$283,240 | \$290,603 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$2,218,600 | \$2,280,536 | \$2,300,447 | \$2,278,001 | \$2,486,573 | \$2,537,815 | \$2,622,044 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (22,446) | | | |
| 2025/26 Projection vs. Budget - % | | | | -1.56% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 208,573 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 14.73% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 186,127 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 12.94% | | |

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|-------------------------------|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| (702) SALARIES & WAGES | | | | | | | | | |
| 702.015 | 015 | Supervision/Sec./Mech. | 724,885 | 761,682 | 713,052 | 713,052 | 857,047 | 882,758 | 909,241 |
| 702.038 | 038 | Part-time | 74,918 | 3,293 | 12,000 | 4,000 | 6,000 | 6,180 | 6,365 |
| 702.106 | 106 | Sick & Vacation | 8,593 | 10,343 | 14,811 | 13,000 | 15,361 | 15,822 | 16,297 |
| 702.112 | 112 | Overtime | 109,174 | 145,867 | 127,301 | 130,000 | 112,393 | 86,365 | 90,456 |
| 702.200 | 200 | Social Security | 64,757 | 69,726 | 68,638 | 68,638 | 80,237 | 82,644 | 85,123 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 80,512 | 89,621 | 127,077 | 127,077 | 145,146 | 149,500 | 153,985 |
| 702.275 | 275 | Life Insurance | 1,636 | 1,822 | 563 | 563 | 590 | 608 | 626 |
| 702.300 | 300 | Pension - DC | 12,834 | 17,734 | 9,800 | 9,800 | 11,200 | 11,200 | 11,200 |
| 702.325 | 325 | Longevity | 8,375 | 9,796 | 9,102 | 9,102 | 16,749 | 17,251 | 17,769 |
| 702.350 | 350 | Worker's Compensation | 8,456 | 7,235 | 6,780 | 6,780 | 6,238 | 6,425 | 6,618 |
| | | (702) Category Total | 1,094,141 | 1,117,119 | 1,089,124 | 1,082,012 | 1,250,961 | 1,258,754 | 1,297,681 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Fuel & Oil Inventory | 572,342 | 567,096 | 596,635 | 550,000 | 551,046 | 567,577 | 584,605 |
| 727.002 | 002 | Books & Subscriptions | 1,450 | 1,428 | 6,100 | 4,900 | 5,047 | 5,198 | 5,354 |
| 727.008 | 008 | Supplies | 18,766 | 19,294 | 18,000 | 19,000 | 19,570 | 20,157 | 20,762 |
| 727.009 | 009 | Gas & Oil | 5,644 | 2,481 | 3,741 | 1,858 | 1,858 | 1,914 | 1,971 |
| 727.012 | 012 | Mechanics Tool Allowance | 4,755 | 3,344 | 4,000 | 4,500 | 4,500 | 4,500 | 4,500 |
| 727.076 | 076 | Auto/Truck Parts | 278,848 | 334,097 | 308,427 | 330,000 | 355,000 | 373,300 | 392,698 |
| 727.085 | 085 | Misc. Auto/Truck Supplies | 22,790 | 19,489 | 26,000 | 21,500 | 22,500 | 23,175 | 23,870 |
| | | (740) Category Total | 904,595 | 947,230 | 962,903 | 931,758 | 959,521 | 995,822 | 1,033,760 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 1,876 | 6,999 | 4,100 | 6,000 | 6,400 | 6,400 | 6,400 |
| 801.002 | 002 | Memberships & Licenses | 594 | 1,057 | 1,100 | 1,475 | 2,100 | 2,100 | 2,100 |
| 801.005 | 005 | Fleet Insurance | 2,231 | 2,610 | 2,366 | 2,437 | 2,366 | 2,437 | 2,510 |
| 801.013 | 013 | Education & Training | 450 | 0 | 5,300 | 1,300 | 5,300 | 5,300 | 5,300 |
| 801.046 | 046 | Custodial Contract | 12,359 | 18,281 | 27,000 | 22,000 | 22,660 | 23,340 | 24,040 |
| 801.056 | 056 | Refuse Removal | 1,461 | 2,078 | 4,000 | 4,000 | 4,120 | 4,244 | 4,371 |
| 920.025 | 025 | Utilities Expense | 71,676 | 83,015 | 72,000 | 95,000 | 97,160 | 99,385 | 101,676 |
| 930.006 | 006 | Vehicle Maintenance | 1,076 | 1,806 | 554 | 519 | 570 | 587 | 605 |
| 930.007 | 007 | Office Equip. Maintenance | 0 | 4,314 | 6,000 | 4,500 | 4,635 | 4,774 | 4,917 |
| 930.008 | 008 | Garage Equip. Maintenance | 4,293 | 6,333 | 9,000 | 6,000 | 6,180 | 6,365 | 6,556 |
| 930.027 | 027 | Radio Maintenance | 0 | 0 | 2,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 930.029 | 029 | Building Maintenance | 48,064 | 35,540 | 50,000 | 55,000 | 56,650 | 58,350 | 60,100 |
| 930.104 | 104 | Subcontract Repairs | 75,784 | 54,154 | 65,000 | 65,000 | 66,950 | 68,959 | 71,027 |
| | | (801) Category Total | 219,865 | 216,187 | 248,420 | 264,231 | 276,091 | 283,240 | 290,603 |
| | | Total Expenditures | 2,218,600 | 2,280,536 | 2,300,447 | 2,278,001 | 2,486,573 | 2,537,815 | 2,622,044 |
| | | Less Interdepartment Billings | (812,924) | (825,543) | (862,312) | (862,312) | (862,311) | (905,427) | (950,698) |
| DEPARTMENT TOTAL | | | 1,405,676 | 1,454,993 | 1,438,135 | 1,415,689 | 1,624,262 | 1,632,388 | 1,671,345 |

KEY DEPARTMENTAL TRENDS



KEY DEPARTMENTAL TRENDS



WASTE COLLECTION/RECYCLING

With the assistance of the Resource Recovery and Recycling Authority of Southwest Oakland County (RRRASOC), the City went out to public bid for refuse, recycling and yard waste collection services in 2022. Multiple bids were received and GFL Environmental was awarded the contract with the lowest qualified bid. In the summer of 2024, GFL agreed to sell the Southeast Michigan residential collection business to Priority Waste who currently provides the refuse service in the City. The contract expires in June of 2028. Farmington Hills is one of nine member communities that operates a Materials Recovery Facility (MRF) on Eight Mile Road in Southfield.

The DPW is responsible for monitoring day-to-day refuse/recycling services, dispatching complaints to the contractor's supervisory staff, and responding to questions and special requests from residents. Beginning in 1999, the Hazardous Materials Collection program was expanded to allow Farmington Hills residents to participate in other RRRASOC member Hazardous Materials Collection events, with seven events scheduled for 2026. This program enables residents to properly dispose of oil-based paint, pesticides, chemicals, solvents, used computer equipment, and other hazardous materials.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Provide the most cost-effective waste collection, recycling, and yard waste collection program. (1,2,10,12,13)
- Increase recycling and yard waste diversion rate. (1,2,10,12,13)
- Improve the attendance + quality of materials collected at Household Hazardous Waste Day events. (1,2)

PERFORMANCE OBJECTIVES

| Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|-----------------------|--|---|----------------------|----------------------|
| | Service Level | Pounds of total solid waste per household | 2,657 | 2,700 |
| Dwelling units served | | 23,598 | 23,620 | 23,650 |
| Efficiency | Diversion rate (Farm. Hills/Michigan Avg.) | 37% / 25% | 38% / 26% | 39% / 27% |
| | Waste Landfilled (Farm. Hills/Michigan Avg.) | 63% / 75% | 62% / 74% | 61% / 73% |
| | Farmington Hills attendance at all Household Hazardous Waste events and drop off appointments. | 3,127 | 3,200 | 3,300 |
| | Cost per Capita (Farm. Hills/SE Mich. Avg.) | \$55 / \$116 | \$60 / \$120 | \$65 / \$125 |

STAFFING LEVELS

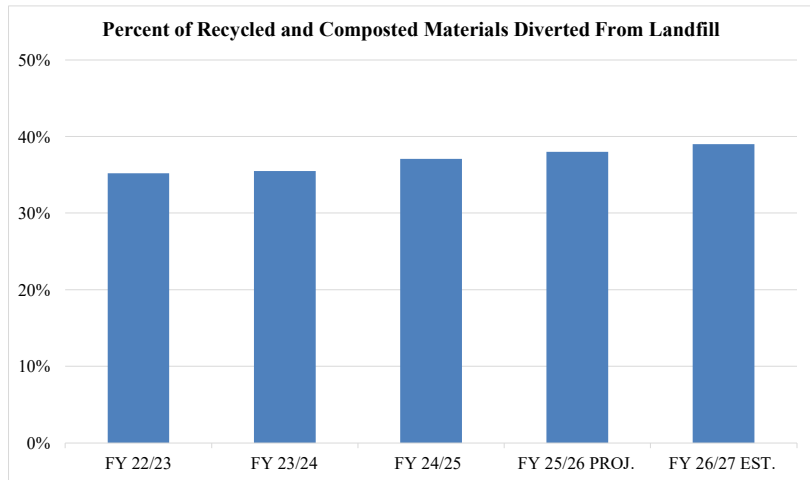
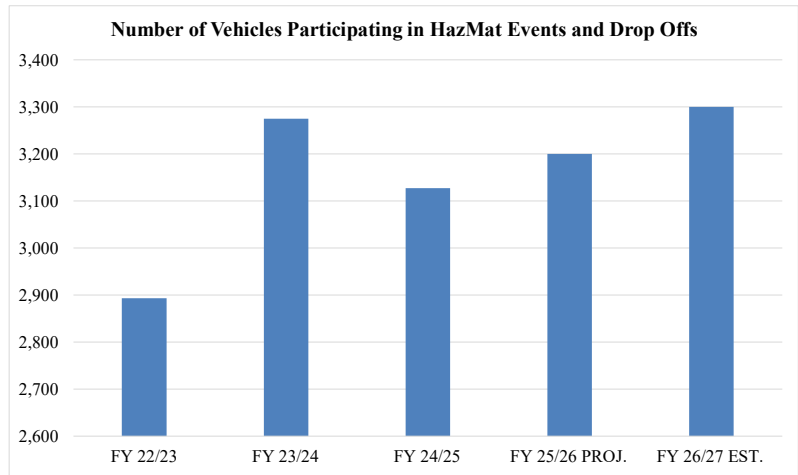
| Acct. | Title or Position | Authorized Positions | | Authorized Positions | Authorized Positions |
|--------------|--------------------------------------|----------------------|--------------|----------------------|----------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (010) | Administrative & Clerical | | | | |
| | Clerk Typist | 1 | 1 | 1 | 1 |
| | Total | 1 | 1 | 1 | 1 |
| | Department Total | 1.00 | 1.00 | 1.00 | 1.00 |

WASTE COLLECTION/RECYCLING
DEPARTMENT NUMBER: 528

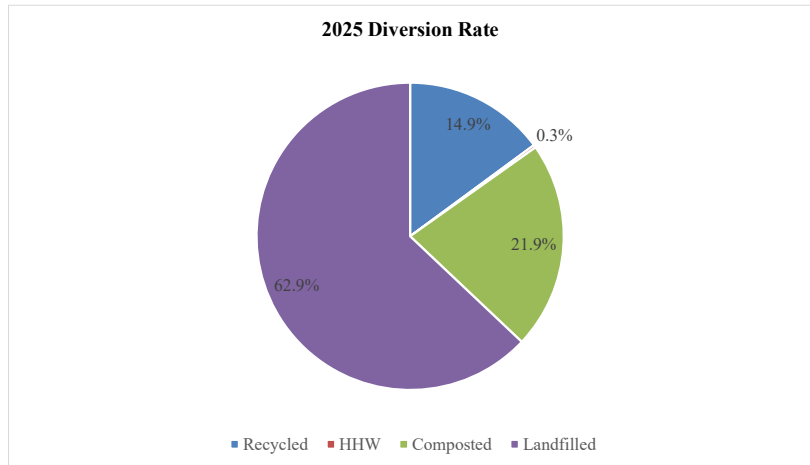
| SUMMARY | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| Personnel | \$62,896 | \$63,163 | \$53,216 | \$53,134 | \$66,147 | \$68,089 | \$70,090 |
| Operating Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Professional & Contractual | \$4,077,957 | \$4,242,877 | \$4,509,784 | \$4,519,961 | \$4,761,333 | \$4,863,588 | \$4,968,100 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$4,140,853 | \$4,306,040 | \$4,563,000 | \$4,573,095 | \$4,827,480 | \$4,931,678 | \$5,038,190 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 10,095 | | | |
| 2025/26 Projection vs. Budget - % | | | | 0.22% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 254,385 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 5.56% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 264,480 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 5.80% | | |

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|-----------|---|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| | | (702) SALARIES & WAGES | | | | | | | |
| 702.010 | 010 | Salaries & Wages | 46,205 | 39,946 | 39,757 | 39,757 | 43,025 | 44,315 | 45,645 |
| 702.106 | 106 | Sick and vacation | 0 | 11,878 | 0 | 0 | 0 | 0 | 0 |
| 702.112 | 112 | Overtime | 167 | 0 | 282 | 200 | 303 | 312 | 322 |
| 702.200 | 200 | Social Security | 3,513 | 3,987 | 3,041 | 3,041 | 3,291 | 3,390 | 3,491 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 10,336 | 4,468 | 8,674 | 8,674 | 18,069 | 18,611 | 19,169 |
| 702.275 | 275 | Life Insurance | 290 | 102 | 10 | 10 | 10 | 11 | 11 |
| 702.300 | 300 | Pension - DC | 1,400 | 1,050 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| 702.325 | 325 | Longevity | 924 | 1,672 | 0 | 0 | 0 | 0 | 0 |
| 702.350 | 350 | Workers Compensation | 61 | 60 | 52 | 52 | 49 | 50 | 52 |
| | | (702) Category Total | 62,896 | 63,163 | 53,216 | 53,134 | 66,147 | 68,089 | 70,090 |
| | | (801) PROFESSIONAL & CONTRACTUAL | | | | | | | |
| 801.056 | 056 | Collection Contract | 3,769,827 | 3,880,952 | 3,972,582 | 3,970,259 | 4,058,451 | 4,139,620 | 4,222,412 |
| 801.058 | 058 | Recycling Center | 4,318 | 15,015 | 13,000 | 13,000 | 15,600 | 16,068 | 16,550 |
| 801.060 | 060 | Disp. of Household Hazardous Materials | 189,614 | 230,659 | 234,400 | 247,200 | 260,000 | 267,800 | 275,834 |
| 955.008 | 008 | Miscellaneous | 2,485 | 400 | 4,200 | 4,000 | 4,120 | 4,244 | 4,371 |
| 959.059 | 059 | Contribution to RRRASOC | 111,714 | 115,851 | 285,602 | 285,502 | 423,162 | 435,857 | 448,933 |
| | 099 | Emergency Debris Cleanup | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | (801) Category Total | 4,077,957 | 4,242,877 | 4,509,784 | 4,519,961 | 4,761,333 | 4,863,588 | 4,968,100 |
| | | DEPARTMENT TOTAL | 4,140,853 | 4,306,040 | 4,563,000 | 4,573,095 | 4,827,480 | 4,931,678 | 5,038,190 |

KEY DEPARTMENTAL TRENDS



KEY DEPARTMENTAL TRENDS





FY 2026-27 BUDGET

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SPECIAL SERVICES SUMMARY
FISCAL YEAR 2025/26

SPECIAL SERVICES SUMMARY

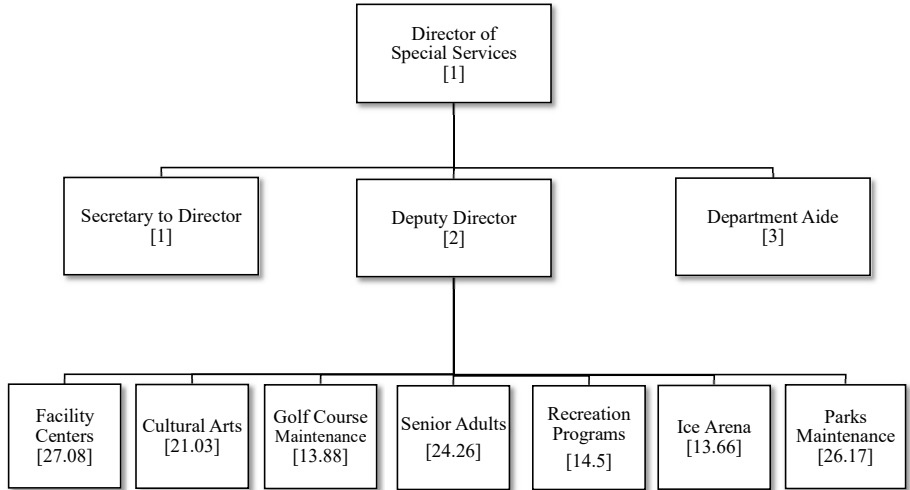
| New DIV. NO. | DIV. NO. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|-------------------------------|-------------|------------------------|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| 752 | 752 | Administration | 5,287,109 | 5,563,135 | 5,152,374 | 5,406,582 | 5,318,966 | 5,426,113 | 5,518,591 |
| 765 | 765 | Senior Services | 1,102,129 | 1,140,031 | 1,138,386 | 1,129,195 | 1,138,757 | 1,156,918 | 1,172,448 |
| 770 | 770 | Parks Maintenance | 1,968,179 | 2,027,368 | 2,030,950 | 2,088,922 | 2,182,189 | 2,235,900 | 2,290,215 |
| 775 | 775 | Cultural Arts | 1,249,000 | 1,417,860 | 1,629,801 | 1,468,158 | 1,252,998 | 1,278,454 | 1,305,602 |
| 780 | 780 | Golf Course | 836,569 | 885,650 | 1,036,856 | 1,036,428 | 1,114,394 | 1,130,265 | 1,150,674 |
| 785 | 785 | Recreation Programs | 2,992,955 | 3,229,534 | 3,175,520 | 3,103,021 | 3,117,718 | 3,170,286 | 3,218,639 |
| 789 | 790 | Ice Arena | 1,067,722 | 1,072,161 | 1,219,995 | 1,174,960 | 1,195,392 | 1,225,202 | 1,221,754 |
| TOTAL SPECIAL SERVICES | | | 14,531,158 | 15,335,738 | 15,383,882 | 15,407,265 | 15,320,413 | 15,623,138 | 15,877,921 |

The figures on this page are for the General Fund. Citywide expenditures for this service area are found in the Consolidated Budget on Page 34 of this document.



SPECIAL SERVICES

MISSION STATEMENT: Provide municipal services for the physical, recreational, leisure and cultural well-being of the residents of the City of Farmington Hills. The Department provides activities, services and facilities for fitness, athletics, cultural arts, conservation, and general open space use in a safe and enjoyable environment for all ages, abilities, and interests.



ADMINISTRATION

The Department has gradually evolved from the Farmington Area Recreation Commission (established in 1948) to the Parks and Recreation Department in 1978 and finally by authority of the City Council as stated in the City Charter, to the Department of Special Services in 1985. The Department consists of eight divisions including Administration, Cultural Arts, Senior Division, Recreation Division, Parks Division, Golf Division, Facilities Division, and the Ice Arena.

The Department provides a wide variety of programs, services, parks, and facilities to the residents. The City has experienced rapid growth since the early 1980's, and the Department is endeavoring to keep pace with the growing and diverse requests for leisure activities and facilities. Land acquisition, facility development, program expansion and diversification have always been paramount and still are today.

| |
|--------------|
| GOALS |
|--------------|

The number in parenthesis shows the link between the departmental goal and the City goals.

- Provide administrative oversight and support to each Division within the Department so that staff are empowered to provide the best services for our residents/customers. (8)
- Continue to promote and enhance web-based registration system for department's programs, classes, and ticket sales. (2)
- Work to successfully implement SFC Facilities & Programs Analysis recommendations. Develop funding plan and timeline for execution. (2)
- Provide proper protective equipment and training for staff so that they may complete their duties in a safe and efficient manner. (2,8)
- Research and pursue Federal, State, and private grants, and other funding sources to maximize spending dollars for capital growth and land improvements. (2,7)
- Provide high quality programs, facilities and services aimed at all ages, interests, and abilities. (1,6,13)
- Assist the new Communications & Community Engagement Director in creating and implementing the City's overall Marketing & Communications Plan to "sell" Special Services programs and activities as well as attract families and businesses to call Farmington Hills "Home". (11)
- Preserve and enhance attractive and valuable natural resources within the community and maximize accessibility for all users. (2,6)
- Continue to seek new strategies to promote our programs, facilities, and services. (2)
- Develop, with Human Resources, improved full and part-time staff recruitment efforts, onboarding plan, training, motivation, and retention strategies. (8)
- Continue to work closely with other City Departments to ensure the delivery of high-quality services to our residents and customers. (1,13)
- Strengthen existing and create new partnerships. (2)

| | | STAFFING LEVELS | | | |
|--------------|--------------------------------------|------------------------|--------------|--------------|--------------|
| | | Authorized | Authorized | Authorized | Authorized |
| | | Positions | Positions | Positions | Positions |
| Acct. | | 23/24 | 24/25 | 25/26 | 26/27 |
| 752 | Title or Position | Budget | Budget | Budget | Budget |
| (010) | Administrative & Clerical | | | | |
| | Director | 1 | 1 | 1 | 1 |
| | Deputy Director | 2 | 2 | 2 | 2 |
| | Assistant to Director | 0 | 0 | 0 | 0 |
| | Facilities Supervisor | 1 | 1 | 1 | 1 |
| | Secretary to the Director | 1 | 1 | 1 | 1 |
| | Bldg. Maintenance Tech. | 2 | 2 | 2 | 2 |
| | Department Aide | 3 | 3 | 3 | 3 |
| | Marketing Specialist | 1 | 0 | 0 | 0 |
| | Maintenance Worker | 2 | 2 | 2 | 2 |
| | Recreation Supervisor | 0 | 1 | 1 | 1 |
| | Health and Fitness Coordinator | 1 | 1 | 1 | 1 |
| | Aquatics Specialist | 1 | 1 | 1 | 1 |
| | Aquatics/Facilities Supervisor | 1 | 0 | 0 | 0 |
| | | 16 | 15 | 15 | 15 |
| (038) | Part-time (FTE) | 23.10 | 25.14 | 27.08 | 23.10 |
| | Department Total | 39.10 | 40.14 | 42.08 | 38.10 |

SPECIAL SERVICES - ADMINISTRATION
DEPARTMENT NUMBER: 752

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|--------------------|--------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$2,646,527 | \$2,560,448 | \$2,469,590 | \$2,574,839 | \$2,441,511 | \$2,488,872 | \$2,537,629 |
| Operating Supplies | \$332,289 | \$516,629 | \$448,769 | \$468,601 | \$485,623 | \$515,984 | \$533,578 |
| Professional & Contractual | \$2,308,293 | \$2,486,058 | \$2,234,015 | \$2,363,142 | \$2,391,832 | \$2,421,257 | \$2,447,384 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$5,287,109 | \$5,563,135 | \$5,152,374 | \$5,406,582 | \$5,318,966 | \$5,426,113 | \$5,518,591 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 254,208 | | | |
| 2025/26 Projection vs. Budget - % | | | | 4.93% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ (87,616) | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | -1.62% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 166,592 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 3.23% | | |

SPECIAL SERVICES - ADMINISTRATION
DEPARTMENT NUMBER: 752

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|-----------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| (702) SALARIES & WAGES | | | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 1,009,364 | 1,001,021 | 1,141,674 | 1,141,674 | 1,187,453 | 1,223,077 | 1,259,769 |
| 702.011 | 011 | Program Management | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.038 | 038 | Part-time | 1,173,420 | 1,094,865 | 905,112 | 1,010,361 | 834,054 | 834,054 | 834,054 |
| 702.041 | 041 | Auto Allowance | 4,440 | 4,249 | 4,800 | 4,800 | 4,800 | 4,800 | 4,800 |
| | 042 | Mileage Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.106 | 106 | Sick & Vacation | 27,790 | 27,165 | 6,120 | 6,120 | 6,120 | 6,120 | 6,120 |
| 702.112 | 112 | Overtime | 2,846 | 1,837 | 1,798 | 1,798 | 1,836 | 1,860 | 1,860 |
| 702.200 | 200 | Social Security | 168,993 | 162,339 | 145,883 | 145,883 | 148,810 | 153,274 | 157,872 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 194,193 | 204,183 | 197,615 | 197,615 | 197,615 | 203,544 | 209,650 |
| 702.275 | 275 | Life Insurance | 4,372 | 3,887 | 1,876 | 1,876 | 1,971 | 2,030 | 2,091 |
| 702.300 | 300 | Pension - DC | 16,800 | 15,174 | 16,800 | 16,800 | 16,800 | 16,800 | 16,800 |
| 702.325 | 325 | Longevity | 27,752 | 31,674 | 34,099 | 34,099 | 26,586 | 27,384 | 28,205 |
| 702.350 | 350 | Worker's Compensation | 16,558 | 14,052 | 13,813 | 13,813 | 15,466 | 15,930 | 16,408 |
| | | (702) Category Total | 2,646,527 | 2,560,448 | 2,469,590 | 2,574,839 | 2,441,511 | 2,488,872 | 2,537,629 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 5,408 | 4,679 | 6,145 | 3,477 | 4,149 | 4,149 | 4,149 |
| 727.002 | 002 | Books & Subscriptions | 648 | 1,501 | 0 | 0 | 0 | 0 | 0 |
| 727.005 | 005 | Sustainability | (19,421) | 15,753 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 727.008 | 008 | Supplies | 162,975 | 323,077 | 284,500 | 300,000 | 312,000 | 337,880 | 350,859 |
| 727.016 | 016 | Concession Supplies | 182,678 | 171,618 | 138,124 | 145,124 | 149,474 | 153,955 | 158,569 |
| | | (740) Category Total | 332,289 | 516,629 | 448,769 | 468,601 | 485,623 | 515,984 | 533,578 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 7,043 | 7,590 | 6,350 | 6,350 | 6,350 | 6,350 | 6,350 |
| 801.002 | 002 | Memberships & Licenses | 16,487 | 11,717 | 20,705 | 20,705 | 20,705 | 20,705 | 20,705 |
| 801.004 | 004 | Personnel Advertisement | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.005 | 005 | Fleet Insurance | 4,091 | 4,486 | 4,433 | 4,433 | 4,655 | 4,887 | 4,887 |
| 801.013 | 013 | Education & Training | 3,429 | 884 | 10,200 | 10,200 | 10,200 | 10,200 | 10,200 |
| 801.018 | 018 | Postage & Bulk Mailing | 31,378 | 48,115 | 42,000 | 42,000 | 42,000 | 42,000 | 42,000 |
| 801.035 | 035 | Credit Card Fees | 245,850 | 230,576 | 260,000 | 260,000 | 270,400 | 281,216 | 288,356 |
| 801.066 | 066 | Contract Services | 252,328 | 273,276 | 290,730 | 290,730 | 299,507 | 308,435 | 317,689 |
| 801.068 | 068 | ADA Accommodations | 0 | 0 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 801.072 | 072 | Special Projects | 20,995 | 22,634 | 20,035 | 20,035 | 20,035 | 20,035 | 20,035 |
| 850.016 | 016 | Telephone | 22,919 | 24,399 | 17,900 | 17,900 | 17,900 | 17,900 | 17,900 |
| 900.024 | 024 | Printing Costs | 105,085 | 101,870 | 98,250 | 98,250 | 98,250 | 98,250 | 98,250 |
| 920.025 | 025 | Utilities | 1,096,397 | 1,168,483 | 1,043,000 | 1,164,000 | 1,164,000 | 1,164,000 | 1,164,000 |
| 930.006 | 006 | Vehicle Maintenance | 5,862 | 1,628 | 617 | 1,173 | 1,290 | 1,290 | 1,290 |
| 930.007 | 007 | Office Equip. Maint. & Rent | 51,087 | 74,843 | 98,065 | 98,065 | 98,065 | 98,065 | 98,065 |
| 930.029 | 029 | Maintenance & Repair | 425,342 | 495,556 | 298,230 | 305,801 | 314,975 | 324,424 | 334,157 |
| 955.067 | 067 | Scholarships | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| | | (801) Category Total | 2,308,293 | 2,486,058 | 2,234,015 | 2,363,142 | 2,391,832 | 2,421,257 | 2,447,384 |

SENIOR SERVICES DIVISION

MISSION STATEMENT: The Farmington Hills Senior Services Division provides Adults 50 & Better with recreation, education, socialization, volunteer opportunities, referrals, and services.

The Farmington Hills Senior Services Division serves residents 50 years of age and over by providing programs and services designed to foster independent and healthy lifestyles. Emphasis is placed on innovative programming targeting aging baby boomers as well as older adults. The wide variety of programs encompasses physical, social, educational, and recreational activities to include older adults aged 50 & better regardless of ability. Community-based service programs are designed for adult residents requiring assistance with transportation, chore services, home delivered meals, nutritional supplements, adult day program and food assistance programs. A variety of community partnerships enhance the ability of the Senior Division to provide quality programs and services.

The Senior Services Division offers a place to gain the skills, resources and connections needed to respond to the personal and community challenges that face the older adult. Planned events are scheduled daily including evenings and weekends at the Costick Activities Center, The Hawk and Longacre House.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Expand programming to serve the growing older adult population. (1,3,6)
- Continue to provide transportation services to medical and dialysis appointments. Enhance accessibility for older adults and people with a disability to participate in Costick Center programs. (1,12,13)
- Increase recipients of the Home Delivered Meals Program (Meals on Wheels). Continue to provide nutritious and delicious meals. (1, 12)
- Program physical activities, such as exercise classes, bicycling and pickleball, to encourage adults 50 and better to be active before and during retirement. (6,13)
- Create and enhance programs and services to ensure seniors in the community can maintain a quality of life that makes the retirement years full and dignified. (1,6,13)
- Continue to improve the quality of life for older adults with dementia by providing workshops and support groups for family caregivers and the Farmington Hills Adult Day Program. (1,13)
- Work with area senior living facilities and social groups to encourage participation in Senior Division special events, lifelong learning classes and pool activities. (1,12,13)

PERFORMANCE OBJECTIVES

- Promote and expand innovative programs to attract greater number of older adults.
- Create more opportunities for volunteers to enhance services for Farmington area older adults.
- Expand programs to promote independence, health, and wellness for adults of all abilities.

Senior Division Monthly Attendance Totals 2024-25

| | Card Swipe | Nutrition | Outreach | Trips and Travel | Senex | Transportation | Chore | Aquatics | Exercise | Clubs | Special Events | Service | Support Groups | Dance | Activities, Speakers & Classes | Totals |
|----------------|--------------|---------------|--------------|------------------|-------------|----------------|-----------|-------------|--------------|-------------|----------------|------------|----------------|-------------|--------------------------------|---------------|
| July 2024 | 1444 | 7,969 | 2306 | 33 | 122 | 1,140 | 6 | 971 | 1615 | 656 | 141 | 4 | 33 | 262 | 258 | 16960 |
| August 2024 | 1083 | 8,130 | 2101 | 50 | 102 | 1,020 | 0 | 894 | 1509 | 665 | 204 | 6 | 76 | 342 | 282 | 16464 |
| September 2024 | 1206 | 8,423 | 1941 | 16 | 102 | 1,100 | 8 | 974 | 990 | 596 | 564 | 3 | 29 | 218 | 439 | 16609 |
| October 2024 | 1311 | 9,144 | 2732 | 25 | 124 | 1,220 | 5 | 879 | 1572 | 559 | 155 | 8 | 29 | 261 | 489 | 18513 |
| November 2024 | 1415 | 8,258 | 2956 | 13 | 102 | 900 | 16 | 821 | 1179 | 555 | 245 | 4 | 37 | 167 | 275 | 16943 |
| December 2024 | 1304 | 8,799 | 3143 | 0 | 81 | 900 | 3 | 491 | 1745 | 557 | 747 | 4 | 73 | 213 | 280 | 18340 |
| January 2025 | 1515 | 9,139 | 1498 | 12 | 90 | 1,050 | 5 | 715 | 1321 | 463 | 190 | 9 | 23 | 241 | 210 | 16481 |
| February 2025 | 1226 | 8,332 | 1821 | 8 | 89 | 1,020 | 3 | 578 | 1383 | 406 | 148 | 146 | 44 | 192 | 430 | 15826 |
| March 2025 | 1920 | 9,129 | 2042 | 18 | 105 | 1,090 | 3 | 1008 | 1967 | 580 | 600 | 154 | 52 | 302 | 393 | 19363 |
| April 2025 | 1844 | 9,292 | 2465 | 15 | 152 | 1,150 | 5 | 442 | 1599 | 580 | 306 | 58 | 48 | 304 | 502 | 18762 |
| May 2025 | 1651 | 9,228 | 2349 | 25 | 114 | 1,090 | 5 | 950 | 1739 | 503 | 238 | 7 | 43 | 343 | 473 | 18758 |
| June 2025 | 1889 | 8,651 | 2791 | 46 | 130 | 1,100 | 5 | 1046 | 2045 | 645 | 559 | 2 | 79 | 457 | 716 | 20161 |
| TOTALS | 17808 | 104494 | 28145 | 261 | 1313 | 12780 | 64 | 9769 | 18664 | 6765 | 4097 | 405 | 566 | 3302 | 4747 | 213180 |

STAFFING LEVELS

| Acct. | Title or Position | Authorized | Authorized | Authorized | Authorized |
|--------------|---------------------------------------|--------------|--------------|--------------|--------------|
| | | Positions | Positions | Positions | Positions |
| 765 | | 23/24 | 24/25 | 25/26 | 26/27 |
| | | Budget | Budget | Budget | Budget |
| (010) | Administrative & Clerical | | | | |
| | Senior Adult Program | | | | |
| | Supervisor | 1 | 1 | 1 | 1 |
| | Senior Adult Supervisor | 2 | 2 | 2 | 2 |
| | Senior Adult Specialist - Programming | 1 | 1 | 1 | 1 |
| | Senior Adult Nutrition Coordinator | 1 | 1 | 1 | 1 |
| | Total | 5 | 5 | 5 | 5 |
| (038) | Part-time (FTE) | | | | |
| | Part-time | 4.71 | 4.73 | 4.18 | 4.16 |
| | Part-time Nutrition Grant | 6.29 | 6.29 | 6.48 | 7.15 |
| | Maintenance | 0.24 | 0.24 | 0.24 | 0.24 |
| | Part-time Transportation Grant | 10.82 | 10.82 | 8.37 | 8.37 |
| | Total | 22.06 | 22.08 | 19.26 | 19.91 |
| | Department Total | 27.06 | 27.08 | 24.26 | 24.91 |

SPECIAL SERVICES - SENIOR ADULTS
DEPARTMENT NUMBER: 765

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|--------------------|--------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$905,371 | \$962,264 | \$951,810 | \$949,187 | \$958,269 | \$969,736 | \$981,456 |
| Operating Supplies | \$79,592 | \$62,937 | \$45,500 | \$45,500 | \$45,500 | \$48,000 | \$50,300 |
| Professional & Contractual | \$117,166 | \$114,830 | \$141,076 | \$134,508 | \$134,988 | \$139,182 | \$140,692 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$1,102,129 | \$1,140,031 | \$1,138,386 | \$1,129,195 | \$1,138,757 | \$1,156,918 | \$1,172,448 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (9,192) | | | |
| 2025/26 Projection vs. Budget - % | | | | -0.81% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 9,562 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 0.85% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 371 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 0.03% | | |

SPECIAL SERVICES - SENIOR ADULTS
DEPARTMENT NUMBER: 765

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|---|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| (702) SALARIES & WAGES | | | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 335,667 | 358,512 | 378,297 | 378,297 | 389,239 | 400,916 | 412,944 |
| 702.038 | 038 | Part-time | 107,327 | 171,238 | 133,350 | 140,964 | 140,964 | 140,964 | 140,964 |
| 702.039 | 039 | Part-time Nutrition Grant | 148,181 | 140,211 | 187,915 | 230,438 | 230,438 | 230,438 | 230,438 |
| 702.040 | 040 | Part-time Maintenance | 2,687 | 0 | 5,390 | 5,390 | 0 | 0 | 0 |
| 702.075 | 075 | Part-time Transportation | 226,866 | 209,369 | 289,200 | 235,000 | 236,579 | 238,111 | 239,599 |
| 702.106 | 106 | Sick & Vacation | 19,687 | 11,960 | 12,103 | 13,543 | 13,543 | 13,543 | 13,543 |
| 702.112 | 112 | Overtime | 5,845 | 8,635 | 0 | 0 | 0 | 0 | 0 |
| 702.200 | 200 | Social Security | 63,772 | 67,980 | 79,068 | 79,068 | 79,957 | 82,355 | 84,826 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 43,983 | 37,968 | 88,128 | 88,128 | 88,128 | 90,772 | 93,495 |
| 702.275 | 275 | Life Insurance | 608 | 606 | 257 | 257 | 265 | 273 | 281 |
| 702.300 | 300 | Pension - DC | 5,600 | 5,600 | 5,600 | 5,600 | 5,600 | 5,600 | 5,600 |
| 702.325 | 325 | Longevity | 13,170 | 14,372 | 15,858 | 15,858 | 16,527 | 17,023 | 17,533 |
| 702.350 | 350 | Worker's Compensation | 6,603 | 6,174 | 8,855 | 8,855 | 9,241 | 9,518 | 9,804 |
| 702.700 | | Reallocate to Nutrition Grant Fund | (74,625) | (70,360) | (252,211) | (252,211) | (252,211) | (259,777) | (267,571) |
| (702) | | Category Total | 905,371 | 962,264 | 951,810 | 949,187 | 958,269 | 969,736 | 981,456 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.002 | 002 | Subscriptions | 156 | 156 | 0 | 0 | 0 | 0 | 0 |
| 727.008 | 008 | Supplies | 47,914 | 23,175 | 24,700 | 24,700 | 24,700 | 25,400 | 26,100 |
| 727.009 | 009 | Kitchen Food & Supplies | 365,296 | 410,513 | 387,100 | 387,100 | 387,100 | 397,100 | 407,100 |
| 727.010 | 010 | Special Events | 2,258 | 467 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 727.072 | 072 | Special Function Expense | 15,574 | 16,942 | 18,800 | 18,800 | 18,800 | 20,600 | 22,200 |
| 727.700 | | Reallocate to Nutrition Grant Fund | (351,606) | (388,316) | (387,100) | (387,100) | (387,100) | (397,100) | (407,100) |
| (740) | | Category Total | 79,592 | 62,937 | 45,500 | 45,500 | 45,500 | 48,000 | 50,300 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 205 | 1,135 | 1,700 | 1,500 | 1,500 | 1,700 | 1,700 |
| 801.002 | 002 | Memberships & Licenses | 175 | 168 | 1,320 | 1,320 | 1,320 | 1,320 | 1,320 |
| 801.005 | 005 | Fleet Insurance | 14,859 | 14,587 | 16,000 | 16,000 | 16,480 | 16,974 | 17,484 |
| | 006 | Vehicle Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.013 | 013 | Education & Training | 0 | 0 | 250 | 250 | 250 | 250 | 250 |
| 801.066 | 066 | Contract Services | 57,576 | 58,075 | 67,000 | 67,000 | 67,000 | 70,500 | 71,500 |
| 801.075 | 075 | SMART Transportation | 44,265 | 40,865 | 54,306 | 47,938 | 47,938 | 47,938 | 47,938 |
| 801.076 | 076 | Dial - A - Ride | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 900.024 | 024 | Printing Costs | 86 | 0 | 500 | 500 | 500 | 500 | 500 |
| | 030 | Luncheon Paper Products | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (801) | | Category Total | 117,166 | 114,830 | 141,076 | 134,508 | 134,988 | 139,182 | 140,692 |
| DEPARTMENT TOTAL | | | 1,102,129 | 1,140,031 | 1,138,386 | 1,129,195 | 1,138,757 | 1,156,918 | 1,172,448 |

PARKS DIVISION

The Parks Division is responsible for the comprehensive management of over 650 acres of parkland, encompassing 65 athletic fields and 23 athletic courts. This includes grounds maintenance encompassing turf management, field preparation (grading, rebuilding, dragging, lining), mowing, landscaping, and amenity upkeep. Athletics support includes field preparation for baseball, soccer, lacrosse, field hockey, tennis, basketball, pickleball, track & field and flag football (including goal and net replacement). Seasonal services encompass leaf removal, seasonal cleanup, and snow/ice removal at all municipal sites. Facility operations include the management of the Costick Center, Grant Community Center, Longacre House, Visitors Center, Day Camp Building, Heritage Park Art Stables, Heritage History Museum, and the Nature Center. Special facilities include the maintenance and operations of Riley Skate Park, Heritage Splash Pad, William Grace Dog Park, Riley Archery Range, and The Hawk. 24/7 security and assistance to park users across all sites are provided through Park Ranger Services.

The Parks Division collaborates closely with other City departments, neighboring municipalities (like the City of Farmington), schools (Farmington Public Schools), and community organizations (e.g., sports associations) to provide a diverse range of athletic and recreational programs for residents. These collaborations also support events such as holiday lighting, Art on the Grand, Founder's Festival, and special tournaments. Additionally, the Parks Division assists other City divisions with various functions, including community aid distribution for the Adult 50+ Division and election support with pickup, installation, removal and storage of voting devices at all precincts for elections. This budget request supports maintaining current service levels for all parkland and facilities, implementing a comprehensive ecological management plan, updated entrance signs, addressing increased maintenance needs at high-use facilities, and ensuring the safety and enjoyment of our parks for all residents.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Drainage improvements at the Heritage Stable Studio. (3,13)
- Implement the new Comprehensive Ecological Management Plan.
- Add more interpretive and educational features to discovery trail system at Heritage Park. (1,13)
- Supplement and improve equipment maintenance procedures through utilization of dedicated full-time personnel. (1,2)
- Attract and retain employees for part time roles. (2,6,8,10)
- Find areas where equipment, supplies, and practices can be made more environmentally sustainable using green practices established by certification under the Michigan Turfgrass Environmental Stewardship Program. (2,3)
- Update the Longacre outdoor porch area with new stamped concrete surfacing. (3, 13)
- Enhance site security at various parks with a new park ranger training program. (2,13)
- Continue planning and implementation of trail master plan as developed with Master Plan. (3,13)
- Develop and implement comprehensive facility inventory and maintenance plan to save on repair costs and improve facility condition. (2,3,10)

PERFORMANCE OBJECTIVES

- Continue development and maintenance of the instructional planting areas at Heritage Park.
- Add to the number of native plants and flowers used in landscaping
- Increase removal and replacement of dead or dangerous trees in all park sites.
- Enlarge “no mow’ areas around ponds and in certain parks to further reduce maintenance costs and environmental impact.
- Expand invasive species removal following the ecological management plan
- Coordinate and develop projects involving the increased use of corporate and casual volunteer groups in all parks.
- Continue exterior maintenance program on The Hawk grounds, garden beds, and athletic fields.
- Continue construction to work with Oakland County Natural Resources on restoration and native planting after invasive species removal.
- Continue work with Farmington Public Schools and user groups to optimize scheduling and maintenance on athletic fields.
- Implement user monitoring systems within the parks to better understand frequency and seasonality of park visits, allowing a data-driven approach to allocation of park resources.
- Resurface/repair trails and paved areas at Heritage
- Utilize in house mechanic to improve operation and longevity of equipment.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|----------------------|--|--------------------------|-----------------------------|-----------------------------|
| Service Level | Fields Maintained | 65 | 65 | 65 |
| | Total acreage maintained | 552 | 552 | 552 |
| | Flower beds maintained (Square feet) | 28,764 | 28,764 | 28,764 |
| | Acres mowed | 155 | 155 | 155 |
| Efficiency | Numbers of acres maintained per FTE | 20.59 | 20.59 | 20.59 |
| | Acres of parkland per 1,000 population | 7.81 | 7.81 | 7.81 |

STAFFING LEVELS

| Acct. | Title or Position | Authorized | Authorized | Authorized | Authorized |
|--------------|--------------------------------------|--------------|--------------|--------------|--------------|
| | | Positions | Positions | Positions | Positions |
| 770 | | 23/24 | 24/25 | 25/26 | 26/27 |
| | | Budget | Budget | Budget | Budget |
| (010) | Administrative & Clerical | | | | |
| | Parks & Golf Superintendent | 0 | 0 | 0 | 0 |
| | Facilities Maintenance Supervisor | 1 | 1 | 1 | 1 |
| | Park Maintenance Supervisor | 1 | 1 | 1 | 1 |
| | Building Maintenance Mechanic | 0 | 0 | 0 | 0 |
| | Laborer III | 1 | 1 | 1 | 1 |
| | Laborer II | 3 | 4 | 4 | 3 |
| | Laborer I | 2 | 1 | 1 | 2 |
| | Park Maintenance Technician | 0 | 0 | 0 | 0 |
| | Park Maintenance Mechanic | 1 | 1 | 1 | 1 |
| | Small Engine Mech. | 1 | 1 | 1 | 1 |
| | Total | 10 | 10 | 10 | 10 |
| (038) | Part-time (EFT) | 16.17 | 16.17 | 16.17 | 15.71 |
| | Department Total | 26.17 | 26.17 | 26.17 | 25.71 |

SPECIAL SERVICES - PARKS DIVISION
DEPARTMENT NUMBER: 770

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|--------------------|--------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$1,442,770 | \$1,460,633 | \$1,477,604 | \$1,505,790 | \$1,580,923 | \$1,626,235 | \$1,672,930 |
| Operating Supplies | \$222,576 | \$224,502 | \$222,402 | \$227,714 | \$235,238 | \$238,277 | \$241,438 |
| Professional & Contractual | \$302,833 | \$342,233 | \$330,944 | \$355,418 | \$366,028 | \$371,388 | \$375,846 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$1,968,179 | \$2,027,368 | \$2,030,950 | \$2,088,922 | \$2,182,189 | \$2,235,900 | \$2,290,215 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 57,972 | | | |
| 2025/26 Projection vs. Budget - % | | | | 2.85% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 93,267 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 4.46% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 151,239 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 7.45% | | |

SPECIAL SERVICES - PARKS DIVISION
DEPARTMENT NUMBER: 770

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|-----------|---|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| | | (702) SALARIES & WAGES | | | | | | | |
| 702.010 | 010 | Salaries & Wages | 561,475 | 612,818 | 647,185 | 647,185 | 683,362 | 703,863 | 724,979 |
| 702.038 | 038 | Part-time | 561,925 | 511,935 | 457,808 | 460,222 | 469,426 | 478,815 | 488,391 |
| 702.106 | 106 | Sick & Vacation | 13,315 | 9,806 | 12,079 | 18,930 | 19,687 | 20,475 | 21,294 |
| 702.112 | 112 | Overtime | 73,566 | 103,591 | 91,079 | 110,000 | 114,400 | 118,976 | 123,735 |
| 702.200 | 200 | Social Security | 91,885 | 93,576 | 91,576 | 91,576 | 94,343 | 97,174 | 100,089 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 101,627 | 88,455 | 133,845 | 133,845 | 157,450 | 163,748 | 170,298 |
| 702.275 | 275 | Life Insurance | 992 | 987 | 92 | 92 | 92 | 95 | 98 |
| 702.300 | 300 | Pension-DC | 9,217 | 9,800 | 11,200 | 11,200 | 11,200 | 11,200 | 11,200 |
| 702.325 | 325 | Longevity | 19,437 | 20,716 | 22,073 | 22,073 | 22,077 | 22,739 | 23,421 |
| 702.350 | 350 | Worker's Compensation | 9,329 | 8,949 | 10,667 | 10,667 | 8,884 | 9,151 | 9,425 |
| | | (702) Category Total | 1,442,770 | 1,460,633 | 1,477,604 | 1,505,790 | 1,580,923 | 1,626,235 | 1,672,930 |
| | | (740) OPERATING SUPPLIES | | | | | | | |
| 727.001 | 001 | Gas & Oil | 35,121 | 39,778 | 51,622 | 35,330 | 42,740 | 42,740 | 42,740 |
| 727.002 | 002 | Books & Subscriptions | 0 | 184 | 0 | 0 | 0 | 0 | 0 |
| 727.008 | 008 | Supplies | 108,170 | 113,766 | 97,656 | 115,360 | 115,474 | 118,513 | 121,674 |
| 727.014 | 014 | Chemical Supplies | 64,435 | 54,375 | 56,050 | 59,950 | 59,950 | 59,950 | 59,950 |
| 727.019 | 019 | Uniforms & Clothing | 12,679 | 12,928 | 9,824 | 9,824 | 9,824 | 9,824 | 9,824 |
| 727.030 | 030 | Miscellaneous Tools | 2,172 | 3,471 | 7,250 | 7,250 | 7,250 | 7,250 | 7,250 |
| | | (740) Category Total | 222,576 | 224,502 | 222,402 | 227,714 | 235,238 | 238,277 | 241,438 |
| | | (801) PROFESSIONAL & CONTRACTUAL | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 1,627 | 3,007 | 2,080 | 2,080 | 2,080 | 2,080 | 2,080 |
| 801.002 | 002 | Memberships & License | 570 | 855 | 1,880 | 1,880 | 1,880 | 1,880 | 1,880 |
| 801.005 | 005 | Fleet Insurance | 12,805 | 15,112 | 14,818 | 14,818 | 15,558 | 16,336 | 16,336 |
| 801.013 | 013 | Education & Training | 1,081 | 2,032 | 900 | 900 | 1,000 | 1,000 | 1,000 |
| 801.029 | 029 | Park Bldgs. Maintenance | 16,276 | 13,288 | 25,583 | 15,000 | 15,000 | 15,000 | 15,000 |
| 801.056 | 056 | Refuse Dumpster | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.066 | 066 | Contract Services | 143,246 | 156,691 | 155,036 | 155,036 | 155,036 | 155,036 | 155,036 |
| 920.025 | 025 | Utilities | 99,373 | 124,849 | 95,150 | 126,050 | 133,955 | 138,537 | 142,995 |
| 930.006 | 006 | Vehicle Maintenance | 13,190 | 12,597 | 14,497 | 18,654 | 20,519 | 20,519 | 20,519 |
| 930.007 | 007 | Equipment Maintenance | 14,586 | 13,803 | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 |
| 971.020 | 020 | Maintenance Equipment | 78 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | (801) Category Total | 302,833 | 342,233 | 330,944 | 355,418 | 366,028 | 371,388 | 375,846 |

CULTURAL ARTS DIVISION

Home to one of the nation's largest municipal Cultural Arts Divisions, the City of Farmington Hills Special Services Department understands the essential role of arts and culture in creating vibrant, healthy communities. The Cultural Arts Division acts as a bridge, connecting people through shared experiences and facilitating a dialogue that enriches communal understanding and appreciation.

By making arts and cultural events and resources readily available, Farmington Hills ensures that its residents can engage with and learn from diverse perspectives while promoting a lifestyle that's mentally stimulating and conducive to lower stress levels and better overall health.

Cultural Arts Division offerings include an eclectic mix of visual and performing arts classes, theatrical productions, exhibits, concerts and events, summer camps, workshops, and individual lessons. The division ensures the highest artistic and educational standards by enlisting professional instructors, performers, and exhibiting artists.

In the fall of 2022, bolstered by a generous grant from The Bosch Community Fund, the Cultural Arts Division proudly unveiled The Hawk Makerspace. In addition to providing a space for creators and innovators, The Hawk Makerspace has become a hub for community engagement and learning. Through various programs and workshops, individuals of all ages can access the tools and resources needed to turn their ideas into reality.

Notable events orchestrated by the Division include "Art on the Grand," a premier art fair that draws artists nationwide and brings 40,000+ visitors to downtown Farmington, and the Michigan Makers Market at The Hawk, featuring works from over 50 local artisans. The Division created the Farmington Hills Public Art Program to exhibit hundreds of regional artists' artworks at City Hall The Hawk Community Center. Additionally, the Division collaborates with the Farmington Area Arts Commission to present the Farmington Area Art Awards: Artist in Residence, Distinguished Service to the Arts Awards, Student Art

The Cultural Arts Division values partnerships and collaborations with various arts organizations to share resources, engage new audiences, and foster impactful and innovative artistic experiences. Examples of Division partners include the Chamber Soloists of Detroit, Detroit Institute of Arts, Detroit Symphony Orchestra, Detroit Youth Choir, Detroit Metropolitan Youth Symphony, Farmington Area Arts Commission, Farmington Downtown Development Authority, Farmington Chorus, Farmington Concert Band, In the Mitten Productions, KickstART Farmington, Farmington Public Schools and PTA, Michigan Arts Access, Michigan Arts and Cultural Council, and more.

The Cultural Arts Division seeks funding in the form of grants from various sources to enhance and support the arts' presence in our State through strategic planning, information, education, arts advocacy, and resource sharing.

| |
|--------------|
| GOALS |
|--------------|

The number in parenthesis shows the link between the departmental goal and the City goals.

- Elevate Farmington Hills as a regional arts destination by increasing visibility, strengthening partnerships, and achieving measurable growth in visitor engagement and participation in cultural programs and events
- Support and retain talented Cultural Arts Division staff by providing opportunities for professional growth, skill development, and career advancement.
- Expand creative initiatives at The Hawk that support visual and performing artists of all ages and skill levels, fostering community engagement and contributing to local economic vitality.
- Explore innovative tools and approaches to boost program and ticket sales, improving visibility, convenience, and engagement for patrons.
- Increase access and participation in Cultural Arts programs by broadening outreach, enhancing inclusivity, and removing barriers to engagement for all members of the community.
- Ensure long-term financial sustainability by aligning programs and operations with available resources while maintaining high-quality, accessible cultural offerings.

PERFORMANCE OBJECTIVES

| Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|---------------|---|-------------------|----------------------|----------------------|
| | Art, Makerspace, Dance and Music Class and Cultural Arts Camps Participants | 2686 | 3000 | 3000 |
| | Professional Concert Series, Special Events, Youth Theatre attendance | 22,594 | 24,000 | 24,000 |
| | Summer Concerts Attendance (est.) | 1500 | 500 | 0 |
| | Performance Classes, Youth Theatre | 430 | 450 | 450 |
| | Art on the Grand Attendance (est.) | 45,000 | 45,000 | 45,000 |

| | | STAFFING LEVELS | | | |
|--------------|--------------------------------------|------------------------|--------------|--------------|--------------|
| | | Authorized | Authorized | Authorized | Authorized |
| | | Positions | Positions | Positions | Positions |
| Acct. | Title or Position | 23/24 | 24/25 | 25/26 | 26/27 |
| | | Budget | Budget | Budget | Budget |
| (010) | Administrative & Clerical | | | | |
| | Cultural Arts Supervisor | 1 | 1 | 1 | 1 |
| | Cultural Arts Coordinator | 2 | 2 | 2 | 2 |
| | | 3 | 3 | 3 | 3 |
| (038) | Part-time (FTE) | 2.56 | 13.77 | 18.03 | 8.59 |
| | Department Total | 5.56 | 16.77 | 21.03 | 11.59 |

SPECIAL SERVICES - CULTURAL ARTS

DEPARTMENT NUMBER: 775

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|--------------------|--------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$854,889 | \$956,548 | \$1,107,812 | \$988,574 | \$854,076 | \$870,096 | \$886,998 |
| Operating Supplies | \$130,191 | \$195,828 | \$263,195 | \$220,890 | \$127,157 | \$131,183 | \$135,911 |
| Professional & Contractual | \$263,920 | \$265,483 | \$258,794 | \$258,694 | \$271,765 | \$277,175 | \$282,693 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$1,249,000 | \$1,417,860 | \$1,629,801 | \$1,468,158 | \$1,252,998 | \$1,278,454 | \$1,305,602 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (161,643) | | | |
| 2025/26 Projection vs. Budget - % | | | | -9.92% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ (215,160) | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | -14.66% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ (376,803) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -23.12% | | |

SPECIAL SERVICES - CULTURAL ARTS
DEPARTMENT NUMBER: 775

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|-----------|---|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| | | (702) SALARIES & WAGES | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 219,520 | 231,061 | 248,899 | 248,899 | 257,984 | 265,723 | 273,695 |
| 702.038 | 038 | Part-time | 493,149 | 574,088 | 696,350 | 577,112 | 432,168 | 435,889 | 440,123 |
| 702.106 | 106 | Sick & Vacation | 8,441 | 6,104 | 9,129 | 9,129 | 9,129 | 9,129 | 9,129 |
| 702.112 | 112 | Overtime | 113 | 176 | 0 | 0 | 0 | 0 | 0 |
| 702.200 | 200 | Social Security | 54,605 | 61,054 | 61,095 | 61,095 | 61,845 | 63,701 | 65,612 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 62,897 | 67,032 | 73,098 | 73,098 | 73,098 | 75,291 | 77,550 |
| 702.275 | 275 | Life Insurance | 295 | 306 | 28 | 28 | 28 | 28 | 29 |
| 702.300 | 300 | Pension - DC | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 |
| 702.325 | 325 | Longevity | 6,302 | 7,160 | 8,746 | 8,746 | 9,474 | 9,758 | 10,051 |
| 702.350 | 350 | Worker's Compensation | 6,769 | 6,767 | 7,667 | 7,667 | 7,550 | 7,777 | 8,010 |
| | | (702) Category Total | 854,889 | 956,548 | 1,107,812 | 988,574 | 854,076 | 870,096 | 886,998 |
| | | (740) OPERATING SUPPLIES | | | | | | | |
| | 002 | Subscriptions | 0 | 0 | 0 | | | | |
| 727.008 | 008 | Supplies | 133,894 | 132,204 | 158,880 | 167,880 | 71,000 | 73,840 | 76,794 |
| 727.010 | 010 | Special Functions | 22,561 | 17,556 | 32,957 | 17,707 | 12,707 | 12,809 | 12,916 |
| 727.042 | 042 | Makerspace | -40,798 | 27,520 | 55,000 | 16,755 | 27,092 | 28,176 | 29,303 |
| 727.043 | 043 | Ticket Fees | 14,534 | 18,548 | 16,358 | 18,548 | 16,358 | 16,358 | 16,898 |
| | | (740) Category Total | 130,191 | 195,828 | 263,195 | 220,890 | 127,157 | 131,183 | 135,911 |
| | | (801) PROFESSIONAL & CONTRACTUAL | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.002 | 002 | Memberships & Licenses | 480 | 987 | 1,266 | 1,166 | 1,287 | 1,287 | 1,287 |
| 801.013 | 013 | Education & Training | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.066 | 066 | Contractual Services | 263,439 | 264,496 | 257,528 | 257,528 | 270,478 | 275,888 | 281,406 |
| | | (801) Category Total | 263,920 | 265,483 | 258,794 | 258,694 | 271,765 | 277,175 | 282,693 |
| | | DEPARTMENT TOTAL | 1,249,000 | 1,417,860 | 1,629,801 | 1,468,158 | 1,252,998 | 1,278,454 | 1,305,602 |

GOLF DIVISION

The beautiful, 175-acre Farmington Hills Golf Club was established in 2002. Renovation was completed in 2005 with all 18 holes open for play. The Golf Club, located at 11 Mile and Halsted, presents one of the best golfing venues in the area. The Golf Club offers 18 championship holes, measuring 6,413 yards. A 34-station driving range, located in the middle of the front nine, is very accessible from the parking lot. A tunnel connects two distinctively different nines, each offering remarkable beauty and character with bent grass tees, fairways, and greens. The full-service clubhouse offers dining, a pro shop, and large outdoor patio with wonderful views of the course.

The number of rounds played per year is holding steady, except for weather related fluctuations. This further serves to verify the excellent reputation that the golf course and driving range have achieved since the conversion to an 18-hole facility.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Continue to add and maintain new tree plantings and control invasive species to enhance the future ambience and sustainability of the property. (6,13)
- Continue monitoring for Oak Wilt Disease on golf course and adjoining properties. Remove any hazardous trees. (10)
- Market the golf course and driving range to expand revenues and maximize exposure for the facility. Including opening the grass tee area for improved practice. (11)
- Continue comprehensive maintenance program to insure longevity and serviceability of golf cart fleet and maintenance equipment. (1,2)
- Continue to research the latest products available for turf maintenance to assure the best cost ratio and environmental sustainability. (1,2)
- Modernization of the irrigation pump stations and associated electrical systems. Irrigation satellite upgrades. (1,2)

PERFORMANCE OBJECTIVES

- Continue rebuilding the Par 3 tees.
- Improve the turf playing conditions on the fairways.
- Irrigation upgrades to make the system more efficient and control wet/dry areas.
- Continue with maintenance program on cart fleet and turf equipment.
- Continue bunker playability, drainage and daily maintenance.
- Add drainage in multiple areas to help dry the course out after rain occurrences.
- Regrade the Driving Range landing areas for improved maintenance.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|----------------------|---|--------------------------|-----------------------------|-----------------------------|
| Service Level | Total number of rounds | 48,761 | 48,500 | 50,000 |
| | Resident | 34,340 | 34,500 | 35,000 |
| | Non-Resident | 14,421 | 14,000 | 15,000 |
| | 9/18 Holes Weekdays | 34,791 | 34,500 | 35,000 |
| | 9/18 Holes Weekend | 13,970 | 14,000 | 15,000 |
| | Seniors 9/18 hole | 20,451 | 20,250 | 20,250 |
| | Efficiency | Total Revenue | \$1,235,840 | \$1,850,00 |
| | Cost for 9 holes of golf (weekday resident) | \$16.00 | \$16.00 | \$21.00 |

STAFFING LEVELS

| Acct. | Title or Position | Authorized Positions 23/24 Budget | Authorized Positions 24/25 Budget | Authorized Positions 25/26 Budget | Authorized Positions 26/27 Budget |
|--------------|-------------------------|---|---|---|---|
| (010) | Full-time | | | | |
| | Golf Supervisor | 1 | 1 | 1 | 1 |
| | Laborer I | 0 | 1 | 2 | 2 |
| | Laborer II | 1 | 1 | 0 | 0 |
| | Total | 2 | 3 | 3 | 3 |
| (038) | Part-time (FTE) | 11.43 | 10.88 | 10.88 | 10.88 |
| | Department Total | 13.43 | 13.88 | 13.88 | 13.88 |

SPECIAL SERVICES - GOLF DIVISION

DEPARTMENT NUMBER: 780

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$431,224 | \$418,319 | \$577,979 | \$609,068 | \$642,953 | \$651,197 | \$659,699 |
| Operating Supplies | \$185,396 | \$201,116 | \$183,394 | \$173,302 | \$206,500 | \$206,500 | \$206,500 |
| Professional & Contractual | \$219,950 | \$266,215 | \$275,483 | \$254,058 | \$264,941 | \$272,569 | \$284,475 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$836,569 | \$885,650 | \$1,036,856 | \$1,036,428 | \$1,114,394 | \$1,130,265 | \$1,150,674 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (428) | | | |
| 2025/26 Projection vs. Budget - % | | | | -0.04% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 77,966 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 7.52% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 77,538 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 7.48% | | |

SPECIAL SERVICES - GOLF DIVISION

DEPARTMENT NUMBER: 780

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|-----------------------------|----------------|----------------|------------------|-------------------|------------------|-------------------|-------------------|
| (702) SALARIES & WAGES | | | | | | | | | |
| 702.010 | 010 | Salaries & Wages | 124,920 | 141,465 | 183,767 | 183,767 | 196,866 | 202,772 | 208,855 |
| 702.038 | 038 | Part-time | 230,993 | 197,953 | 286,991 | 318,080 | 338,400 | 338,400 | 338,400 |
| 702.106 | 106 | Sick & Vacation | 0 | 2,955 | 0 | 0 | 0 | 0 | 0 |
| 702.112 | 112 | Overtime | 14,043 | 19,421 | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 |
| 702.200 | 200 | Social Security | 27,983 | 27,035 | 37,731 | 37,731 | 38,770 | 39,933 | 41,131 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 27,588 | 23,999 | 27,139 | 27,139 | 27,139 | 28,225 | 29,354 |
| 702.275 | 275 | Life Insurance | 197 | 208 | 28 | 28 | 28 | 28 | 29 |
| 702.300 | 300 | Pension - DC | 2,800 | 3,383 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 |
| 702.325 | 325 | Longevity | 978 | 396 | 423 | 423 | 907 | 934 | 962 |
| 702.350 | 350 | Worker's Compensation | 1,720 | 1,505 | 3,100 | 3,100 | 2,043 | 2,104 | 2,167 |
| (702) T | | Category Total | 431,224 | 418,319 | 577,979 | 609,068 | 642,953 | 651,197 | 659,699 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 8,212 | 13,474 | 19,011 | 14,514 | 20,312 | 20,312 | 20,312 |
| 727.008 | 008 | Supplies | 64,278 | 80,823 | 60,000 | 60,000 | 70,000 | 70,000 | 70,000 |
| 727.009 | 009 | Golf Pro Shop Merchandise | 44,202 | 27,345 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 727.014 | 014 | Fertilizer & Insect Control | 64,877 | 76,277 | 68,000 | 65,000 | 80,000 | 80,000 | 80,000 |
| 727.019 | 019 | Uniforms | 3,828 | 3,197 | 6,383 | 3,788 | 6,188 | 6,188 | 6,188 |
| (740) T | | Category Total | 185,396 | 201,116 | 183,394 | 173,302 | 206,500 | 206,500 | 206,500 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conferences & Workshops | 685 | 669 | 3,750 | 3,600 | 4,575 | 4,575 | 8,325 |
| 801.002 | 002 | Memberships & Licenses | 2,890 | 7,978 | 3,600 | 3,075 | 3,075 | 3,075 | 3,075 |
| 801.005 | 005 | Fleet Insurance | 0 | 0 | 683 | 683 | 703 | 739 | 776 |
| 801.013 | 013 | Education & Training | 0 | 270 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 801.066 | 066 | Contractual Services | 89,816 | 128,169 | 116,500 | 96,000 | 100,588 | 104,000 | 107,521 |
| 900.024 | 024 | Printing Costs | 2,412 | 4,579 | 3,500 | 3,500 | 5,000 | 5,000 | 5,000 |
| 920.025 | 025 | Utilities | 76,656 | 77,000 | 88,200 | 88,200 | 88,200 | 88,200 | 88,200 |
| 930.006 | 006 | Vehicle Maintenance | 945 | 3,043 | 250 | 0 | 0 | 0 | 0 |
| 930.007 | 007 | Equipment Maintenance | 28,870 | 32,333 | 38,000 | 38,000 | 41,800 | 45,980 | 50,578 |
| 930.027 | 027 | Radio Equipment Maint. | 0 | 20 | 0 | 0 | 0 | 0 | 0 |
| 930.029 | 029 | Maint. & Building Repairs | 17,484 | 12,155 | 19,500 | 19,500 | 19,500 | 19,500 | 19,500 |
| 971.036 | 036 | Building & Land Improvement | 192 | 0 | 0 | 0 | 0 | 0 | 0 |
| (801) T | | Category Total | 219,950 | 266,215 | 275,483 | 254,058 | 264,941 | 272,569 | 284,475 |
| DEPARTMENT TOTAL | | | 836,569 | 885,650 | 1,036,856 | 1,036,428 | 1,114,394 | 1,130,265 | 1,150,674 |

RECREATION DIVISION

The Recreation Division continued to be a leader of programming in the community in 2024 with excellent participation numbers. The Recreation Division increased the number, quality, and variety of programs offered, in addition to still providing classic outdoor programming, special events, camps, fitness programs, and classes to support people of all ages, abilities, and interests. The Recreation Division sustained and established new community partnerships with local businesses through financial and in-kind donations along with volunteerism.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Expand/support current programs within Hawk facilities. (1)
- Continue successful identification and implementation of new revenue producing programs. (2,6)
- Perform annual review of existing programs to continue, modify, eliminate, or replace. (2,6)
- Continue developing sponsorships & collaborations. (2)
- Utilize available marketing resources. (2)
- Continue to enhance recreation operating spaces and equipment with funds generated by program revenue. (6)

PERFORMANCE OBJECTIVES

- Adapt Youth Soccer Program to include 4 v 4 in-line with current trends.
- Add and expand additional Tennis programming that includes Spring, Fall & Summer Camps.
- Expand Mini Hoopers League to include grades 3 & 4, offering additional revenue.
- Utilize direct email to market events and programs.

| Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|---------------|---|-------------------|----------------------|----------------------|
| | Total participation hours | 325,160 | 330,320 | 280,772 |
| | Recreation programs offered | 3,200 | 3,250 | 2,762 |
| | Number of people participating in programs | 39,000 | 40,000 | 34,000 |
| | Number of new programs created | 15 | 15 | 15 |
| | Number of athletic field/space reservations | 6,200 | 6,400 | 6,000 |
| | Volunteer hours donated | 6,000 | 6,000 | 2,000 |

| STAFFING LEVELS | | | | | |
|-----------------|--------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Acct. | Title or Position | Authorized Positions | Authorized Positions | Authorized Positions | Authorized Positions |
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| (010) | Administrative & Clerical | | | | |
| | Recreation Superintendent | 1 | 1 | 1 | 1 |
| | Recreation Supervisor | 1 | 1 | 1 | 1 |
| | Recreation Specialist | 3 | 3 | 3 | 3 |
| | Total | 5 | 5 | 5 | 5 |
| (038) | Part-time (FTE) | 1.50 | 1.50 | 1.50 | 1.50 |
| | Department Total | 6.50 | 6.50 | 6.50 | 6.50 |

SPECIAL SERVICES - RECREATION DIVISION
DEPARTMENT NUMBER: 785

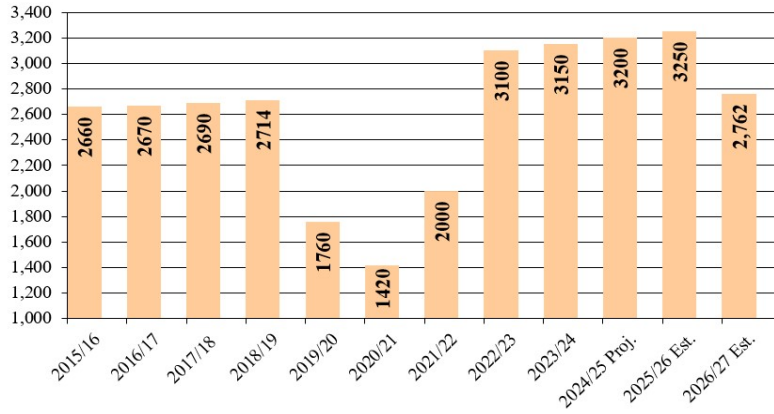
| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Personnel | \$528,231 | \$640,435 | \$547,756 | \$552,534 | \$552,622 | \$567,406 | \$582,654 |
| Recreational Programs | \$2,464,724 | \$2,589,099 | \$2,627,764 | \$2,550,487 | \$2,565,096 | \$2,602,880 | \$2,635,985 |
| | | | | | | | |
| TOTAL EXPENDITURES | \$2,992,955 | \$3,229,534 | \$3,175,520 | \$3,103,021 | \$3,117,718 | \$3,170,286 | \$3,218,639 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (72,499) | | | |
| 2025/26 Projection vs. Budget - % | | | | -2.28% | | | |
| | | | | | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 14,697 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 0.47% | | |
| | | | | | | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ (57,802) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -1.82% | | |

SPECIAL SERVICES - RECREATION DIVISION
DEPARTMENT NUMBER: 785

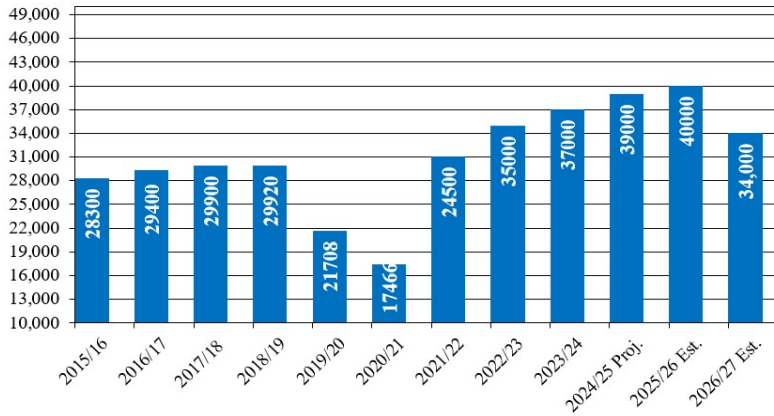
| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|-----------------------------------|--------------|---------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| (702) SALARIES & WAGES | | | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 354,777 | 420,400 | 369,510 | 369,510 | 374,805 | 386,049 | 397,630 |
| 702.038 | 038 | Part-time | 15,435 | 71,368 | 65,520 | 70,298 | 70,200 | 70,200 | 70,200 |
| 702.106 | 106 | Sick & Vacation | 41,271 | 4,209 | 2,880 | 2,880 | 2,880 | 2,880 | 2,880 |
| 702.112 | 112 | Overtime | 4,471 | 875 | 0 | 0 | 0 | 0 | 0 |
| 702.200 | 200 | Social Security | 32,716 | 64,695 | 40,690 | 40,690 | 40,895 | 42,122 | 43,385 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 57,505 | 59,520 | 53,334 | 53,334 | 52,321 | 54,414 | 56,590 |
| 702.275 | 275 | Life Insurance | 525 | 512 | 46 | 46 | 46 | 47 | 49 |
| 702.300 | 300 | Pension - DC | 6,300 | 8,510 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 |
| 702.325 | 325 | Longevity | 11,948 | 6,871 | 7,295 | 7,295 | 4,684 | 4,825 | 4,969 |
| 702.350 | 350 | Worker's Compensation | 3,282 | 3,475 | 4,281 | 4,281 | 2,592 | 2,670 | 2,750 |
| | (702) | Category Total | 528,231 | 640,435 | 547,756 | 552,534 | 552,622 | 567,406 | 582,654 |
| (965) RECREATION PROGRAMS | | | | | | | | | |
| 955.001 | 001 | Over & Short | (6) | 442 | 0 | 0 | 0 | 0 | 0 |
| 965.039 | 039 | Fitness | 332,367 | 457,901 | 456,675 | 351,578 | 415,000 | 421,708 | 428,550 |
| 965.041 | 041 | Swimming | 724,013 | 741,418 | 619,496 | 788,009 | 794,016 | 812,005 | 824,293 |
| 965.045 | 045 | After School Recreation | 74,054 | 114,608 | 102,856 | 102,856 | 102,856 | 102,856 | 102,856 |
| 965.055 | 055 | Day Camp | 103,304 | 128,327 | 208,042 | 148,533 | 165,350 | 172,031 | 179,399 |
| 965.057 | 057 | Gym | 59,365 | 97,448 | 108,838 | 100,353 | 105,580 | 105,580 | 105,580 |
| 965.060 | 060 | Classes | 67,914 | 98,150 | 87,767 | 87,767 | 87,712 | 87,712 | 87,712 |
| 965.065 | 065 | Tennis Lessons | 117,608 | 78,182 | 74,050 | 67,795 | 52,400 | 52,400 | 52,400 |
| 965.070 | 070 | Golf | 16,062 | 13,431 | 13,550 | 16,363 | 25,280 | 25,280 | 25,280 |
| 965.075 | 075 | Softball | 2,420 | 3,323 | 2,800 | 3,149 | 2,800 | 2,800 | 2,800 |
| 965.105 | 105 | Special Events | 52,394 | 40,226 | 37,500 | 30,003 | 25,500 | 25,500 | 25,500 |
| 965.110 | 110 | Youth Soccer | 61,609 | 31,625 | 48,375 | 48,486 | 39,500 | 39,500 | 39,500 |
| 965.120 | 120 | Youth Basketball | 33,302 | 23,049 | 49,430 | 29,950 | 43,240 | 43,240 | 43,240 |
| 965.130 | 130 | Youth Center | 157,536 | 193,100 | 153,340 | 158,333 | 153,480 | 153,480 | 153,480 |
| | 145 | Adaptive Recreation | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 965.150 | 150 | Outdoor Volleyball | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 965.170 | 170 | Teen Programs | 73,294 | 42,985 | 52,312 | 52,471 | 52,812 | 52,812 | 52,812 |
| | 185 | Cross Country Skiing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 965.192 | 192 | Downhill Skiing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 965.200 | 200 | Social Security | 114,405 | 99,405 | 123,600 | 125,000 | 128,750 | 132,613 | 136,591 |
| 965.208 | 208 | Adult Chorus | 0 | 123 | 0 | 0 | 0 | 0 | 0 |
| 965.212 | 212 | Nature Study | 167,537 | 179,973 | 149,800 | 176,856 | 149,800 | 149,800 | 149,800 |
| 965.213 | 213 | Archery | 56,802 | 40,049 | 38,800 | 45,467 | 41,480 | 41,480 | 41,480 |
| 965.216 | 216 | Safety Town | 5,182 | 11,316 | 18,691 | 15,401 | 10,590 | 11,427 | 11,778 |
| 965.218 | 218 | Children's Travel | 116,826 | 103,678 | 152,242 | 152,242 | 142,700 | 144,406 | 146,184 |
| 965.220 | 220 | Birthday Parties | 67,075 | 36,805 | 56,500 | 18,639 | 16,250 | 16,250 | 16,250 |
| 965.306 | 306 | Hawks Nest | 49,235 | 40,850 | 63,600 | 21,736 | 500 | 500 | 500 |
| 965.350 | 350 | Worker's Compensation | 12,426 | 12,685 | 9,500 | 9,500 | 9,500 | 9,500 | 10,000 |
| | (965) | Category Total | 2,464,724 | 2,589,099 | 2,627,764 | 2,550,487 | 2,565,096 | 2,602,880 | 2,635,985 |
| DEPARTMENT TOTAL | | | 2,992,955 | 3,229,534 | 3,175,520 | 3,103,021 | 3,117,718 | 3,170,286 | 3,218,639 |

KEY DEPARTMENTAL TRENDS

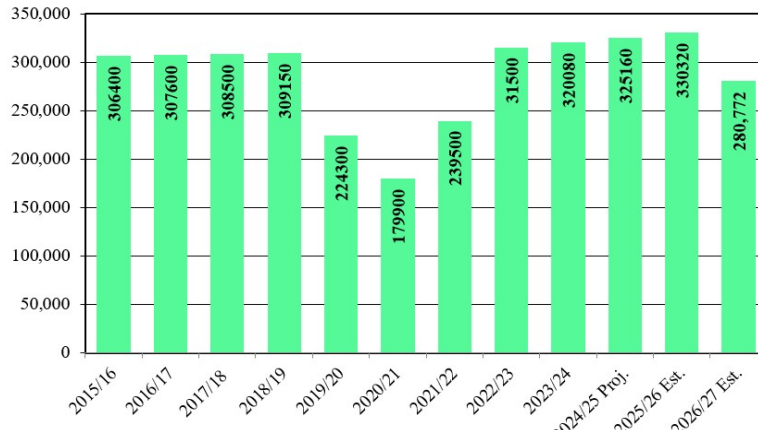
TOTAL PROGRAM ACTIVITIES



NUMBER OF PROGRAM ENROLLEES



PROGRAM PARTICIPATION HOURS



ICE ARENA DIVISION

MISSION STATEMENT: Provide the public of all ages with the best possible environment to enjoy ice skating and ice related sport activities.

On September 1, 1995, the City opened a 70,000 square foot Ice Arena facility containing two ice surfaces, seating capacity for 1,200, concession facilities, locker rooms, lockers, meeting rooms, administrative offices, and a pro-shop. The facility provides recreational and competitive skating for youth and adult hockey associations, public skating, instructional skating, figure skating, and general private contracted rentals. The facility was financed by \$6,000,000 in Limited Tax General Obligations Bonds approved by the voters.

The Farmington Hills Ice Arena is a division of the Special Services Department. The facility serves the community primarily through various ice-skating activities. Additional amenities include second floor private room space for various meetings and activities, and concession operations inside the ice arena and outside in Founders Sports Park.

The following programs comprise the arena activities, serving the public of all ages/abilities:

- Learn-to-Skate Instructional Programs
- Public Open Skating Sessions
- Figure Skating Club
- Private Contract Ice time
- High School Hockey Team
- High School Figure Skating Teams
- Adult Hockey Leagues
- Hockey Clinics and Schools
- College Hockey Teams
- Youth Hockey Leagues

| |
|--------------|
| GOALS |
|--------------|

The number in parenthesis shows the link between the departmental goal and the City goals.

- Utilize mobile options (e-mail, texting, etc.) for ice bookings, user friendly registration options, confirmations, ice scheduling communications and promotion of programs and activities. (2)

- Upgrade outdated equipment to be more efficient, cost effective, and sustainable. (10)
- Continue to provide the community first-class service, facility excellence, and a diverse level variety of programming at an affordable price. (1, 2, 6)

- Continue to improve and promote web-based registration for Arena programs through the city website. (2)
- Increase program enrollment by proactively promoting a retention- based curriculum, advocate marketing through promotional flyers, emails, mailing, social media platforms and other various media outlets. (2, 11)

- Identify, implement, and initiate new revenue producing programs, activities, and events that focus on exposure of the ice arena and all Farmington Hills recreational offerings (2)

- Continue comprehensive maintenance program to ensure longevity and serviceability of the ice arena. (1, 2)
- Continue collaboration and develop enhanced partnerships with user associations. (2, 6)
- Utilize social media for publicizing, communications and promotion of programs and activities. (2)
- Research and analyze current data from ice arenas around the country for benchmarks and best practices. (2, 6)

- Continue to explore and supervise all opportunities and activities within the Founders Park campus including the Riley Skate Park, Ice Arena, baseball diamonds, disc golf course, fishing pier, and soccer fields. All facilities within the campus provide a single-visit variety of recreational opportunities. (1, 2, 6)

PERFORMANCE OBJECTIVES

- Continue to renovate and upgrade the 31-year-old arena to provide a safe and friendly environment, along trending to maintain a state-of-the-art attractiveness.
- Aggressively market the use of ice rentals during the months of March through August to increase revenue during the off-season.
- Increase exposure of the Arena as a destination facility to the public thru events and tournaments, including hosting local, state, and national tournaments and events.
- Increase new skater registration in Arena programs and activities in partnership with the Little Caesars Farmington Hills Hockey Association, Farmington Hills Figure Skating Club, Lawrence Tech University, Schoolcraft College, Farmington United High School, Michigan Amateur Hockey Association, and Michigan Sports Enterprises.
- Promote efficient and effective operations to provide the most affordable skating activities and programs.
- Teach and promote all ice sports through skating, for all ages and ability levels, in a safe, productive, and enjoyable environment.
- Provide Youth Hockey Association activities and programs that meet the needs of both house and travel players to increase membership and participation.
- Continue to retain and promote Adult Hockey League players through activities that service novice/beginner to elite level players adult programming.

| Service Level | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|------------------------------------|----------------------------|------------------------|----------------------|----------------------|
| | Efficiency | Learn to Skate Revenue | \$133,202 | \$130,000 |
| Learn to Skate Class Participation | | 1168 | 1100 | 1100 |
| Efficiency | Inside concession revenue | \$42,530 | \$50,000 | \$50,000 |
| | Outside concession revenue | \$45,508 | \$45,000 | \$45,000 |

STAFFING LEVELS

| Acct. No. | Title or Position | Authorized Positions | Authorized Positions | Authorized Positions | Authorized Positions |
|--------------|--------------------------------------|----------------------|----------------------|----------------------|----------------------|
| | | 23/24 Budget | 24/25 Budget | 25/26 Budget | 26/27 Budget |
| 702 | ICE ARENA ADMINISTRATION | | | | |
| (010) | Administrative & Clerical | | | | |
| | Ice Arena Manager | 1 | 1 | 1 | 1 |
| | Arena Maintenance Supervisor | 1 | 1 | 1 | 1 |
| | Ice Arena Supervisor | 1 | 1 | 1 | 1 |
| | Total | 3 | 3 | 3 | 3 |
| (038) | Part-time (FTE) | 7.38 | 7.38 | 7.38 | 7.38 |
| 703 | ICE ARENA CONCESSION STAND | | | | |
| (038) | Part-time (FTE) | 3.28 | 3.28 | 3.28 | 3.25 |
| | Department Total | 13.66 | 13.66 | 13.66 | 13.63 |

SPECIAL SERVICES - ICE ARENA
DEPARTMENT NUMBER: 789

| SUMMARY | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| Personnel | \$425,790 | \$481,703 | \$634,423 | \$555,539 | \$574,955 | \$583,720 | \$599,194 |
| Operating Supplies | \$142,909 | \$125,669 | \$118,408 | \$118,408 | \$118,408 | \$118,408 | \$118,408 |
| Professional & Contractual | \$499,023 | \$464,789 | \$467,164 | \$501,013 | \$502,028 | \$503,074 | \$504,152 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$20,000 | \$0 |
| TOTAL EXPENDITURES | \$1,067,722 | \$1,072,161 | \$1,219,995 | \$1,174,960 | \$1,195,392 | \$1,225,202 | \$1,221,754 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (45,035) | | | |
| 2025/26 Projection vs. Budget - % | | | | -3.69% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 20,432 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 1.74% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ (24,603) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -2.02% | | |

SPECIAL SERVICES - ICE ARENA

DEPARTMENT NUMBER: 789

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|-----------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| (702) ADMINISTRATIVE PERSONNEL | | | | | | | | | |
| 702.010 | 010 | Administrative & Clerical | 187,941 | 199,807 | 211,661 | 211,661 | 215,944 | 222,423 | 229,095 |
| 702.038 | 038 | Part-time | 139,627 | 170,785 | 240,139 | 240,139 | 244,941 | 249,840 | 254,837 |
| 702.106 | 106 | Sick & Vacation | 4,742 | 4,855 | 2,962 | 2,962 | 3,080 | 3,080 | 3,080 |
| 702.112 | 112 | Overtime | 0 | 0 | 0 | 200 | 0 | 0 | 0 |
| 702.200 | 200 | Social Security | 24,512 | 27,932 | 33,383 | 33,383 | 33,749 | 34,762 | 35,805 |
| 702.250 | 250 | Blue Cross/Optical/Dental | 12,451 | 11,243 | 51,939 | 51,939 | 61,334 | 63,788 | 66,339 |
| 702.275 | 275 | Life Insurance | 912 | 884 | 800 | 800 | 816 | 840 | 865 |
| 702.300 | 300 | Pension - DC | 4,200 | 4,200 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 |
| 702.325 | 325 | Longevity | 1,471 | 2,727 | 3,511 | 3,511 | 4,015 | 4,135 | 4,260 |
| 702.350 | 350 | Worker's Compensation | 1,342 | 1,260 | 1,862 | 1,862 | 1,992 | 2,052 | 2,113 |
| | | (702) Category Total | 377,198 | 423,693 | 549,057 | 549,256 | 568,672 | 583,720 | 599,194 |
| (703) CONCESSION PERSONNEL | | | | | | | | | |
| 703.038 | 038 | Part-time | 44,944 | 53,727 | 79,083 | 0 | 0 | 0 | 0 |
| 703.112 | 112 | Overtime | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 703.200 | 200 | Social Security | 3,439 | 4,010 | 5,887 | 5,887 | 5,887 | 0 | 0 |
| 703.350 | 350 | Worker's Compensation | 210 | 273 | 396 | 396 | 396 | 0 | 0 |
| | | (703) Category Total | 48,592 | 58,010 | 85,366 | 6,283 | 6,283 | 0 | 0 |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.001 | 001 | Gas & Oil | 132 | 0 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 727.002 | 002 | Books & Subscriptions | 0 | 0 | 200 | 200 | 200 | 200 | 200 |
| 727.008 | 008 | Supplies | 142,717 | 125,509 | 115,708 | 115,708 | 115,708 | 115,708 | 115,708 |
| 727.019 | 019 | Uniforms & Cleaning | 60 | 161 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 727.030 | 030 | Miscellaneous Tools | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 040 | Over & Short | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | (740) Category Total | 142,909 | 125,669 | 118,408 | 118,408 | 118,408 | 118,408 | 118,408 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| 801.001 | 001 | Conference and Workshops | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.002 | 002 | Memberships & Licenses | 4,910 | 45 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 801.013 | 013 | Education & Training | 0 | 0 | 300 | 300 | 300 | 300 | 300 |
| 801.029 | 029 | Building Maintenance | 68,982 | 51,524 | 70,084 | 70,084 | 70,084 | 70,084 | 70,084 |
| 801.066 | 066 | Contract Services | 49,324 | 64,688 | 50,900 | 50,900 | 50,900 | 50,900 | 50,900 |
| 801.068 | 068 | Non-Ice Activities | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 900.024 | 024 | Printing Costs | 2,715 | 0 | 5,780 | 5,780 | 5,780 | 5,780 | 5,780 |
| 920.025 | 025 | Utilities | 349,948 | 328,980 | 305,000 | 338,849 | 339,864 | 340,910 | 341,988 |
| 930.006 | 006 | Vehicle Maintenance | 225 | 0 | 0 | 0 | 0 | 0 | 0 |
| 930.007 | 007 | Office Equip. Maintenance | 0 | 2,750 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 930.008 | 008 | Arena Equip. Maintenance | 15,542 | 6,915 | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| 955.035 | 035 | Bank Credit Card Charges | 7,377 | 9,887 | 6,600 | 6,600 | 6,600 | 6,600 | 6,600 |
| | | (801) Category Total | 499,023 | 464,789 | 467,164 | 501,013 | 502,028 | 503,074 | 504,152 |
| (970) Capital Outlay | | | | | | | | | |
| 971.036 | 036 | Building Improvements | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 |
| | | (970) Category Total | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 |
| DEPARTMENT TOTAL | | | 1,067,722 | 1,072,161 | 1,219,995 | 1,174,960 | 1,195,392 | 1,225,202 | 1,221,754 |



FY 2026-27 BUDGET

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SPECIAL REVENUE FUNDS

Special Revenue Funds are maintained to account for specific revenue sources that are legally restricted to expenditures for specific functions or activities. The legal restrictions are imposed by State Statute or Constitution, City Council Resolution or action of the City's electorate through the approval of special dedicated millages.

Funds budgeted in this group can be categorized as follows:

Infrastructure Funds

Major and Local Road Funds are restricted by State Statute to finance the maintenance and construction of the major and local street system. Funds are derived from State levied and collected gas taxes and vehicle registration fees shared with local units of government, as well as City Road Millage Property Taxes.

The Municipal Street Fund was established to account for up to a 2.00 mill Special Road Millage approved in 2014 and the 2.75 mill Special Local Road Millage approved in 2018. The 2014 millage was approved by the electorate in November 2014, effective July 2015 for ten years, and was renewed by the voters in November 2024 at 2.00 mills. The 2018 millage was approved by the electorate in November 2018, effective July 2019, and is a perpetual millage.

These funds are dedicated for the City's local match to Major Road grant funded Projects and for Local Road construction projects, as well as preventative maintenance treatments on both Major and Local Roads.

Recreation Funds

The Parks Millage Fund provides for the accounting and budgeting of up to 0.5000 Mill (\$0.5000 per \$1,000 of Taxable Value). The initial millage was approved in June of 1986. These funds are dedicated to the acquisition, development and equipping of parks and recreational and cultural facilities in the City, as well as supporting the senior program. Voters approved a 10-year renewal in August 2018 which will run July 2019 – June 2028.

The Nutrition Grant Fund for meals and services to seniors is financed primarily by Federal Grants.

Public Safety Funds

The Public Safety Millage Fund was originally established to account for up to a 1 Mill (\$1.00 per \$1,000 of Taxable Value) levy approved by the electorate of the City in November 1995. This millage has been utilized to fund the Police and Fire Departments. The original millage was renewed in November 2003 for a ten-year period beginning July 2006. Up to an additional 0.5 mill was also approved at that time. The renewed and additional millage became effective with the July 2006 levy. In November 2015, the voters passed a renewal of the Headlee Rolled back 1.4764 millage. This renewal became effective in July 2016 and expires June 30, 2026. An additional 1.7 mills were approved in 2011 and became effective with the July 2012 levy. In November 2021, the voters passed a renewal of the 1.7 millage, effective with the July 2022 levy, and expires June 30, 2032.

The Police Forfeiture Funds into which all monies seized in arrests for illegal drug activities are deposited.

Grant Funds

Community Development Block Grant (CDBG) for assistance to low and moderate-income individuals for housing rehabilitation work and for capital improvements in eligible areas. The grant funds come from the U.S. Department of Housing and Urban Development (HUD).

Michigan Indigent Defense Commission (MIDC) works to ensure the state's public defense system is fair, cost-effective and constitutional while simultaneously protecting public safety and accountability.

Special Revenue Funds

Revenue

The primary revenue sources for major Special Revenue Funds are summarized in the following paragraphs:

Road Funds

Sales tax on gasoline use, diesel fuel, driver's license fees, and vehicle registration fees are collected at the State level and are the funding mechanism for the construction and maintenance of municipal roads. These State revenues are shared with the City based on miles of roads and population. Projections are based on estimates prepared by the Michigan Department of Transportation. These revenues can be leveraged with Federal and State grants and locally assessed Special Assessments to benefiting properties. In July 1997, the State Legislature increased the gas tax by 4 cents per gallon. The revenues generated by the additional four cents per gallon are to be distributed to the following formula: one cent to the critical bridge fund for state projects only; three cents through the current Act 51 distribution formula.

Voted Millage

The electorate of the community has approved five special millages:

These millages have been or could be reduced and capped per the cumulative impact of the Headlee Millage Reduction Factor Calculation. The revenue generated from these millages is calculated by multiplying the Taxable Values by the Millage rate and reducing the figure for estimated delinquent taxes. Other revenue sources include bonds and grants.

- Up to 0.4781 Mill (\$0.50 per \$1,000 Taxable Value) for Parks acquisition and development.
- Up to 1.4764 (\$1.4764 per \$1,000 Taxable Value) for Police and Fire Public Safety.
- Up to 1.7000 (\$1.7000 per \$1,000 Taxable Value) for Police and Fire Public Safety.
- Up to 2.0000 Mills (\$2.00 per \$1,000 Taxable Value) for Major and Local Roads.
- Up to 2.7500 Mills (\$2.75 per \$1,000 Taxable Value) for Local Roads.

SPECIAL REVENUE FUNDS SUMMARY

| | Total Infrastructure Funds | Total Recreation Funds | Total Public Safety Funds | Total Grant Funds | Total Special Revenue Funds |
|--|----------------------------------|------------------------------|------------------------------------|-------------------------|--------------------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$14,435,423 | \$136,769 | \$6,554,094 | \$0 | \$21,126,286 |
| REVENUES | | | | | |
| Property Taxes | 21,928,404 | 2,155,761 | 14,947,068 | 0 | \$39,031,233 |
| Intergovernmental | 20,512,456 | 340,695 | 200,513 | 1,084,014 | \$22,137,678 |
| Interest Income | 1,118,191 | 93,585 | 105,851 | 1,050 | \$1,318,677 |
| Miscellaneous | 0 | 212,692 | 0 | 72,005 | \$284,697 |
| Total Revenues | 43,559,051 | 2,802,733 | 15,253,432 | 1,157,068 | 62,772,285 |
| EXPENDITURES | | | | | |
| Highways & Streets | 49,360,229 | 0 | 0 | 0 | \$49,360,229 |
| Public Safety | 0 | 0 | 15,709,140 | 0 | \$15,709,140 |
| Appointed Council | 0 | 0 | 0 | 625,098 | \$625,098 |
| Contractual Services | 0 | 0 | 0 | 90,450 | \$90,450 |
| Debt Service - Principal | 595,000 | 0 | 0 | 0 | \$595,000 |
| Debt Service - Interest | 61,338 | 0 | 0 | 0 | \$61,338 |
| Land Acquisition, Capital Improvements and Other | 92,100 | 1,561,665 | 806,490 | 441,520 | \$2,901,775 |
| Total Expenditures | 50,108,667 | 1,561,665 | 16,515,630 | 1,157,068 | 69,343,030 |
| Revenues over/(under) Expenditures | (6,549,615) | 1,241,068 | (1,262,198) | 0 | (\$6,570,745) |
| OTHER FINANCING SOURCES AND USES | | | | | |
| Transfers In | 34,000,000 | 68,951 | 0 | 0 | \$34,068,951 |
| Transfers Out | (34,000,000) | (1,384,007) | 0 | 0 | (\$35,384,007) |
| Total | 0 | (1,315,056) | 0 | 0 | (1,315,056) |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (6,549,615) | (73,988) | (1,262,198) | 0 | (7,885,801) |
| FUND BALANCE AT JUNE 30, 2027 | \$7,885,808 | \$62,781 | \$5,291,895 | (\$0) | \$13,240,484 |
| Percentage Change in Fund Balance | -45.37% | -54.10% | -19.26% | 125.24% | -37.33% |

| |
|---|
| SPECIAL REVENUE FUNDS INFRASTRUCTURE FUNDS SUMMARY |
|---|

| | Municipal Street Fund #204 | Major Roads Fund #202 | Local Roads Fund #203 | Total Infrastructure Funds |
|--|----------------------------------|-----------------------------|-----------------------------|----------------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$4,798,254 | \$9,382,669 | \$254,500 | \$14,435,423 |
| REVENUES | | | | |
| Property Taxes | 21,928,404 | 0 | 0 | 21,928,404 |
| Intergovernmental | 231,533 | 16,182,711 | 4,098,212 | 20,512,456 |
| Interest Income | 22,511 | 627,821 | 467,859 | 1,118,191 |
| Special Assessments | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 |
| Total Revenues | 22,182,448 | 16,810,532 | 4,566,071 | 43,559,051 |
| EXPENDITURES | | | | |
| Highways & Streets | 0 | 18,547,155 | 30,813,074 | 49,360,229 |
| Debt Service - Principal | 0 | 0 | 595,000 | 595,000 |
| Debt Service - Interest | 0 | 0 | 61,338 | 61,338 |
| Other | 0 | 70,000 | 22,100 | 92,100 |
| Total Expenditures | 0 | 18,617,155 | 31,491,512 | 50,108,667 |
| Revenues over/(under) Expenditures | 22,182,448 | (1,806,622) | (26,925,440) | (6,549,615) |
| OTHER FINANCING SOURCES AND USES | | | | |
| Bond Proceeds | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 6,900,000 | 27,100,000 | 34,000,000 |
| Transfers Out | (23,250,000) | (10,750,000) | 0 | (34,000,000) |
| | (23,250,000) | (3,850,000) | 27,100,000 | 0 |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (1,067,552) | (5,656,622) | 174,560 | (6,549,615) |
| FUND BALANCE AT JUNE 30, 2027 | \$3,730,702 | \$3,726,046 | \$429,060 | \$7,885,808 |
| Percentage Change in Fund Balance | -22.25% | -60.29% | 68.59% | -45.37% |

| |
|---|
| SPECIAL REVENUE FUNDS RECREATION FUNDS SUMMARY |
|---|

| | Nutrition Fund #281 | Parks & Recreation Millage Fund #208 | Total Recreation Funds |
|--|------------------------|---|------------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$0 | \$136,769 | \$136,769 |
| REVENUES | | | |
| Property Taxes | 0 | 2,155,761 | 2,155,761 |
| Intergovernmental | 286,722 | 53,973 | 340,695 |
| Interest Income | 5,000 | 88,585 | 93,585 |
| Miscellaneous | 152,692 | 60,000 | 212,692 |
| Total Revenues | 444,414 | 2,358,319 | 2,802,733 |
| EXPENDITURES | | | |
| Land Acquisition, Capital Improvements and Other | 513,365 | 1,048,300 | 1,561,665 |
| Total Expenditures | 513,365 | 1,048,300 | 1,561,665 |
| Revenues over/(under) Expenditures | (68,951) | 1,310,019 | 1,241,068 |
| OTHER FINANCING SOURCES AND USES | | | |
| Transfers In | 68,951 | 0 | 68,951 |
| Transfers Out | 0 | (1,384,007) | (1,384,007) |
| Total | 68,951 | (1,384,007) | (1,315,056) |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | 0 | (73,988) | (73,988) |
| FUND BALANCE AT JUNE 30, 2027 | \$0 | \$62,781 | \$62,781 |
| Percentage Change in Fund Balance | | -54.10% | -54.10% |

| |
|--|
| SPECIAL REVENUE FUNDS PUBLIC SAFETY FUNDS SUMMARY |
|--|

| | Public Safety Fund #205 | Federal Forfeiture Fund #262 | State Forfeiture Fund #214 | Total Public Safety Funds |
|---|-------------------------------|------------------------------------|----------------------------------|------------------------------------|
| FUND BALANCE AT JULY 1, 2026 | 5,087,803 | \$1,065,247 | \$401,044 | \$6,554,094 |
| REVENUES | | | | |
| Property Taxes | 14,947,068 | 0 | 0 | 14,947,068 |
| Intergovernmental | 200,513 | 0 | 0 | 200,513 |
| Interest Income | 63,780 | 37,071 | 5,000 | 105,851 |
| Miscellaneous | 0 | 0 | 0 | 0 |
| Total Revenues | 15,211,361 | 37,071 | 5,000 | 15,253,432 |
| EXPENDITURES | | | | |
| Public Safety | 15,499,985 | 154,025 | 55,130 | 15,709,140 |
| Land Acquisition, Capital Improvements and Other | 806,490 | 0 | 0 | 806,490 |
| Total Expenditures | 16,306,475 | 154,025 | 55,130 | 16,515,630 |
| Revenues over/(under) Expenditures | (1,095,114) | (116,954) | (50,130) | (1,262,198) |
| OTHER FINANCING SOURCES AND USES | | | | |
| Transfers In | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (1,095,114) | (116,954) | (50,130) | (1,262,198) |
| FUND BALANCE AT JUNE 30, 2027 | \$3,992,689 | \$948,293 | \$350,914 | \$5,291,895 |
| Percentage Change in Fund Balance | -21.52% | -10.98% | -12.50% | -19.26% |

| |
|--|
| SPECIAL REVENUE FUNDS GRANT FUNDS SUMMARY |
|--|

| | C.D.B.G. Fund #275 | M.I.D.C. Fund #260 | Total Grant Funds |
|--|-----------------------|-----------------------|-------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$0 | \$0 | \$0 |
| REVENUES | | | |
| Property Taxes | 0 | 0 | 0 |
| Intergovernmental | 391,470 | 692,544 | 1,084,014 |
| Interest Income | 50 | 1,000 | 1,050 |
| Miscellaneous | 50,000 | 22,005 | 72,005 |
| Total Revenues | 441,520 | 715,548 | 1,157,068 |
| EXPENDITURES | | | |
| Appointed Council | 0 | 625,098 | 625,098 |
| Contractual Services | 0 | 90,450 | 90,450 |
| Land, Capital Improvements & Other | 441,520 | 0 | 441,520 |
| Total Expenditures | 441,520 | 715,548 | 1,157,068 |
| Revenues over/(under) | | | |
| Expenditures | \$0 | \$0 | \$0 |
| Excess Revenues and Other | | | |
| Financing Sources over/(under) | | | |
| Expenditures and Other Uses | \$0 | \$0 | \$0 |
| FUND BALANCE AT JUNE 30, 2027 | \$0 | \$0 | \$0 |
| Percentage Change in Fund Balance | 0.00% | 0.00% | 0.00% |

MUNICIPAL STREET FUND

This Fund provides for the accounting and budgeting of the 2.00 mill Special Road Millage approved in 2014 and the 2.75 mill Special Local Road Millage approved in 2018. Revenue is calculated by multiplying the eligible taxable value by the millage rate approved by City Council and reducing the figure for estimated delinquent personal property taxes. The 2014 millage was approved by the electorate in November 2014, effective July 2015 for ten years, and was renewed in November 2024, effective July 2025 for another ten years. The 2018 millage was approved by the electorate in November 2018, effective July 2019 and is a perpetual millage.

| | FY 25/26 | FY 25/26 | FY 26/27 | FY 26/27 |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| | 2014 Millage | 2018 Millage | 2014 Millage | 2018 Millage |
| <u>Ad Valorem</u> | | | | |
| <u>Real Property:</u> | | | | |
| Taxable Value (Excl. RZ, BRA, CIA) | 4,595,160,790 | 4,595,160,790 | 4,571,871,752 | 4,571,871,752 |
| Millage Rate | 1.9920 | 2.5958 | 1.9790 | 2.5789 |
| Real Property Tax Levy | 9,153,560 | 11,928,118 | 9,047,734 | 11,790,400 |
| <u>Personal Property:</u> | | | | |
| Taxable Value (Excl. RZ, BRA, CIA) | 233,935,921 | 233,935,921 | 242,027,670 | 242,027,670 |
| Millage Rate | 1.9920 | 2.5958 | 1.9790 | 2.5789 |
| Personal Property Tax Levy | 466,000 | 607,251 | 478,973 | 624,165 |
| Estimated Collections after Delinq. | 456,680 | 595,106 | 469,393 | 611,682 |
| Total Ad Valorem | 9,610,241 | 12,523,224 | 9,517,128 | 12,402,082 |
| <u>IFT</u> | | | | |
| <u>Real Property:</u> | | | | |
| Taxable Value (Excl. RZ, BRA, CIA) | 3,698,330 | 3,698,330 | 3,809,280 | 3,809,280 |
| Millage Rate | 0.9960 | 1.2979 | 0.9895 | 1.2895 |
| Real Property Tax Levy | 3,684 | 4,800 | 3,769 | 4,912 |
| <u>Personal Property:</u> | | | | |
| Taxable Value (Excl. RZ, BRA, CIA) | 223,392 | 223,392 | 230,093 | 230,093 |
| Millage Rate | 0.9960 | 1.2979 | 0.9895 | 1.2895 |
| Personal Property Tax Levy | 222 | 290 | 228 | 297 |
| Estimated Collections after Delinq. | 218 | 284 | 223 | 291 |
| Total IFT | 3,902 | 5,084 | 3,992 | 5,203 |

Revenue

This Fund receives revenue from the special millage levy, industrial facilities tax payments and interest income. Overall tax revenue will increase from an increase in taxable value along with the new local road millage mentioned above, partially offset by a Headlee Rollback of the millages, as shown below.

Expenditures

The Municipal Street Fund intends to appropriate 100% of its tax revenue to the Major and Local Road Funds in FY 2024-25 for the City's local match to Major Road grant funded Projects as well as preventative maintenance treatments on both Major and Local Roads.

Fund Balance

Fund Balance is projected to be \$3,730,702 at June 30, 2027.

MUNICIPAL STREET FUND

FUND NUMBER: 204

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| CONTRIBUTIONS TO MAJOR ROADS | 5,713,768 | 5,800,000 | 6,450,000 | 6,450,000 | 6,900,000 | 7,107,000 | 7,320,210 |
| CONTRIBUTIONS TO LOCAL ROADS | 13,546,268 | 13,900,000 | 15,300,000 | 15,300,000 | 16,350,000 | 16,840,500 | 17,345,715 |
| TOTAL EXPENDITURES | \$19,260,036 | \$19,700,000 | \$21,750,000 | \$21,750,000 | \$23,250,000 | \$23,947,500 | \$24,665,925 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ - | | | |
| 2025/26 Projection vs. Budget - % | | | | 0.00% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 1,500,000 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 6.90% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 1,500,000 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 6.90% | | |

MUNICIPAL STREET FUND
FUND NUMBER: 204

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|-----------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | FUND BALANCE AT JULY 1 | 2,304,679 | 3,210,777 | 4,861,257 | 4,861,257 | 4,798,254 | 3,730,702 | 2,641,629 |
| | | REVENUES | | | | | | | |
| 403.008 | 403-008 | Road Millage Property Tax | 18,761,528 | 19,806,254 | 21,431,629 | 22,133,465 | 21,919,209 | 22,587,291 | 23,265,944 |
| 437.031 | 403-031 | IFT Payments | 7,867 | 8,167 | 8,724 | 8,724 | 9,195 | 9,471 | 9,755 |
| 573.001 | 574-001 | LCSA Reimb. of Exempt Pers. Prop. Tax | 503,674 | 559,882 | 224,789 | 224,789 | 231,533 | 238,479 | 245,633 |
| 665.005 | 664-005 | Interest Income | 893,065 | 976,177 | 21,855 | 21,855 | 22,511 | 23,186 | 23,882 |
| 669.001 | 668-001 | Interest Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | TOTAL REVENUES | 20,166,134 | 21,350,480 | 21,686,997 | 22,388,833 | 22,182,448 | 22,858,427 | 23,545,214 |
| | | OTHER FINANCING SOURCES | | | | | | | |
| 676-101 | | Transfer from General Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | TOTAL OTHER FINANCING SOURCES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | TOTAL REVENUES AND OTHER | 20,166,134 | 21,350,480 | 21,686,997 | 22,388,833 | 22,182,448 | 22,858,427 | 23,545,214 |
| | | (500) EXPENDITURES | | | | | | | |
| 955.000 | 996-003 | Audit Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | TOTAL EXPENDITURES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | (299) OTHER FINANCING USES | | | | | | | |
| 995.202 | 801-202 | Transfer to Major Road Fund | 5,713,768 | 5,800,000 | 6,450,000 | 6,450,000 | 6,900,000 | 7,107,000 | 7,320,210 |
| 995.203 | 801-203 | Transfer to Local Road Fund | 13,546,268 | 13,900,000 | 15,300,000 | 15,300,000 | 16,350,000 | 16,840,500 | 17,345,715 |
| | | TOTAL OTHER FINANCING USES | 19,260,036 | 19,700,000 | 21,750,000 | 21,750,000 | 23,250,000 | 23,947,500 | 24,665,925 |
| | | TOTAL EXPENDITURES AND OTHER FINANCING USES | | | | | | | |
| | | DEPARTMENT TOTAL | 19,260,036 | 19,700,000 | 21,750,000 | 21,750,000 | 23,250,000 | 23,947,500 | 24,665,925 |
| | | Revenue over/(under) Expenditures | 906,098 | 1,650,480 | (63,003) | 638,833 | (1,067,552) | (1,089,073) | (1,120,711) |
| | | FUND BALANCE AT JUNE 30 | 3,210,777 | 4,861,257 | 4,798,254 | 5,500,090 | 3,730,702 | 2,641,629 | 1,520,918 |
| | | Fund Balance as a % of Expenditures/Othe | 16.67% | 24.68% | 22.06% | 25.29% | 16.05% | 11.03% | 6.17% |

MAJOR ROADS

Ensuring safe driving conditions is the primary objective of the street maintenance program. Maintaining the aesthetic quality of Farmington Hills' Street network is also a high priority. In order to meet these objectives, routine maintenance of the City's approximately 58-mile centerline major road system includes pavement patching and replacement, shoulder grading, litter control, roadside mowing, landscaping, forestry services, storm drain maintenance, street sweeping, ditching, sign installation and repair, snow/ice control, and a variety of emergency activities.

The DPW supplements the work performed by the staff with the services of private contractors. Contracted programs include pavement striping and marking, crack sealing, catch basin cleaning, forestry services, landscape maintenance, signal maintenance, guardrail replacement, and street sweeping.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Improve the safety of motorized and non-motorized travel. (3,12,13)
- Extend the service life of the major road infrastructure by implementing industry Best Management Practices for asset management. (2,12,13)
- Utilize the Pavement Management System to improve the efficiency of road maintenance operations and planning. (2,13)
- Improve snow and ice control services while reducing costs by implementing industry best management practices for winter roadway maintenance. (10,12,13)
- Improve the efficiency of road maintenance services. (1)
- Fulfill National Pollutant Discharge Elimination System (NPDES) permit requirements. (9,10,12)
- Improve storm drain maintenance services- reduce frequency and severity of roadway flooding and icing. (10,12,13)

PERFORMANCE OBJECTIVES

- Improve street safety by replacing deteriorating pavement and repairing/replacing infrastructure that has reached the end of its useful life.
- Improve effectiveness of street signs by utilizing state-of-the-art reflective sign sheeting materials.
- Fulfill NPDES mandate, adopt Best Management (maintenance) Practices.
- Improve cost effectiveness of road maintenance activities by using Best Maintenance Practices of the industry and continually searching for new and improved products and methods.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|---|--------------------------------------|---|----------------------|----------------------|
| | Service Level | Pothole Patching - tons of cold patch | 45 | 50 |
| Pavement Replacement* - tons of asphalt | | 3,220 | 3,500 | 3,500 |
| Pavement Replacement* - yards of 8" concrete | | 3 | 2,500 | 2,500 |
| Joint Sealing/Overband - pounds | | 71,380 | 65,000 | 60,000 |
| Flex Seal – Lineal Feet | | 70,400 | 65,000 | 65,000 |
| Sweeping – curb miles | | 385 | 400 | 400 |
| Snow/Ice Control – tons of salt | | 4,672 | 5,850 | 4,500 |
| Storm Drain Structure Repairs – each | | 2 | 10 | 15 |
| Ditching – lineal feet | | 565 | 800 | 1,000 |
| Traffic Counts – # of intersections | | 20 | 20 | 25 |
| Roadside Cleanup – roadside miles | | 539 | 500 | 525 |
| Roadside Mowing – swath mile (5 ft. wide cut) | | 295 | 300 | 315 |
| Lawn Mowing – acres (DPW staff) | | 313 | 300 | 300 |
| Sign Install/Repair – each | | 181 | 190 | 200 |
| Efficiency | | Maintenance cost per major road mile (58 miles) | 65,684 | 63,000 |
| | Miles per Road Maintenance personnel | 2.6 | 2.6 | 2.6 |

*Work completed per the City's as-needed pavement replacement program

REVENUE/OTHER FINANCING SOURCES – FY 2026-27

All Major Road funds are restricted by state statute to finance the maintenance and construction of the major street system.

Intergovernmental Revenue:

Gas & Weight Tax (Act 51) – This comes from state levied and collected gas taxes, drivers license and vehicle registration fees and are shared with local units of government based on population, miles and classification of road types. Gas & Weight Tax revenue, which comprises approximately 66.2% of the budgeted resources needed to fund the Major Road Fund, is budgeted based on MDOT estimates of Gas & Weight Tax.

Build Michigan Program Revenue - This is money from the Michigan Department of Transportation for road and bridge infrastructure improvements. It has remained relatively consistent over the years.

METRO Act Franchise Fees – This is an annual maintenance fee assessed on all telecommunications providers operating in the City’s Right-of-Way (R.O.W.). The fee, which is collected by the State and distributed to the City once each year, is five cents per linear foot of public right-of-way used. The fees collected can only be used for City right-of-way purposes.

Other Government Contributions - This source of revenue is primarily from Oakland County for jointly funded Road Projects.

Federal/State Grants – No grant revenue projected for 26-27.

Other Revenue:

Miscellaneous Income – Minimal revenue is projected in 26-27.

Interest on Investments – Decreased investment income is projected for 26-27.

Other Financing Sources:

Municipal Street Fund – This is an appropriation of the Road Millage property tax funds to pay for preventative maintenance treatments and the City’s local match to Grant funded infrastructure projects.

MAJOR ROADS FUND
FUND NUMBER: 202

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-----------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| FUND BALANCE AT JULY 1 | | | 15,781,909 | 15,587,452 | 18,861,544 | 18,861,544 | 9,382,669 | 3,726,046 | 2,560,506 |
| REVENUES | | | | | | | | | |
| Intergovernmental Revenues | | | | | | | | | |
| 574.015 | 574-015 | Gas & Weight Tax (Act 51) | 8,384,989 | 8,783,457 | 8,503,200 | 9,167,987 | 15,675,410 | 13,697,399 | 13,697,399 |
| 569.016 | 574-016 | Build Michigan Program Revenue | 139,758 | 139,669 | 132,700 | 139,000 | 132,700 | 132,700 | 132,700 |
| 569.018 | 574-018 | Metro Act Franchise | 357,568 | 391,325 | 280,000 | 374,601 | 374,601 | 374,601 | 374,601 |
| | 642-103 | Other Government | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 581.103 | 676-103 | Contributions from Local Gov't | 13,599 | 13,379 | 867,000 | 0 | 0 | 0 | 0 |
| 502.016 | 505-016 | Federal Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 502.020 | 505-020 | State Grant-14 Mi, Farmington to Orch Lk | 0 | 412,135 | 0 | 0 | 0 | 0 | 0 |
| Total Intergovernmental Revenues | | | 8,895,913 | 9,739,964 | 9,782,900 | 9,681,588 | 16,182,711 | 14,204,700 | 14,204,700 |
| 675.005 | 642-005 | Miscellaneous Income | 196,907 | 98,285 | 0 | 250 | 0 | 190 | 190 |
| 665.005 | 664-005 | Interest on Investments | 725,216 | 621,057 | 266,667 | 697,579 | 627,821 | 565,039 | 508,535 |
| 669.001 | 668-001 | Unrealized gain/Loss | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Revenues | | | 922,123 | 719,343 | 266,667 | 697,829 | 627,821 | 565,229 | 508,725 |
| TOTAL REVENUES | | | 9,818,037 | 10,459,307 | 10,049,567 | 10,379,418 | 16,810,532 | 14,769,930 | 14,713,426 |
| OTHER FINANCING SOURCES | | | | | | | | | |
| Bond Financing | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Contributions from Other Funds: | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Water Fund | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Contract Retainer Fund | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Municipal Street Fund | | | 5,713,768 | 5,800,000 | 6,450,000 | 6,450,000 | 6,900,000 | 7,107,000 | 7,320,210 |
| General Fund | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OTHER FINANCING SOURCES | | | 5,713,768 | 5,800,000 | 6,450,000 | 6,450,000 | 6,900,000 | 7,107,000 | 7,320,210 |
| TOTAL REVENUES AND OTHER FINANCING USES | | | 15,531,805 | 16,259,307 | 16,499,567 | 16,829,418 | 23,710,532 | 21,876,930 | 22,033,636 |
| DEPARTMENT TOTAL | | | 15,531,805 | 16,259,307 | 16,499,567 | 16,829,418 | 23,710,532 | 21,876,930 | 22,033,636 |

MAJOR ROADS FUND
FUND NUMBER: 202

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|----------------------|
| CONSTRUCTION | 9,616,477 | 7,175,510 | 16,682,383 | 12,832,000 | 13,720,000 | 12,000,000 | 12,000,000 |
| MAINTENANCE | 4,109,786 | 3,809,705 | 4,838,520 | 4,726,293 | 4,897,155 | 5,042,469 | 5,192,128 |
| CONTRIBUTIONS TO LOCAL ROADS | 2,000,000 | 2,000,000 | 2,000,000 | 8,750,000 | 10,750,000 | 6,000,000 | 6,000,000 |
| TOTAL EXPENDITURES | \$15,726,262 | \$12,985,215 | \$23,520,903 | \$26,308,293 | \$29,367,155 | \$23,042,469 | \$23,192,128 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 2,787,390 | | | |
| 2025/26 Projection vs. Budget - % | | | | 11.85% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 5,846,252 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 22.22% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 5,846,252 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 24.86% | | |

MAJOR ROADS FUND
FUND NUMBER: 202

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|----------------------------------|-----------|--|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| EXPENDITURES | | | | | | | | | |
| (451) CONSTRUCTION | | | | | | | | | |
| Category Total | | | 9,616,477 | 7,175,510 | 16,682,383 | 12,832,000 | 13,720,000 | 12,000,000 | 12,000,000 |
| (463) ROUTINE MAINTENANCE | | | | | | | | | |
| 702.011 | 011 | Surface Maint - Labor | 348,180 | 407,779 | 392,606 | 392,606 | 416,354 | 428,845 | 441,710 |
| 971.012 | 012 | Surface Maint - Equip Rent | 152,966 | 226,173 | 146,732 | 146,732 | 208,347 | 214,598 | 221,036 |
| 971.013 | 013 | Surface Maint - Materials | 14,160 | 13,735 | 15,325 | 15,325 | 15,392 | 15,854 | 16,330 |
| 971.014 | 014 | Joint Sealing Program | 233,510 | 194,125 | 215,000 | 185,000 | 190,550 | 196,267 | 202,154 |
| 971.015 | 015 | Pavement Replacement | 765,408 | 401,648 | 900,000 | 900,000 | 927,000 | 954,810 | 983,454 |
| 971.016 | 016 | Surface Maint - Contract | 20,825 | 25,972 | 40,000 | 40,000 | 41,200 | 42,436 | 43,709 |
| 702.021 | 021 | Guard Rails - Labor | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.022 | 022 | Guard Rails - Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.023 | 023 | Guard Rails - Materials | 0 | 166 | 1,000 | 1,000 | 1,030 | 1,061 | 1,093 |
| 971.024 | 024 | Guard Rails - Contract | 8,996 | 1,994 | 40,000 | 10,000 | 10,300 | 10,609 | 10,927 |
| 702.031 | 031 | Sweep & Flush - Labor | 32,978 | 13,521 | 37,788 | 37,788 | 25,860 | 26,636 | 27,435 |
| 971.032 | 032 | Sweep & Flush - Equip Rent | 5,267 | 17,486 | 15,873 | 15,873 | 12,419 | 12,791 | 13,175 |
| 971.033 | 033 | Sweep & Flush - Materials | 520 | 1,891 | 281 | 281 | 1,315 | 1,355 | 1,395 |
| 971.034 | 034 | Sweep & Flush - Contract | 15,117 | 18,861 | 36,000 | 20,000 | 20,600 | 21,218 | 21,855 |
| 702.041 | 041 | Shoulder Maint - Labor | 9,117 | 5,833 | 8,505 | 8,505 | 8,282 | 8,531 | 8,787 |
| 971.042 | 042 | Shoulder Maint - Equip Rent | 18,625 | 7,651 | 15,932 | 15,932 | 14,613 | 15,051 | 15,503 |
| 702.051 | 051 | Forestry Maint - Labor | 63,990 | 52,776 | 63,538 | 63,538 | 64,531 | 66,467 | 68,461 |
| 971.052 | 052 | Forestry Maint - Equip Rent | 51,451 | 43,562 | 51,933 | 51,933 | 52,496 | 54,071 | 55,693 |
| 971.054 | 054 | Forestry Maint - Contract | 150,477 | 76,542 | 260,000 | 150,000 | 154,500 | 159,135 | 163,909 |
| 702.061 | 061 | Drain Structures - Labor | 64,784 | 103,254 | 79,289 | 79,289 | 92,276 | 95,045 | 97,896 |
| 971.062 | 062 | Drain Structures - Equip | 53,346 | 62,764 | 63,914 | 63,914 | 63,946 | 65,865 | 67,841 |
| 971.063 | 063 | Drain Structures - Mat | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.064 | 064 | Drain Structures - Contract | 6,464 | 23,358 | 44,067 | 30,000 | 30,900 | 31,827 | 32,782 |
| 971.066 | 066 | Sump Pump & Catch Basin Rehab - Contract | 38,755 | 52,395 | 80,000 | 80,000 | 82,400 | 84,872 | 87,418 |
| 702.071 | 071 | Ditching & Bk Slope - Labor | 7,912 | 7,441 | 15,353 | 45,000 | 15,000 | 15,450 | 15,914 |
| 971.072 | 072 | Ditching & Bk Slope - Equip | 11,968 | 10,426 | 23,378 | 60,000 | 20,000 | 20,600 | 21,218 |
| 971.073 | 073 | Ditching & Bk Slope - Mat | 3,422 | 12,029 | 2,929 | 16,000 | 10,000 | 10,300 | 10,609 |
| 971.081 | 081 | Road Cleanup - Labor | 74,599 | 92,313 | 86,245 | 86,245 | 91,880 | 94,636 | 97,475 |
| 971.082 | 082 | Road Cleanup - Equip Rent | 29,983 | 26,478 | 30,161 | 30,161 | 31,183 | 32,118 | 33,082 |
| 971.083 | 083 | Road Cleanup - Materials | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.091 | 091 | Grass/Weed - Labor | 71,564 | 102,734 | 76,466 | 76,466 | 95,808 | 98,683 | 101,643 |
| 971.092 | 092 | Grass/Weed - Equip Rental | 60,091 | 94,315 | 75,220 | 75,220 | 84,803 | 87,347 | 89,967 |
| 971.093 | 093 | Grass/Weed - Materials | 5 | 985 | 230 | 230 | 535 | 552 | 568 |
| 971.094 | 094 | Grass/Weed - Contract | 405,735 | 285,251 | 410,000 | 415,000 | 427,450 | 440,274 | 453,482 |
| Category Total | | | 2,720,217 | 2,383,459 | 3,227,765 | 3,112,038 | 3,210,972 | 3,307,301 | 3,406,520 |

MAJOR ROADS FUND
FUND NUMBER: 202

| New Acct | Acct. | | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--|-------|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| No. | No. | Category and Line Item | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| (474) TRAFFIC SERVICES - MAINT. | | | | | | | | | |
| 702.011 | 011 | Sign Maint - Labor | 115,793 | 142,024 | 124,859 | 124,859 | 141,932 | 146,190 | 150,576 |
| 971.012 | 012 | Sign Maint - Equip Rent | 40,684 | 45,590 | 36,423 | 36,423 | 47,537 | 48,963 | 50,432 |
| 971.013 | 013 | Sign Maint - Materials | 31,233 | 35,801 | 38,278 | 38,278 | 36,927 | 38,035 | 39,176 |
| 971.024 | 024 | Signal Maint - Contract | 87,067 | 75,064 | 125,000 | 125,000 | 128,750 | 132,613 | 136,591 |
| 702.031 | 031 | Pavement Striping - Labor | 2,746 | 0 | 1,485 | 1,485 | 1,544 | 1,591 | 1,638 |
| 971.032 | 032 | Pavement Striping - Equip | 3,225 | 0 | 1,744 | 1,744 | 1,814 | 1,868 | 1,924 |
| 971.033 | 033 | Pavement Striping - Mat. | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.034 | 034 | Pavement Striping - Contract | 348,610 | 137,658 | 390,000 | 390,000 | 401,700 | 413,751 | 426,164 |
| 702.041 | 041 | Traffic Count - Labor | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.042 | 042 | Traffic Count - Equip Rent | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.043 | 043 | Traffic Counts - Other | 0 | 0 | 323 | 323 | 0 | 0 | 0 |
| 971.050 | 050 | Overhead Lighting | 0 | -2,695 | 3,000 | 3,000 | 3,090 | 3,183 | 3,278 |
| Category Total | | | 629,357 | 433,442 | 721,112 | 721,112 | 763,294 | 786,193 | 809,779 |
| (478) WINTER MAINTENANCE | | | | | | | | | |
| 702.001 | 001 | Snow/Ice Control - Labor | 255,368 | 345,373 | 295,717 | 295,717 | 330,405 | 340,317 | 350,526 |
| 971.002 | 002 | Snow/Ice Control - Equip | 201,447 | 185,251 | 228,426 | 228,426 | 213,484 | 219,888 | 226,485 |
| 971.003 | 003 | Snow/Ice Control - Mat | 254,868 | 419,871 | 300,000 | 300,000 | 309,000 | 318,270 | 327,818 |
| Category Total | | | 711,683 | 950,495 | 824,143 | 824,143 | 852,889 | 878,475 | 904,830 |
| (482) ADMIN., RECORDS, ENGINEERING | | | | | | | | | |
| 801.001 | 001 | Admin., Records, Eng. | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.002 | 002 | Traffic Improvement Assoc. | 29,800 | 29,800 | 31,000 | 31,000 | 31,000 | 31,000 | 31,000 |
| 801.003 | 003 | Pavement Management update | 12,404 | 12,508 | 14,000 | 17,500 | 18,500 | 19,000 | 19,500 |
| 801.012 | 012 | Third Party Equipment Rental | 0 | 0 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 801.021 | 021 | Audit Fees | 6,325 | 0 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 |
| Category Total | | | 48,529 | 42,308 | 65,500 | 69,000 | 70,000 | 70,500 | 71,000 |
| TOTAL EXPENDITURES | | | 13,726,262 | 10,985,215 | 21,520,903 | 17,558,293 | 18,617,155 | 17,042,469 | 17,192,128 |
| (485) OTHER FINANCING USES | | | | | | | | | |
| Contributions to Other Funds: | | | | | | | | | |
| 995.203 | 001 | Local Roads | 2,000,000 | 2,000,000 | 2,000,000 | 8,750,000 | 10,750,000 | 6,000,000 | 6,000,000 |
| TOTAL OTHER FINANCING USES | | | 2,000,000 | 2,000,000 | 2,000,000 | 8,750,000 | 10,750,000 | 6,000,000 | 6,000,000 |
| TOTAL EXPENDITURES AND OTHER FINANCING USES | | | 15,726,262 | 12,985,215 | 23,520,903 | 26,308,293 | 29,367,155 | 23,042,469 | 23,192,128 |
| DEPARTMENT TOTAL | | | 15,726,262 | 12,985,215 | 23,520,903 | 26,308,293 | 29,367,155 | 23,042,469 | 23,192,128 |
| Revenues over/(under) Expenditures | | | (194,457) | 3,274,092 | (7,021,336) | (9,478,875) | (5,656,622) | (1,165,540) | (1,158,493) |
| FUND BALANCE AT JUNE 30 | | | 15,587,452 | 18,861,544 | 11,840,208 | 9,382,669 | 3,726,046 | 2,560,506 | 1,402,013 |

MAJOR ROAD CONSTRUCTION DETAIL

| | Total Project Cost | Spent through 06/30/2025 | Project Commitment Remaining | To Be Expended in 2025/2026 | |
|---|--------------------|--------------------------|------------------------------|-----------------------------|-------------------------|
| | | | | Act 51/ Road Millage | Other Govt (O/C, State) |
| 2025/2026 PROJECTS | | | | | |
| 2024 Safety Project - Non Motorized Grant & Signal Modernization Grant - 9 Mile/Drake, 9 Mile/Gill, 14 Mile/Inkster, Folsom/Power, & Freedom/9 Mile | 715,000 | 215,000 | 500,000 | 500,000 | |
| 2025 Safety Project - Signal Modernization & Intersection Improvements - 13 Mile/Farmington, 13 Mile/Halsted & Halsted/11 Mile | 900,000 | 80,000 | 820,000 | 820,000 | |
| Farmington Road Reconstruction, 12 Mile to 13 Mile | 3,560,000 | 3,554,000 | 6,000 | 6,000 | |
| 2025 ADA Sidewalk Ramp Replacement | 83,000 | 0 | 83,000 | 83,000 | |
| RCOC TriParty Project - 12 Mile Road Rehabilitation (Haggerty to Farmington) | 500,000 | 0 | 500,000 | 500,000 | |
| Farmington Freeway Industrial Park Road Reconstruction | 3,105,000 | 3,065,000 | 40,000 | 40,000 | |
| 11 Mile Road Reconstruction, Farmington to Orchard Lake | 4,738,000 | 4,631,000 | 107,000 | 107,000 | |
| Halsted Road Reconstruction, 8 Mile to 9 Mile - Construction | 4,760,000 | 1,155,000 | 3,605,000 | 3,605,000 | |
| Halsted Road Reconstruction, 12 Mile to 14 Mile - Design | 180,000 | 133,000 | 47,000 | 47,000 | |
| Sinacola Court Reconstruction - Construction | 916,000 | 250,000 | 666,000 | 666,000 | |
| North Industrial Drive Reconstruction - Construction | 1,267,000 | 1,203,000 | 64,000 | 64,000 | |
| Farmington Road and Culvert Rehabilitation, 10 Mile to 12 Mile - Design | 546,000 | 0 | 546,000 | 546,000 | |
| Farmington Road Rehabilitation, 13 Mile to 14 Mile - Design | 387,000 | 0 | 387,000 | 387,000 | |
| Folsom Road Reconstruction - Design | 181,000 | 0 | 181,000 | 181,000 | |
| Orchard Lake Road Reconstruction, I-696 to 13 Mile - Construction | 160,000 | 0 | 160,000 | 160,000 | |
| Folsom Road Reconstruction - Construction | 2,970,000 | 0 | 2,970,000 | 2,970,000 | |
| Halsted Road Reconstruction, 12 Mile to 14 Mile - Construction | 1,150,000 | 0 | 1,150,000 | 1,150,000 | |
| 12 Mile Road Traffic Signals - 12 Mile & Farmington & 12 Mile & Kendallwood | 750,000 | 0 | 750,000 | 750,000 | |
| Annual BiParty Project | 250,000 | 0 | 250,000 | 250,000 | |
| | 27,118,000 | 14,286,000 | 12,832,000 | 12,832,000 | 0 |

TO BE EXPENDED IN FY 2025/2026

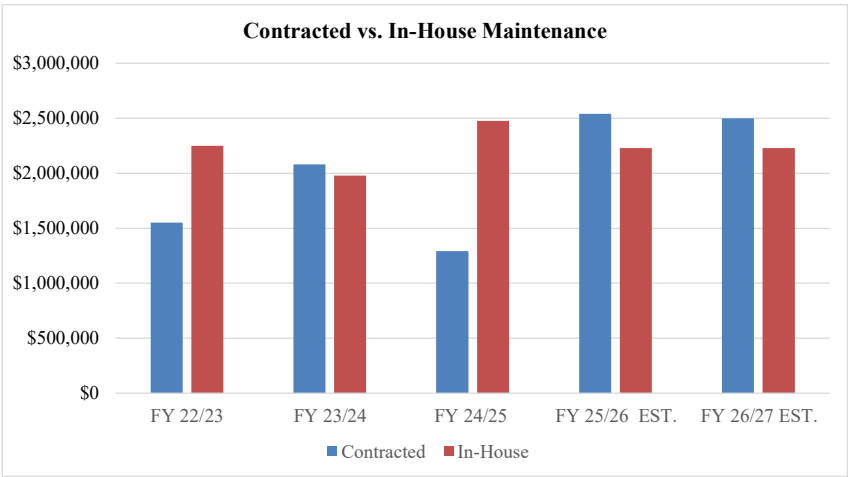
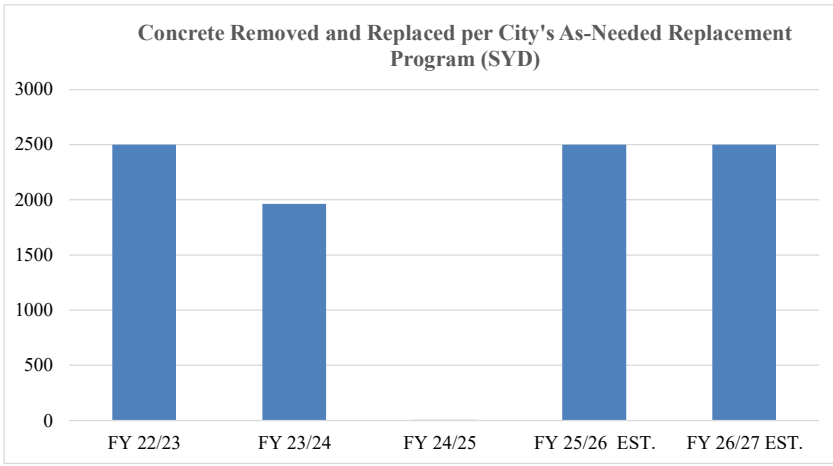
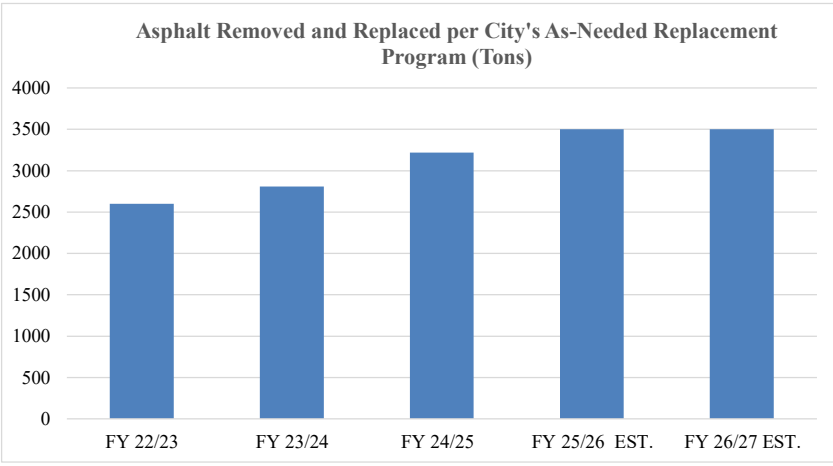
12,832,000

| | Total Project Cost | Spent through 06/30/2025 | Project Commitment Remaining | To Be Expended in 2026/2027 | |
|---|--------------------|--------------------------|------------------------------|-----------------------------|-------------------------|
| | | | | Act 51/ Road Millage | Other Govt (O/C, State) |
| 2026/2027 PROJECTS | | | | | |
| 2026 Safety Project - Signal Modernization | 500,000 | | | 500,000 | |
| Major Road Geotech/Testing | 50,000 | | | 50,000 | |
| 13 Mile Road Reconstruction, Orchard Lake to Middlebelt - Design | 350,000 | | | 350,000 | |
| 14 Mile Road Reconstruction, City Limits (Haggerty) to Drake - Design | 350,000 | | | 350,000 | |
| Major Road Rehabilitation - Construction - TBD | 1,980,000 | | | 1,980,000 | |
| 2026 ADA Sidewalk Ramp Replacement | 50,000 | | | 50,000 | |
| 2026 TriParty Project | 500,000 | | | 500,000 | |
| PASER/TAMC Reporting | 20,000 | | | 20,000 | |
| Major Road Reconstruction - Design - TBD | 500,000 | | | 500,000 | |
| Farmington Road & Culvert Rehabilitation, 10 Mile to 12 Mile - Construction | 4,000,000 | | | 4,000,000 | |
| Farmington Road Rehabilitation, 13 Mile to 14 Mile - Construction | 4,670,000 | | | 4,670,000 | |
| 9 Mile Road and Pathway Improvements, Haggerty to Farmington - Design | 750,000 | | | 750,000 | |
| | 13,720,000 | | | 13,720,000 | |

TO BE EXPENDED IN 2026/2027

13,720,000

KEY DEPARTMENTAL TRENDS



LOCAL ROADS

The Local Road Fund budget provides funding for the maintenance of the City's 247 miles of paved and unpaved local streets. Local street services include pavement patching/replacement, road grading, dust control, forestry maintenance, storm drain maintenance, sign repair, guardrail and fence repairs, snow/ice control, roadside mowing and litter control. The DPW supervisory staff establishes pavement repair priorities in consultation with the Engineering Division.

Private contractors are used to supplement the work performed by the DPW staff. Contracted services include crack/joint sealing, catch basin cleaning, dust control, street sweeping, forestry services, pavement replacement, catch basin repair, and sump pump connections.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Improve local road safety. (3,12,13)
- Extend the service life of the local road infrastructure by implementing industry Best Management Practices for asset management. (2,12,13)
- Improve snow & ice control services by using the industry's best management practices.(3)
- Fulfill National Pollutant Discharge Elimination System (NPDES) permit requirements. (9,10,12)
- Improve the efficiency of road maintenance services. (1)
- Improve storm drain maintenance services, reduce frequency and severity of local street flooding. (10,12,13)
- Improve the efficiency of maintenance operations by using automated vehicle location and reporting services. (2)

PERFORMANCE OBJECTIVES

- Improve street safety by replacing deteriorated pavement, repairing guardrails, and upgrading intersection signs.
- Improve effectiveness of street signs by utilizing state-of-the-art reflective sign sheeting materials.
- Fulfill NPDES mandate, adopt Best Management (maintenance) Practices.
- Improve cost effectiveness of road maintenance activities by using Best Maintenance Practices of the industry and continually searching for new and improved products and methods.

| | Performance Indicators | FY 2024/25 Actual | FY 2025/26 Projected | FY 2026/27 Estimated |
|----------------------|--|--------------------------|-----------------------------|-----------------------------|
| Service Level | Pothole Patching – tons of cold patch | 105 | 125 | 125 |
| | Pavement Replacement* – tons of asphalt | 3,763 | 4,000 | 4,000 |
| | Pavement Replacement* – yards of 8” concrete | 8,268 | 9,000 | 9,000 |
| | Gravel Road Grading – miles | 285 | 280 | 280 |
| | Joint Sealing/Overbanding - pounds | 66,350 | 75,000 | 75,000 |
| | Flex Seal – Lineal Feet | 63,750 | 70,000 | 70,000 |
| | Sweeping – curb miles | 1,585 | 1,750 | 1,750 |
| | Storm Drain Structure Repairs | 55 | 75 | 80 |
| | Ditching – lineal feet | 15,968 | 13,700 | 14,000 |
| | Plowing – # of complete plowing of local roads | 2 | 4 | 5 |
| | Culvert Installations (unique locations) | 20 | 25 | 25 |
| | Roadside Mowing – swath mile (5 ft. wide cut) | 118 | 130 | 135 |
| | Lawn Mowing – acres (DPW staff) | 104 | 95 | 95 |
| | Sign Installations and Repairs | 543 | 500 | 525 |
| | Traffic Counts – # of intersections | 3 | 8 | 10 |
| Efficiency | Maintenance cost/local road mile (247) | 14,599 | 13,000 | 12,000 |
| | Miles per Road Maintenance personnel | 11.2 | 11.2 | 11.2 |

*Work completed per the City’s as-needed pavement replacement program

REVENUE/OTHER FINANCING SOURCES – FY 2026-27

All Local Road funds are restricted by the State to finance the maintenance and construction of the local street system.

Gas & Weight Tax (Act 51) – This comes from state levied and collected gas taxes, driver’s license and vehicle registration fees and are shared with local units of government based on population, miles and classification of road type. Gas & Weight Tax revenue, which comprises 12.9% of the budgeted resources needed to fund the Local Road Fund, is budgeted based on MDOT estimates of Gas & Weight Tax.

Build Michigan Fund - This is money from the Michigan Department of Transportation for road and bridge infrastructure improvements. It has remained relatively consistent over the years.

Interest on Investments – A slightly smaller amount of investment income is projected for 2026-27 compared to the 2025-26 year-end projection.

Municipal Street Fund – This is an appropriation of the Road Millage property tax funds to pay for preventative maintenance treatments and local road construction projects.

LOCAL ROADS FUND
FUND NUMBER: 203

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|-----------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | FUND BALANCE AT JULY 1 | 6,618,785 | 7,655,434 | 11,846,278 | 11,846,278 | 254,500 | 429,060 | 224,169 |
| | | REVENUES | | | | | | | |
| | | Intergovernmental Revenues: | | | | | | | |
| 574.015 | 574-015 | Gas & Weight Tax (Act 51) | 2,920,255 | 3,060,910 | 2,959,200 | 2,369,260 | 4,050,956 | 3,539,784 | 3,539,784 |
| 569.016 | 574-016 | Build Michigan Fund | 48,667 | 48,680 | 47,256 | 47,256 | 47,256 | 47,256 | 47,256 |
| 699.104 | 676-104 | Miscellaneous Contributions | 0 | 1,921 | 0 | 0 | 0 | 0 | 0 |
| | | Total | 2,968,922 | 3,111,510 | 3,006,456 | 2,416,516 | 4,098,212 | 3,587,040 | 3,587,040 |
| | | Other Revenues: | | | | | | | |
| 451.001 | 672-001 | Special Assessment Principal | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 474.003 | 672-003 | Special Assessment Interest | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 665.005 | 664-005 | Interest on Investments | 297,749 | 270,995 | 75,000 | 519,843 | 467,859 | 421,073 | 378,966 |
| 669.001 | 668-001 | Unrealized Gains/(Losses) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Total | 297,753 | 270,995 | 75,000 | 519,843 | 467,859 | 421,073 | 378,966 |
| | | TOTAL REVENUES | 3,266,675 | 3,382,506 | 3,081,456 | 2,936,359 | 4,566,071 | 4,008,113 | 3,966,006 |
| | | OTHER FINANCING SOURCES | | | | | | | |
| | | Contributions from Other Funds: | | | | | | | |
| 699.201 | 676-201 | Municipal Street Fund | 13,546,268 | 13,900,000 | 15,300,000 | 15,300,000 | 16,350,000 | 16,840,500 | 17,345,715 |
| 699.202 | 676-202 | Major Roads | 2,000,000 | 2,000,000 | 2,000,000 | 8,750,000 | 10,750,000 | 6,000,000 | 6,000,000 |
| 699.247 | 676-247 | Local Road SAD Revolving (247) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 699.255 | 676-255 | Def Contribution (255) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 699.813 | 676-813 | SAD Roads (813) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Misc | | | | | | | |
| | | S.A.D Bond Proceeds | | | | | | | |
| | | TOTAL OTHER FINANCING SOURCES | 15,546,268 | 15,900,000 | 17,300,000 | 24,050,000 | 27,100,000 | 22,840,500 | 23,345,715 |
| | | TOTAL REVENUES AND OTHER FINANCING USES | | | | | | | |
| | | DEPARTMENT TOTAL | 18,812,943 | 19,282,506 | 20,381,456 | 26,986,359 | 31,666,071 | 26,848,613 | 27,311,721 |

LOCAL ROADS FUND
 FUND NUMBER: 203

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|----------------------|
| CONSTRUCTION | 13,641,119 | 10,640,164 | 17,161,500 | 33,342,000 | 26,485,000 | 21,925,000 | 22,000,000 |
| MAINTENANCE | 4,135,172 | 4,451,498 | 5,184,767 | 5,236,137 | 5,006,512 | 5,128,504 | 5,249,341 |
| CONTRIBUTIONS TO LOCAL ROADS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | \$17,776,291 | \$15,091,662 | \$22,346,267 | \$38,578,137 | \$31,491,512 | \$27,053,504 | \$27,249,341 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 16,231,870 | | | |
| 2025/26 Projection vs. Budget - % | | | | 72.64% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 9,145,245 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 23.71% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 9,145,245 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 40.93% | | |

LOCAL ROADS FUND
FUND NUMBER: 203

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|----------------------------------|-----------|--|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| EXPENDITURES | | | | | | | | | |
| (451) CONSTRUCTION | | | | | | | | | |
| CONS Category Total | | | 13,641,119 | 10,640,164 | 17,161,500 | 33,342,000 | 26,485,000 | 21,925,000 | 22,000,000 |
| (463) ROUTINE MAINTENANCE | | | | | | | | | |
| 702.011 | 011 | Surface Maint - Labor | 131,201 | 139,809 | 186,258 | 186,258 | 149,400 | 153,882 | 158,499 |
| 971.012 | 012 | Surface Maint - Equip Rent | 213,064 | 187,426 | 286,289 | 286,289 | 221,194 | 227,830 | 234,665 |
| 971.013 | 013 | Surface Maint - Materials | 105,779 | 94,431 | 133,572 | 133,572 | 110,562 | 113,879 | 117,295 |
| 971.014 | 014 | Joint Sealing Program | 272,660 | 335,135 | 335,000 | 360,000 | 370,800 | 381,924 | 393,382 |
| 971.015 | 015 | Pavement Replacement | 1,248,732 | 1,028,525 | 1,500,000 | 1,500,000 | 1,545,000 | 1,591,350 | 1,639,091 |
| 971.016 | 016 | Surface Maint - Contract | 8,512 | 11,086 | 10,000 | 10,000 | 10,300 | 10,609 | 10,927 |
| 702.021 | 021 | Rails/Posts - Labor | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.022 | 022 | Rails/Posts - Equip Rent | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.023 | 023 | Rails/Posts - Materials | 0 | 0 | 500 | 500 | 515 | 530 | 546 |
| 971.024 | 024 | Rails/Posts - Contract | 3,084 | 0 | 9,000 | 9,000 | 9,270 | 9,548 | 9,835 |
| 702.031 | 031 | Sweep & Flush - Labor | 39,141 | 41,094 | 34,865 | 34,865 | 44,238 | 45,565 | 46,932 |
| 971.032 | 032 | Sweep & Flush - Equip Rent | 18,262 | 18,719 | 38,565 | 38,565 | 20,394 | 21,006 | 21,636 |
| 971.034 | 034 | Sweep & Flush - Contract | 55,291 | 55,480 | 70,000 | 70,000 | 72,100 | 74,263 | 76,491 |
| 702.041 | 041 | Shoulder Maint - Labor | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.042 | 042 | Shoulder Maint - Equip Rent | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 702.051 | 051 | Forestry Maint - Labor | 69,192 | 56,954 | 129,804 | 129,804 | 69,717 | 71,808 | 73,962 |
| 971.052 | 052 | Forestry Maint - Equip Rent | 62,090 | 42,662 | 134,073 | 134,073 | 57,993 | 59,733 | 61,525 |
| 971.054 | 054 | Forestry Maint - Contract | 100,491 | 145,183 | 220,000 | 220,000 | 226,600 | 233,398 | 240,400 |
| 702.061 | 061 | Drain Structures - Labor | 23,188 | 41,749 | 21,397 | 40,000 | 35,000 | 36,050 | 37,132 |
| 971.062 | 062 | Drain Structures - Equip | 24,536 | 31,696 | 20,205 | 40,000 | 35,000 | 36,050 | 37,132 |
| 971.063 | 063 | Drain Structures - Mat | 0 | 1,018 | 676 | 2,000 | 1,500 | 1,545 | 1,591 |
| 971.064 | 064 | Drain Structures - Contract | 59,104 | 83,611 | 78,352 | 70,000 | 72,100 | 74,263 | 76,491 |
| 971.066 | 066 | Sump Pump & Catch Basin Rehab - Contract | 73,122 | 76,142 | 165,000 | 165,000 | 169,950 | 175,049 | 180,300 |
| 702.071 | 071 | Ditching & Bk Slope - Labor | 149,048 | 221,217 | 192,027 | 192,027 | 203,463 | 209,567 | 215,854 |
| 971.072 | 072 | Ditching & Bk Slope - Equip | 279,699 | 381,828 | 335,533 | 335,533 | 363,804 | 374,718 | 385,960 |
| 971.073 | 073 | Ditching & Bk Slope - Mat | 60,896 | 88,432 | 99,026 | 99,026 | 82,074 | 84,536 | 87,072 |
| 702.081 | 081 | Road Cleanup - Labor | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.082 | 082 | Road Cleanup - Equip Rent | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.091 | 091 | Grass/Weed - Labor | 13,224 | 22,768 | 11,976 | 11,976 | 19,751 | 20,343 | 20,953 |
| 971.092 | 092 | Grass/Weed - Equip Rental | 18,279 | 28,158 | 16,451 | 16,451 | 25,508 | 26,274 | 27,062 |
| 971.093 | 093 | Grass/Weed - Materials | 377 | 1,611 | 274 | 274 | 1,083 | 1,116 | 1,149 |
| 971.094 | 094 | Grass/Weed - Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.103 | 103 | Dust Control - Materials | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.104 | 104 | Dust Control - Contract | 67,937 | 51,308 | 90,000 | 90,000 | 92,700 | 95,481 | 98,345 |
| Category Total | | | 3,096,907 | 3,186,041 | 4,118,843 | 4,175,213 | 4,010,016 | 4,130,316 | 4,254,226 |

LOCAL ROADS FUND
FUND NUMBER: 203

| New Acct Acct. | | | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|---|-----|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| No. | No. | Category and Line Item | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| (474) TRAFFIC SERVICES - MAINT. | | | | | | | | | |
| 702.011 | 011 | Sign Maint - Labor | 1,318 | 5,093 | 11,479 | 11,479 | 3,496 | 3,601 | 3,709 |
| 971.012 | 012 | Sign Maint - Equip Rent | 596 | 1,129 | 2,766 | 2,766 | 946 | 974 | 1,003 |
| 971.013 | 013 | Sign Maint -Materials | 13,839 | 15,495 | 17,612 | 17,612 | 16,163 | 16,648 | 17,147 |
| Category Total | | | 15,753 | 21,717 | 31,857 | 31,857 | 20,604 | 21,222 | 21,859 |
| (478) WINTER MAINTENANCE | | | | | | | | | |
| 702.001 | 001 | Snow/Ice Control - Labor | 39,837 | 118,826 | 43,926 | 43,926 | 86,667 | 89,267 | 91,945 |
| 971.002 | 002 | Snow/Ice Control - Equip | 110,936 | 272,637 | 117,458 | 117,458 | 209,836 | 216,131 | 222,615 |
| 971.003 | 003 | Snow/Ice Control - Material | 69 | 1,686 | 195 | 195 | 950 | 979 | 1,008 |
| 971.004 | 004 | Snow/Ice Control - Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Category Total | | | 150,843 | 393,149 | 161,579 | 161,579 | 297,453 | 306,377 | 315,568 |
| (482) ADMIN., RECORDS, ENGINEERING | | | | | | | | | |
| 801.001 | 001 | Admin., Records, Eng. | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.003 | 003 | Pav't Mgt System Update | 5,100 | 5,204 | 8,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 991.004 | 004 | Debt Payment-Principal | 755,000 | 755,000 | 755,000 | 755,000 | 595,000 | 600,000 | 600,000 |
| 993.005 | 005 | Debt Payment-Interest | 109,313 | 90,388 | 90,388 | 90,388 | 61,338 | 48,488 | 35,588 |
| 971.012 | 012 | Third-Party Equip. Rental | 0 | 0 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 801.021 | 021 | Audit Fees | 2,257 | 0 | 4,100 | 4,100 | 4,100 | 4,100 | 4,100 |
| Category Total | | | 871,670 | 850,592 | 872,488 | 867,488 | 678,438 | 670,588 | 657,688 |
| (485) OTHER FINANCING USES | | | | | | | | | |
| Transfers to Other Funds | | | | | | | | | |
| General Debt Service Fund | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Category Total | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES AND OTHER FINANCING USES | | | | | | | | | |
| DEPARTMENT TOTAL | | | 17,776,291 | 15,091,662 | 22,346,267 | 38,578,137 | 31,491,512 | 27,053,504 | 27,249,341 |
| Revenues over/(under) Expenditures | | | 1,036,649 | 4,190,844 | -1,964,811 | -11,591,778 | 174,560 | -204,891 | 62,379 |
| FUND BALANCE AT JUNE 30 | | | 7,655,434 | 11,846,278 | 9,881,467 | 254,500 | 429,060 | 224,169 | 286,548 |
| Fund Balance as a % of Total Expenditures and Other Financing Uses | | | 43.07% | 78.50% | 44.22% | 0.66% | 1.36% | 0.83% | 1.05% |

LOCAL ROAD CONSTRUCTION DETAIL

| | Total Project Cost | Spent through 06/30/2025 | Project Commitment Remaining | To Be Expended in 2025-26 | |
|--|--------------------|--------------------------|------------------------------|---------------------------|----------|
| | | | | Act 51/ Road Millage | |
| 2025/2026 PROJECTS | | | | | |
| Gramercy Court Road Reconstruction - Construction | 612,000 | 0 | 612,000 | 612,000 | |
| PASER Study | 14,000 | 0 | 14,000 | 14,000 | |
| Richland Gardens Area Road Reconstruction - Design | 610,000 | 150,000 | 460,000 | 460,000 | |
| Elmhurst Road Reconstruction - Construction | 586,000 | 0 | 586,000 | 586,000 | |
| Heritage Hills/Wedgewood Commons Phase 4 - Construction | 5,600,000 | 5,515,000 | 85,000 | 85,000 | |
| Woodcreek Hills Subdivision Road Reconstruction - Construction | 3,621,000 | 200,000 | 3,421,000 | 3,421,000 | |
| Quaker Valley Subdivision Road Reconstruction - Construction | 4,698,000 | 4,248,000 | 450,000 | 450,000 | |
| Edgehill Road Reconstruction - Construction | 450,000 | 70,000 | 380,000 | 380,000 | |
| Farm Meadows & Camelot Court Subdivision Reconstruction Phase 1 - Construction | 2,960,000 | 0 | 2,960,000 | 2,960,000 | |
| Colony Park Subdivision Reconstruction - Design | 414,000 | 0 | 414,000 | 414,000 | |
| Biddestone Woods Subdivision Gravel Road Conversion - Design | 140,000 | 110,000 | 30,000 | 30,000 | |
| Rockshire, Edgemoor & Bramwell Gravel Road Conversion - Design | 141,000 | 56,000 | 85,000 | 85,000 | |
| HMA Rehabilitation Program - Oakwood Knolls, Alycekay/Highmeadow, Forestbrook Subdivision - Construction | 2,850,000 | 1,200,000 | 1,650,000 | 1,650,000 | |
| Greencastle Subdivision Reconstruction - Design | 160,000 | 0 | 160,000 | 160,000 | |
| Ridgewood Drive Reconstruction - Design | 105,000 | 0 | 105,000 | 105,000 | |
| Hunter's Pointe Colony Subdivision Reconstruction - Design | 60,000 | 8,000 | 52,000 | 52,000 | |
| Farmington Hills Hunt Club Subdivision Reconstruction - Design | 422,000 | 0 | 422,000 | 422,000 | |
| Rhonswood Drive/Fendt Street Reconstruction - Design | 206,000 | 0 | 206,000 | 206,000 | |
| Farm Meadows & Camelot Court Subdivision Reconstruction Phase 2 - Construction | 5,200,000 | 0 | 5,200,000 | 5,200,000 | |
| Biddestone Woods Subdivision Gravel Road Conversion | 1,950,000 | 0 | 1,950,000 | 1,950,000 | |
| Richland Gardens Area Road Reconstruction Phase 1 - Construction | 4,875,000 | 0 | 4,875,000 | 4,875,000 | |
| Ridgewood Drive Reconstruction - Construction | 1,925,000 | 0 | 1,925,000 | 1,925,000 | |
| Hunter's Pointe Colony Subdivision Reconstruction | 1,000,000 | 0 | 1,000,000 | 1,000,000 | |
| HMA Rehabilitation Program | 3,000,000 | 0 | 3,000,000 | 3,000,000 | |
| Drainage Projects Shifted from 404 Fund | 3,300,000 | 0 | 3,300,000 | 3,300,000 | |
| | 44,899,000 | 11,557,000 | 33,342,000 | 33,342,000 | 0 |

Total Project Costs for 2025/2026

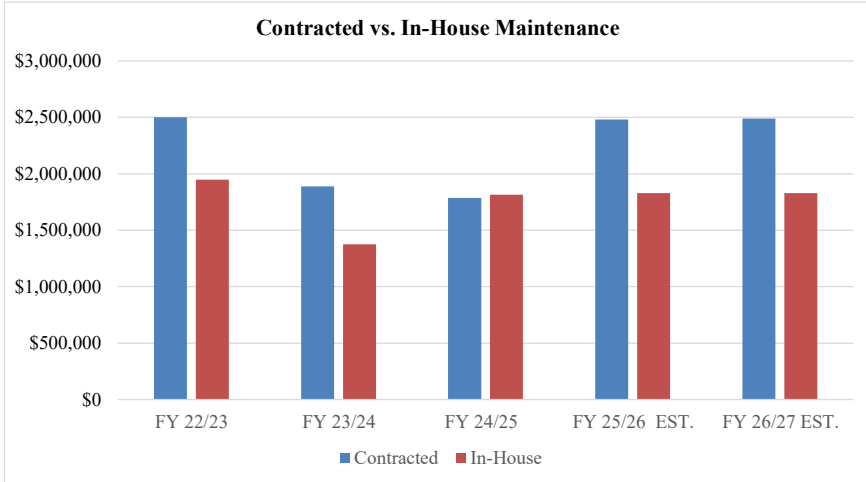
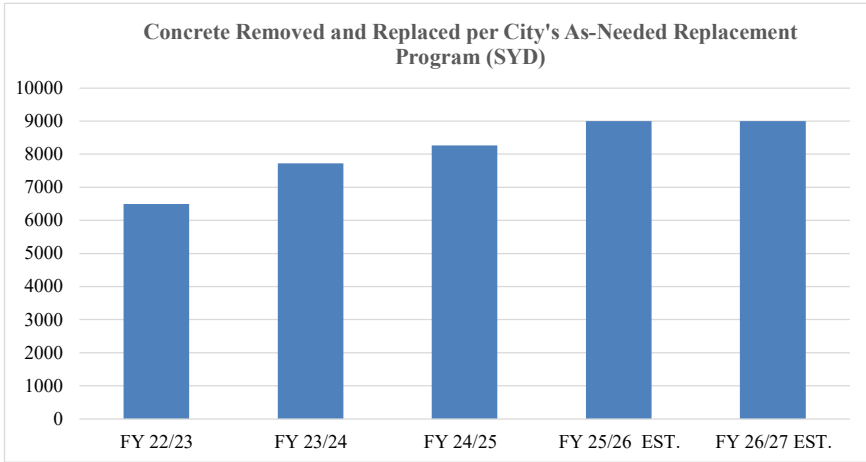
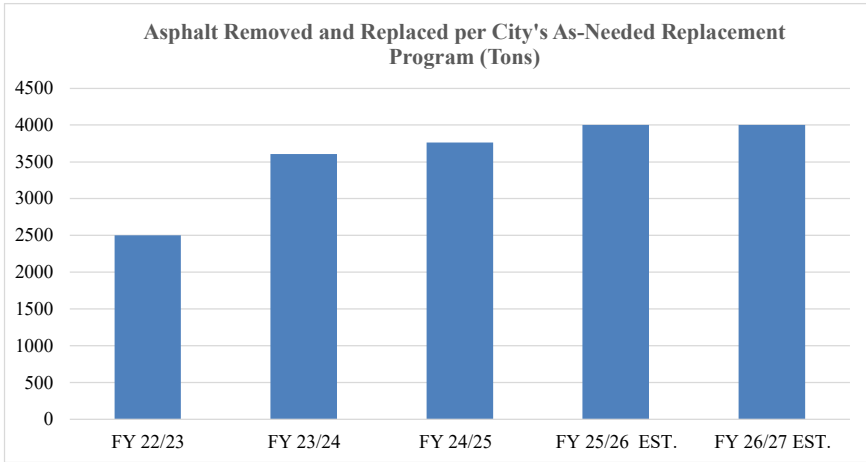
33,342,000

| 2026/2027 PROJECTS | Total Project Cost | Spent through 06/30/2026 | Project Commitment Remaining | To Be Expended in 2026/2027 | |
|--|--------------------|--------------------------|------------------------------|-----------------------------|---|
| | | | | Act 51/ Road Millage | |
| SAFETE3 Funding - Residential Speed Control | 25,000 | | | 25,000 | |
| Local Road Geotech | 50,000 | | | 50,000 | |
| Scottsdale Road Reconstruction - Design | 100,000 | | | 100,000 | |
| Barbizon Estates Subdivision Reconstruction - Design | 400,000 | | | 400,000 | |
| Broadview & Dohany Road Reconstruction - Design | 200,000 | | | 200,000 | |
| Fairway Hills Road Reconstruction - Design | 200,000 | | | 200,000 | |
| Rockshire, Edgemoor & Bramwell Gravel Road Conversion - Cons | 3,260,000 | | | 3,260,000 | |
| HMA Rehabilitation Program | 2,365,000 | | | 2,365,000 | |
| Greencastle Subdivision Reconstruction | 4,225,000 | | | 4,225,000 | |
| Richland Gardens Area Road Reconstruction Phase 2 | 5,050,000 | | | 5,050,000 | |
| Hunter's Pointe Colony Subdivision Reconstruction | 0 | | | 0 | |
| Rhonswood Drive/Fendt Street Reconstruction | 4,025,000 | | | 4,025,000 | |
| Drain Projects | 6,610,000 | | | 6,610,000 | |
| | 26,485,000 | 0 | 0 | 26,485,000 | 0 |

Total Project Costs for 2026/2027

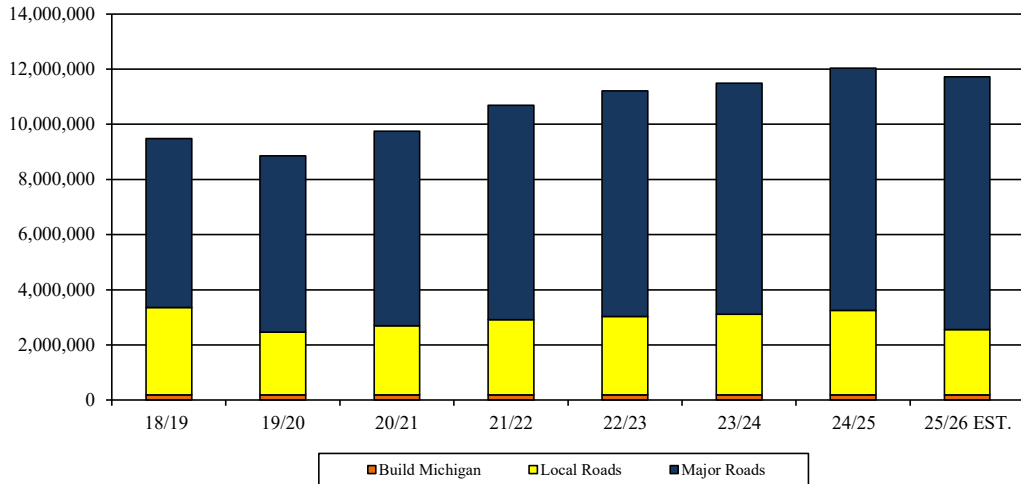
26,485,000

KEY DEPARTMENTAL TRENDS

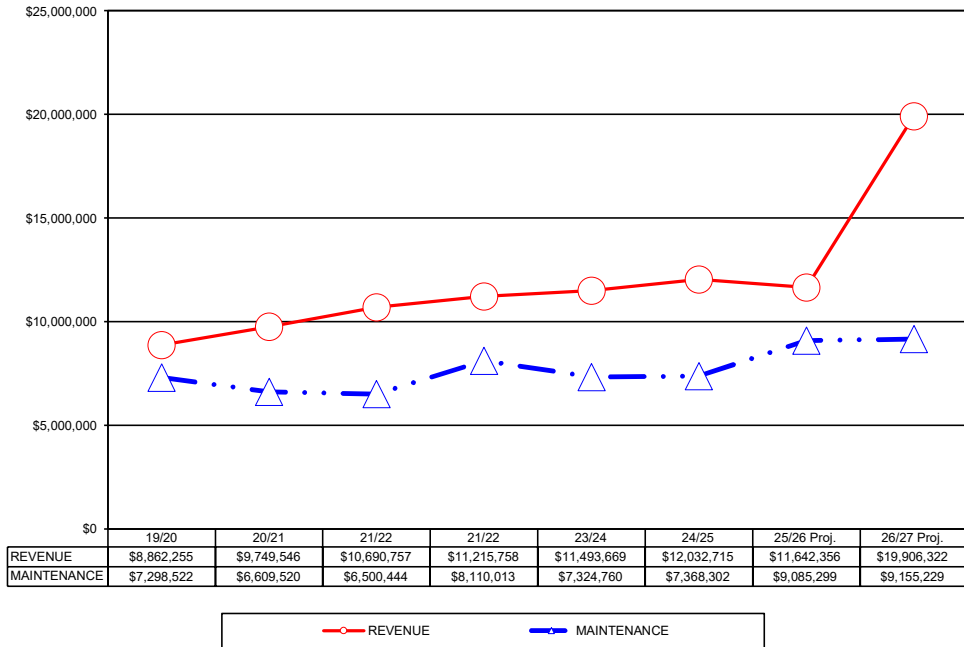


MAJOR AND LOCAL ROAD FUNDS SUMMARY

GAS AND WEIGHT TAX HISTORY



MAJOR & LOCAL ROAD STATE SHARED REVENUE VS. MAINTENANCE



Road Funds Summary Of Revenue & Expenditures

FY 2026/27

| Category | Major Roads | Local Roads | Total Road Funds |
|--------------------------------------|-------------------|-------------------|------------------------|
| Revenues | | | |
| Gas & Weight Funds (Act 51) | 15,675,410 | 4,050,956 | 19,726,366 |
| Contributions From Other Governments | 507,301 | 47,256 | 554,557 |
| Federal and State Grants | 0 | 0 | 0 |
| Transfer From Municipal Street Fund | 6,900,000 | 16,350,000 | 23,250,000 |
| Transfer From Major Street Fund | 0 | 10,750,000 | 10,750,000 |
| Interest Income | 627,821 | 467,859 | 1,095,680 |
| Miscellaneous Income | 0 | 0 | 0 |
| Appropriation (To)/From Fund Balance | 5,656,622 | (174,560) | 5,482,063 |
| Total Revenues | 29,367,155 | 31,491,512 | 60,858,667 |
| Expenditures | | | |
| Construction | 13,720,000 | 26,485,000 | 40,205,000 |
| Routine Maintenance | 3,210,972 | 4,010,016 | 7,220,988 |
| Traffic Services Maintenance | 763,294 | 20,604 | 783,899 |
| Winter Maintenance | 852,889 | 297,453 | 1,150,342 |
| Transfer to Local Road Fund | 10,750,000 | 0 | 10,750,000 |
| Debt Payment | 0 | 656,338 | 656,338 |
| Admin., Records, Engineering | 70,000 | 22,100 | 92,100 |
| Total Maintenance | 15,647,155 | 5,006,512 | 20,653,667 |
| Total Expenditures | 29,367,155 | 31,491,512 | 60,858,667 |

Major and Local Road Funds Summary

TRANSPORTATION

| Transportation | TOTAL COST | CITY COST | MAINTENANCE COSTS | PROJECTED FUNDING & | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|---|-------------------|-------------------|-------------------|-----------------------|------------------|------------------|-------------------|-------------------|-------------------|------------------|----------|
| Tri-Party (TBD) | 2,070,000 | 690,000 | NC | 33% City 33% | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 0 |
| Major Road Capital Preventative Maintenance Projects (See Major Road Capital) | 8,100,000 | 8,100,000 | NC | 100% City | 1,100,000 | 1,200,000 | 1,300,000 | 1,400,000 | 1,500,000 | 1,600,000 | 0 |
| Industrial/Commercial Rd Rehabilitation | 3,900,000 | 3,900,000 | NC | 100% City | 0 | 0 | 0 | 0 | 0 | 3,900,000 | 0 |
| Signal Modernization | 6,450,000 | 6,450,000 | NC | 100% City | 450,000 | 0 | 500,000 | 0 | 5,500,000 | 0 | 0 |
| Farmington Road, Thirteen Mile Road to Fourteen Mile Road | 1,350,000 | 3,150,000 | NC | 30% FG 70% | 4,500,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Farmington Road, Ten Mile Road to Twelve Mile Road | 1,147,500 | 1,402,500 | NC | 45% FG 55% | 2,550,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fourteen Mile, City Limits to Drake Road | 700,000 | 300,000 | NC | 70% FG 30% | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 |
| Shiawassee Road, Inkster Road to Middlebelt Road | 7,700,000 | 7,700,000 | NC | 100% City | 0 | 0 | 7,700,000 | 0 | 0 | 0 | 0 |
| Thirteen Mile, Orchard Lake Road to Middlebelt Road | 550,000 | 550,000 | NC | 50% FG 50% | 0 | 0 | 1,100,000 | 0 | 0 | 0 | 0 |
| Nine Mile Road, Clear Lake Driveto Farmington Road | 11,250,000 | 11,250,000 | NC | 100% City | 0 | 0 | 0 | 11,250,000 | 0 | 0 | 0 |
| Drake Road, Nine Mile Road to M-5 | 1,800,000 | 1,800,000 | NC | 100% City | 0 | 0 | 0 | 1,800,000 | 0 | 0 | 0 |
| Metroview Drive, Eight Mile Road to Green Hill Road | 1,850,000 | 1,850,000 | NC | 100% City | 0 | 0 | 0 | 0 | 1,850,000 | 0 | 0 |
| Folsom Road/Tuck Road, Orchard Lake Road to Eight Mile Road | 5,250,000 | 5,250,000 | NC | 100% City | 0 | 0 | 0 | 0 | 5,250,000 | 0 | 0 |
| Total Transportation | 52,117,500 | 52,392,500 | NC | IGHT/GAS + ROA | 8,715,000 | 2,315,000 | 10,715,000 | 14,565,000 | 14,215,000 | 5,615,000 | 0 |

LOCAL ROADS

| Local Roads | TOTAL COST | CITY COST | MAINTENANCE COSTS | PROJECTED FUNDING & | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|--|--------------------|--------------------|-------------------|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------|
| Gravel to Pave Conversion (Local Roads) | 12,800,000 | 12,800,000 | NC | 100% City | 3,250,000 | 5,550,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 0 |
| Local Road Capital Preventative Maintenance Projects | 13,170,000 | 13,170,000 | NC | 100% City | 500,000 | 4,420,000 | 4,350,000 | 1,900,000 | 1,000,000 | 1,000,000 | 0 |
| Greencastle Subdivision | 4,750,000 | 4,750,000 | NC | 100% City | 4,750,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supervisor's Plat Fendt Farms and Supervisor's Plat #12 (Rhonswood, Fendt) | 4,500,000 | 4,500,000 | NC | 100% City | 4,500,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Richland Gardens Area Project | 9,500,000 | 9,500,000 | NC | 100% City | 4,800,000 | 4,700,000 | 0 | 0 | 0 | 0 | 0 |
| Coventry (Scottsdale Rd.) | 1,000,000 | 1,000,000 | NC | 100% City | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 |
| Barbizon Estates | 4,000,000 | 4,000,000 | NC | 100% City | 0 | 4,000,000 | 0 | 0 | 0 | 0 | 0 |
| Farmington Hills Subdivision (Broadview Dr., Dohany Dr.) | 2,800,000 | 2,800,000 | NC | 100% City | 0 | 2,800,000 | 0 | 0 | 0 | 0 | 0 |
| Hunters Pointe Colony | 1,050,000 | 1,050,000 | NC | 100% City | 0 | 1,050,000 | 0 | 0 | 0 | 0 | 0 |
| Irv Wilcove Estates/Foxmoor | 5,600,000 | 5,600,000 | NC | 100% City | 0 | 0 | 5,600,000 | 0 | 0 | 0 | 0 |
| Farmington Hills Hunt Club | 9,900,000 | 9,900,000 | NC | 100% City | 0 | 4,950,000 | 4,950,000 | 0 | 0 | 0 | 0 |
| Glenoaks | 5,000,000 | 5,000,000 | NC | 100% City | 0 | 0 | 5,000,000 | 0 | 0 | 0 | 0 |
| Krave's Grand River Heights | 7,150,000 | 7,150,000 | NC | 100% City | 0 | 0 | 0 | 0 | 7,150,000 | 0 | 0 |
| Brook Hill Estates Subdivision | 4,350,000 | 4,350,000 | NC | 100% City | 0 | 0 | 0 | 0 | 4,350,000 | 0 | 0 |
| Churchill Estates and Acorn Valley Subdivision | 10,500,000 | 10,500,000 | NC | 100% City | 0 | 0 | 0 | 0 | 5,250,000 | 5,250,000 | 0 |
| Franklin Fairway | 1,800,000 | 1,800,000 | NC | 100% City | 0 | 0 | 0 | 0 | 0 | 1,800,000 | 0 |
| Regal Orchards Subdivision | 3,400,000 | 3,400,000 | NC | 100% City | 0 | 0 | 0 | 0 | 0 | 3,400,000 | 0 |
| Total Local Roads | 101,270,000 | 101,270,000 | NC | I = ROAD MILLAG | 17,800,000 | 23,520,000 | 15,900,000 | 12,850,000 | 18,750,000 | 12,450,000 | 0 |

DRAINAGE

| Drainage | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|---|------------------|------------------|------------------|------------------|------------------|------------------|----------|
| Storm Water NPDES Permit Program | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 0 |
| Miscellaneous Storm Sewer Repair, Maintenance and Improvement Program | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 0 |
| City Owned Storm Water Basin Maintenance | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 0 |
| City Wide Storm Sewer System GIS Mapping | 200,000 | 200,000 | 200,000 | 0 | 0 | 0 | 0 |
| Richland Gardens Subdivision Storm Sewer | 950,000 | 1,010,000 | 0 | 0 | 0 | 0 | 0 |
| Caddell Drain Culverts, Nine Mile Road at Drake Road | 2,400,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Folsom Road Storm Sewer, Nine Mile Road to Orchard Lake Road | 380,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Biddestone Lane Storm Sewer | 650,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Farmington Road, Thirteen Mile Road to Fourteen Mile Road | 530,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Greencastle Subdivision Storm Sewer | 525,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rhonswood and Fendt Storm Sewer | 375,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rockshire Street Culvert Rehabilitation/Replacement | 0 | 1,105,000 | 0 | 0 | 0 | 0 | 0 |
| Rockshire Street, Edgemoor Street, and Bramwell Street Storm Sewer | 0 | 445,000 | 0 | 0 | 0 | 0 | 0 |
| Scottsdale Road Storm Sewer | 0 | 210,000 | 0 | 0 | 0 | 0 | 0 |
| Barbizon Estates Subdivision Storm Sewer | 0 | 210,000 | 0 | 0 | 0 | 0 | 0 |
| Irv Wilcove Estates | 0 | 2,700,000 | 0 | 0 | 0 | 0 | 0 |
| Wellington Culvert Rehabilitation | 0 | 1,445,000 | 0 | 0 | 0 | 0 | 0 |
| Hearthstone Road Culvert Rehabilitation/Replacement | 0 | 0 | 1,370,000 | 0 | 0 | 0 | 0 |
| Tuck Road Bridge Rehabilitation, south of Folsom Road | 0 | 0 | 3,340,000 | 0 | 0 | 0 | 0 |
| Shiawassee Road Storm Sewer, Middlebelt Road to Inkster Road | 0 | 0 | 790,000 | 0 | 0 | 0 | 0 |
| Nine Mile Road Storm Sewer, Walsingham Drive to Farmington Road | 0 | 0 | 0 | 1,430,000 | 0 | 0 | 0 |
| Hunt Club Subdivision | 0 | 0 | 1,700,000 | 1,700,000 | 0 | 0 | 0 |
| Drake Road Storm Sewer, Nine Mile Road to north of M-5 | 0 | 0 | 0 | 425,000 | 0 | 0 | 0 |
| Nine Mile Crossing of the Main Ravines | 0 | 0 | 0 | 445,000 | 0 | 0 | 0 |
| Farmington and Forestbrook Culvert | 0 | 0 | 0 | 4,070,000 | 0 | 0 | 0 |
| Glenoaks Subdivision | 0 | 0 | 0 | 330,000 | 0 | 0 | 0 |
| Metroview Drive Storm Sewer, Eight Mile Road to Green Hill Road | 0 | 0 | 0 | 0 | 550,000 | 0 | 0 |
| Tuck Road Storm Sewer, Folsom Road to Eight Mile Road | 0 | 0 | 0 | 0 | 475,000 | 0 | 0 |
| Goldsmith Street Culvert Replacements | 0 | 0 | 0 | 0 | 305,000 | 0 | 0 |
| Krave's Grand River Heights | 0 | 0 | 0 | 0 | 1,000,000 | 0 | 0 |
| Brook Hills Estates | 0 | 0 | 0 | 0 | 280,000 | 0 | 0 |
| Churchill Estates/Acorn Valley | 0 | 0 | 0 | 0 | 2,750,000 | 2,750,000 | 0 |
| North Bell Creek Drainage Improvement | 0 | 0 | 0 | 0 | 0 | 3,090,000 | 0 |
| Regal Orchards Subdivision | 0 | 0 | 0 | 0 | 0 | 1,100,000 | 0 |
| Franklin Fairway Storm Sewer | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 |
| Farmington Hills Subdivision Main Ravines Cross Culverts Replacement | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 |
| Total Drainage | 6,610,000 | 7,925,000 | 8,000,000 | 9,000,000 | 5,960,000 | 7,760,000 | 0 |

| |
|---------------------------|
| PARKS MILLAGE FUND |
|---------------------------|

Overview

This Fund provides for the accounting and budgeting of the voter approved up to 0.50 mill special parks millage. Revenue is calculated by multiplying the eligible taxable value by the Headlee adjusted millage rate and reducing the figure for estimated tax captures and delinquent taxes. The initial millage was approved in 1986 and renewed for a ten-year period in 1997. Voters approved a 10-year renewal in August 2018 which will run July 2019 – June 2028.

Revenue Assumptions

This Fund historically receives revenue from the special millage levy, industrial facilities tax payments and interest income. Beginning in FY 2016-17, this Fund also received a reimbursement from the State of Michigan for the exemption of certain personal property taxes, per the State’s phased-in personal property tax reform. Overall tax revenue will increase by 3.9% in FY 2024-25 from an increase in taxable value, partially offset by a Headlee Rollback of the millage, as shown below.

| <u>Ad Valorem</u> | <u>FY 25/26</u> | <u>FY 26/27</u> |
|-------------------------------------|---------------------------|---------------------------|
| <u>Real Property:</u> | | |
| Taxable Value (Excl. RZ, BRA, CIA) | \$4,595,160,790 | \$4,571,871,752 |
| Millage Rate | 0.4511 | 0.4481 |
| Real Property Tax Levy | <u>\$2,072,877</u> | <u>\$2,048,656</u> |
| <u>Personal Property:</u> | | |
| Taxable Value (Excl. RZ, BRA, CIA) | \$233,942,871 | \$242,034,620 |
| Millage Rate | 0.4511 | 0.4481 |
| Personal Property Tax Levy | \$105,532 | \$108,456 |
| Estimated Collections after Delinq. | <u>\$103,421</u> | <u>\$106,287</u> |
| Total Ad Valorem | <u>\$2,176,298</u> | <u>\$2,154,942</u> |
| <u>IFT</u> | | |
| <u>Real Property:</u> | | |
| Taxable Value (Excl. RZ, BRA, CIA) | \$3,698,330 | \$3,809,280 |
| Millage Rate | 0.2256 | 0.2241 |
| Real Property Tax Levy | \$834 | \$853 |
| <u>Personal Property:</u> | | |
| Taxable Value (Excl. RZ, BRA, CIA) | \$223,392 | \$230,093 |
| Millage Rate | 0.2256 | 0.2241 |
| Personal Property Tax Levy | \$50 | \$52 |
| Estimated Collections after Delinq. | <u>\$49</u> | <u>\$51</u> |
| Total IFT | <u>\$884</u> | <u>\$904</u> |

Expenditures

Financial support this year will continue for various Capital Improvements and General Fund support for Park Maintenance, the Nature Center, Senior Programs, Youth and Family Programs, Cultural Arts, and various Facility Programs.

Fund Balance

Fund Balance is projected to be \$62,782 at June 30, 2027.

PARKS MILLAGE FUND
FUND NUMBER: 208

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|--------------------|--------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| OPERATIONS | 16,185 | 15,909 | 9,300 | 9,300 | 9,300 | 9,300 | 9,300 |
| CAPITAL | 551,479 | 1,228,797 | 1,288,000 | 1,538,000 | 1,039,000 | 910,000 | 856,000 |
| TRANSFER TO GENERAL FUND | 1,307,850 | 1,307,850 | 1,307,850 | 1,307,850 | 1,384,007 | 1,475,527 | 1,519,793 |
| TOTAL EXPENDITURES | \$1,875,514 | \$2,552,555 | \$2,605,150 | \$2,855,150 | \$2,432,307 | \$2,394,827 | \$2,385,093 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 250,000 | | | |
| 2025/26 Projection vs. Budget - % | | | | 9.60% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ (172,843) | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | -6.05% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ (172,843) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -6.63% | | |

PARKS MILLAGE FUND
FUND NUMBER: 208

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------|---------------------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| FUND BALANCE AT JULY 1 | | | 815,661 | 1,008,450 | 612,296 | 612,295 | 136,769 | 62,781 | 26,269 |
| REVENUES | | | | | | | | | |
| 403.005 | 403-005 | Special Levy | 1,904,106 | 2,010,161 | 2,107,289 | 2,176,298 | 2,154,942 | 2,154,939 | 2,219,689 |
| 437.031 | 403-031 | IFT Payments | 798 | 829 | 818 | 768 | 818 | 818 | 818 |
| 573.001 | 574-001 | LCSSA Reimb. of Exempt Pers. Property | 51,121 | 56,826 | 53,823 | 53,973 | 53,973 | 53,973 | 53,973 |
| 693.025 | 642-025 | Sale of Fixed Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 626.780 | 695-780 | Green Fees | 0 | 0 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 626.790 | 695-790 | Ice Fees | 0 | 0 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 665.005 | 664-005 | Interest on Investments | 112,278 | 88,585 | 112,278 | 88,585 | 88,585 | 88,585 | 88,585 |
| 669.001 | 664-005 | Unrealized Gains/(Losses) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUES | | | 2,068,303 | 2,156,400 | 2,334,208 | 2,379,624 | 2,358,319 | 2,358,316 | 2,423,066 |
| EXPENDITURES | | | | | | | | | |
| Operations: | | | | | | | | | |
| 955.003 | 290-996-003 | Audit & Legal Fees | 1,283 | 0 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 |
| 801.004 | 290-996-004 | Portable Bathroom units | 14,902 | 15,909 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 801.008 | 290-996-008 | Park Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.010 | 290-996-010 | Players Barn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (801) TOTAL Category Total | | | 16,185 | 15,909 | 9,300 | 9,300 | 9,300 | 9,300 | 9,300 |
| Capital: | | | | | | | | | |
| 971.006 | 375-440-006 | Heritage Park (YAC) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.017 | 375-440-011 | Heritage Park- Splash Pad | 4,952 | 5,094 | 0 | 0 | 0 | 0 | 0 |
| | 380-440-001 | Athletic Fields | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.002 | 290-970-002 | Equipment | 546,527 | 1,223,703 | 1,288,000 | 1,288,000 | 0 | 0 | 0 |
| | | Parks Vehicles + Equipment | 0 | 0 | 0 | 0 | 149,000 | 300,000 | 169,000 |
| | | Golf and Ice Vehicles + Equipment | 0 | 0 | 0 | 0 | 255,000 | 180,000 | 232,000 |
| | | Parks Infrastructure | 0 | 0 | 0 | 250,000 | 315,000 | 280,000 | 285,000 |
| | | Golf and Ice Infrastructure | 0 | 0 | 0 | 0 | 320,000 | 150,000 | 170,000 |
| 971.018 | 290-970-011 | Acquisition of Park Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.019 | 500-440-001 | Activities Centers Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.005 | 407-970-019 | Trail & Wayfinding | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 500-440-001 | Activities Centers Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Capital | | | 551,479 | 1,228,797 | 1,288,000 | 1,538,000 | 1,039,000 | 910,000 | 856,000 |
| Total Expenditures | | | 567,664 | 1,244,705 | 1,297,300 | 1,547,300 | 1,048,300 | 919,300 | 865,300 |
| OTHER FINANCING USES | | | | | | | | | |
| | | General Fund | 1,307,850 | 1,307,850 | 1,307,850 | 1,307,850 | 1,384,007 | 1,475,527 | 1,519,793 |
| | | Capital Improvement Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Community Center Renovations Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Financing Uses | | | 1,307,850 | 1,307,850 | 1,307,850 | 1,307,850 | 1,384,007 | 1,475,527 | 1,519,793 |
| TOTAL EXPENDITURES AND OTHER FINANCING USES | | | | | | | | | |
| DEPARTMENT TOTAL | | | 1,875,514 | 2,552,555 | 2,605,150 | 2,855,150 | 2,432,307 | 2,394,827 | 2,385,093 |
| Revenues over/(under) Expenditures | | | 192,789 | (396,155) | (270,942) | (475,526) | (73,988) | (36,512) | 37,973 |
| FUND BALANCE AT JUNE 30 | | | 1,008,450 | 612,295 | 341,354 | 136,769 | 62,781 | 26,269 | 64,242 |
| Fund Balance as a % of Expend/OFU | | | 53.77% | 23.99% | 13.10% | 4.79% | 2.58% | 1.10% | 2.69% |

NUTRITION GRANT FUND

Overview

The Nutrition Grant Fund provides meals to Farmington/Farmington Hills residents, 60 years and over and is funded primarily by Federal Grants from the U.S. Department of Health and Human Services passed through the Area Agency on Aging. The Federal Grants are subject to Federal compliance audits. The Senior Division of the Special Services Department provides nutrition services for both congregate (on site) meals offered at the Center for Active Adults located in the Costick Center, and to homebound older adults unable to prepare their own meals.

The congregate and home delivered meals are designed to meet one-third of the recommended daily dietary requirement focusing on nutritional needs through careful menu planning, quality food and nutrition education.

The Home Delivered Meal (HDM) program mandates the delivery of one hot meal on five or more days a week at least one meal per day, may consist of a hot meal, cold meal, frozen meal, shelf stable or supplemental foods. Six shelf stable meals are required to be in every HDM client's home in the event of an emergency that would prohibit the daily meal delivery (i.e., inclement weather, power failure, etc. preventing the preparation and delivery of meals). All daily meals are delivered to the home by volunteers.

Holiday Meals are prepared in the Costick Center Kitchen and delivered by staff and volunteers on Thanksgiving, Christmas, and Easter Day.

Revenue Assumptions

Funding is primarily provided by Federal Grants and program income for both congregate and homebound meals. A local grant match is also required from the city. Additional funding comes from donations and interest income.

Expenditures

Personnel, supplies, and utility/rent expenditures are used to provide congregate and homebound meals to those 60 years and older.

Fund Balance

Fund Balance is projected to be \$0 at June 30, 2027.

NUTRITION GRANT FUND
FUND NUMBER: 281

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| NUTRITION GRANT PROGRAMMING | 512,731 | 513,365 | 513,365 | 513,365 | 513,365 | 513,365 | 513,365 |
| | | | | | | | |
| | | | | | | | |
| TOTAL EXPENDITURES | \$512,731 | \$513,365 | \$513,365 | \$513,365 | \$513,365 | \$513,365 | \$513,365 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ - | | | |
| 2025/26 Projection vs. Budget - % | | | | 0.00% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ - | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 0.00% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ - | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 0.00% | | |

NUTRITION GRANT FUND

FUND NUMBER: 281

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|-----------|------------------------------------|----------------|----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| | | FUND BALANCE AT JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | (000) | | | | | | | |
| | | REVENUES | | | | | | | |
| | | Federal Grant | 268,584 | 278,900 | 286,722 | 286,722 | 286,722 | 286,722 | 286,722 |
| | | Program Income | 117,546 | 109,802 | 120,834 | 120,834 | 120,834 | 120,834 | 120,834 |
| | | Interest Income | 2,051 | 617 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| | | Local Match | 55,597 | 54,456 | 31,858 | 31,858 | 31,858 | 31,858 | 31,858 |
| | | Other Income - GF contribution | 68,952 | 69,590 | 68,951 | 68,951 | 68,951 | 68,951 | 68,951 |
| | | Total Revenues | 512,731 | 513,365 | 513,365 | 513,365 | 513,365 | 513,365 | 513,365 |
| | | EXPENDITURES | | | | | | | |
| 801.021 | 200-8 | Audit Fees | 389 | 0 | 410 | 410 | 410 | 410 | 410 |
| 727.008 | 100-7 | Congregate Meals | 64,608 | 106,040 | 87,215 | 87,215 | 87,215 | 87,215 | 87,215 |
| 727.008 | 200-7 | Homebound Meals | 417,219 | 407,092 | 425,740 | 425,740 | 425,740 | 425,740 | 425,740 |
| | | FFCRA Homebound Meals | 30,514 | 233 | 0 | 0 | 0 | 0 | 0 |
| | | (801) Category Total | 512,731 | 513,365 | 513,365 | 513,365 | 513,365 | 513,365 | 513,365 |
| | | DEPARTMENT TOTAL | 512,731 | 513,365 | 513,365 | 513,365 | 513,365 | 513,365 | 513,365 |
| | | Revenues over/(under) Expenditures | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | FUND BALANCE AT JUNE 30 | (0) | 0 | 0 | 0 | 0 | 0 | 0 |

PUBLIC SAFETY MILLAGE FUND

In November 2015 voters passed a renewal of the 1.4764 millage. This renewal became effective in July 2016 and expires June 30, 2026. In November 2021 voters passed a renewal of the additional 1.70 mills, effective in July 2023 and expires June 30, 2033. Revenue is calculated by multiplying the eligible taxable value by the Headlee adjusted millage rate and reducing the figure for estimated tax captures and delinquent taxes.

Revenue Assumptions

This Fund historically receives revenue from the special millage levy, industrial facilities tax payments and interest income. Beginning in FY 2016-17, this Fund also received a reimbursement from the State of Michigan for the exemption of certain personal property taxes, per the State’s phased-in personal property tax reform. Overall tax revenue will increase by approximately 3.79% in FY 2025-26 from an increase in taxable value, partially offset by a Headlee Rollback of the millage, as shown below.

| <u>Ad Valorem</u> | <u>FY 25/26</u> | <u>FY 26/27</u> |
|-------------------------------------|---------------------|---------------------|
| <u>Real Property:</u> | | |
| Taxable Value (Excl. RZ, BRA, CIA) | \$4,595,160,790 | \$4,571,871,752 |
| Millage Rate | 3.0159 | 3.1068 |
| Real Property Tax Levy | \$13,858,545 | \$14,203,907 |
| <u>Personal Property:</u> | | |
| Taxable Value (Excl. RZ, BRA, CIA) | \$233,935,921 | \$242,027,670 |
| Millage Rate | 3.0159 | 3.1068 |
| Personal Property Tax Levy | \$705,527 | \$751,932 |
| Estimated Collections after Delinq. | \$691,417 | \$736,894 |
| Total Ad Valorem | \$14,549,962 | \$14,940,800 |
| <u>IFT</u> | | |
| <u>Real Property:</u> | | |
| Taxable Value (Excl. RZ, BRA, CIA) | \$3,698,330 | \$3,809,280 |
| Millage Rate | 1.5080 | 1.5534 |
| Real Property Tax Levy | \$5,577 | \$5,917 |
| <u>Personal Property:</u> | | |
| Taxable Value (Excl. RZ, BRA, CIA) | \$223,392 | \$230,093 |
| Millage Rate | 1.5080 | 1.5534 |
| Personal Property Tax Levy | \$337 | \$357 |
| Estimated Collections after Delinq. | \$330 | \$350 |
| Total IFT | \$5,907 | \$6,268 |

Expenditures

The public safety millage funds the following expenditures in FY 2026-27:

Police

- 38 sworn police officers
- 4 full-time police dispatchers, required for delivery of Emergency Medical
- 1 full-time civilian police dispatch supervisor

Fire

- 1 Fire Chief
- 1 Deputy Chief (Fire)
- 4 Battalion Chiefs
- 5 Shift Lieutenants (Fire)
- 4 Shift Sergeants (Fire)
- 20 Full-time fire fighters (Career)
- 1 EMS Coordinator
- 5.85 FTE Paid Callback Fire Fighters

Fund Balance

Fund Balance is projected to be \$3,992,689 at June 30, 2027.

PUBLIC SAFETY MILLAGE
FUND NUMBER: 205

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|----------------------|
| REIMBURSEMENT TO GENERAL FUND - POLICE | 6,667,650 | 7,134,899 | 7,939,293 | 7,937,668 | 8,418,206 | 8,699,409 | 9,057,731 |
| REIMBURSEMENT TO GENERAL FUND - FIRE | 6,082,109 | 6,723,958 | 7,076,772 | 7,076,772 | 7,888,270 | 8,131,382 | 8,703,186 |
| | | | | | | | |
| TOTAL EXPENDITURES | \$12,749,759 | \$13,858,857 | \$15,016,065 | \$15,014,440 | \$16,306,475 | \$16,830,791 | \$17,760,917 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (1,625) | | | |
| 2025/26 Projection vs. Budget - % | | | | -0.01% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 1,290,410 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 8.59% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 1,290,410 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 8.59% | | |

PUBLIC SAFETY MILLAGE
FUND NUMBER: 205

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-----------|---------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| FUND BALANCE AT JULY 1 | | | 3,393,222 | 4,692,122 | 5,282,081 | 5,282,081 | 5,087,803 | 3,992,689 | 2,909,540 |
| REVENUES | | | | | | | | | |
| 403.005 | 403-005 | Public Safety Millage | 12,729,182 | 13,437,651 | 14,088,594 | 14,549,962 | 14,940,800 | 15,477,081 | 15,941,393 |
| 437.031 | 403-031 | IFT Payments | 5,338 | 5,541 | 5,735 | 5,907 | 6,268 | 6,268 | 6,393 |
| 573.001 | 574-001 | LCSSA Reimb. of Exempt Pers. Property | 138,940 | 145,734 | 200,513 | 200,513 | 200,513 | 200,513 | 200,513 |
| 693.025 | 642-025 | Sale of Fixed Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 665.005 | 664-005 | Interest Income | 1,175,198 | 859,890 | 63,780 | 63,780 | 63,780 | 63,780 | 63,780 |
| 669.001 | 668-001 | Unrealized Gains/(Losses) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUES | | | 14,048,658 | 14,448,817 | 14,358,622 | 14,820,162 | 15,211,361 | 15,747,642 | 16,212,079 |
| EXPENDITURES - REIMBURSEMENTS TO GENERAL FUND | | | | | | | | | |
| (300) Police Department | | | | | | | | | |
| 702.010 | 702-010 | Salaries and Wages | 6,224,800 | 6,119,941 | 7,136,803 | 7,135,178 | 7,615,716 | 7,856,994 | 8,173,396 |
| 971.058 | 970-058 | Capital Outlay | 438,850 | 1,010,958 | 798,490 | 798,490 | 798,490 | 838,415 | 880,335 |
| 955.003 | 00-996-00 | Audit Fees | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Total Police Department | | | 6,667,650 | 7,134,899 | 7,939,293 | 7,937,668 | 8,418,206 | 8,699,409 | 9,057,731 |
| (337) Fire Department | | | | | | | | | |
| 702.010 | 702-010 | Salaries and Wages | 6,078,109 | 6,719,958 | 7,072,772 | 7,072,772 | 7,884,270 | 8,127,382 | 8,699,186 |
| 955.003 | 00-996-00 | Audit Fees | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Total Fire Department | | | 6,082,109 | 6,723,958 | 7,076,772 | 7,076,772 | 7,888,270 | 8,131,382 | 8,703,186 |
| DEPARTMENT TOTAL | | | 12,749,759 | 13,858,857 | 15,016,065 | 15,014,440 | 16,306,475 | 16,830,791 | 17,760,917 |
| Excess Revenues over Expenditures | | | 1,298,899 | 589,959 | (657,443) | (194,278) | (1,095,114) | (1,083,149) | (1,548,837) |
| FUND BALANCE AT JUNE 30 | | | 4,692,122 | 5,282,081 | 4,624,638 | 5,087,803 | 3,992,689 | 2,909,540 | 1,360,702 |
| Fund Balance as a % of Expenditures | | | 36.80% | 38.11% | 30.80% | 33.89% | 24.49% | 17.29% | 7.66% |

FEDERAL FORFEITURE FUND

Overview

This Fund was established in 2007, to comply with the guidelines of the Uniform Budgeting Act of 1978. It obtains its funding from the distribution of forfeited assets seized in drug arrests under federal statutes. Its forfeiture funds are considered Federal Grants for purposes of compliance with Federal Grant regulations.

Revenue

Revenue is difficult to predict given that it comes solely from seizures subsequent to drug-related arrests. Acquisitions are not made until sufficient funds have been secured to cover them.

Expenditures

In FY 2026-27, available resources will be utilized to:

- Purchase duty and training ammunition;
- Purchase police equipment and uniforms.
- Fund other necessary expenditures not available in the Department's General Fund base budget.
- Law Enforcement Training

Fund Balance

Fund Balance is projected to be \$948,293 at June 30, 2027.

FEDERAL FORFEITURE FUND

FUND NUMBER: 262

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| SUPPLIES AND CONTRACTUAL SERVICES | 73,154 | 80,214 | 154,025 | 154,025 | 154,025 | 154,025 | 154,025 |
| CAPITAL OUTLAY | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | | | | | |
| TOTAL EXPENDITURES | \$73,154 | \$80,214 | \$154,025 | \$154,025 | \$154,025 | \$154,025 | \$154,025 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ - | | | |
| 2025/26 Projection vs. Budget - % | | | | 0.00% | | | |
| | | | | | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ - | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 0.00% | | |
| | | | | | | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ - | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 0.00% | | |

FEDERAL FORFEITURE FUND
FUND NUMBER: 262

| New Acct No. | Acct No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|----------|------------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| FUND BALANCE AT JULY 1 | | | 877,769 | 1,052,738 | 1,145,103 | 1,145,103 | 1,065,247 | 948,293 | 831,339 |
| REVENUES | | | | | | | | | |
| 693.010 | 642-01 | Auction | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 505.012 | 642-01 | Federal Treasury Forfeiture | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 505.013 | 642-01 | Federal Forfeiture | 231,697 | 135,589 | 0 | 37,097 | 0 | 0 | 0 |
| 693.025 | 642-02 | Fixed Asset Disposal | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 675.015 | 642-01 | Miscellaneous Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 665.005 | 664-00 | Interest Income | 16,425 | 37,071 | 16,425 | 37,071 | 37,071 | 37,071 | 37,071 |
| 669.001 | 668-00 | Unrealized Gains/(Losses) | 0 | -81 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | | | 248,122 | 172,579 | 16,425 | 74,168 | 37,071 | 37,071 | 37,071 |
| OTHER FINANCING SOURCES | | | | | | | | | |
| | | Bond Proceeds | 0 | 0 | 0 | 0 | 0 | | |
| | | Transfer from General Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Financing Sources | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUES AND OTHER FINANCING SOURCES | | | 248,122 | 172,579 | 16,425 | 74,168 | 37,071 | 37,071 | 37,071 |
| EXPENDITURES | | | | | | | | | |
| (740) OPERATING SUPPLIES | | | | | | | | | |
| 727.002 | 002 | Books & Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 727.008 | 008 | Drug Education | 526 | 500 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 727.009 | 009 | Evidence Lab Supplies | 0 | 993 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 727.011 | 011 | Lease Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 012 | Training Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 017 | Prosecutor Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 727.018 | 018 | Ammunition & Weapons | 0 | 29 | 68,750 | 68,750 | 68,750 | 68,750 | 68,750 |
| 727.019 | 019 | Uniform | 15,200 | 73,773 | 61,500 | 61,500 | 61,500 | 61,500 | 61,500 |
| 955.040 | 040 | Miscellaneous | 57,278 | 4,789 | 15,575 | 15,575 | 15,575 | 15,575 | 15,575 |
| Category Total | | | 73,004 | 80,084 | 153,825 | 153,825 | 153,825 | 153,825 | 153,825 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | | | |
| | 002 | Memberships and Licenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.001 | 001 | Conferences and Workshops | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 930.006 | 006 | Vehicle Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 930.007 | 007 | Office Equipment Maintenance | 0 | 130 | 0 | 0 | 0 | 0 | 0 |
| 930.008 | 008 | Firearms Range Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.009 | 009 | In-Car Camera Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.013 | 013 | Education & Training | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 802.021 | 021 | Audit Fee | 150 | 0 | 200 | 200 | 200 | 200 | 200 |
| 801.098 | 098 | Polygraph/DNA Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Category Total | | | 150 | 130 | 200 | 200 | 200 | 200 | 200 |
| (970) CAPITAL OUTLAY | | | | | | | | | |
| 971.002 | 002 | Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.015 | 015 | Automotive & Auto Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.019 | 019 | Radio & Radar Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.036 | 036 | Building Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Category Total | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES AND OTHER FINANCING USES | | | | | | | | | |
| DEPARTMENT TOTAL | | | 73,154 | 80,214 | 154,025 | 154,025 | 154,025 | 154,025 | 154,025 |
| Revenues over/(under) Expenditures | | | 174,968 | 92,365 | -137,600 | -79,857 | -116,954 | -116,954 | -116,954 |
| FUND BALANCE AS OF JUNE 30 | | | 1,052,738 | 1,145,103 | 1,007,503 | 1,065,247 | 948,293 | 831,339 | 714,386 |

STATE FORFEITURE FUND

Overview

The State Forfeiture fund was established in 1989, to comply with the guidelines of the Uniform Budgeting Act of 1978. This Fund obtains its funding from the distribution of forfeited assets seized in drug arrests under state statutes.

Revenue

Revenue is difficult to predict given that it comes solely from seizures subsequent to drug-related arrests. Acquisitions are not made until sufficient funds have been secured to cover them.

Expenditures

In FY 2026-27, available resources will be utilized to:

- Purchase police operating supplies (e.g. ammunition)
- Provide police education and training
- Purchase K9 supplies and veterinarian care

Fund Balance

Fund Balance is projected to be \$350,914 at June 30, 2027.

STATE FORFEITURE FUND

FUND NUMBER: 214

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| SUPPLIES AND CONTRACTUAL SERVICES | 17,325 | 27,604 | 41,570 | 41,570 | 55,130 | 41,570 | 41,570 |
| CAPITAL OUTLAY | 0 | 125 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | \$17,325 | \$27,729 | \$41,570 | \$41,570 | \$55,130 | \$41,570 | \$41,570 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ - | | | |
| 2025/26 Projection vs. Budget - % | | | | 0.00% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 13,560 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 32.62% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 13,560 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 32.62% | | |

STATE FORFEITURE FUND

FUND NUMBER: 214

| Acct. No. Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| FUND BALANCE AT JULY 1 | 309,840 | 363,357 | 406,040 | 406,040 | 401,044 | 350,914 | 314,344 |
| REVENUES | | | | | | | |
| 642-010 Auction | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 642-014 State Forfeiture | 51,015 | 50,755 | 0 | 31,574 | 0 | 0 | 0 |
| 642-015 Miscellaneous | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 642-025 Sale of Fixed Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 664-005 Interest Income | 9,404 | 15,511 | 0 | 5,000 | 5,000 | 5,000 | 5,000 |
| 668-001 Unrealized Gains/(Losses) | 10,424 | 4,146 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | 70,842 | 70,412 | 0 | 36,574 | 5,000 | 5,000 | 5,000 |
| EXPENDITURES | | | | | | | |
| (740) OPERATING SUPPLIES | | | | | | | |
| 008 Drug Education | 696 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 009 Evidence Lab Supplies | 2,385 | 751 | 500 | 500 | 500 | 500 | 500 |
| 012 Training Expense | 0 | 625 | 0 | 0 | 0 | 0 | 0 |
| 018 Ammunition & Weapons | 0 | 0 | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 |
| 019 Uniform | 126 | 0 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 040 Miscellaneous | 13,968 | 24,920 | 29,120 | 29,120 | 42,680 | 29,120 | 29,120 |
| Category Total | 17,175 | 26,297 | 38,370 | 38,370 | 51,930 | 38,370 | 38,370 |
| (801) PROFESSIONAL & CONTRACTUAL | | | | | | | |
| 013 Education & Training | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 021 Audit Fees | 150 | 0 | 200 | 200 | 200 | 200 | 200 |
| 070 Crime Prevention | 0 | 1,308 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| (801) TC Category Total | 150 | 1,308 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 |
| (970) CAPITAL OUTLAY | | | | | | | |
| 036 Building Improvements | 0 | 125 | 0 | 0 | 0 | 0 | 0 |
| Category Total | 0 | 125 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES AND OTHER FINANCING USES | 17,325 | 27,729 | 41,570 | 41,570 | 55,130 | 41,570 | 41,570 |
| DEPARTMENT TOTAL | 17,325 | 27,729 | 41,570 | 41,570 | 55,130 | 41,570 | 41,570 |
| Revenues over/(under) Expenditures | 53,517 | 42,682 | -41,570 | -4,996 | -50,130 | -36,570 | -36,570 |
| FUND BALANCE AS OF JUNE 30 | 363,357 | 406,040 | 364,470 | 401,044 | 350,914 | 314,344 | 277,774 |

| |
|---|
| <p style="text-align: center;">COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND</p> |
|---|

Overview

Annually, Farmington Hills receives CDBG funds from the United States Department of Housing and Urban Development (HUD), which are subject to federal compliance and reporting requirements. The City administers these funds in accordance with the National Objectives and priorities of the Consolidated Plan, focusing activities that benefit low- and moderate-income populations and neighborhoods. Primary uses of CDBG funding include housing rehabilitation, public services and capital improvements.

Revenue

This Fund receives revenue from the Community Development Block Grant Program, unused grant funds carried forward from prior years, and from the repayment of deferred loans provided through the Housing Rehabilitation Program. Both the carryover of unused grant funds and the repayment of deferred loans can fluctuate from year to year and are not guaranteed.

Expenditures

In FY 2026-27, expenditures are anticipated to support the rehabilitation of approximately 17 income-eligible, owner-occupied homes through the Housing Rehabilitation Program, at an estimated cost of \$306,337, inclusive of eligible repairs, administrative and staff costs. In addition, approximately \$42,500 is expected to be allocated to non-profit organizations providing essential public services.

Fund Balance

Fund Balance is projected to be \$0 at June 30, 2027.

COMMUNITY DEVELOPMENT BLOCK FUND
FUND NUMBER: 275

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| HUD/CDBG PROGRAMMING | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| TOTAL EXPENDITURES | \$548,792 | \$401,909 | \$415,448 | \$473,887 | \$441,520 | \$408,887 | \$408,887 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 58,439 | | | |
| 2025/26 Projection vs. Budget - % | | | | 14.07% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 26,072 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 5.50% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 26,072 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 6.28% | | |

COMMUNITY DEVELOPMENT BLOCK FUND
FUND NUMBER: 275

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-----------|-------------------------|----------------|----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| FUND BALANCE AT JULY 1 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| REVENUES | | | | | | | | | |
| Community Development | | | | | | | | | |
| 522.001 | 505-001 | Block Grant | 468,165 | 393,515 | 365,398 | 358,837 | 391,470 | 358,837 | 358,837 |
| Housing Rehabilitation | | | | | | | | | |
| 522.002 | 505-001 | Program Loan Receipts | 78,397 | 8,513 | 50,000 | 115,000 | 50,000 | 50,000 | 50,000 |
| 665.005 | 664-001 | Interest Income | 2,230 | 0 | 50 | 50 | 50 | 50 | 50 |
| 669.001 | 668.001 | Unrealized Gains/(Loss) | 0 | -119 | 0 | 0 | 0 | 0 | 0 |
| Total Revenues | | | 548,792 | 401,909 | 415,448 | 473,887 | 441,520 | 408,887 | 408,887 |
| EXPENDITURES | | | | | | | | | |
| ADMINISTRATION | | | | | | | | | |
| 702.710 | 702-710 | Salaries & Wages | 7,813 | 15,797 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 |
| 702.720 | 702-720 | Fringe Benefits | 6,720 | 5,876 | 28,000 | 28,000 | 28,000 | 28,000 | 28,000 |
| 702.730 | 702-730 | Rehab Programs | 78,353 | 93,639 | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 |
| 702.740 | 702-740 | Covid Admin Costs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 727.008 | 740-001 | Supplies | 0 | 0 | 100 | 100 | 100 | 100 | 100 |
| 801.001 | 801-001 | Conferences & Workshops | 689 | 600 | 1,000 | 1,800 | 1,800 | 1,800 | 1,800 |
| 801.002 | 801-001 | Memberships & Dues | 6,040 | 6,990 | 9,200 | 8,000 | 8,000 | 8,000 | 8,000 |
| 801.013 | 801-011 | Education & Training | 139 | 1,531 | 1,600 | 1,000 | 1,800 | 1,800 | 1,800 |
| 801.014 | 801-011 | Legal Notices | 960 | 0 | 1,400 | 1,200 | 1,200 | 1,200 | 1,200 |
| 801.015 | 801-011 | Common Ground | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 801.016 | 801-011 | Haven | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 801.017 | 801-011 | South Oakland Shelter | 6,822 | 6,944 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| 801.018 | 801-011 | CARES | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 801.019 | 801-011 | COVID-19 Subrecipients | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.021 | 801-021 | Audit Fees | 697 | 0 | 500 | 500 | 500 | 500 | 500 |
| Category Total | | | 143,232 | 166,377 | 158,300 | 157,100 | 157,900 | 157,900 | 157,900 |
| CAPITAL OUTLAY | | | | | | | | | |
| 801.010 | 700-010 | Housing Rehab. Grants | 137,522 | 107,316 | 100,000 | 143,394 | 115,000 | 115,000 | 115,000 |
| 801.020 | 700-020 | Housing Rehabilitation | 208,631 | 128,216 | 157,148 | 173,393 | 168,620 | 135,987 | 135,987 |
| 971.000 | 451-000 | Capital Projects | 59,407 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rehab Program Costs | | | 0 | 0 | 0 | | | 0 | 0 |
| Category Total | | | 405,560 | 235,532 | 257,148 | 316,787 | 283,620 | 250,987 | 250,987 |
| Total Expenditures | | | 548,792 | 401,909 | 415,448 | 473,887 | 441,520 | 408,887 | 408,887 |
| TOTAL EXPENDITURES AND OTHER FINANCING USES | | | | | | | | | |
| DEPARTMENT TOTAL | | | 548,792 | 401,909 | 415,448 | 473,887 | 441,520 | 408,887 | 408,887 |
| Excess Revenue over Expenditures | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE AT JUNE 30 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| |
|--|
| <p style="text-align: center;">MICHIGAN INDIGENT DEFENSE COMMISSION (MIDC) GRANT FUND</p> |
|--|

Overview

The Michigan Indigent Defense Commission (MIDC) was created by legislation in 2013 after an advisory commission recommended improvements to the state’s legal system, including separating the provision of indigent defense counsel from the Court system to separate entities known as Managed Assigned Counsel Coordinators (MACC). The 47th District Court, which is jointly funded by the City of Farmington Hills and the City of Farmington, transitioned its administration of the MIDC program to the City of Farmington Hills in 2021.

Revenue

This Fund receives grant revenue from the Michigan Indigent Defense Commission (MIDC) and a local match from the General Fund and from the City of Farmington.

Expenditures

All expenditures are to provide defense attorney services to indigent defendants, or professional contractual services to administer the MIDC grant that funds the program, including scheduling attorneys, providing vouchers for payment of attorney services, grant reporting, and general compliance.

Fund Balance

Fund balance is projected to be \$0 at June 30, 2027.

MICHIGAN INDIGENT DEFENSE COUNSEL (MIDC) FUND

FUND NUMBER: 260

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| CONTRACTUAL SERVICES | 76,288 | 88,100 | 90,000 | 89,225 | 90,450 | 90,000 | 90,000 |
| APPOINTED COUNSEL | 423,175 | 624,863 | 698,500 | 604,251 | 625,098 | 638,394 | 638,394 |
| | | | | | | | |
| TOTAL EXPENDITURES | \$499,463 | \$712,963 | \$788,500 | \$693,476 | \$715,548 | \$728,394 | \$728,394 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (95,024) | | | |
| 2025/26 Projection vs. Budget - % | | | | -12.05% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ (72,952) | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | -10.52% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ (72,952) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -9.25% | | |

MICHIGAN INDIGENT DEFENSE COUNSEL (MIDC) FUND

FUND NUMBER: 260

| New Acct No. | Acct. No. Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|---------------------------------------|----------------|----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| | FUND BALANCE AT JULY 1 (000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | REVENUES | | | | | | | |
| 539.000 | 539-00 Federal Grant | 455,443 | 526,301 | 765,417 | 669,442 | 692,544 | 706,394 | 706,394 |
| 665.005 | 664-00 Interest Income | 5,371 | 4,579 | 1,000 | 2,000 | 1,000 | 0 | 0 |
| 678.001 | 678-00 Local Match - Farmington | 6,669 | 3,379 | 3,379 | 3,372 | 3,367 | 3,366 | 3,366 |
| 678.002 | 678-00 Local Match - Farmington Hills | 31,980 | 18,704 | 18,704 | 18,663 | 18,638 | 18,634 | 18,634 |
| 699.101 | 678-00 Contribution from General Fund | 0 | 160,000 | 0 | 0 | 0 | 0 | 0 |
| | Total Revenues (015) | 499,463 | 712,963 | 788,500 | 693,476 | 715,548 | 728,394 | 728,394 |
| | EXPENDITURES | | | | | | | |
| 801.066 | 801-06 Contractual Services | 76,288 | 88,100 | 90,000 | 89,225 | 90,450 | 90,000 | 90,000 |
| 801.073 | 801-07 Appointed Counsel | 423,175 | 624,863 | 698,500 | 604,251 | 625,098 | 638,394 | 638,394 |
| | (801) Category Total | 499,463 | 712,963 | 788,500 | 693,476 | 715,548 | 728,394 | 728,394 |
| | DEPARTMENT TOTAL | 499,463 | 712,963 | 788,500 | 693,476 | 715,548 | 728,394 | 728,394 |
| | Revenues over/(under) Expenditures | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | FUND BALANCE AT JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |



FY 2026-27 BUDGET

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DEBT SERVICE FUNDS

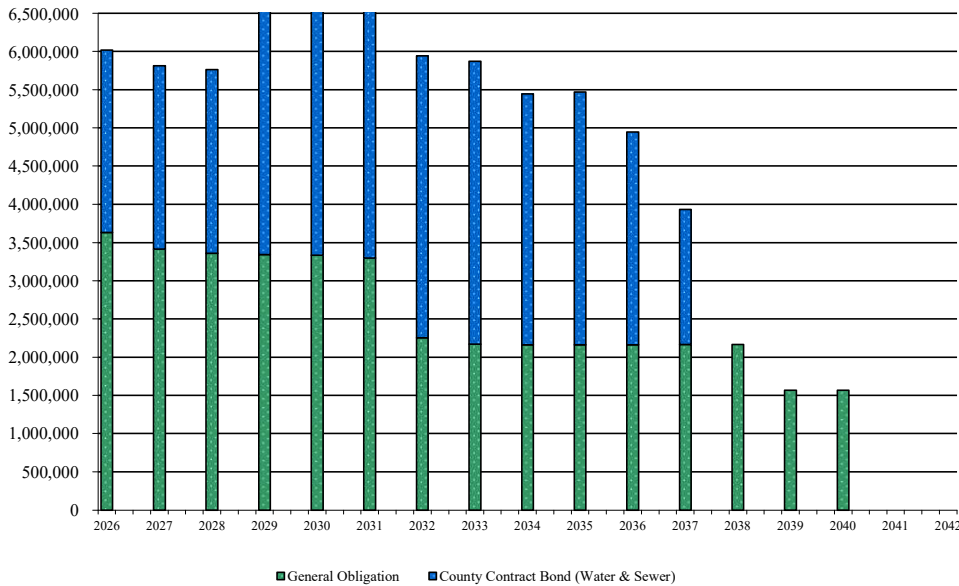
Debt Service Funds are established by State Statute and bond covenants to account for the recording of the collection and expenditure of resources earmarked for the retirement of debt issued directly by the City or for which the City agreed, by contract, to make debt payments on bonds issued by other units of government on the City's behalf. The City has one Debt Service Fund: the General Debt Service Fund. Water and Sewer Debt is accounted for within the Water and Sewer Enterprise Fund.

General Debt Service Fund

This Fund was established in FY 1994/95 for all the debt service payments to be funded with local property tax revenue. The bond issues to be serviced by this Fund fall into the following categories: G.O. Tax Limited Capital Improvement Bonds, Storm Drain Bonds, and Highway Bonds. Bonds are payable on the City-at-large share of Local Road SAD's through 2032, the Golf Club through 2031, and the community center through 2040.

The City of Farmington Hills' Debt Management Policies are outlined in the Financial Policies Section of this Budget Document. The following Chart reflects the Schedule of Debt Retirement for Existing Debt.

**Schedule of Existing Debt Service (as of June 30, 2026)
for Fiscal Years Ending June 30, 2026 - 2042**



DEBT SERVICE FUNDS SUMMARY

| | General Debt Service Fund #301 | Total Debt Service Funds |
|--|---|-----------------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$49,706 | \$49,706 |
| REVENUES | | |
| Interest Income | 200 | 200 |
| Special Assessments | 0 | 0 |
| Intergovernmental Revenues | 50,000 | 50,000 |
| Total Revenues | 50,200 | 50,200 |
| EXPENDITURES | | |
| Bond Principal Payments | 2,495,750 | 2,495,750 |
| Interest and Fiscal Charges | 1,572,419 | 1,572,419 |
| Refunds | 0 | 0 |
| Miscellaneous | 2,500 | 2,500 |
| Total Expenditures | 4,070,669 | 4,070,669 |
| Revenues over/(under) Expenditures | (4,020,469) | (4,020,469) |
| OTHER FINANCING SOURCES AND USES | | |
| Transfers In | | |
| -General Fund | 4,017,969 | 4,017,969 |
| -CIP Fund | 0 | 0 |
| -Local Road Fund | 0 | 0 |
| -General Debt Fund | 0 | 0 |
| -Park Millage Fund | 0 | 0 |
| Total Transfers In | 4,017,969 | 4,017,969 |
| Total Other Financing Sources and Uses | 4,017,969 | 4,017,969 |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (2,500) | (2,500) |
| FUND BALANCE AT JUNE 30, 2027 | \$47,206 | \$47,206 |
| Percentage Change in Fund Balance | -5.03% | -5.03% |

GENERAL DEBT SERVICE FUNDS

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|---------------------------------------|---------------------------------------|------------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| FUND BALANCE AT JULY 1 | | | 140,652 | 56,921 | 708,852 | 708,852 | 49,706 | 47,206 | 44,706 |
| REVENUES | | | | | | | | | |
| 665.005 | 664-005 | Interest Income | (6,987) | 1,105 | 200 | 200 | 200 | 200 | 200 |
| 581.008 | 655-008 | District Court Building Fund | 68,627 | 77,104 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 693.000 | 695-000 | Proceeds from Bond Sale | - | - | - | - | - | - | - |
| 669.001 | 668-001 | Unrealized Gains/(Losses) | 912 | 363 | - | - | - | - | - |
| Total Revenues | | | 62,553 | 78,572 | 50,200 | 50,200 | 50,200 | 50,200 | 50,200 |
| OTHER FINANCING SOURCES | | | | | | | | | |
| Transfers From Other Funds: | | | | | | | | | |
| 699.101 | 676-101 | General Fund | 2,675,000 | 3,404,836 | 4,247,553 | 2,647,553 | 4,017,969 | 4,169,676 | 4,325,172 |
| 699.404 | 676-404 | CIP Fund | - | - | - | - | - | - | - |
| TOTAL REVENUES AND OTHER FINANCING SOURCES | | | 2,675,000 | 3,404,836 | 4,247,553 | 2,647,553 | 4,017,969 | 4,169,676 | 4,325,172 |
| TOTAL REVENUES AND OTHER FINANCING SOURCES | | | 2,737,553 | 3,483,408 | 4,297,753 | 2,697,753 | 4,068,169 | 4,219,876 | 4,375,372 |
| EXPENDITURES | | | | | | | | | |
| 907 GENERAL DEBT ISSUES: | | | | | | | | | |
| 990 Interest: | | | | | | | | | |
| 993.013 | 013 | Minnow Pond Interest Payment | - | - | - | - | - | - | - |
| 993.017 | 017 | 2012 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | - | - |
| 993.018 | 018 | 2013 Golf Refunding Bond | 5,438 | - | - | - | - | - | - |
| 993.019 | 019 | 2019 G.O. Limited Capital Impr. Bonds | 589,350 | 569,050 | 548,350 | 548,350 | 522,225 | 490,350 | 457,500 |
| 993.020 | 020 | 2020 G.O. Limited Refunding Bonds | 58,618 | 54,400 | 47,149 | 47,149 | 39,311 | 31,335 | 23,093 |
| 993.023 | 023 | 2023 G.O. Limited Capital Impr. Bonds | 321,342 | 292,875 | 277,250 | 277,250 | 260,875 | 243,625 | 225,500 |
| 993.025 | 025 | 2025 G.O. Limited Capital Impr. Bonds | - | - | 524,417 | 316,649 | 362,000 | 350,250 | 337,750 |
| 026 | 2026 G.O. Limited Capital Impr. Bonds | - | - | - | - | 388,008 | 388,008 | 388,008 | 388,008 |
| 027 | 2027 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | 106,308 | 106,308 | 106,308 |
| 028 | 2028 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | - | - | 85,463 |
| 029 | 2029 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | - | - | - |
| 030 | 2030 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | - | - | - |
| 031 | 2031 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | - | - | - |
| | | | 974,747 | 916,325 | 1,397,166 | 1,189,398 | 1,572,419 | 1,609,876 | 1,623,622 |
| 995 Principal: | | | | | | | | | |
| 991.017 | 017 | 2012 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | - | - |
| 991.018 | 018 | 2013 Golf Refunding Bond | 435,000 | - | - | - | - | - | - |
| 991.019 | 019 | 2019 G.O. Limited Capital Impr. Bonds | 1,005,000 | 1,025,000 | 1,045,000 | 1,045,000 | 1,045,000 | 1,080,000 | 1,110,000 |
| 991.020 | 020 | 2020 G.O. Limited Refunding Bonds | 130,000 | 550,000 | 565,000 | 565,000 | 555,000 | 510,000 | 520,000 |
| 991.023 | 023 | 2023 G.O. Limited Capital Impr. Bonds | 275,000 | 305,000 | 320,000 | 320,000 | 335,000 | 355,000 | 370,000 |
| 991.025 | 025 | 2025 G.O. Limited Capital Impr. Bonds | - | 33,152 | 405,544 | 235,000 | 235,000 | 250,000 | 265,000 |
| 991.010 | 026 | 2026 G.O. Limited Capital Impr. Bonds | - | - | 565,043 | - | 325,750 | 325,750 | 325,750 |
| 027 | 2027 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | 89,250 | 89,250 | 89,250 |
| 028 | 2028 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | - | - | 71,750 |
| 029 | 2029 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | - | - | - |
| 030 | 2030 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | - | - | - |
| 031 | 2031 G.O. Limited Capital Impr. Bonds | - | - | - | - | - | - | - | - |
| Total | | | 1,845,000 | 1,913,152 | 2,900,587 | 2,165,000 | 2,495,750 | 2,610,000 | 2,751,750 |
| TOTAL GENERAL DEBT | | | 2,819,747 | 2,829,477 | 4,297,753 | 3,354,398 | 4,068,169 | 4,219,876 | 4,375,372 |
| 996 | | | | | | | | | |
| 991.001 | 001 | Miscellaneous/Audit Expense | 537 | 1,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 993.002 | 002 | Bond Issuance Cost | 1,000 | 500 | - | - | - | - | - |
| TOTAL EXPENDITURES AND OTHER FINANCING USES | | | 2,821,284 | 2,831,477 | 4,300,253 | 3,356,898 | 4,070,669 | 4,222,376 | 4,377,872 |
| DEPARTMENT TOTAL | | | 2,821,284 | 2,831,477 | 4,300,253 | 3,356,898 | 4,070,669 | 4,222,376 | 4,377,872 |
| Revenues Over/(Under) Expenditures | | | (83,731) | 651,931 | (2,500) | (659,145) | (2,500) | (2,500) | (2,500) |
| FUND BALANCE AT JUNE 30 | | | 56,921 | 708,852 | 706,352 | 49,706 | 47,206 | 44,706 | 42,206 |

| |
|---|
| CALCULATION OF DEBT LEVY FY 2026-27 GENERAL DEBT SERVICE FUND |
|---|

| <i>Description of Debt</i> | Fund Servicing Debt | Final Maturity | Debt Outstanding Year Ended 6/30/26 | Principal | Interest | Total | Millage* |
|--|------------------------------|-------------------|--|------------------|----------------|------------------|---------------|
| 2019 G.O. Limited Capital Impr. Bonds | | 39-40 | 18,975,000 | 1,045,000 | 522,225 | 1,567,225 | 0.3256 |
| 2020 G.O. Limited Refunding Bonds | | 30-31 | 3,195,000 | 555,000 | 39,311 | 594,311 | 0.1235 |
| 2023 G.O. Limited CIP Bonds | | 37-38 | 5,705,000 | 335,000 | 260,875 | 595,875 | 0.1238 |
| GRAND TOTAL | | | 27,875,000 | 1,935,000 | 822,411 | 2,757,411 | 1 |
| | | | Net | Debt | | | |
| | | | Amount | Millage | | | |
| | DEBT LEVY: | | 2,757,411 | 0.5728 | | | |
| | Taxable Value less RZ | | 4,813,899,422 | | | | |

* Debt issued prior to the State Constitutional Amendment in December, 1978, or approved by the vote of the electorate since that time, is exempt from Charter Millage Limitation. Debt issued without a vote of the electorate since then is subject to Charter Millage Limitations. All current bond issues and related debt service is subject to the Charter limits.

| |
|--------------------------------|
| DEBT SUMMARY FY 2026-27 |
|--------------------------------|

| Description of Existing Debt | Fund Servicing Debt | Existing Debt Outstanding at June 30, 2026 | Principal | Interest | Total |
|------------------------------|---------------------|--|------------------|------------------|------------------|
| General Obligation: | | | | | |
| Local Roads - Assesseees | Local Road | 3,840,000 | 595,000 | 61,338 | 656,338 |
| Capital Imp. - Comm. Ctr. | Debt Service | 18,975,000 | 1,045,000 | 522,225 | 1,567,225 |
| Refunding Bond | Debt Service | 3,195,000 | 555,000 | 39,311 | 594,311 |
| Capital Imp - 2023 CIP | Debt Service | 5,705,000 | 335,000 | 260,875 | 595,875 |
| County Contract Bonds * | Water and Sewer | 50,505,454 | 1,719,210 | 678,036 | 2,397,246 |
| TOTAL | | 82,220,454 | 4,249,210 | 1,561,785 | 5,810,995 |

* Included in the City's Water and Sewer Funds

| |
|---|
| STATEMENT OF LEGAL DEBT MARGIN AS OF JUNE 30, 2026 |
|---|

Act 279, Public Acts of Michigan of 1909, as amended, provides that the net indebtedness of the City shall not exceed 10 percent of all assessed valuation as shown by the last preceding assessment roll of the City. In accordance with Act 279, the following bonds are excluded from the computation of net indebtedness:

- Special Assessment Bonds;
- Mortgage Bonds;
- Revenue Bonds;
- Bonds issued, or contracts or assessment obligations incurred, to comply with an order of the Water Resources Commission or a court of competent jurisdiction;
- Other obligations incurred for water supply, drainage, sewerage, or refuse disposal projects necessary to protect the public health by abating pollution.

The Municipal Finance Act provides that the total debt in Special Assessment Bonds, which would require that the City pledge its full faith and credit, shall not exceed 12 percent of the assessed valuation of taxable property of the City, nor shall such bonds be issued in excess of three percent in any calendar year unless voted. The Special Assessment Bond percent is in addition to the above described 10 percent limit provided in Act 279, Public Acts of Michigan of 1909, as amended. The following is the Legal Debt Margin calculation:

| | | |
|--|------------------|-----------------------------|
| 2026 State Equalized Value (SEV) | | <u>\$6,752,030,829</u> |
| Debt Limited (10% of State Equalized Valuation and Equivalent) | | 675,203,083 |
| Amount of Outstanding Debt * | 82,220,454 | |
| Less: | | |
| Special Assessment Bonds | <u>3,840,000</u> | <u>78,380,454</u> |
| LEGAL DEBT MARGIN | | <u>\$596,822,629</u> |
| Percentage of Legal Debt Limit Utilized | | 11.61% |

*Inclusive of Water and Sewer Funds Debt.

CAPITAL PROJECTS FUNDS

Capital Projects Funds are maintained to account for financial resources that are restricted, committed or assigned to expenditures for capital outlays; including the acquisition or construction of major capital facilities or outlays, other than those of Roads funded by Gas & Weight Taxes/Millage, Parks & Recreation, Forfeiture Funds, and Water & Sewer Utilities, which are accounted for in separate Special Revenue and Enterprise Funds. Budget Funds in this group include:

- **The Capital Improvement Fund**, which is a major Fund by the criteria of GASB 34 and is used to account for the development of capital projects, facilities, and equipment.
- **The Community Center Renovations Fund**, which was established in 2018 and is used to account for the acquisition, renovations and ongoing capital projects and equipment for the Community Center.

CAPITAL PROJECTS FUNDS SUMMARY

| | Capital Improvement Fund #404 | Community Center Renovations Fund #406 | Total Capital Project Funds |
|---|-------------------------------------|---|--------------------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$3,874,777 | \$107,983 | \$3,982,760 |
| REVENUES | | | |
| Grants | 100,000 | 0 | 100,000 |
| Interest Income | 250,000 | 30,000 | 280,000 |
| Miscellaneous | 0 | 0 | 0 |
| Total Revenues | 350,000 | 30,000 | 380,000 |
| EXPENDITURES | | | |
| Public Facilities | 1,675,000 | 70,000 | 1,745,000 |
| Drainage | 0 | 0 | 0 |
| Sidewalks | 562,000 | 0 | 562,000 |
| Equipment | 4,433,936 | 0 | 4,433,936 |
| Administration & Miscellaneous | 500 | 300 | 800 |
| Total Expenditures | 6,671,436 | 70,300 | 6,741,736 |
| Revenues over/(under) Expenditures | (6,321,436) | (40,300) | (6,361,736) |
| OTHER FINANCING SOURCES AND USES | | | |
| Transfer from General Fund | 3,485,000 | 0 | 3,485,000 |
| Transfer to Bond Fund | 0 | 0 | 0 |
| Proceeds from Bond Sale | 1,785,000 | 0 | 1,785,000 |
| Transfer from Local Road Fund | 0 | 0 | 0 |
| Total Other Financing Sources and Uses | 5,270,000 | 0 | 5,270,000 |
| Revenues and Other Financing Sources Over/(Under) Expenditures and Other Uses | (1,051,436) | (40,300) | (1,091,736) |
| FUND BALANCE AT JUNE 30, 2027 | \$2,823,342 | \$67,683 | \$2,891,024 |
| Percentage Change in Fund Balance | -27.14% | -37.32% | -27.41% |

CAPITAL IMPROVEMENT FUNDS

Overview

In 1982, the City Council established the Capital Improvement Fund for the purpose of providing financing for the acquisition and construction of infrastructure improvements and equipment acquisitions generally in excess of \$25,000 to maintain the quality of service in Farmington Hills. The annual Capital Improvement Fund Budget is the financial means by which the first year of the Capital Improvement Program (CIP) is implemented to the extent revenues are available.

Capital Improvement Plan

The City Charter (Sections 3.07 and 6.08) charges the City Manager with the responsibility of submitting a Capital Improvements Plan to the City Council. Public Act 285 of the Public Acts of 1931 of the State of Michigan requires cities with Planning Commissions to prepare a Six-Year Capital Improvements Plan.

The goal in developing a multi-year Capital Improvement Program is to plan for and establish guidelines and priorities for capital improvements and expenditures in a fiscally sound manner. This program sets forward the basis for annual fiscal capital projects budgeted in the budgetary funds such as the Capital Improvement Fund, Road Funds and dedicated millage funds for Public Safety and Parks and Recreation development. The CIP helps track multi-year projects that may require planning, design, land acquisition, construction and future operating costs. The projects identified in the CIP represent the City's plan to serve residents and anticipate the needs of our dynamic community. It is updated annually by the Planning Commission and presented to the City Council for their consideration. The following documents are considered in the preparation of the CIP:

- Five Year Departmental Plans
- Capital Improvements Plan
- The Master Plan for Future Land Use
- The Parks and Recreation Master Plan
- The Economic Development Plan
- The Master Storm Drainage Plan
- The Sustainability Study
- The Technology Master Plan
- The Municipal Complex Master Plan

Within each of these plans, a prioritization process is described that outlines how specific projects are ranked. Each year the Planning Commission, with staff input, prioritizes the projects in the Capital Improvements Plan. The establishment of priorities is indicated by the fiscal year in which the projects are scheduled to be implemented.

The Plan is reviewed by the Planning Commission at a study session and then set for public review at a public hearing. The finalized document becomes the "City of Farmington Hills Six Year Capital Improvements Plan". This formal document is not static but is used as a basis for next year's plan.

As used in this document, the term Capital Improvements Plan is intended to reflect a complete list of all major capital projects with estimates anticipated in both capital and future operating costs over the next six-year period that will be necessary to serve existing and new development in the City. All of these public facilities, utility and service projects are listed on a priority basis, which reflects the fiscal year in which they are proposed. This six-year program also includes a discussion for providing the financial means for implementing the projects so that the City can provide, as adequately as possible, for the public health, safety and general welfare of all the people of the City and economic activities that support them.

Relationship between the Capital and Operating Budgets

The Capital and Operating budgets are closely interrelated. The allocation of the total millage between operating expenditures in the General Fund, capital expenditures in the Capital Improvement Fund, and debt service on bond issues, whose proceeds were utilized to fund prior capital improvements, has a direct impact on funding committed for operations and capital improvements.

Capital expenditures impact the operating budget both positively and negatively. Paving and resurfacing roads reduces maintenance costs as does major refurbishing of City facilities. Sidewalk and bike path construction, storm drainage improvements, and DPW equipment replacement do not add any significant operating costs. However, the construction of new facilities and expansions of existing facilities will increase utility, building maintenance and custodial costs. See the Project Detail section for specific information on the operating impact of funded capital projects.

Revenue

Operating Millage appropriated to this Fund from within the City Charter millage as well as bond proceeds is the primary sources of revenue. The property tax appropriation for FY 26-27 is \$3,485,000 to help fund the proposed Capital Projects.

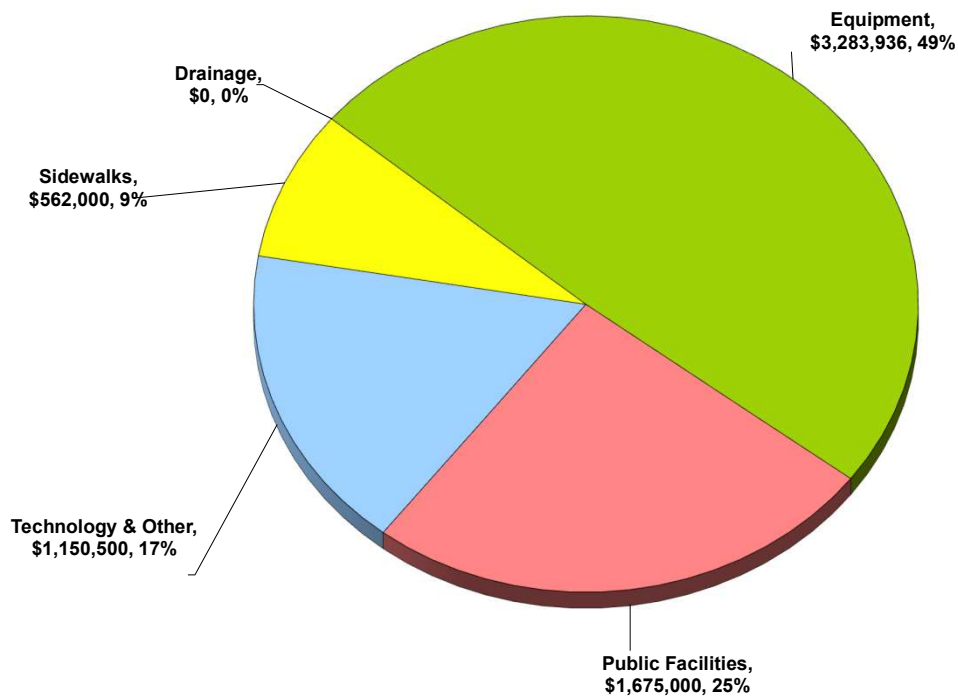
Expenditures

The annual Capital Improvement Fund budget is the financial means by which the first year of the Capital Improvement Program is implemented to the extent revenues are available. For FY 25-26, there were \$11,821,132 of project expenditures encumbered and carried forward from FY 24-25. For FY 26-27, in addition to the capital projects contained in the Road Funds, Forfeiture Funds, Parks Millage Fund, Brownfield Redevelopment Authority Fund, Community Center Renovations Fund, and Public Safety Millage Fund budgets, the City plans to expend approximately \$6.75 million for capital improvements in this Fund benefiting the entire community. This program is comprised of facility and site improvements, sidewalk construction, technology enhancements, and the acquisition of various equipment for the Clerk, Public Services, Police and Fire Departments. The project detail pages describe the capital projects.

Fund Balance:

The projected fund balance is \$2,823,342 at June 30, 2027. All available fund balance is assumed to be used in conjunction with the City's limited taxing authority since General Fund tax dollars is the primary funding source for this Fund.

Capital Improvement Fund Expenditures
\$6,746,436



CAPITAL IMPROVEMENT FUND

FUND NUMBER: 404

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|---------------------|---------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| TOTAL EXPENDITURES | \$11,224,905 | \$10,977,000 | \$24,671,395 | \$23,171,395 | \$6,671,436 | \$5,807,840 | \$6,133,840 |
| 2025/26 Projection vs. Budget - \$ | | | | ##### | | | |
| 2025/26 Projection vs. Budget - % | | | | -6.08% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$(17,999,959) | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | -77.68% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$(17,999,959) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -72.96% | | |

CAPITAL IMPROVEMENT FUND

FUND NUMBER: 404

| Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|---------------------------|---------------------------|-----------------------------|------------------------------|----------------------------|------------------------------|------------------------------|
| FUND BALANCE AT JULY 1 | 16,013,518 | 10,490,986 | 13,560,239 | 13,560,239 | 3,874,777 | 2,823,342 | 2,275,502 |
| REVENUES | | | | | | | |
| Interest on Investments | 602,372 | 342,207 | 500,000 | 500,000 | 250,000 | 250,000 | 250,000 |
| Grants | 0 | 429,067 | 100,000 | 2,570,933 | 100,000 | 100,000 | 100,000 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenues | 602,372 | 771,274 | 600,000 | 3,070,933 | 350,000 | 350,000 | 350,000 |
| OTHER FINANCING SOURCES (OFS) | | | | | | | |
| Bond Proceeds | 0 | 7,475,000 | 6,515,000 | 6,515,000 | 1,785,000 | 1,435,000 | 1,600,000 |
| Parks Millage Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| General Fund - Property Tax Allocation | 5,100,000 | 5,800,000 | 5,000,000 | 3,900,000 | 3,485,000 | 3,475,000 | 3,381,000 |
| Total Other Financing Sources | 5,100,000 | 13,275,000 | 11,515,000 | 10,415,000 | 5,270,000 | 4,910,000 | 4,981,000 |
| TOT REVENUES & OFS | 5,702,372 | 14,046,274 | 12,115,000 | 13,485,933 | 5,620,000 | 5,260,000 | 5,331,000 |
| EXPENDITURES | | | | | | | |
| DRAINAGE | | | | | | | |
| | 4,467,399 | 2,877,384 | 9,959,993 | 6,659,993 | 0 | 0 | 0 |
| SIDEWALKS | | | | | | | |
| | 526,416 | 207,616 | 628,525 | 628,525 | 562,000 | 594,000 | 500,000 |
| EQUIPMENT | | | | | | | |
| Total Fire Equipment | 1,604,487 | 2,050,256 | 2,693,184 | 2,693,184 | 1,185,000 | 1,435,000 | 1,600,000 |
| Total Police Programs and Equipment | 591,831 | 274,300 | 234,000 | 234,000 | 373,936 | 68,340 | 68,340 |
| Total DPW Equipment & Fleet | 807,928 | 1,558,361 | 2,036,921 | 2,036,921 | 1,725,000 | 1,410,000 | 1,665,000 |
| Total Technology and Communications | 1,577,667 | 1,620,836 | 2,279,159 | 2,279,159 | 1,150,000 | 1,150,000 | 1,150,000 |
| Total Equipment | 4,581,914 | 5,503,752 | 7,243,264 | 7,243,264 | 4,433,936 | 4,063,340 | 4,483,340 |
| PUBLIC FACILITIES | | | | | | | |
| City Wide Facilities Improvements | 0 | 190,408 | 1,469,709 | 1,469,709 | 1,000,000 | 1,000,000 | 1,000,000 |
| Barrier Free (ADA) Improvements | 6,584 | 9,290 | 50,000 | 50,000 | 25,000 | 25,000 | 25,000 |
| Electric Vehicle (EV) Charging Stations | 133 | 368 | 75,000 | 75,000 | 0 | 75,000 | 75,000 |
| Fire Station Improvements | 8,225 | 28,775 | 248,906 | 248,906 | 50,000 | 50,000 | 50,000 |
| Courthouse Parking Lot | 0 | 0 | 0 | 0 | 600,000 | 0 | 0 |
| City Wide Facilities Condition Assessment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fire Station #4 Parking Lot Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Northwestern Highway Landscaping | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| City Hall Parking Lot Brick Paver Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Courthouse Parking Lot | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| City Council Chambers Audio Visual Overhaul | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Courthouse Roof Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Courthouse Generator | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Police Station Parking Lot Access Management | 37,912 | 14,980 | 1,000,000 | 1,000,000 | 0 | 0 | 0 |
| CWF12324 - Varied Concrete & Sidewalk | 68,575 | 0 | 0 | 0 | 0 | 0 | 0 |
| CWF12324 - Varied CCTV | 74,852 | 12,415 | 0 | 0 | 0 | 0 | 0 |
| CWF12324 - Police Station Trans Switch | 0 | 82,054 | 465,175 | 465,175 | 0 | 0 | 0 |
| CWF12324 - Police Station Roof | 478,460 | 0 | 0 | 0 | 0 | 0 | 0 |
| CWF12324 - Parks & Golf Gate | 49,576 | 0 | 0 | 0 | 0 | 0 | 0 |
| City Hall Equipment - Generators | 0 | 0 | 250,000 | 250,000 | 0 | 0 | 0 |
| City Hall-Replace Parking Lots | 0 | 0 | 500,000 | 500,000 | 0 | 0 | 0 |
| Police Building and Site Improvements | 51,595 | 16,031 | 5,282 | 5,282 | 0 | 0 | 0 |
| DPW Improvement | 0 | 383 | 1,012,590 | 1,012,590 | 0 | 0 | 0 |
| Police Parking Lot Improvement | 0 | 12,160 | 375,000 | 375,000 | 0 | 0 | 0 |
| Citywide Signage - Gateway | 0 | 55,801 | 1,260,082 | 1,260,082 | 0 | 0 | 0 |
| Ice Arena Building Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interior Lighting Fixture Replacement | 171,180 | (2,895) | 0 | 0 | 0 | 0 | 0 |
| City Hall Building Improvements | 9,121 | 28,145 | 55,926 | 55,926 | 0 | 0 | 0 |
| Security System CCTV Cameras | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Orchard Lake Roundabout Landscape Enhancement | 0 | 218,346 | 71,943 | 71,943 | 0 | 0 | 0 |
| City Hall/Police Dept. Underground Fuel Tank Replacemnt | 580,639 | 2,175,951 | 0 | 0 | 0 | 0 | 0 |
| New Activity Center | 0 | 0 | 0 | 1,800,000 | 0 | 0 | 0 |
| Interest on Bonds | 0 | 67,275 | 0 | 0 | 0 | 0 | 0 |
| Bond Premium | 0 | (591,756) | 0 | 0 | 0 | 0 | 0 |
| Parks | 112,324 | 70,518 | 0 | 0 | 0 | 0 | 0 |
| Total Public Facilities | 1,649,176 | 2,388,247 | 6,839,612 | 8,639,612 | 1,675,000 | 1,150,000 | 1,150,000 |
| ADMINISTRATIVE | | | | | | | |
| Audit Fee | 0 | 0 | 0 | 0 | 500 | 500 | 500 |
| Total Administrative | 0 | 0 | 0 | 0 | 500 | 500 | 500 |
| TOTAL EXPENDITURES | 11,224,905 | 10,977,000 | 24,671,395 | 23,171,395 | 6,671,436 | 5,807,840 | 6,133,840 |
| OTHER FINANCING USES (OFU) | | | | | | | |
| Transfer to Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL OFU | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPEND + OFU | 11,224,905 | 10,977,000 | 24,671,395 | 23,171,395 | 6,671,436 | 5,807,840 | 6,133,840 |
| REV OVER/(UNDER) EXP | (5,522,532) | 3,069,274 | (12,556,395) | (9,685,462) | (1,051,436) | (547,840) | (802,840) |
| FUND BALANCE AT JUNE 30 | 10,490,986 | 13,560,238 | 1,003,844 | 3,874,777 | 2,823,342 | 2,275,502 | 1,472,662 |

CAPITAL IMPROVEMENT FUNDS

PROJECT DESCRIPTIONS

Sidewalks and Bike Paths

The need to provide safe pedestrian travel along major traffic corridors has long been a priority of the City Council. Certain corridors generate considerable pedestrian traffic. Shopping centers, schools, recreation areas, and other major developments generate pedestrian traffic. To promote safe pedestrian travel, the City must identify those areas in need of sidewalks or extensions to existing pedestrian networks. The School Board has also indicated their support for sidewalks at various school locations. It remains Farmington Hills policy, however, to treat walkways across school frontages as a requirement of the school district. Sidewalk aesthetics is also considered. The City has many designated Historic District sites located on major roads. The use of brick pavers is encouraged to enhance and highlight the historic character of these sites.

In recent years, with Federal Aid funded road improvements the City has been able to include and install large sections of sidewalk on select major thoroughfares with our pavement projects. Developers have also installed sidewalks as a requirement of development. In both cases, sidewalk "gaps" have resulted.

The City is then faced with filling in these gaps. These sidewalk projects can provide the City with the opportunity to connect larger pedestrian networks, existing developments with one another and other traffic generators at relatively low cost. Annually, pedestrian traffic generators and sidewalk gaps are identified and continue to be a priority and are included in this plan.

In 2013, sidewalks included in the CIP have been evaluated using assigned point values based on several variables. In 2024, the revised Master Plan included a Non-Motorized Plan that updates the priorities used to plan for non-motorized transportation.

The Master Plan references the following high need priorities:

- Safety for children walking or biking to school
- Crossing safety at major intersections
- Increasing mobility options near underserved neighborhoods
- Look for inter Community opportunities to improve cross town connections (North to South and East to West)
- Continue to work with neighboring communities to develop the design and implementation plans for the Nine Mile Road Corridor non-motorized pathways.

The City is currently transitioning to incorporate priorities laid out in the 2024 Master Plan additional targeted projects will be added each year reflecting projects will be added each year reflecting priority improvements identified in the Master Plan.

A high priority of the Grand River Corridor Improvement Authority is to better integrate the Rouge River into economic development projects along the corridor and to develop a shared-use pathway along the river that better connects corridor users. The conceptual vision for the pathway is a 6 – 8 foot wide path that traverses approximately 10,000 lineal feet of river frontage with markers placed every ¼ mile and an interpretive kiosk at each end of the trail.

The following Bike Path System Map identifies all existing sidewalk infrastructure and includes a authorized bike path system for the City.

See the following table for proposed sidewalk/ pathway projects including locations and funding schedule. The authorized investment in FY 26-27 for these projects is \$562,000.

CAPITAL IMPROVEMENT FUND

FUND NUMBER: 404

Equipment

Fire Equipment

The Fire Department utilizes a combination of full-time and call-back personnel to provide Advanced Life Support (ALS), rescue and fire suppression services out of five fire stations located strategically throughout the City.

The DPW maintenance staff continues to provide vital input on the replacement of our fleet vehicles based on their experience and maintenance records. This advice is reflected in the schedule given below for the replacement of those vehicles listed by year.

The fire department rotates its vehicles based on use. Acquisition of new apparatus is assigned to a station based on usage and consultation with DPW. The older vehicle is rotated to one of the other stations. This has proven very beneficial to extend vehicle life.

The following investments are included in Fire Equipment and Apparatus FY 2026/2027:

- Replacement Battalion Chief Vehicle (\$125,000)
- Purchase two (2) replacement Squads (\$890,000)
- Utility vehicle to replace fleet vehicle (\$80,000)
- Refurbish/Replace Fire Station Extractors (\$90,000)

CAPITAL IMPROVEMENT FUND

FUND NUMBER: 404

Police Equipment

1 Replacement Body Armor

In budget year 2021/22 the police department replaced the body armor of 54 sworn members. This body armor has a five-year life expectancy. It has now reached the end of the manufacturer's warranty and requires replacement. The authorized investment for FY 26-27 is \$64,800.

2 Grappler Vehicle Apprehension System

The Grappler Apprehension System is an innovative police vehicle system. The Grappler system deploys a net from a police bumper onto the wheel of a fleeing vehicle. The netting brings the vehicle to a safe and controlled stop, thereby reducing danger to the community, officers, and the fleeing driver. The Department seeks to install 12 Grappler Apprehension Systems on current police vehicles. The estimated cost for this project is \$85,000. This includes purchase, installation, and training on the system.

3 Carbyne Next Generation 911 System

The Police Department operates a Public Safety Answering Point (PSAP) that provides advanced 9-1-1 emergency services. In 2016 and again in 2021, the Department entered into five-year contracts with Emergency Call Works (ECW) for 9-1-1 telephone equipment and software services. The ECW system has reached end-of-life status and will no longer be supported by Motorola after the end of 2026.

As part of the Oakland County PSAP consortium, our agency collaborated with other member agencies to identify a cost-effective and reliable replacement solution. Following an extensive evaluation process, Carbyne's APEX 9-1-1 phone system was selected. A five-year contract was negotiated that includes system purchase, installation, training, and ongoing support services. The estimated total project cost is \$492,338. The authorized investment for FY 26-27 is \$150,638, with annual payments of \$68,340 for years two through five.

4 Motorola P25 Radio System

The Police Department's Communications Section was previously remodeled in 2019-2020 and expanded to accommodate a fifth and sixth dispatch console position. These additional consoles were planned in response to increased calls for service and in anticipation of future shared and/or regional agency services. The additional communications P25 radio system for the sixth position was not purchased at that time to help limit the cost of the remodel/expansion project, which rendered this console unusable. Completing this workstation with a dedicated radio system now is essential to maintaining and enhancing operational effectiveness for first responders and ensuring reliable service to the community during both routine operations and critical incidents. Completion of this project will provide improved system reliability, enhanced interoperability, increased capacity for multi-agency and priority events, support for multi-agency dispatch services, and continued operational growth. The Department is proposing the purchase of an additional Motorola P25 radio system, including installation and required software, the authorized investment for FY 26-27 is \$73,498.

CAPITAL IMPROVEMENT FUND

FUND NUMBER: 404

DPW Equipment and Fleet

At the end of service life for heavy equipment there is a salvage value and cost of replacement. Because of the expense of major equipment purchase for the DPW, a continuous provision must be made from year to year to replace worn out and unserviceable equipment. The items contained in this plan have an individual value of a minimum of \$25,000. This does not include any equipment purchases that are part of the normal operating budget.

The City maintains a vehicle fleet of over seventy-five (75) vehicles for use for cleanup snow plowing, construction and building inspections, everyday travels around the City and for travel to training, and meetings outside of the City. These vehicles are critical to the daily operations of the City. Some of these are assigned directly to departments and personnel, identified as Fleet Vehicles, and others from the Motor Pool for use by all staff not having an assigned fleet vehicle. This section of the CIP addresses the replacement of those vehicles based on the maintenance records and down time. The vehicles represented in this category do not include Fire Department, Police Department, and the Parks Division vehicles nor the heavy equipment and dump trucks in the Division of Public Works.

For FY 26-27, investments include \$1,725,000:

DPW Equipment

- Two 10-Yard Dump Trucks – Replacement (\$890,000)
- Refurbish Existing Equipment (\$100,000)
- Sign Shop Truck – Replacement (\$370,000)
- Portable Sewer Camera System (\$50,000)

Fleet & Motor Pool Vehicles

2026/2027 Vehicles \$300,000

- 3-Fleet and Pool Vehicles – Replacement (\$125,000)
- 3 Pickup Trucks and Plows – Pub Services, Road Maintenance & Engineering Replacement (\$190,000)

Technology and Communications

Adequate building space is required to both maintain the City’s existing services and to provide critical new services. This portion of the CIP addresses the need for buildings and improvements in the following areas: Fire, Special Services, and City Hall. All involve improvements to existing facilities, the construction of new facilities and the purchase and maintenance of equipment, to maintain and improve the current level of service.

1 City-Wide Technology

Information Technology provides technical support and maintenance of information systems, telecommunications systems, and Geographic Information Systems (GIS). Various enterprise-wide software applications have been installed including land file, geographical information systems, recreation registration, financial management, document imaging and the creation of a city website and employee intranet.

During Fiscal Year 2026/2027 the following projects are proposed (\$350,000)

- Infrastructure and software enhancements to support various departmental initiatives.
- Continued upgrades to the network security infrastructure. This includes 25 servers and licenses.
- Upgrade Primary File Storage.
- A website reboot. This will allow the site to better serve current audiences and goals.
- Paging System (Emergency alert and General Paging). This system will alert employees and residents in and around the buildings.

CAPITAL IMPROVEMENT FUND

FUND NUMBER: 404

2 Unified communications (UC) and Smart Cities Projects

Unified communications (UC) comprise a framework for integrating various asynchronous and real-time communication tools, with the goal of enhancing business communication, collaboration and productivity. Unified communications do not represent a singular technology; rather, it describes an interconnected system of enterprise communication devices and applications that can be used in concert. To better address all of the City's needs appropriate systems will be planned & implemented as part of an integrated program.

A Smart City is a technologically modern area that uses different types of electronic methods, voice activation methods and sensors to collect specific data. Information gained from that data are used to manage assets, resources, and services efficiently; in return, that data is used to improve the operations across the City. The smart city concept integrates information and communication technology (ICT), and various physical devices connected to the IoT (Internet of things) network to optimize the efficiency of City operations and services and connect to citizens.

During FY 2026-27, the following projects are proposed:

a. Video Surveillance Equipment:

The City of Farmington Hills faces the challenge of reassuring residents, visitors, and employees that safety on City property is a priority. This is accomplished by preventing and minimizing potential threats. These include vandalism, burglary, and all other forms of crime. Security in common areas like parks and City buildings has become of vital importance and video surveillance is a critical tool needed to secure City sites. As completed systems are designed to work in conjunction with other solutions on a unified platform. To successfully implement this program capital investment of \$250,000 is requested for fiscal year 2026/2027 and \$250,000 per year is requested for 2026/2027, 2027/2028, 2028/2029, 2029/2030 & 2030/2031.

b. Smart Cities Projects:

Ongoing projects will include collecting data from devices, buildings and assets that will then be processed and analyzed to monitor and manage traffic and transportation systems, utilities, water supply networks, waste, crime detection, information systems and other community service. To successfully implement this program capital investment \$350,000 is requested for fiscal year 2026/2027 and \$350,000 per year is requested for 2026/2027, 2027/2028 2028/2029, 2029/2030 & 2030/2031.

3 Financial Software

- a. A new advanced Budgeting software such as ClearGov, OpenGov, or other similar products. (\$200k annual lease)

CAPITAL IMPROVEMENT FUND

FUND NUMBER: 404

Public Facilities

Adequate building space is required to both maintain the City's existing services and to provide critical new services. This portion of the CIP addresses the need for buildings and improvements in the following areas: Fire, Police, DPW, Special Services and City Hall. All involve improvements to existing facilities, the construction of new facilities and the purchase and maintenance of equipment, to maintain and improve the current level of service.

1 City-Wide Facilities Improvements:

To better plan for capital expenditures, a comprehensive facility's condition assessment was completed at 32 City buildings. Accruint was hired to objectively evaluate each building's assets based upon usage, age, condition, predicted useful life and estimated replacement value. This information was entered into a database which was used to analyze and report any major repairs, upgrades and replacements which are anticipated to occur within the next 5 years. A committee made up of City staff members from multiple departments reviewed the detailed report and helped create a list of specific requirements used to prioritize the list of projects. The prioritization was based up on several factors such as Facility Condition Index (FCI), type of system, reason for repair/replacement, impact on occupants, and contributions to water and energy savings. Based upon prioritization, the following projects are proposed for FY 2026/2027 totaling \$1,000,000:

- Fire Alarm Replacement/Upgrade at Varied Locations
- Roof Repair/Replacement at DPW
- HVAC Replacement at Varied Locations
- City Hall Elevator Retrofitting/Upgrades
- Design of Future Facility Projects

2 Barrier Free (ADA) Improvements:

The City conducted a survey of architectural barriers in its buildings, facilities, and parks in the spring and summer of 2008. The survey identified physical barriers in City buildings, facilities, and parks built prior to 1992 based on Michigan Barrier Free Design standards. Recognizing that the City has limited funds and cannot immediately make all buildings, facilities, and parks fully accessible, the City has prioritized barriers based on the level of impact on a person's ability to access City facilities and/or programs. The authorized investment for FY 26-27 is \$25,000.

3 Electric Vehicle (EV) Charging Stations:

Installation of electric vehicle (EV) charging stations at City facilities. The authorized investment for FY 26-27 is \$75,000.

4 Fire Station Improvements:

The following Fire Station Improvements are currently being prioritized: The authorized investment for FY 26-27 is \$50,000.

- Female locker room facilities are in need of expansion and refurbishment due to an increased number of female firefighters.
- Apparatus Bay Floors are peeling, the non-slip finish has worn off causing potential hazards.
- Station 5 Bay roof is nearing end of life (see facilities report)
- Replacement SCBA fill station is needed for a failed unit.
- Locations to store reserve vehicles is being evaluated.

Fire Department was awarded a State funded grant in the amount of \$3,000,000 for the redesign and construction of Fire Headquarters to add an Emergency Operations Center (EOC). Construction completed October 2025 .

5 Courthouse Parking Lot

Reconstruction/rehabilitation of the courthouse parking lots. The authorized investment for FY 26-27 is \$600,000.

CAPITAL IMPROVEMENT FUND

FUND NUMBER: 404

Parks & Recreation

The Parks and Recreation section of the CIP has been developed by extracting the action plan from the City's 2019 & 2024 Parks and Recreation Master Plans as well as adding the funding available in the Parks Millage approved by the voters in August 2018.

The Parks and Recreation Master Plan is required to be prepared in accordance with the Michigan Department of Natural Resources' guidelines. This plan includes a comprehensive review of existing recreation services and facilities, an assessment of city-wide recreation opportunities and deficiencies, and identification of long-term recreation goals.

The City has a current contract with Sports Facilities Companies (SFC) to analyze the existing performance of, and provide recommendations for, the optimization of the Special Services Department. SFC will develop and provide implementation support for a strategic plan forward, with specific focus on the Costick Actives Center and The Hawk.

Vehicles and Equipment (\$404,000)

Parks **(\$149,000)**

- Truck (1), Canyon 4WD Pickup (\$40,000)
- Walk Behind Mower 48" (\$12,000)
- Utility Cart (\$30,000)
- Truck, ¾ Ton 4WD Pickup w/Plow (\$50,000)
- Flatbed Trailer (\$17,000)

Golf **(\$255,000)**

- Mowers (2), Fairway (\$150,000)
- Mowers (2), Triplexes (\$65,000)
- Utility Cart (\$30,000)
- Sod Cutter (\$10,000)

Infrastructure (\$635,000)

Parks **(\$315,000)**

- Trail updates at Heritage Park (\$50,000)
- Trail updates at Woodland Hills (\$10,000)
- Historic Property Renovations (\$125,000)
- Disc Golf Course tee pads (\$10,000)
- Riley Skate Park concrete repairs (\$20,000)
- Founders Sports Baseball Dugouts (\$100,000)

Golf **(\$150,000)**

- Driving Range Netting/Improvements (\$150,000)

Ice

Arena **(\$170,000)**

- Rubber Flooring (\$150,000)
- Compressor rebuild (\$20,000)

CAPITAL IMPROVEMENT FUNDS
 FUND NUMBERS: 404, 406, 410/208

| FUND | Sidewalks | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|------------|--|----------------|---|----------------|----------------|----------------|----------------|------------------|
| | | 404000 CIP | Sidewalk replacement along major roads including brick paver repair/replace | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 404000 CIP | Farmington Road, east side, Glenmuer Street to Fourteen Mile Road | 432,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Neighborhood Sidewalk Replacement Program SAD | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Scottsdale Road north, to south of Fourteen Mile Road | 0 | 62,000 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Eleven Mile Road, north side, Old Homestead to Drake Road | 0 | 432,000 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Shiawassee Road, Southside, Middlebelt Road to Inkster Road | 0 | 0 | 400,000 | 302,000 | 0 | 0 | 0 |
| 404000 CIP | Nine Mile Road Pathway I-275 to Farmington Road | 0 | 0 | 0 | 300,000 | 500,000 | 0 | 0 |
| 404000 CIP | Thirteen Mile at Pebble Creek Crossing, Pedestrian Bridge Rehabilitation | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 |
| 404000 CIP | Ten Mile Road from Watercrest to Haynes | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 |
| 404000 CIP | Ten Mile Road from S. Duncan to Creekside Drive | 0 | 0 | 0 | 0 | 0 | 191,000 | 0 |
| 404000 CIP | Folsom Road, south side, Parker Avenue to Orchard Lake Road | 0 | 0 | 0 | 0 | 0 | 0 | 344,000 |
| 404000 CIP | Pathway Improvements, Rock Ridge Lane to Oak Crest Drive | 0 | 0 | 0 | 0 | 0 | 0 | 123,000 |
| 404000 CIP | Inkster Road, west side, Hystone Dr. to the north end of the I-696 overpass (sou | 0 | 0 | 0 | 0 | 0 | 0 | 618,000 |
| | Total Sidewalks | 562,000 | 594,000 | 500,000 | 702,000 | 625,000 | 591,000 | 1,085,000 |

| FUND | Fire Equipment | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|------------|--|------------------|-------------------------------------|------------------|------------------|------------------|------------------|----------|
| | | 404000 CIP | Replacement Battalion Chief Vehicle | 125,000 | 0 | 0 | 0 | 0 |
| 404000 CIP | Replacement Squads | 890,000 | 0 | 500,000 | 500,000 | 0 | 1,000,000 | 0 |
| 404000 CIP | Utility vehicle to replace fleet vehicle | 80,000 | 85,000 | 0 | 85,000 | 90,000 | 0 | 0 |
| 404000 CIP | Refurbish/Replace Fire Station Extractors | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Purchase Replacement Engine | 0 | 1,250,000 | 0 | 0 | 1,250,000 | 0 | 0 |
| 404000 CIP | Purchase SCBA fill Station | 0 | 100,000 | 100,000 | 125,000 | 0 | 0 | 0 |
| 404000 CIP | Fire Stations 1 & 2 Updates to Include Female Locker Rooms | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 0 |
| 404000 CIP | Fire Stations 4 Updates to Include Female Locker Rooms | 0 | 0 | 0 | 850,000 | 0 | 0 | 0 |
| | Total Fire Equipment | 1,185,000 | 1,435,000 | 1,600,000 | 1,560,000 | 1,340,000 | 1,000,000 | 0 |

CAPITAL IMPROVEMENT FUNDS
 FUND NUMBERS: 404, 406, 410/208

| FUND | Police Programs and Equipment | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|------------|--|----------------|---------------|---------------|---------------|---------------|---------------|----------|
| 404000 CIP | Body Armor Replacement | 64,800 | 0 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Work Stations /Office Furniture | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Mobile Command Post Vehicle | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Grapple Vehicle Apprehension System | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Carbyne Next Generation 911 System | 150,638 | 68,340 | 68,340 | 68,340 | 68,340 | 68,340 | 0 |
| 404000 CIP | Motorola P25 Radio System | 73,498 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Police Programs and Equipment | 373,936 | 68,340 | 68,340 | 68,340 | 68,340 | 68,340 | 0 |

| FUND | DPW Equipment & Fleet | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|------------|--|------------------|------------------|------------------|------------------|------------------|------------------|----------|
| 404000 CIP | 10-Yard Dump Truck – Replacement | 890,000 | 0 | 480,000 | 0 | 450,000 | 1,400,000 | 0 |
| 404000 CIP | Refurbish Existing Equipment | 100,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 |
| 404000 CIP | Sign Shop Truck – Replacement | 370,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Portable Sewer Camera System - Replacement | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Mechanical Street Sweeper - Replacement | 0 | 450,000 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | Sewer Vacuum Truck – Replacement | 0 | 650,000 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | 5-Yard Dump Truck- Replacement | 0 | 0 | 380,000 | 0 | 0 | 0 | 0 |
| 404000 CIP | Two 3-Yard Trucks- Replacement | 0 | 0 | 240,000 | 0 | 0 | 0 | 0 |
| 404000 CIP | Forestry Chipper - Replacement | 0 | 0 | 70,000 | 0 | 0 | 0 | 0 |
| 404000 CIP | Forklift – Replacement | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 |
| 404000 CIP | Rubber Tire Excavator - Replacement | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 |
| 404000 CIP | Cold Patch Trailer | 0 | 0 | 0 | 90,000 | 0 | 0 | 0 |
| 404000 CIP | Rubber Tire Front Loader | 0 | 0 | 0 | 600,000 | 0 | 0 | 0 |
| 404000 CIP | Rubber Tire Backhoe - Replacement | 0 | 0 | 0 | 0 | 550,000 | 0 | 0 |
| 404000 CIP | Road Grader - Replacement | 0 | 0 | 0 | 0 | 600,000 | 0 | 0 |
| | Total DPW Equipment & Fleet | 1,410,000 | 1,150,000 | 1,320,000 | 1,440,000 | 1,650,000 | 1,450,000 | 0 |

| FUND | Equipment/Fleet Motor Pool Vehicles | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|------------|---|----------------|----------------|----------------|----------------|----------------|----------------|----------|
| 404000 CIP | 3-Fleet and Pool Vehicles – Replacement | 125,000 | 130,000 | 135,000 | 140,000 | 145,000 | 145,000 | 0 |
| 404000 CIP | 3 Pickup Trucks and Plows-Pub Services, Road Maintenance & Engineering Re | 190,000 | 130,000 | 210,000 | 220,000 | 230,000 | 230,000 | 0 |
| | Total Equipment/Fleet Motor Pool Vehicles | 315,000 | 260,000 | 345,000 | 360,000 | 375,000 | 375,000 | 0 |

| FUND | Technology and Communications | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|------------|--|------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| 404000 CIP | City-Wide Technology | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| 404000 CIP | Unified Communications & Smart Cities Projects, Video Surveillance Equipment | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 0 |
| 404000 CIP | Unified Communications & Smart Cities Projects | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 0 |
| 404000 CIP | Financial Software, Core ERP | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 0 |
| 404000 CIP | Financial Software, Financial Reporting | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| | Total Technology and Communications | 1,150,000 | 1,150,000 | 1,150,000 | 1,150,000 | 1,150,000 | 1,150,000 | 450,000 |

| FUND | Public Facilities | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|------------|---|------------------|------------------|------------------|------------------|------------------|------------------|----------|
| 404000 CIP | City Wide Facilities Improvements | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 0 |
| 404000 CIP | Barrier Free (ADA) Improvements | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 0 |
| 404000 CIP | Electric Vehicle (EV) Charging Stations | 0 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 0 |
| 404000 CIP | Fire Station Improvements | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 0 |
| 404000 CIP | Courthouse Parking Lot | 600,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 404000 CIP | City Wide Facilities Condition Assessment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Public Facilities | 1,675,000 | 1,150,000 | 1,150,000 | 1,100,000 | 1,100,000 | 1,100,000 | 0 |

| FUND | Parks & Recreation | | | | | | | FUTURE |
|-------------------|---|------------------|----------------|----------------|------------------|----------------|------------------|----------|
| | | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | |
| 406000 COMM CTR | The Hawk, 1st & 2nd floors | | | | | | | |
| 406000 COMM CTR | The Hawk, 3rd floor | | | | | | | |
| 410000 PARKS MLGE | Parks Vehicles, Equipment | 149,000 | 300,000 | 169,000 | 212,000 | 120,000 | 190,000 | 0 |
| 410000 PARKS MLGE | Truck, Canyon | 40,000 | 40,000 | | 40,000 | | | |
| 410000 PARKS MLGE | Walk Behind 48" | 12,000 | | | | | | |
| 410000 PARKS MLGE | Cart, Utility (2) | 30,000 | | | | 30,000 | | |
| 410000 PARKS MLGE | Truck, ¾ Ton 4WD Pickup w/Plow | 50,000 | 60,000 | 50,000 | 60,000 | 60,000 | | |
| 410000 PARKS MLGE | Flatbed trailer 20' | 17,000 | | | | | | |
| 410000 PARKS MLGE | Mowers (2) | | 87,000 | | | | | |
| 410000 PARKS MLGE | Mini Excavator | | 90,000 | | | | | |
| 410000 PARKS MLGE | Canopy, Tent 20x40 (2) | | 11,000 | | | | | |
| 410000 PARKS MLGE | Robotic painter lease | | 12,000 | 12,000 | 12,000 | 12,000 | | |
| 410000 PARKS MLGE | Mower, Utility 60" ZTR | | | 17,000 | | 18,000 | | |
| 410000 PARKS MLGE | Tractor, Utility | | | 70,000 | 75,000 | | | |
| 410000 PARKS MLGE | Attachments | | | 20,000 | | | | |
| 410000 PARKS MLGE | Mower, Walk Behind (2) | | | | 25,000 | | | |
| 410000 PARKS MLGE | Golf Vehicles, Equipment | 255,000 | 180,000 | 232,000 | 950,000 | 130,000 | 349,400 | 0 |
| 410000 PARKS MLGE | Mower, Fairway (2) | 150,000 | | | | | | |
| 410000 PARKS MLGE | Mower, Rough Trim (2) | 65,000 | | | | | | |
| 410000 PARKS MLGE | Utility Cart | 30,000 | | | | 30,000 | | |
| 410000 PARKS MLGE | Sod Cutter | 10,000 | | | | | | |
| 410000 PARKS MLGE | HD Utility Vehicle with Vicon spreader | | 50,000 | | | | | |
| 410000 PARKS MLGE | Greens aerifier | | 80,000 | | | | | |
| 410000 PARKS MLGE | Mini skid | | 50,000 | | | | | |
| 410000 PARKS MLGE | Mowers (2), triplex | | | 90,000 | | | | |
| 410000 PARKS MLGE | Utility Vehicle (UTV) with cab for Turf Mtce | | | 32,000 | | | | |
| 410000 PARKS MLGE | Sprayer | | | 90,000 | | | | |
| 410001 PARKS MLGE | Range Cart Picker | | | 20,000 | | | | |
| 410000 PARKS MLGE | Bunker rake | | | | 300,000 | | | |
| 410000 PARKS MLGE | Golf Cart Fleet with Lithium Batteries | | | | 450,000 | | | |
| 410000 PARKS MLGE | Golf Cart Fleet GPS add-on feature | | | | 200,000 | | | |
| 410001 PARKS MLGE | Mower, Bank and Surround | | | | | 75,000 | | |
| 410002 PARKS MLGE | Greens roller | | | | | 25,000 | | |
| 410003 PARKS MLGE | Parks Infrastructure | 315,000 | 280,000 | 285,000 | 320,000 | 315,000 | 303,000 | 0 |
| 410000 PARKS MLGE | Trail updates at Heritage Park | 50,000 | | | | | | |
| 410000 PARKS MLGE | Trail updates at Woodland Hills | 10,000 | | | | | | |
| 410000 PARKS MLGE | Longacre House Renovations\Wall Repair | 125,000 | | 100,000 | | | | |
| 410000 PARKS MLGE | Disc Golf Course tee pads | 10,000 | | | | | | |
| 410000 PARKS MLGE | Riley Skate Park concrete repairs | 20,000 | | | 75,000 | | | |
| 410000 PARKS MLGE | Founders Sports Baseball Dugouts | 100,000 | | | | | | |
| 410000 PARKS MLGE | Site Security and Life Safety in Parks | | 40,000 | 40,000 | | | | |
| 410000 PARKS MLGE | Trails and Wayfinding | | 40,000 | 40,000 | 40,000 | | | |
| 410000 PARKS MLGE | Playground Equipment | | 125,000 | 25,000 | 25,000 | | | |
| 410000 PARKS MLGE | Signage | | 40,000 | | | | | |
| 410000 PARKS MLGE | Master Plan per Department of Natural Resources | | 35,000 | | | | | |
| 410000 PARKS MLGE | Roof Replacements | | | 50,000 | | | | |
| 410000 PARKS MLGE | Concrete Replacement | | | 30,000 | | | | |
| 410000 PARKS MLGE | Founders Park Baseball Field Dugout Covers | | | | 120,000 | | | |
| 410000 PARKS MLGE | Founders Park restroom improvements | | | | 60,000 | | | |
| 410000 PARKS MLGE | Asphalt trail path resurfacing | | | | | 150,000 | | |
| 410000 PARKS MLGE | Playground Equipment improvements | | | | | 125,000 | | |
| 410000 PARKS MLGE | Trail bridge improvements | | | | | 40,000 | | |
| 410000 PARKS MLGE | Golf & Ice Arena Infrastructure | 320,000 | 150,000 | 170,000 | 200,000 | 170,000 | 202,000 | 0 |
| 410000 PARKS MLGE | Driving Range Netting\Improvements | 150,000 | | 150,000 | | | | |
| 410000 PARKS MLGE | Rubber Flooring | 150,000 | | | | | | |
| 410000 PARKS MLGE | Compressor rebuild | 20,000 | | 20,000 | | 20,000 | | |
| 410000 PARKS MLGE | Irrigation satellite upgrades | | 150,000 | | | | | |
| 410000 PARKS MLGE | Board door panels | | | | 100,000 | | | |
| 410000 PARKS MLGE | Entryway ADA sliding door replacements | | | | 100,000 | | | |
| 410000 PARKS MLGE | Tee box improvements | | | | | 150,000 | | |
| 410000 PARKS MLGE | Acquisition of Park Land | | | | | | | |
| 406000 Comm Ctr | Costick Center/Senior Center | | | | | | | |
| | Total Parks & Recreation | 1,039,000 | 910,000 | 856,000 | 1,682,000 | 735,000 | 1,044,400 | 0 |

COMMUNITY CENTER RENOVATIONS FUND

Overview

This Capital Projects Fund was established in 2018 and is used to account for the renovation and ongoing maintenance and capital needs of Harrison High School for use as a Community Center.

Revenue Assumptions

Interest income is the primary source of revenue for FY 2026-27.

Expenditures

In FY 25/26, the City will continue to be responsive to emergent unplanned capital needs at the Hawk and Costick Community Centers, as the future of facilities and funding sources for the same are being studied for an action plan to address current unmet and future anticipated needs.

Fund Balance

Fund Balance is projected to be \$67,683 at June 30, 2027.

COMMUNITY CENTER RENOVATIONS FUND

FUND NUMBER: 406

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| TOTAL EXPENDITURES | \$73,678 | \$100,220 | \$100,300 | \$816,629 | \$70,300 | \$70,300 | \$50,300 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 716,329 | | | |
| 2025/26 Projection vs. Budget - % | | | | 714.19% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ (30,000) | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | -3.67% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ (30,000) | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | -29.91% | | |

COMMUNITY CENTER RENOVATIONS FUND
FUND NUMBER: 406

| New Acct No. | Acct. No. | Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|---|-----------|--|----------------|-----------------|------------------|-------------------|-----------------|-------------------|-------------------|
| FUND BALANCE AT JULY 1 | | | 210,137 | 272,419 | 178,283 | 178,283 | 107,983 | 67,683 | 27,383 |
| REVENUES | | | | | | | | | |
| 674.014 | 642-014 | Donations | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 665.005 | 664-005 | Interest Income | 3,427 | 5,077 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 669.001 | 668-001 | Unrealized Gains/(Losses) | 2,533 | 1,008 | 0 | 0 | 0 | 0 | 0 |
| Total Revenues | | | 5,960 | 6,084 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| OTHER FINANCING SOURCES | | | | | | | | | |
| 696.008 | 664-008 | Proceeds from Sale of Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 581.243 | 676-243 | Transfer from Brownfield Redevelopment Authority | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 699.410 | 676-410 | Transfer from Parks Millage Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 699.101 | 676-101 | Transfer from General Fund | 130,000 | 0 | 0 | 716,329 | 0 | 0 | 0 |
| Total Other Financing Sources | | | 130,000 | 0 | 0 | 716,329 | 0 | 0 | 0 |
| TOTAL REVENUES AND OTHER FINANCING SOURCES | | | 135,960 | 6,084 | 30,000 | 746,329 | 30,000 | 30,000 | 30,000 |
| (290-970 EXPENDITURES | | | | | | | | | |
| 971.001 | 001 | Furniture | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 007 | Miscellaneous Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.009 | 009 | Construction & Professional Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.027 | 027 | Fitness Room Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.028 | 028 | Café Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.029 | 029 | Audio Visual Equipment & Security Camera | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.035 | 035 | VFA Facilities Assessment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.037 | 037 | Lighting | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.036 | 036 | Building Improvements | 73,678 | 100,220 | 100,000 | 816,329 | 70,000 | 70,000 | 50,000 |
| 971.038 | 038 | Theatre Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.039 | 039 | Turf Fields | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (445-451 CONSTRUCTION | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 971.100 | 100 | 3rd Floor Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (445-482 ADMINISTRATION | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 955.001 | 001 | Administration | 0 | 0 | 300 | 300 | 300 | 300 | 300 |
| 993.002 | 002 | Bond Issuance Costs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| DEPARTMENT TOTAL | | | 73,678 | 100,220 | 100,300 | 816,629 | 70,300 | 70,300 | 50,300 |
| Revenues and Other Financing Sources Over/(Under) | | | 62,282 | (94,136) | (70,300) | (70,300) | (40,300) | (40,300) | (20,300) |
| FUND BALANCE AT JUNE 30 | | | 272,419 | 178,283 | 107,983 | 107,983 | 67,683 | 27,383 | 7,083 |

COMPONENT UNITS

Component Units are legally separate entities for which the City is financially accountable. The Brownfield Redevelopment Authority Fund and Corridor Improvement Authority Fund are included in this group and are included in the City's government-wide financial statements.

| | Corridor Improvement Authority Fund #245 | Brownfield Redevelopment Authority Fund #243 | Total Component Units |
|--|---|---|-----------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$1,544,307 | \$3,172,391 | \$4,716,698 |
| REVENUES | | | |
| Property Taxes | 437,785 | 1,266,363 | 1,704,148 |
| Intergovernmental | 0 | 0 | 0 |
| Interest Income | 1,357 | 18,011 | 19,369 |
| Total Revenues | 439,142 | 1,284,374 | 1,723,517 |
| EXPENDITURES | | | |
| Audit Fees | 100 | 400 | 500 |
| Marketing | 0 | 0 | 0 |
| Business Improvement Grant | 390,000 | 0 | 390,000 |
| Miscellaneous/Others | 0 | 25,000 | 25,000 |
| Consultants | 0 | 200,000 | 200,000 |
| Reimbursement to Developers | 0 | 805,082 | 805,082 |
| Total Expenditures | 390,100 | 1,030,482 | 1,420,582 |
| Revenues over/(under) Expenditures | 49,042 | 253,892 | 302,935 |
| OTHER FINANCING SOURCES AND USES | | | |
| Transfer to General Fund | 0 | (9,000) | (9,000) |
| Total Transfers Out | 0 | (9,000) | (9,000) |
| Total Other Financing Sources and Uses | 0 | (9,000) | (9,000) |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | 49,042 | 244,892 | 293,935 |
| FUND BALANCE AT JUNE 30, 2027 | \$1,593,349 | \$3,417,283 | \$5,010,632 |

BROWNFIELD REDEVELOPMENT AUTHORITY FUND

The Brownfield Redevelopment Authority Fund is a Component Unit of the City created to facilitate the implementation of plans for the identification, treatment and revitalization of environmentally distressed areas within the City designated as Brownfield Redevelopment Zones.

Revenue

Revenue is currently derived primarily from tax increments captured from incremental cumulative increases in taxable value applied to the operating millage rates of the various taxing units, exclusive of the Farmington Schools, State Education Tax, Zoo Authority and Art Institute; as shown below:

| BROWNFIELD REDEVELOPMENT AUTHORITY | | | | |
|---|----------------|----------------|------------------|------------------|
| TAX INCREMENT REVENUE | | | | |
| | FY 23/24 | FY 24/25 | FY 25/26 | FY 26/27 |
| Captured Taxable Value | 19,774,980 | 29,577,660 | 41,498,860 | 43,753,490 |
| Property Taxes By Taxing Unit: | | | | |
| City of Farmington Hills | 326,673 | 487,772 | 685,691 | 723,346 |
| Oakland County/HCMA | 89,357 | 142,272 | 198,414 | 209,194 |
| Oakland ISD | 62,604 | 93,291 | 130,095 | 137,163 |
| Oakland Community College | 28,014 | 42,131 | 44,238 | 45,432 |
| Schoolcraft College | 2,185 | 2,289 | 2,403 | 2,523 |
| Farmington District Library | 29,152 | 43,444 | 60,655 | 63,950 |
| Oakland County PTA/Transit (2022) | 18,786 | 27,992 | 39,038 | 41,159 |
| School Education Tax (SET) | 8,451 | 9,250 | 9,761 | 10,249 |
| Farmington Schools - Operating | 25,354 | 27,749 | 29,283 | 30,747 |
| Total | 590,576 | 876,188 | 1,199,577 | 1,263,764 |
| Millages | | | | |
| City of Farmington Hills | 16.5195 | 16.4912 | 16.5231 | 16.5323 |
| Oakland County Operating/Parks/HCM | 4.5187 | 4.8101 | 4.7812 | 4.7812 |
| Oakland ISD | 3.1658 | 3.1541 | 3.1349 | 3.1349 |
| Oakland Community College | 1.4891 | 1.4836 | 1.4747 | 1.4747 |
| Schoolcraft College | 2.2700 | 2.2700 | 2.2700 | 2.2700 |
| Farmington District Library | 1.4742 | 1.4688 | 1.4616 | 1.4616 |
| Oakland County PTA/Transit (2022) | 0.9500 | 0.9464 | 0.9407 | 0.9407 |
| School Education Tax (SET) | 6.0000 | 6.0000 | 6.0000 | 6.0000 |
| Farmington Schools - Operating | 18.0000 | 18.0000 | 18.0000 | 18.0000 |
| Total | 30.3873 | 30.6242 | 30.5862 | 30.5954 |
| City of Farmington Hills Breakdown: | | | | |
| Operating | 7.8510 | 7.8235 | 7.7920 | 7.7415 |
| Less: Debt | - | - | - | - |
| Refuse | 0.6842 | 0.6842 | 0.6657 | 0.6678 |
| Public Information | 0.0118 | 0.0110 | 0.0106 | 0.0102 |
| Parks | 0.4546 | 0.4546 | 0.4511 | 0.4481 |
| Public Safety | 3.0389 | 3.0389 | 3.0159 | 3.1068 |
| Roads | 4.4790 | 4.4790 | 4.5878 | 4.5579 |
| Total | 16.5195 | 16.4912 | 16.5231 | 16.5323 |

Ad val Taxable value of all City; Ad val City taxes Billed/levied for stats section

Expenditures

Expenditures primarily reflect funds allocated for planned projects, assessments and administrative/operating expenditures.

Fund Balance

Fund Balance is projected to be \$3,417,283 at June 30, 2027. Brownfield funds are to be expended during the life of the Brownfield Plan.

BROWNFIELD REDEVELOPMENT AUTHORITY FUND
FUND NUMBER: 243

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| TOTAL EXPENDITURES | \$219,309 | \$222,009 | \$445,139 | \$1,027,526 | \$1,039,482 | \$1,056,897 | \$1,081,572 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ 582,387 | | | |
| 2025/26 Projection vs. Budget - % | | | | 130.83% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 594,343 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 57.84% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 594,343 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 133.52% | | |

BROWNFIELD REDEVELOPMENT AUTHORITY FUND
FUND NUMBER: 243

| New Acct | Acct. | 2023/24 | 2024/25 | 2025/26 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|----------|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| No. | No. Category and Line Item | Actual | Actual | Budgeted | Estimated | Adopted | Projected | Projected |
| | FUND BALANCE AT JULY 1 | 1,713,214 | 2,191,457 | 2,967,837 | 2,967,837 | 3,172,391 | 3,417,283 | 3,671,401 |
| | (000) | | | | | | | |
| | REVENUES | | | | | | | |
| 404.001 | 403-001 Property Taxes | 399,845 | 430,876 | 438,588 | 456,885 | 461,281 | 470,507 | 479,917 |
| 404.102 | 403-102 Property Taxes-EZ Storage | 80,344 | 85,062 | 87,310 | 87,956 | 89,498 | 92,183 | 94,948 |
| 404.103 | 403-103 Property Taxes-10 Mile/OL | 9,247 | 10,154 | 10,049 | 10,706 | 10,828 | 11,153 | 11,488 |
| 404.104 | 403-104 Property Taxes-Rose Senior Living | 76,519 | 315,935 | 83,154 | 628,738 | 673,737 | 687,211 | 707,828 |
| 404.105 | 403-105 Property Taxes-D'Angelo Property | 27,814 | 29,311 | 30,226 | 30,137 | 31,020 | 31,950 | 32,909 |
| 502.001 | 505-001 Federal Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 675.015 | 642-015 Other Revenue | 0 | 3,000 | 0 | 0 | 0 | 0 | 0 |
| 665.005 | 664-005 Interest Income | 103,783 | 124,052 | 17,658 | 17,658 | 18,011 | 18,011 | 18,371 |
| 669.001 | 668-001 Unrealized Gain/(loss) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | 697,552 | 998,389 | 666,985 | 1,232,080 | 1,284,374 | 1,311,015 | 1,345,460 |
| | (376) | | | | | | | |
| 955.001 | 996-001 Miscellaneous | 483 | 19 | 400 | 400 | 400 | 400 | 400 |
| 801.008 | 440-008 Assessments | 0 | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 801.066 | 440-066 Other Contracted Services | 15,902 | 9,369 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 801.100 | 440-100 Eligible Projects - BRA Grants for Development | 0 | 0 | 200,000 | 0 | 200,000 | 200,000 | 200,000 |
| 801.102 | 440-102 Reimbursement to EZ Storage | 80,344 | 84,361 | 87,310 | 87,956 | 89,498 | 92,183 | 94,948 |
| 801.103 | 440-103 Reimbursement to 10 Mile/OL | 9,247 | 9,710 | 10,049 | 10,706 | 10,828 | 11,153 | 11,488 |
| 801.104 | 440-104 Reimbursement to Rose Senior Living | 76,519 | 80,345 | 83,154 | 864,327 | 673,737 | 687,211 | 707,828 |
| 801.105 | 440-105 Reimbursement to D'Angelo Property | 27,814 | 29,205 | 30,226 | 30,137 | 31,020 | 31,950 | 32,909 |
| | TOTAL EXPENDITURES | 210,309 | 213,009 | 436,139 | 1,018,526 | 1,030,482 | 1,047,897 | 1,072,572 |
| | (600) | | | | | | | |
| | OTHER FINANCING USES | | | | | | | |
| 801.101 | 445-101 Transfer to General Fund | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 |
| 801.406 | 445-406 Transfer to Community Center Renovation Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | TOTAL OTHER FINANCING USES | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 |
| | TOTAL EXPENDITURES AND OTHER FINANCING USES | | | | | | | |
| | DEPARTMENT TOTAL | 219,309 | 222,009 | 445,139 | 1,027,526 | 1,039,482 | 1,056,897 | 1,081,572 |
| | Revenues Over/(Under) Expenditures | 478,243 | 776,380 | 221,846 | 204,553 | 244,892 | 254,118 | 263,888 |
| | FUND BALANCE AT JUNE 30 | 2,191,457 | 2,967,837 | 3,189,683 | 3,172,391 | 3,417,283 | 3,671,401 | 3,935,289 |

CORRIDOR IMPROVEMENT AUTHORITY FUND

The Corridor Improvement Authority (CIA) Fund is a Component Unit of the City created to correct and prevent deterioration in business districts, encourage historic preservation, and promote economic growth. The Authority was created in collaboration with the City of Farmington in sharing a corridor to leverage investments by defraying some of the costs of redevelopment and sharing resources that can be invested in improvements. The Authority, among other things, can secure funding for improvement projects; acquire, improve and operate real property; and develop plans to protect the properties from deterioration and promote economic growth in the development area. These initiatives can serve to improve the aesthetics of the corridor by installing new landscaping, improving building façades and implementing design guidelines. The authority can also work to improve the function of the corridor by marketing and supporting corridor businesses, improving transportation systems, and improving wayfinding.

GOALS

The number in parenthesis shows the link between the departmental goal and the City goals.

- Implement the priorities identified in the Grand River Corridor Vision Plan and the Development/Tax Increment Finance Plan. (3, 5, 6, 10, 12, 13)
- Develop a strategy to re-engage the Rouge River Corridor. (5, 6, 10)
- Work cooperatively with the Michigan Department of Transportation to study road design alternatives that facilitate the Vision Plan. (3, 5, 6, 10, 12, 13)
- Actively promote Corridor revitalization efforts and projects. (4)

Revenue

On November 24, 2014 the City Council approved the CIA's Development and Tax Increment Financing Plan, setting tax year 2014 as the base year. Beginning in FY 2015-16 (tax year 2015), tax increments were eligible to be captured from incremental cumulative increases in taxable value from the base year, applied to the operating millage rates of the participating taxing units.

Tax increment revenue is projected to be \$435,769 in FY 2026-27, which will be generated from the City of Farmington Hills, Oakland County, the Oakland County Public Transportation Authority and Schoolcraft Community College.

Expenditures

Expenditures include supplies, legal notices, professional service fees and funds set aside for potential projects that are in the planning phase.

Fund Balance

Fund Balance is projected to be \$1,593,349 at June 30, 2027.

CORRIDOR IMPROVEMENT AUTHORITY FUND

FUND NUMBER: 245

| SUMMARY | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--|-------------------|-------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| TOTAL EXPENDITURES | \$11,391 | \$68,234 | \$290,100 | \$96,100 | \$390,100 | \$390,100 | \$390,100 |
| 2025/26 Projection vs. Budget - \$ | | | | \$ (194,000) | | | |
| 2025/26 Projection vs. Budget - % | | | | -66.87% | | | |
| 2026/27 Budget vs. 2025/26 Projection - \$ | | | | | \$ 100,000 | | |
| 2026/27 Budget vs. 2025/26 Projection - % | | | | | 104.06% | | |
| 2026/27 Budget vs. 2025/26 Budget - \$ | | | | | \$ 100,000 | | |
| 2026/27 Budget vs. 2025/26 Budget - % | | | | | 34.47% | | |

CORRIDOR IMPROVEMENT AUTHORITY FUND
FUND NUMBER: 245

| New Acct No. | Acct. No. Category and Line Item | 2023/24 Actual | 2024/25 Actual | 2025/26 Budgeted | 2025/26 Estimated | 2026/27 Adopted | 2027/28 Projected | 2028/29 Projected |
|--------------|--|----------------|------------------|------------------|-------------------|------------------|-------------------|-------------------|
| | FUND BALANCE AT JULY 1 (000) | 642,135 | 942,546 | 1,256,862 | 1,256,862 | 1,544,307 | 1,593,349 | 1,651,208 |
| | REVENUES | | | | | | | |
| 404.001 | 403-001 Property Taxes | 255,008 | 340,595 | 271,359 | 380,205 | 435,769 | 444,484 | 453,374 |
| 502.016 | 505-01€ Federal Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 412.020 | 403-02C Delinquent Personal Property | 2,222 | 6,725 | 1,996 | 1,996 | 2,016 | 2,076 | 2,097 |
| 665.005 | 664-005 Interest Income | 20,639 | 30,264 | 1,344 | 1,344 | 1,357 | 1,398 | 1,412 |
| 669.001 | 668-001 Unrealized Gains/(Loss) | 33,933 | 4,965 | 0 | 0 | 0 | 0 | 0 |
| | TOTAL REVENUES | 311,803 | 382,549 | 274,699 | 383,545 | 439,142 | 447,959 | 456,883 |
| | OTHER FINANCING SOURCES | | | | | | | |
| 581.101 | 676-101 Transfer from General Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 696-017 Contribution from other Government | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | TOTAL OTHER FINANCING SOURCES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | TOTAL REVENUE AND OTHER FINANCING SOURCES (015) | 311,803 | 382,549 | 274,699 | 383,545 | 439,142 | 447,959 | 456,883 |
| | EXPENDITURES | | | | | | | |
| 727.008 | 740-008 Supplies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.004 | 801-004 Consultants | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.012 | 801-012 Legal Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.014 | 801-014 Legal Notices | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.021 | 801-021 Audit Fees | 141 | 0 | 100 | 100 | 100 | 100 | 100 |
| 801.033 | 801-033 Marketing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801.034 | 801-034 Site Improvement Grant | 0 | 0 | 90,000 | 0 | 90,000 | 90,000 | 90,000 |
| 727.040 | 740-04€ Projects and Corridor Improvement Study | 0 | 58,000 | 200,000 | 96,000 | 300,000 | 300,000 | 300,000 |
| 971.035 | 970-055 Land Acquisition | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 955.003 | 996-003 Miscellaneous | 11,250 | 10,234 | 0 | 0 | 0 | 0 | 0 |
| | DEPARTMENT TOTAL | 11,391 | 68,234 | 290,100 | 96,100 | 390,100 | 390,100 | 390,100 |
| | Revenues Over/(Under) Expenditures | 300,411 | 314,315 | (15,401) | 287,445 | 49,042 | 57,859 | 66,783 |
| | FUND BALANCE AT JUNE 30 | 942,546 | 1,256,862 | 1,241,461 | 1,544,307 | 1,593,349 | 1,651,208 | 1,717,992 |

BUDGET RESOLUTION FY 26-27

WHEREAS, the appropriate City Officers have submitted to the City Manager an itemized estimate of expenditures for FY 2025-26 for the respective departments and/or activities under his/her direction; and,

WHEREAS, the City Manager has prepared a complete itemized budget proposal for FY 2026-27 including the General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Funds and the Component Units, and has submitted the same to the City Council pursuant to Article VI of the City Charter; and,

WHEREAS, a Public Hearing was held on the combined budgets for FY 2026-27 on June 8, 2026 and the property tax millage rate to be levied to support the FY 2026-27 budget; and,

WHEREAS, an appropriate public notice was published on May 26, 2026, notifying citizens of the Public Hearing on the proposed FY 2025-26 Budget and the proposed property tax levy to support these budgets and the City Council's intention to adopt the budgets and establish the property tax rates on June 8, 2026 after the Public Hearing; and,

WHEREAS, all necessary proceedings have been taken by the City of Farmington Hills, Oakland County, Michigan, for the adoption of its Budget for the FY 2026-27;

THEREFORE, be it resolved by the City Council as follows:

- 1) That the City Council for the City of Farmington Hills hereby adopts the General Fund Budget for FY 2026-27 in the aggregate amount of \$90,058,875 for expenditures and transfers-out funded by \$85,879,562 in revenues and transfers-in.
- 2) That the City Council for the City of Farmington Hills hereby appropriates the sum of \$90,058,875 in expenditures and transfers-out for FY 2026-27 for General Fund purposes on a departmental and activity total basis as follows:

| | |
|--|----------------------------|
| <u>Expenditures + Transfers Out</u> | |
| Boards & Commissions | \$3,838,038 |
| General Government | \$17,856,745 |
| Public Safety | \$33,480,934 |
| Planning & Community Development | \$2,232,387 |
| Public Services | \$9,758,437 |
| Special Services | \$15,320,413 |
| Operating Transfers Out | \$7,571,920 |
| <u>Total Expenditures + Transfers-out</u> | <u>\$90,058,874</u> |

- 3) That the City of Farmington Hills shall levy 5.2172 mills ad valorem tax on the Taxable Value of all Real and Personal Property subject to taxation in the City of Farmington Hills for the FY 2026-27 for general operating purposes.
- 4) That the City of Farmington Hills shall levy 0.5804 mills ad valorem tax on the Taxable Value of all Real and Personal Property subject to taxation in the City of Farmington Hills for the FY 2026-27 for general debt service requirements (all 0.5804 mills are from within the City Charter Limit) and to adopt the 2026/2027 Debt Service Fund Budgets schedule as attached below.
- 5) That the City of Farmington Hills shall levy 2.392 mills ad valorem tax on the Taxable Value of all Real and Personal Property subject to taxation in the City of Farmington Hills for the FY 2026-27 for Capital Improvements of which 0.44810 mills will be dedicated to Parks Development as approved by the electorate in August 2018 and to adopt the 2026-27 Capital Improvement Fund Budget and Parks & Recreation Capital Development Funds Budget as attached below.
- 6) That the City of Farmington Hills shall levy 3.1068 mills ad valorem (as approved by the electorate in November 2015 and November 2021) on the taxable value of all real and personal property subject to taxation in the City of Farmington Hills for the FY 2026-27 for the purposes of public safety.
- 7) That the City of Farmington Hills shall levy 0.6678 mills ad valorem tax on the Taxable Value of all Real and Personal Property subject to taxation in the City of Farmington Hills for the FY 2026-27 for refuse removal and disposal.

8) That the City of Farmington Hills shall levy 0.01020 mills ad valorem tax on the Taxable Value of all Real and Personal Property subject to taxation in the City of Farmington Hills for the FY 2026-27 for economic development and public information.

9) That the City of Farmington Hills shall levy 4.5579 mills ad valorem tax on the Taxable Value of all Real and Personal Property subject to taxation in the City of Farmington Hills for the FY 2026-27 for the City's local match to Major Road grant funded projects as well as preventative maintenance treatments on both Major and Local Roads.

10) That the City of Farmington Hills shall levy a total of 16.5323 mills ad valorem on the taxable value of all real and personal property subject to taxation in the City of Farmington Hills for FY 2026-27.

11) That the City of Farmington Hills estimates General Fund Revenues and transfers-in for the FY 2026-27 to total \$85,879,562 as follows:

| <u>Revenues</u> | |
|-------------------------------------|----------------------------|
| Property Taxes | \$43,360,494 |
| Business Licenses & Permits | \$25,931 |
| Other Licenses & Permits | \$1,903,564 |
| Grants | \$960,945 |
| State Shared Revenue | \$10,228,900 |
| Fees | \$9,304,666 |
| Sales | \$606,389 |
| Fines & Forfeitures | \$2,029,202 |
| Interest Earnings | \$2,795,794 |
| Recreation User Charges | \$10,644,439 |
| Other Revenue | \$2,625,773 |
| Operating Transfers In | \$1,393,466 |
| Total Revenue + Transfers-in | <u>\$85,879,562</u> |

BUDGET RESOLUTION FY 26-27
SPECIAL REVENUE FUNDS

12) That the City of Farmington Hills adopts the Special Revenue Funds Budgets for the FY 2026-27 as follows:

| | Total Infrastructure Funds | Total Recreation Funds | Total Public Safety Funds | Total Grant Funds | Total Special Revenue Funds |
|--|----------------------------------|------------------------------|------------------------------------|-------------------------|--------------------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$14,435,423 | \$136,769 | \$6,554,094 | \$0 | \$21,126,286 |
| REVENUES | | | | | |
| Property Taxes | 21,928,404 | 2,155,761 | 14,947,068 | 0 | \$39,031,233 |
| Intergovernmental | 20,512,456 | 340,695 | 200,513 | 1,084,014 | \$22,137,678 |
| Interest Income | 1,118,191 | 93,585 | 105,851 | 1,050 | \$1,318,677 |
| Miscellaneous | 0 | 212,692 | 0 | 72,005 | \$284,697 |
| Total Revenues | 43,559,051 | 2,802,733 | 15,253,432 | 1,157,068 | 62,772,285 |
| EXPENDITURES | | | | | |
| Highways & Streets | 49,360,229 | 0 | 0 | 0 | \$49,360,229 |
| Public Safety | 0 | 0 | 15,709,140 | 0 | \$15,709,140 |
| Appointed Council | 0 | 0 | 0 | 625,098 | \$625,098 |
| Contractual Services | 0 | 0 | 0 | 90,450 | \$90,450 |
| Debt Service - Principal | 595,000 | 0 | 0 | 0 | \$595,000 |
| Debt Service - Interest | 61,338 | 0 | 0 | 0 | \$61,338 |
| Land, Capital Improvements & Other | 92,100 | 1,561,665 | 806,490 | 441,520 | \$2,901,775 |
| Total Expenditures | 50,108,667 | 1,561,665 | 16,515,630 | 1,157,068 | 69,343,030 |
| Revenues over/(under) Expenditures | (6,549,615) | 1,241,068 | (1,262,198) | 0 | (\$6,570,745) |
| OTHER FINANCING SOURCES AND USES | | | | | |
| Transfers In | 34,000,000 | 68,951 | 0 | 0 | \$34,068,951 |
| Transfers Out | (34,000,000) | (1,384,007) | 0 | 0 | (\$35,384,007) |
| Total | 0 | (1,315,056) | 0 | 0 | (1,315,056) |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (6,549,615) | (73,988) | (1,262,198) | 0 | (7,885,801) |
| FUND BALANCE AT JUNE 30, 2027 | \$7,885,808 | \$62,781 | \$5,291,895 | (\$0) | \$13,240,484 |
| Percentage Change in Fund Balance | -45.37% | -54.10% | -19.26% | 125.24% | -37.33% |

BUDGET RESOLUTION FY 26-27
SPECIAL REVENUE FUNDS - INFRASTRUCTURE FUNDS

| | Municipal Street Fund #204 | Major Roads Fund #202 | Local Roads Fund #203 | Total Infrastructure Funds |
|--|----------------------------------|-----------------------------|-----------------------------|----------------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$4,798,254 | \$9,382,669 | \$254,500 | \$14,435,423 |
| REVENUES | | | | |
| Property Taxes | 21,928,404 | 0 | 0 | 21,928,404 |
| Intergovernmental | 231,533 | 16,182,711 | 4,098,212 | 20,512,456 |
| Interest Income | 22,511 | 627,821 | 467,859 | 1,118,191 |
| Special Assessments | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 |
| Total Revenues | 22,182,448 | 16,810,532 | 4,566,071 | 43,559,051 |
| EXPENDITURES | | | | |
| Highways & Streets | 0 | 18,547,155 | 30,813,074 | 49,360,229 |
| Debt Service - Principal | 0 | 0 | 595,000 | 595,000 |
| Debt Service - Interest | 0 | 0 | 61,338 | 61,338 |
| Other | 0 | 70,000 | 22,100 | 92,100 |
| Total Expenditures | 0 | 18,617,155 | 31,491,512 | 50,108,667 |
| Revenues over/(under) Expenditures | 22,182,448 | (1,806,622) | (26,925,440) | (6,549,615) |
| OTHER FINANCING SOURCES AND USES | | | | |
| Bond Proceeds | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 6,900,000 | 27,100,000 | 34,000,000 |
| Transfers Out | (23,250,000) | (10,750,000) | 0 | (34,000,000) |
| | (23,250,000) | (3,850,000) | 27,100,000 | 0 |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (1,067,552) | (5,656,622) | 174,560 | (6,549,615) |
| FUND BALANCE AT JUNE 30, 2027 | \$3,730,702 | \$3,726,046 | \$429,060 | \$7,885,808 |
| Percentage Change in Fund Balance | -22.25% | -60.29% | 68.59% | -45.37% |

BUDGET RESOLUTION FY 26-27
SPECIAL REVENUE FUNDS - RECREATION FUNDS

| | Nutrition Fund #281 | Parks & Recreation Millage Fund #208 | Total Recreation Funds |
|--|------------------------|---|------------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$0 | \$136,769 | \$136,769 |
| REVENUES | | | |
| Property Taxes | 0 | 2,155,761 | 2,155,761 |
| Intergovernmental | 286,722 | 53,973 | 340,695 |
| Interest Income | 5,000 | 88,585 | 93,585 |
| Miscellaneous | 152,692 | 60,000 | 212,692 |
| Total Revenues | 444,414 | 2,358,319 | 2,802,733 |
| EXPENDITURES | | | |
| Land Acquisition, Capital Improvements and Other | 513,365 | 1,048,300 | 1,561,665 |
| Total Expenditures | 513,365 | 1,048,300 | 1,561,665 |
| Revenues over/(under) Expenditures | (68,951) | 1,310,019 | 1,241,068 |
| OTHER FINANCING SOURCES AND USES | | | |
| Transfers In | 68,951 | 0 | 68,951 |
| Transfers Out | 0 | (1,384,007) | (1,384,007) |
| Total | 68,951 | (1,384,007) | (1,315,056) |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | 0 | (73,988) | (73,988) |
| FUND BALANCE AT JUNE 30, 2027 | \$0 | \$62,781 | \$62,781 |
| Percentage Change in Fund Balance | | -54.10% | -54.10% |

BUDGET RESOLUTION FY 26-27
SPECIAL REVENUE FUNDS - PUBLIC SAFETY FUNDS

| | Public Safety Fund #205 | Federal Forfeiture Fund #262 | State Forfeiture Fund #214 | Total Public Safety Funds |
|--|-------------------------------|------------------------------------|----------------------------------|------------------------------------|
| FUND BALANCE AT JULY 1, 2026 | 5,087,803 | \$1,065,247 | \$401,044 | \$6,554,094 |
| REVENUES | | | | |
| Property Taxes | 14,947,068 | 0 | 0 | 14,947,068 |
| Intergovernmental | 200,513 | 0 | 0 | 200,513 |
| Interest Income | 63,780 | 37,071 | 5,000 | 105,851 |
| Miscellaneous | 0 | 0 | 0 | 0 |
| Total Revenues | 15,211,361 | 37,071 | 5,000 | 15,253,432 |
| EXPENDITURES | | | | |
| Public Safety | 15,499,985 | 154,025 | 55,130 | 15,709,140 |
| Land Acquisition, Capital Improvements and Other | 806,490 | 0 | 0 | 806,490 |
| Total Expenditures | 16,306,475 | 154,025 | 55,130 | 16,515,630 |
| Revenues over/(under) Expenditures | (1,095,114) | (116,954) | (50,130) | (1,262,198) |
| OTHER FINANCING SOURCES AND USES | | | | |
| Transfers In | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| | 0 | 0 | 0 | 0 |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (1,095,114) | (116,954) | (50,130) | (1,262,198) |
| FUND BALANCE AT JUNE 30, 2027 | \$3,992,689 | \$948,293 | \$350,914 | \$5,291,895 |
| Percentage Change in Fund Balance | -21.52% | -10.98% | -12.50% | -19.26% |

BUDGET RESOLUTION FY 26-27
SPECIAL REVENUE FUNDS - GRANT FUNDS

| | C.D.B.G. Fund #275 | M.I.D.C. Fund #260 | Total Grant Funds |
|---|-----------------------|-----------------------|-------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$0 | \$0 | \$0 |
| REVENUES | | | |
| Property Taxes | 0 | 0 | 0 |
| Intergovernmental | 391,470 | 692,544 | 1,084,014 |
| Interest Income | 50 | 1,000 | 1,050 |
| Miscellaneous | 50,000 | 22,005 | 72,005 |
| Total Revenues | 441,520 | 715,548 | 1,157,068 |
| EXPENDITURES | | | |
| Appointed Council | 0 | 625,098 | 625,098 |
| Contractual Services | 0 | 90,450 | 90,450 |
| Land Acquisition, Capital Improvements and Other | 441,520 | 0 | 441,520 |
| Total Expenditures | 441,520 | 715,548 | 1,157,068 |
| Revenues over/(under) Expenditures | 0 | 0 | 0 |
| Excess Revenues and Other Financing Sources over/(under) | | | |
| Expenditures and Other Uses | 0 | 0 | 0 |
| FUND BALANCE AT JUNE 30, 2027 | \$0 | \$0 | \$0 |
| Percentage Change in Fund Balance | 0.00% | 0.00% | 0.00% |

BUDGET RESOLUTION FY 26-27
DEBT SERVICE FUND

13) That the City of Farmington Hills adopts the 2026-27 Debt Service Fund Budgets as follows:

| | General Debt Service Fund #301 | Total Debt Service Funds |
|--|---|-----------------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$49,706 | \$49,706 |
| REVENUES | | |
| Interest Income | 200 | 200 |
| Special Assessments | 0 | 0 |
| Intergovernmental Revenues | 50,000 | 50,000 |
| Total Revenues | 50,200 | 50,200 |
| EXPENDITURES | | |
| Bond Principal Payments | 2,495,750 | 2,495,750 |
| Interest and Fiscal Charges | 1,572,419 | 1,572,419 |
| Refunds | 0 | 0 |
| Miscellaneous | 2,500 | 2,500 |
| Total Expenditures | 4,070,669 | 4,070,669 |
| Revenues over/(under) Expenditures | (4,020,469) | (4,020,469) |
| OTHER FINANCING SOURCES AND USES | | |
| Transfers In | | |
| -General Fund | 4,017,969 | 4,017,969 |
| -CIP Fund | 0 | 0 |
| Total Transfers In | 4,017,969 | 4,017,969 |
| Total Other Financing Sources and Uses | 4,017,969 | 4,017,969 |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (2,500) | (2,500) |
| FUND BALANCE AT JUNE 30, 2027 | \$47,206 | \$47,206 |
| Percentage Change in Fund Balance | -5.03% | -5.03% |

BUDGET RESOLUTION FY 26-27
CAPITAL PROJECTS FUNDS

14) That the City of Farmington Hills adopts the 2026-27 Capital Projects Funds Budgets as follows:

| | Capital Improvement Fund #404 | Community Center Renovations Fund #406 | Total Capital Project Funds |
|--|-------------------------------------|---|--|
| FUND BALANCE AT JULY 1, 2026 | \$3,874,777 | \$107,983 | \$3,982,760 |
| REVENUES | | | |
| Grants | 100,000 | 0 | 100,000 |
| Interest Income | 250,000 | 30,000 | 280,000 |
| Miscellaneous | 0 | 0 | 0 |
| Total Revenues | 350,000 | 30,000 | 380,000 |
| EXPENDITURES | | | |
| Public Facilities | 1,675,000 | 70,000 | 1,745,000 |
| Drainage | 0 | 0 | 0 |
| Sidewalks | 562,000 | 0 | 562,000 |
| Equipment | 4,433,936 | 0 | 4,433,936 |
| Administration & Miscellaneous | 500 | 300 | 800 |
| Total Expenditures | 6,671,436 | 70,300 | 6,741,736 |
| Revenues over/(under) | | | |
| Expenditures | (6,321,436) | (40,300) | (6,361,736) |
| OTHER FINANCING SOURCES AND USES | | | |
| Transfer from General Fund | 3,485,000 | 0 | 3,485,000 |
| Transfer to Bond Fund | 0 | 0 | 0 |
| Proceeds from Bond Sale | 1,785,000 | 0 | 1,785,000 |
| Transfer from Local Road Fund | 0 | 0 | 0 |
| Total Other Financing Sources and Uses | 5,270,000 | 0 | 5,270,000 |
| Revenues and Other Financing Sources Over/(Under) | | | |
| Expenditures and Other Uses | (1,051,436) | (40,300) | (1,091,736) |
| FUND BALANCE AT JUNE 30, 2027 | \$2,823,342 | \$67,683 | \$2,891,024 |
| Percentage Change in Fund Balance | -27.14% | -37.32% | -27.41% |

BUDGET RESOLUTION FY 26-27
COMPONENT UNIT FUNDS

15) That the City of Farmington Hills adopts the 2026-27 Component Unit Funds Budgets as follows:

| | Corridor Improvement Authority Fund #245 | Brownfield Redevelopment Authority Fund #243 | Total Component Units |
|--|---|---|-----------------------------|
| FUND BALANCE AT JULY 1, 2026 | \$1,544,307 | \$3,172,391 | \$4,716,698 |
| REVENUES | | | |
| Property Taxes | 437,785 | 1,266,363 | 1,704,148 |
| Intergovernmental | 0 | 0 | 0 |
| Interest Income | 1,357 | 18,011 | 19,369 |
| Total Revenues | 439,142 | 1,284,374 | 1,723,517 |
| EXPENDITURES | | | |
| Audit Fees | 100 | 400 | 500 |
| Marketing | 0 | 0 | 0 |
| Business Improvement Grant | 390,000 | 0 | 390,000 |
| Miscellaneous/Others | 0 | 25,000 | 25,000 |
| Consultants | 0 | 200,000 | 200,000 |
| Reimbursement to Developers | 0 | 805,082 | 805,082 |
| Total Expenditures | 390,100 | 1,030,482 | 1,420,582 |
| Revenues over/(under) Expenditures | 49,042 | 253,892 | 302,935 |
| OTHER FINANCING SOURCES AND USES | | | |
| Transfer to General Fund | 0 | (9,000) | (9,000) |
| Total Transfers Out | 0 | (9,000) | (9,000) |
| Total Other Financing Sources and Uses | 0 | (9,000) | (9,000) |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | 49,042 | 244,892 | 293,935 |
| FUND BALANCE AT JUNE 30, 2027 | \$1,593,349 | \$3,417,283 | \$5,010,632 |

16) That the City Council hereby authorizes the City Manager to make budgetary transfers within the appropriation centers established through the budget and that all transfers between appropriation centers may be made only by further action by the City Council, pursuant to the provisions of the Michigan Uniform Accounting and Budgeting Act.

17) That the FY 2026-27 Budgets of the General Fund, Special Revenue Funds and Capital Projects Funds shall be automatically amended on July 1, 2026 to re-appropriate fund balances for certain outstanding encumbrances and/or available capital project budget balances at June 30, 2026, as authorized by the City Manager.

18) That the City Council hereby authorizes the City Manager to assign General Fund – fund balance for future City budget amendment appropriations, which may be made only by further action by the City Council, pursuant to the provisions of the Michigan Uniform Accounting and Budgeting Act.

BUDGET RESOLUTION FY 25-26 AMENDMENT
GENERAL FUND

19) That the FY 2025-26 departmental and activity budget amounts for the General Fund be amended to the following estimated revenues and projected actual expenditures as reflected in the budget document submitted for FY 2026-27, as may be updated by the Finance Director:

Revenues

| | |
|-------------------------------------|---------------------|
| Property Taxes | \$42,207,301 |
| Business Licenses & Permits | \$21,855 |
| Other Licenses & Permits | \$1,814,192 |
| Grants | \$618,849 |
| State Shared Revenue | \$10,434,233 |
| Fees | \$9,070,209 |
| Sales | \$504,205 |
| Fines & Forfeitures | \$2,091,072 |
| Interest Earnings | \$3,097,105 |
| Recreation User Charges | \$10,202,210 |
| Other Revenue | \$2,581,968 |
| Operating Transfers In | \$1,316,850 |
| Total Revenue + Transfers-in | \$83,960,048 |

Expenditures

| | |
|---|---------------------|
| Boards & Commissions | \$3,712,553 |
| General Government | \$17,038,061 |
| Public Safety | \$30,502,024 |
| Planning & Community Development | \$2,181,697 |
| Public Services | \$9,294,765 |
| Special Services | \$15,407,265 |
| Operating Transfers Out | \$7,332,833 |
| Total Expenditures + Transfers-out | \$85,469,198 |

Net Revenues/(Expenditures) (\$1,509,150)

BUDGET RESOLUTION FY 25-26 AMENDMENT
SPECIAL REVENUE FUNDS

20) That the FY 2025-26 Special Revenue Funds Budgets be amended to the following estimated revenues and projected actual expenditures as reflected in the budget document submitted for FY 2026-27, as may be updated by the Finance Director:

| | Total Infrastructure Funds | Total Recreation Funds | Total Public Safety Funds | Total Grant Funds | Total Special Revenue Funds |
|--|----------------------------------|------------------------------|------------------------------------|-------------------------|--------------------------------------|
| FUND BALANCE AT JULY 1, 2025 | \$35,569,079 | \$612,295 | \$6,833,224 | \$0 | \$43,014,599 |
| REVENUES | | | | | |
| Property Taxes | 22,142,189 | 2,177,066 | 14,555,869 | 0 | \$38,875,124 |
| Intergovernmental | 12,322,893 | 340,695 | 237,610 | 1,028,279 | \$13,929,477 |
| Interest Income | 1,239,278 | 93,585 | 105,851 | 2,050 | \$1,440,764 |
| Miscellaneous | 250 | 212,692 | 31,574 | 137,034 | \$381,550 |
| Total Revenues | 35,704,610 | 2,824,038 | 14,930,905 | 1,167,363 | 54,626,915 |
| EXPENDITURES | | | | | |
| Highways & Streets | 55,199,942 | 0 | 0 | 0 | \$55,199,942 |
| Public Safety | 0 | 0 | 14,403,545 | 0 | \$14,403,545 |
| Appointed Council | 0 | 0 | 0 | 604,251 | \$604,251 |
| Contractual Services | 0 | 0 | 0 | 89,225 | \$89,225 |
| Debt Service - Principal | 755,000 | 0 | 0 | 0 | \$755,000 |
| Debt Service - Interest | 90,388 | 0 | 0 | 0 | \$90,388 |
| Land Acquisition, Capital Improvements and Other | 91,100 | 2,060,665 | 806,490 | 473,887 | \$3,432,142 |
| Total Expenditures | 56,136,430 | 2,060,665 | 15,210,035 | 1,167,363 | 74,574,493 |
| Revenues over/(under) Expenditures | (20,431,820) | 763,373 | (279,130) | (0) | (\$19,947,578) |
| OTHER FINANCING SOURCES AND USES | | | | | |
| Transfers In | 30,500,000 | 68,951 | 0 | 0 | \$30,568,951 |
| Transfers Out | (30,500,000) | (1,307,850) | 0 | 0 | (\$31,807,850) |
| Total | 0 | (1,238,899) | 0 | 0 | (1,238,899) |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (20,431,820) | (475,526) | (279,130) | (0) | (21,186,477) |
| FUND BALANCE AT JUNE 30, 2026 | \$15,137,258 | \$136,769 | \$6,554,093 | \$0 | \$21,828,121 |
| Percentage Change in Fund Balance | -57.44% | -77.66% | -4.08% | -34.50% | -49.25% |

BUDGET RESOLUTION FY 25-26 AMENDMENT
SPECIAL REVENUE FUNDS - INFRASTRUCTURE FUNDS

| | Street Fund #204 | Roads Fund #202 | Roads Fund #203 | Infrastructure Funds |
|--|---------------------|---------------------|---------------------|-------------------------|
| FUND BALANCE AT JULY 1, 2025 | \$4,861,257 | \$18,861,544 | \$11,846,278 | \$35,569,079 |
| REVENUES | | | | |
| Property Taxes | 22,142,189 | 0 | 0 | 22,142,189 |
| Intergovernmental | 224,789 | 9,681,588 | 2,416,516 | 12,322,893 |
| Interest Income | 21,855 | 697,579 | 519,843 | 1,239,278 |
| Special Assessments | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 250 | 0 | 250 |
| Total Revenues | 22,388,833 | 10,379,418 | 2,936,359 | 35,704,610 |
| EXPENDITURES | | | | |
| Highways & Streets | 0 | 17,489,293 | 37,710,649 | 55,199,942 |
| Debt Service - Principal | 0 | 0 | 755,000 | 755,000 |
| Debt Service - Interest | 0 | 0 | 90,388 | 90,388 |
| Other | 0 | 69,000 | 22,100 | 91,100 |
| Total Expenditures | 0 | 17,558,293 | 38,578,137 | 56,136,430 |
| Revenues over/(under) Expenditures | 22,388,833 | (7,178,875) | (35,641,778) | (20,431,820) |
| OTHER FINANCING SOURCES AND USES | | | | |
| Bond Proceeds | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 6,450,000 | 24,050,000 | 30,500,000 |
| Transfers Out | (21,750,000) | (8,750,000) | 0 | (30,500,000) |
| | (21,750,000) | (2,300,000) | 24,050,000 | 0 |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | 638,833 | (9,478,875) | (11,591,778) | (20,431,820) |
| FUND BALANCE AT JUNE 30, 2026 | \$5,500,090 | \$9,382,669 | \$254,500 | \$15,137,259 |
| Percentage Change in Fund Balance | 13.14% | -50.26% | -97.85% | -57.44% |

BUDGET RESOLUTION FY 25-26 AMENDMENT
SPECIAL REVENUE FUNDS - RECREATION FUNDS

| | Nutrition Fund #281 | Parks & Recreation Millage Fund #208 | Total Recreation Funds |
|--|------------------------|---|------------------------------|
| FUND BALANCE AT JULY 1, 2025 | \$0 | \$612,295 | \$612,295 |
| REVENUES | | | |
| Property Taxes | 0 | 2,177,066 | 2,177,066 |
| Intergovernmental | 286,722 | 53,973 | 340,695 |
| Interest Income | 5,000 | 88,585 | 93,585 |
| Miscellaneous | 152,692 | 60,000 | 212,692 |
| Total Revenues | 444,414 | 2,379,624 | 2,824,038 |
| EXPENDITURES | | | |
| Land Acquisition, Capital Improvements and Other | 513,365 | 1,547,300 | 2,060,665 |
| Total Expenditures | 513,365 | 1,547,300 | 2,060,665 |
| Revenues over/(under) Expenditures | (68,951) | 832,324 | 763,373 |
| OTHER FINANCING SOURCES AND USES | | | |
| Transfers In | 68,951 | 0 | 68,951 |
| Transfers Out | 0 | (1,307,850) | (1,307,850) |
| Total | 68,951 | (1,307,850) | (1,238,899) |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | 0 | (475,526) | (475,526) |
| FUND BALANCE AT JUNE 30, 2026 | \$0 | \$136,769 | \$136,769 |
| Percentage Change in Fund Balance | | -77.66% | -77.66% |

BUDGET RESOLUTION FY 25-26 AMENDMENT
SPECIAL REVENUE FUNDS - PUBLIC SAFETY FUNDS

| | Public Safety Fund #205 | Federal Forfeiture Fund #262 | State Forfeiture Fund #214 | Total Public Safety Funds |
|--|-------------------------------|------------------------------------|----------------------------------|------------------------------------|
| FUND BALANCE AT JULY 1, 2025 | 5,282,081 | \$1,145,103 | \$406,040 | \$6,833,224 |
| REVENUES | | | | |
| Property Taxes | 14,555,869 | 0 | 0 | 14,555,869 |
| Intergovernmental | 200,513 | 37,097 | 0 | 237,610 |
| Interest Income | 63,780 | 37,071 | 5,000 | 105,851 |
| Miscellaneous | 0 | 0 | 31,574 | 31,574 |
| Total Revenues | 14,820,162 | 74,168 | 36,574 | 14,930,905 |
| EXPENDITURES | | | | |
| Public Safety | 14,207,950 | 154,025 | 41,570 | 14,403,545 |
| Land Acquisition, Capital Improvements and Other | 806,490 | 0 | 0 | 806,490 |
| Total Expenditures | 15,014,440 | 154,025 | 41,570 | 15,210,035 |
| Revenues over/(under) Expenditures | (194,278) | (79,857) | (4,996) | (279,130) |
| OTHER FINANCING SOURCES AND USES | | | | |
| Transfers In | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 0 | 0 | 0 |
| | 0 | 0 | 0 | 0 |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (194,278) | (79,857) | (4,996) | (279,130) |
| FUND BALANCE AT JUNE 30, 2026 | \$5,087,803 | \$1,065,247 | \$401,044 | \$6,554,094 |
| Percentage Change in Fund Balance | -3.68% | -6.97% | -1.23% | -4.08% |

BUDGET RESOLUTION FY 25-26 AMENDMENT
SPECIAL REVENUE FUNDS - GRANT FUNDS

| | C.D.B.G. Fund #275 | M.I.D.C. Fund #260 | Total Grant Funds |
|--|-----------------------|-----------------------|-------------------------|
| FUND BALANCE AT JULY 1, 2025 | \$0 | \$0 | \$0 |
| REVENUES | | | |
| Property Taxes | 0 | 0 | 0 |
| Intergovernmental | 358,837 | 669,442 | 1,028,279 |
| Interest Income | 50 | 2,000 | 2,050 |
| Miscellaneous | 115,000 | 22,034 | 137,034 |
| Total Revenues | 473,887 | 693,476 | 1,167,363 |
| EXPENDITURES | | | |
| Appointed Council | 0 | 604,251 | 604,251 |
| Contractual Services | 0 | 89,225 | 89,225 |
| Land Acquisition, Capital Improvements and Other | 473,887 | 0 | 473,887 |
| Total Expenditures | 473,887 | 693,476 | 1,167,363 |
| Revenues over/(under) Expenditures | 0 | (0) | (0) |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | 0 | (0) | (0) |
| FUND BALANCE AT JUNE 30, 2026 | \$0 | \$0 | \$0 |
| Percentage Change in Fund Balance | | | |

BUDGET RESOLUTION FY 25-26 AMENDMENT
DEBT SERVICE FUNDS

21) That the FY 2025-26 Debt Service Funds Budgets be amended to the following estimated revenues and projected actual expenditures as reflected in the budget document submitted for FY 2026-27, as may be updated by the Finance Director:

| | General Debt Service Fund #301 | Total Debt Service Funds |
|--|---|-----------------------------------|
| FUND BALANCE AT JULY 1, 2025 | \$708,852 | \$708,852 |
| REVENUES | | |
| Interest Income | 200 | 200 |
| Special Assessments | 0 | 0 |
| Intergovernmental Revenues | 50,000 | 50,000 |
| Total Revenues | 50,200 | 50,200 |
| EXPENDITURES | | |
| Bond Principal Payments | 2,165,000 | 2,165,000 |
| Interest and Fiscal Charges | 1,189,398 | 1,189,398 |
| Refunds | 0 | 0 |
| Miscellaneous | 2,500 | 2,500 |
| Total Expenditures | 3,356,898 | 3,356,898 |
| Revenues over/(under) Expenditures | (3,306,698) | (3,306,698) |
| OTHER FINANCING SOURCES AND USES | | |
| Transfers In | | |
| -General Fund | 2,647,553 | 2,647,553 |
| -CIP Fund | 0 | 0 |
| -Local Road Fund | 0 | 0 |
| -General Debt Fund | 0 | 0 |
| -Park Millage Fund | 0 | 0 |
| Total Transfers In | 2,647,553 | 2,647,553 |
| Total Other Financing Sources and Uses | 2,647,553 | 2,647,553 |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | (659,145) | (659,145) |
| FUND BALANCE AT JUNE 30, 2026 | \$49,706 | \$49,706 |
| Percentage Change in Fund Balance | -92.99% | -92.99% |

BUDGET RESOLUTION FY 25-26 AMENDMENT
CAPITAL PROJECT FUNDS

22) That the FY 2025-26 Capital Project Funds Budgets be amended to the following estimated revenues and projected actual expenditures as reflected in the budget document submitted for FY 2026-27, as may be updated by the Finance Director:

| | Capital Improvement Fund #404 | Community Center Renovations Fund #406 | Total Capital Project Funds |
|---|-------------------------------------|---|--|
| FUND BALANCE AT JULY 1, 2025 | \$13,560,239 | \$178,283 | \$13,738,522 |
| REVENUES | | | |
| Grants | 2,570,933 | 0 | 2,570,933 |
| Interest Income | 500,000 | 30,000 | 530,000 |
| Miscellaneous | 0 | 0 | 0 |
| Total Revenues | 3,070,933 | 30,000 | 3,100,933 |
| EXPENDITURES | | | |
| Public Facilities | 8,639,612 | 816,329 | 9,455,941 |
| Drainage | 6,659,993 | 0 | 6,659,993 |
| Sidewalks | 628,525 | 0 | 628,525 |
| Equipment | 7,243,264 | 0 | 7,243,264 |
| Administration & Miscellaneous | 0 | 300 | 300 |
| Total Expenditures | 23,171,395 | 816,629 | 23,988,024 |
| Revenues over/(under) | | | |
| Expenditures | (20,100,462) | (786,629) | (20,887,091) |
| OTHER FINANCING SOURCES AND USES | | | |
| Transfer from General Fund | 3,900,000 | 716,329 | 4,616,329 |
| Transfer to Bond Fund | 0 | 0 | 0 |
| Proceeds from Bond Sale | 6,515,000 | 0 | 6,515,000 |
| Transfer from Local Road Fund | 0 | 0 | 0 |
| Total Other Financing Sources and Uses | 10,415,000 | 716,329 | 11,131,329 |
| Revenues and Other Financing Sources Over/(Under) | | | |
| Expenditures and Other Uses | (9,685,462) | (70,300) | (9,755,762) |
| FUND BALANCE AT JUNE 30, 2026 | \$3,874,777 | \$107,983 | \$3,982,760 |
| Percentage Change in Fund Balance | -71.43% | -39.43% | -71.01% |

BUDGET RESOLUTION FY 25-26 AMENDMENT
COMPONENT UNIT FUNDS

23) That the FY 2025-26 Component Unit Funds Budgets be amended to the following estimated revenues and projected actual expenditures as reflected in the budget document submitted for FY 2026-27, as may be updated by the Finance Director:

| | Corridor Improvement Authority Fund #245 | Brownfield Redevelopment Authority Fund #243 | Total Component Units |
|--|---|---|--------------------------------------|
| FUND BALANCE AT JULY 1, 2025 | \$1,256,862 | \$2,967,837 | \$4,224,699 |
| REVENUES | | | |
| Property Taxes | 382,201 | 1,214,422 | 1,596,623 |
| Intergovernmental | 0 | 0 | 0 |
| Interest Income | 1,344 | 17,658 | 19,002 |
| Total Revenues | 383,545 | 1,232,080 | 1,615,625 |
| EXPENDITURES | | | |
| Audit Fees | 100 | 400 | 500 |
| Marketing | 0 | 0 | 0 |
| Business Improvement Grant | 96,000 | 0 | 96,000 |
| Miscellaneous/Others | 0 | 25,000 | 25,000 |
| Consultants | 0 | 0 | 0 |
| Reimbursement to Developers | 0 | 993,126 | 993,126 |
| Total Expenditures | 96,100 | 1,018,526 | 1,114,626 |
| Revenues over/(under) Expenditures | 287,445 | 213,553 | 500,999 |
| OTHER FINANCING SOURCES AND USES | | | |
| Transfer to General Fund | 0 | (9,000) | (9,000) |
| Total Transfers Out | 0 | (9,000) | (9,000) |
| Total Other Financing Sources and Uses | 0 | (9,000) | (9,000) |
| Excess Revenues and Other Financing Sources over/(under) Expenditures and Other Uses | 287,445 | 204,553 | 491,999 |
| FUND BALANCE AT JUNE 30, 2026 | \$1,544,307 | \$3,172,391 | \$4,716,698 |

WATER & SEWER FUND

MISSION STATEMENT:

Provide an uninterrupted supply of clean, safe and clear water to its customers in sufficient amount to meet their needs and demands throughout the entire year. Provide for the collection, treatment and proper discharge of domestic, commercial and industrial wastewater in accordance with the State of Michigan National Pollutants Discharge Elimination System (NPDES) Discharge Permit and United States Environmental Protection Agency regulations.

The Water and Sewer Fund accounts for the operational, capital and related debt service activity of water distribution and sanitary sewage collection systems in the City, which are supplied by the Great Lakes Water Authority (GLWA), and operated, maintained and administered by the Oakland County Water Resources Commission (WRC). The costs of providing utility services to the general public on a continuing basis are financed or recovered primarily through user charges and/or capital contributions.

On September 9, 2014, the City of Detroit, the Counties of Macomb, Oakland and Wayne, and the State of Michigan signed a Memorandum of Understanding (MOU) which paved the way for the formation of the Great Lakes Water Authority (GLWA) designed to leverage the assets of the Detroit-owned water and sewerage systems. The GLWA was approved on October 10, 2014. A six-person board was established for the GLWA, comprised of one member from each County, one from the State of Michigan and two from the City of Detroit.

On January 1, 2016 the GLWA assumed responsibility for the management, operations, and maintenance of the City of Detroit's water and sewer infrastructure supplying wholesale customers across the region, including the City of Farmington Hills. In exchange for the management of the utility systems, the GLWA will provide annual lease payments of \$50 million a year for 40 years to the City of Detroit. The City of Detroit will use these funds to overhaul its aging infrastructure. The lease also provides for a \$4.5 million Water Residential Assistance Program to help low-income customers of GLWA customer communities pay their water and sewer bills.

The Water and Sewer Funds distinguish between current and non-current assets and liabilities. The measure of Working Capital (i.e., current assets less current liabilities) reflects the relatively liquid portion of total Water and Sewer Fund capital, which constitutes a margin or buffer for meeting obligations. It is essential that the City maintain an adequate level of Working Capital in its Water and Sewer Funds to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenses) and to ensure stable services and fees. Working capital is a crucial consideration, too, in long-term financial planning. Credit rating agencies consider the availability of working capital in their evaluations of continued creditworthiness. Likewise, relevant laws and regulations look to appropriate levels of working capital for Water and Sewer Funds.

The Government Finance Officers Association (GFOA) recommends that under no circumstances should the target for working capital be less than forty-five (45) days' worth of annual operating expenses and other working capital needs of the utility funds. In order to arrive at a customized target amount of working capital for the City, we reviewed the following characteristics of the Water & Sewer Fund:

- Support from general government.
- Transfers out.
- Cash cycles.
- Customer concentration.
- Demand for services.
- Control over rates and revenues.
- Asset age and condition.
- Volatility of and Control over expenses.
- Management plans for working capital.
- Separate targets for operating and capital need.
- Debt position.

Based on a review of the above characteristics of the Water and Sewer Fund, we have targeted to have a Water and Sewer Fund Working Capital balance of no less than 25% of total expenses and transfers-out, exclusive of depreciation, a non-cash item. In this context, a target working capital balance equal to approximately one quarter of the fiscal year's cash based expenses provides a reasonable cushion to pay for ongoing expenses in the event of revenue shortfalls, or emergencies requiring unexpected outlays of cash. While a 25% working capital is sufficient to cover potential revenue shortfalls, it is not sufficient to cover planned capital improvements.

The WRC bills approximately 23,000 City water and sewer customers on a quarterly basis. There are approximately 456 miles of water main and over 5,100 fire hydrants in the City. There are approximately 330 miles of sanitary sewer main in the City.

With the exception of some interest earnings on City investments, virtually all other funding sources (revenue/capital contributions) are generated by WRC utility billings fee collections. Annually, water and sewer user fee rates for City customers are developed by the WRC, with input and assistance from City staff, and then subsequently recommended to the City Council for adoption.

With the exception of some City administrative, accounting and engineering labor costs, as well as utility contributions associated with City Road Projects, virtually all other funding uses (expenses/capital assets) are paid by the WRC.

FY 25-26 YEAR-END PROJECTION vs. FY 24-25 ACTUAL

- Total revenue is projected to increase by approximately \$3,608,246 or 10% from the previous year, primarily due to increases in Operating Revenue (Reserves)-Sewer, Operating Rate Revenue-Water, Operating Rate Revenue-Sewer and Operating Revenue (Misc)-Sewer.
- Total expenses (excluding purchases of capital assets) are projected to increase by approximately \$168,254 or 0.4% from the previous year, primarily due to an decrease in the cost of purchasing Water and Sewer from the GLWA, as well as an overall decrease in the overall operational and administrative costs.
- Revenue from capital contributions is unpredictable and unknown at this time.
- The impact from the above results in a projected decrease of \$1,801,083 in Working Capital to \$43,782,729 at June 30, 2026, which is 30% of total projected expenses and transfers-out (less depreciation) for FY 25-26. This is slightly above the Working Capital Minimum Target of 25% of Total Expenses plus Transfers-out, less Depreciation, it should be noted that the Working Capital is intended to provide for capital improvements and maintenance costs in addition to working capital minimums.

FY 26-27 PROPOSED FINANCIAL PLAN vs. FY 25-26 YEAR-END PROJECTION

- Total Revenue is projected to increase by approximately \$3,270,860 or 8.3% from the prior year.
- Total Expenses (excluding purchases of capital assets) are projected to increase by approximately \$1,120,800 or 2.9% from the prior year.
- Expenditures for Capital Assets are projected to be approximately \$12.3 million, which is an increase of \$5.4 million or 77.6% from the prior year. This is primarily due to the lower than typical sewer projects in the previous fiscal year which caused the Capital Asset Expenditures to appear artificially low.
- The impact from the above results in a projected \$4.5 million decrease in Working Capital to \$39.3 million at June 30, 2026, which is 26% of total projected expenses and transfers-out (less depreciation) for FY 26-27; This is slightly below the Working Capital Minimum Target of 25% of Total Expenses plus Transfers-out, less Depreciation, it should be noted that the Working Capital is intended to provide for capital improvements and maintenance costs in addition to working capital minimums.

WATER & SEWER FUND

| | 2023-24 Actual | 2024-25 Actual | 2025-26 Estimated | 2026-27 Projected Budget | 2027-28 Projected Budget |
|---|---------------------------|---------------------------|------------------------------|---|---|
| OPERATING REVENUES | | | | | |
| Sale of Water | 17,806,643 | 18,649,058 | 18,801,340 | 19,948,390 | 21,188,470 |
| Sewage Disposal Charges | 16,117,450 | 16,879,951 | 19,371,800 | 21,495,610 | 24,705,690 |
| Other Operating Revenue | 394,750 | 330,725 | 1,294,840 | 1,294,840 | 1,294,840 |
| TOTAL OPERATING REVENUES | 34,318,843 | 35,859,734 | 39,467,980 | 42,738,840 | 47,189,000 |
| OPERATING EXPENSES | | | | | |
| Cost of Water | 10,732,189 | 9,571,715 | 10,786,630 | 11,218,100 | 11,666,820 |
| Cost of Sewage Treatment | 12,426,467 | 12,383,188 | 13,005,580 | 13,525,800 | 14,066,830 |
| Other Operation and Maintenance | 5,220,242 | 6,600,397 | 7,899,290 | 7,851,070 | 8,511,920 |
| Billing and Administrative Cost | 6,232,968 | 5,174,025 | 1,879,370 | 1,935,750 | 1,993,830 |
| Depreciation | 4,785,697 | 4,734,026 | 5,060,735 | 5,221,685 | 5,521,779 |
| TOTAL OPERATING EXPENSES | 39,397,563 | 38,463,351 | 38,631,605 | 39,752,405 | 41,761,179 |
| OPERATING LOSS | (5,078,720) | (2,603,617) | 836,375 | 2,986,435 | 5,427,821 |
| NONOPERATING REVENUE (EXPENSES) | | | | | |
| Interest Income | 1,444,246 | 2,354,915 | 486,805 | 496,541 | 506,472 |
| Interest Expense | (570,808) | (641,251) | 731,712 | 678,036 | 610,800 |
| Debt Service Charge + Other | 2,381,305 | 2,562,839 | 2,654,290 | 2,823,020 | 4,423,860 |
| TOTAL NONOPERATING REVENUES (EXPENSES) | 3,254,743 | 4,276,503 | 3,872,807 | 3,997,597 | 5,541,132 |
| Income/(Loss) Before Capital Contributions | (1,823,977) | 1,672,886 | 4,709,182 | 6,984,032 | 10,968,953 |
| Tap-in Fees | 104,885 | 64,450 | 100,000 | 100,000 | 100,000 |
| Contributed Capital | 178,300 | 155,000 | 500,000 | 500,000 | 500,000 |
| Total Capital Contributions | 283,185 | 219,450 | 600,000 | 600,000 | 600,000 |
| CHANGE IN NET POSITION | (1,540,792) | 1,892,336 | 5,309,182 | 7,584,032 | 11,568,953 |
| NET POSITION - BEGINNING OF YEAR | 144,298,770 | 142,757,978 | 144,650,314 | 149,959,496 | 157,543,529 |
| NET POSITION - END OF YEAR | 142,757,978 | 144,650,314 | 149,959,496 | 157,543,529 | 169,112,481 |
| Capital Assets | (16,549,417) | (5,414,623) | (6,926,000) | (12,299,000) | (14,512,000) |
| Depreciation | 4,785,697 | 4,734,026 | 5,060,735 | 5,221,685 | 5,521,779 |
| Bond Proceeds | - | - | - | - | - |
| Current Portion of Long-term Debt | (2,295,810) | (2,287,483) | (5,245,000) | (5,028,050) | (4,088,060) |
| CHANGE IN WORKING CAPITAL | (15,600,322) | (1,075,744) | (1,801,083) | (4,521,333) | (1,509,328) |
| WORKING CAPITAL-BEGINNING | 62,259,878 | 46,659,556 | 45,583,812 | 43,782,729 | 39,261,397 |
| WORKING CAPITAL-ENDING | 46,659,556 | 45,583,812 | 43,782,729 | 39,261,397 | 37,752,069 |

WATER & SEWER FUND

WATER MAINS

| Water Mains | TOTAL COST | CITY COST | MAINTENANCE COSTS | PROJECTED FUNDING & | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|--|-------------------|-------------------|-------------------|-----------------------|------------------|-------------------|------------------|------------------|------------------|------------------|----------|
| | | | | | | | | | | | |
| Capital Improvement Long-Range Plan (through WRC) | 1,065,000 | 1,065,000 | NC | 100% WRC | 145,000 | 220,000 | 125,000 | 175,000 | 200,000 | 200,000 | 0 |
| Westbrooke Manor Subdivision No. 2 No. 3 No. 4 Water Main Replacement | 7,674,000 | 7,674,000 | NC | 100% City | 7,674,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Westbrooke Manor Sub No. 1 and Westbrooke Plaza Water Main Replacement | 8,066,000 | 8,066,000 | NC | 100% City | 0 | 8,066,000 | 0 | 0 | 0 | 0 | 0 |
| Shiawasse Road Water Main, Middlebelt Road to Inkster Road | 2,060,000 | 2,060,000 | NC | 100% City | 0 | 2,060,000 | 0 | 0 | 0 | 0 | 0 |
| Old Homestead Subdivision Water Main Replacement | 6,164,000 | 6,164,000 | NC | 100% City | 0 | 0 | 6,164,000 | 0 | 0 | 0 | 0 |
| Section 36 Water Main Replacement | 3,744,000 | 3,744,000 | NC | 100% City | 0 | 0 | 0 | 3,744,000 | 0 | 0 | 0 |
| M-5 Cross: Folsom/Freedom/9 Mile | 882,000 | 882,000 | NC | 100% City | 0 | 0 | 0 | 0 | 882,000 | 0 | 0 |
| Woodbrook Subdivision Replacement | 5,100,000 | 5,100,000 | NC | 100% City | 0 | 0 | 0 | 0 | 5,100,000 | 0 | 0 |
| Briarhill Subdivision Replacement | 5,479,000 | 5,479,000 | NC | 100% City | 0 | 0 | 0 | 0 | 0 | 5,479,000 | 0 |
| Total Water Mains | 40,234,000 | 40,234,000 | NC | SYSTEM/GF = GE | 7,819,000 | 10,346,000 | 6,289,000 | 3,919,000 | 6,182,000 | 5,679,000 | 0 |

SANITARY SEWERS

| Sanitary Sewers | TOTAL COST | CITY COST | MAINTENANCE COSTS | PROJECTED FUNDING & | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | FUTURE |
|--|-------------------|-----------|-------------------|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------|
| | | | | | | | | | | | |
| Annual Renewal Program (through WRC) | 25,000,000 | - | NC | 100% SF | 3,500,000 | 4,000,000 | 4,000,000 | 4,500,000 | 4,500,000 | 4,500,000 | 0 |
| Collection System Improvement + Site/Facility Improvement Total (thru WRC) | 1,644,000 | - | NC | 100% SF | 280,000 | 46,000 | 130,000 | 688,000 | 250,000 | 250,000 | 0 |
| Fats, Oils, and Grease (FOG) Prevention Program | 900,000 | - | NC | 100% SF | 100,000 | 120,000 | 140,000 | 160,000 | 180,000 | 200,000 | 0 |
| 12 Mile Road Sanitary Sewer Extension, Inkster to Hendonwood | 600,000 | - | NC | 100% SF | 600,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Low Pressure Gravity Sanitary Sewer System | 750,000 | - | NC | 100% PB | 0 | 0 | 0 | 0 | 750,000 | 0 | 0 |
| Total Sanitary Sewers | 28,894,000 | - | NC | SF = SEWER | 4,480,000 | 4,166,000 | 4,270,000 | 5,348,000 | 5,680,000 | 4,950,000 | 0 |

YOUR 2025 TAX DOLLAR

Based on Principal Residence (Homestead) Rate

| School District | County/Other | Education * | City |
|-----------------|--------------|-------------|--------|
| Farmington | 14.03% | 44.11% | 41.83% |
| Walled Lake | 15.35% | 39.27% | 45.38% |
| Clarenceville | 15.27% | 39.28% | 45.45% |



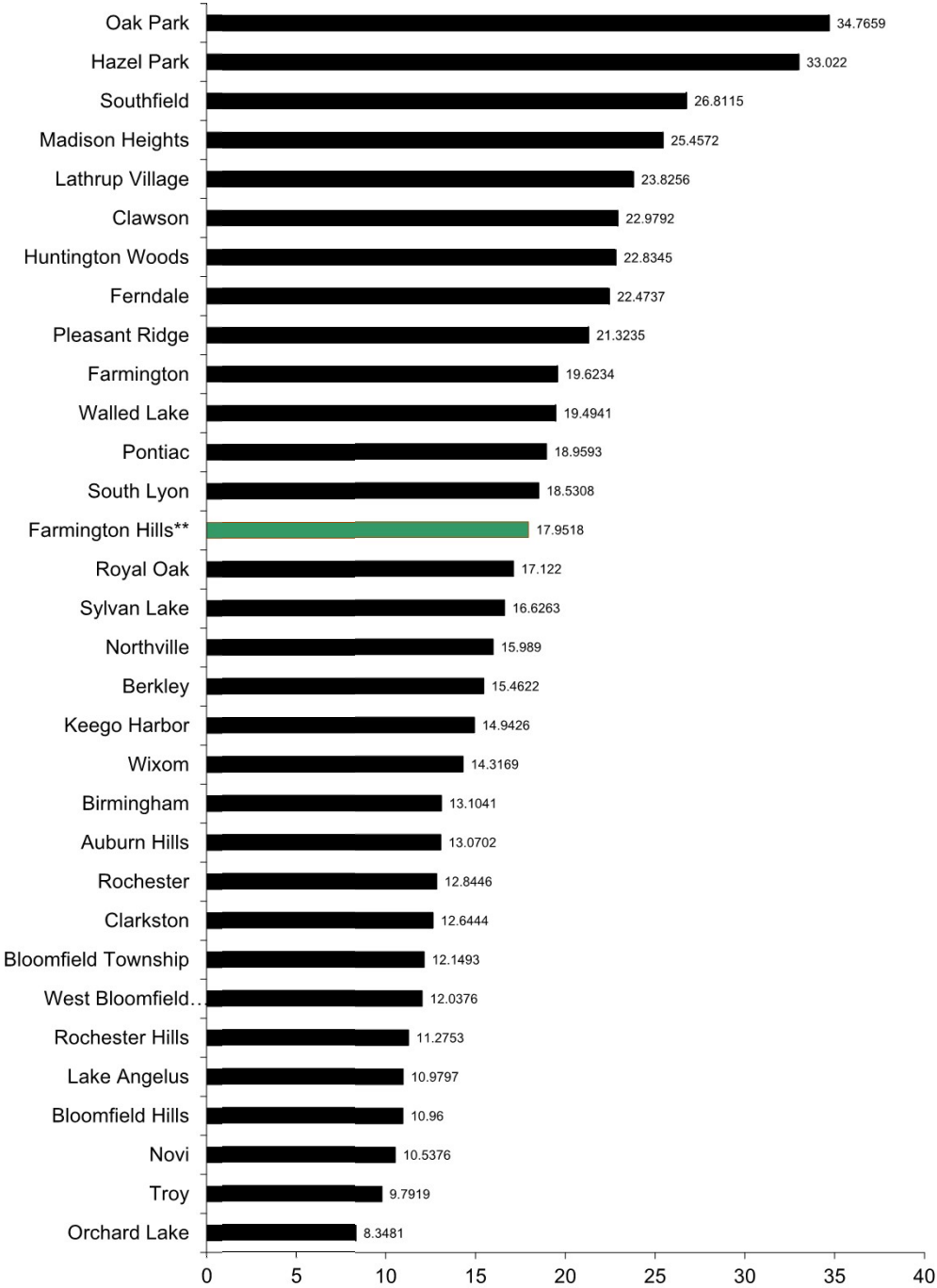
County/Other
14.03%

Education
44.11%

City
41.83%

* Local Schools (including State support) + Oakland Intermediate Schools + Community College

2025 LOCAL UNIT TAX RATES
For all Cities and Major townships in Oakland County



| |
|--|
| 2025 Tax Comparison For all Cities and Major Townships in Oakland |
|--|

| <u>Local Taxing Unit</u> | 2025 <u>Millage</u> | 2025 <u>Taxable Value</u> | 2025 <u>City Taxes</u> |
|---------------------------|------------------------|------------------------------|---------------------------|
| Orchard Lake | 8.3481 | 518,825,200 | 4,331,205 |
| Troy | 9.7919 | 6,959,891,440 | 68,150,561 |
| Novi | 10.5376 | 5,222,777,180 | 55,035,537 |
| Bloomfield Hills | 10.9600 | 1,162,354,930 | 12,739,410 |
| Lake Angelus | 10.9797 | 111,595,450 | 1,225,285 |
| Rochester Hills | 11.2753 | 4,960,527,374 | 55,931,434 |
| West Bloomfield Township | 12.0376 | 5,116,367,844 | 61,588,790 |
| Bloomfield Township | 12.1493 | 5,397,889,135 | 65,580,574 |
| Clarkston | 12.6444 | 63,864,270 | 807,525 |
| Rochester | 12.8446 | 1,069,101,180 | 13,732,177 |
| Auburn Hills | 13.0702 | 2,223,664,670 | 29,063,742 |
| Birmingham | 13.1041 | 3,682,520,940 | 48,256,123 |
| Wixom | 14.3169 | 1,104,240,220 | 15,809,297 |
| Keego Harbor | 14.9426 | 145,975,020 | 2,181,246 |
| Berkley | 15.4622 | 866,314,650 | 13,395,130 |
| Northville | 15.9890 | 233,356,905 | 3,731,144 |
| Sylvan Lake | 16.6263 | 139,696,230 | 2,322,631 |
| Royal Oak | 17.1220 | 4,090,494,150 | 70,037,441 |
| Farmington Hills** | 17.9518 | 4,716,004,380 | 84,660,767 |
| South Lyon | 18.5308 | 570,538,940 | 10,572,543 |
| Pontiac | 18.9593 | 1,366,689,640 | 25,911,479 |
| Walled Lake | 19.4941 | 313,071,330 | 6,103,044 |
| Farmington | 19.6234 | 487,377,200 | 9,563,998 |
| Pleasant Ridge | 21.3235 | 221,877,590 | 4,731,207 |
| Ferndale | 22.4737 | 1,002,105,840 | 22,521,026 |
| Huntington Woods | 22.8345 | 497,970,740 | 11,370,913 |
| Clawson | 22.9792 | 537,861,560 | 12,359,628 |
| Lathrup Village | 23.8256 | 197,065,790 | 4,695,211 |
| Madison Heights | 25.4572 | 1,173,743,040 | 29,880,211 |
| Southfield | 26.8115 | 3,238,559,470 | 86,830,637 |
| Hazel Park | 33.0220 | 372,159,250 | 12,289,443 |
| Oak Park | 34.7659 | 770,294,705 | 26,779,989 |

* Includes the local library millage

** Less Senior Housing

Source: **Original Taxable Value** from Oakland County Equalization Department

CITY PROPERTY TAX RATE, LEVY & COLLECTIONS

| <u>Millage Type</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> |
|----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Operations | 5.8911 | 6.1549 | 6.1956 | 5.6431 | 5.5514 |
| Capital | 1.5978 | 1.7168 | 1.6695 | 2.0285 | 1.8109 |
| Debt | 0.4671 | 0.4434 | 0.3892 | 0.5216 | 0.7383 |
| Total Charter | 7.9560 | 8.3151 | 8.2543 | 8.1932 | 8.1006 |
| Refuse | 0.7169 | 0.7359 | 0.7608 | 0.7454 | 0.7530 |
| Econ. Develop. | 0.0160 | 0.0156 | 0.0151 | 0.0144 | 0.0139 |
| Parks | 0.4859 | 0.4817 | 0.4781 | 0.4745 | 0.4691 |
| Roads | 1.9908 | 1.9738 | 1.9593 | 4.6744 | 4.6215 |
| Public Safety | 3.1617 | 3.1348 | 3.1118 | 3.0886 | 3.0536 |
| Total City Millage | 14.3273 | 14.6569 | 14.5794 | 17.1905 | 17.0117 |
| Taxable Value* | \$3,125,760,110 | \$3,208,788,930 | \$3,316,996,180 | \$3,460,236,390 | \$3,597,598,090 |
| Tax Levy | \$44,783,703 | \$47,030,898 | \$48,359,814 | \$59,483,194 | \$61,201,259 |
| Tax Collections** | \$43,893,096 | \$45,999,617 | \$47,389,469 | \$58,164,762 | \$59,930,627 |
| Percent Collected*** | 98.01% | 97.81% | 97.99% | 97.78% | 97.92% |

| <u>Millage Type</u> | <u>2021</u> | <u>2022</u> | <u>2023</u> | <u>2024</u> | <u>2025</u> |
|----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Operations | 5.4072 | 5.2909 | 5.2909 | 5.2684 | 5.2512 |
| Capital | 2.0147 | 1.9714 | 1.9714 | 2.0550 | 1.9566 |
| Debt | 0.6017 | 0.5887 | 0.5887 | 0.5001 | 0.5842 |
| Total Charter | 8.0236 | 7.8510 | 7.8510 | 7.8235 | 7.7920 |
| Refuse | 0.7530 | 0.7333 | 0.6842 | 0.6452 | 0.6620 |
| Econ. Develop. | 0.0134 | 0.0125 | 0.0118 | 0.0110 | 0.0106 |
| Parks | 0.4646 | 0.4546 | 0.4546 | 0.4530 | 0.4511 |
| Roads | 4.5775 | 4.4790 | 4.4790 | 4.4632 | 4.5878 |
| Public Safety | 3.0245 | 3.0389 | 3.0389 | 3.0281 | 3.0159 |
| Total City Millage | 16.8566 | 16.5693 | 16.5195 | 16.4240 | 16.5194 |
| Taxable Value* | \$3,730,452,020 | \$3,977,078,890 | \$4,223,626,407 | \$4,510,013,640 | \$4,716,004,380 |
| Tax Levy | \$62,882,738 | \$65,897,413 | \$69,772,196 | \$74,072,464 | \$77,905,686 |
| Tax Collections** | \$61,655,664 | \$64,700,396 | \$68,601,130 | \$73,144,192 | #VALUE! |
| Percent Collected*** | 98.05% | 98.18% | 98.32% | 98.75% | #VALUE! |

* From the Original Ad valorem Tax Roll less Renaissance Zone.

** From the Adjusted Ad valorem Tax Roll. Exclusive of non-City Taxes collected for the Brownfield Redevelopment Authority.

*** Collections through February each year. 100% of the delinquent real property taxes are remitted to the City from the County's Delinquent Tax Fund by the end of each fiscal year.

HISTORICAL REAL PROPERTY TAX RATES FOR ALL TAXING UNITS BY TAX YEAR

| Farmington School District | | | | | | |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <u>Millage Type</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
| City | 12.3806 | 14.3908 | 14.3273 | 14.6569 | 14.5794 | 17.1905 |
| Local Schools P.R.E. | 11.7472 | 12.4418 | 12.1482 | 11.4268 | 11.3026 | 10.8634 |
| State Education Tax | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 |
| Oakland Community College | 1.5844 | 1.5819 | 1.5707 | 1.5555 | 1.5431 | 1.5303 |
| Intermediate Schools | 3.3690 | 3.3633 | 3.3398 | 3.3079 | 3.2813 | 3.2539 |
| County | 4.6461 | 4.5456 | 4.4938 | 4.4908 | 4.4878 | 4.4846 |
| Library | 1.5856 | 1.5856 | 1.5781 | 1.5644 | 1.5517 | 1.5393 |
| Transit Authority | 1.0000 | 0.9998 | 0.9941 | 0.9863 | 1.0000 | 0.9927 |
| Zoo | 0.1000 | 0.0998 | 0.0990 | 0.0980 | 0.0982 | 0.0973 |
| Art Institute | 0.2000 | 0.1996 | 0.1981 | 0.1961 | 0.1945 | 0.1929 |
| Total P.R.E. Millage | 42.6129 | 45.2082 | 44.7491 | 44.2827 | 44.0386 | 46.1449 |
| Local Schools Non-P.R.E. | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 |
| Total Non-P.R.E. Millage | 60.6129 | 63.2082 | 62.7491 | 62.2827 | 62.0386 | 64.1449 |

| Walled Lake School District | | | | | | |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <u>Millage Type</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
| City | 12.3806 | 14.3908 | 14.3273 | 14.6569 | 14.5794 | 17.1905 |
| Local Schools P.R.E. | 7.6843 | 7.2841 | 7.0150 | 6.9458 | 6.7968 | 6.2300 |
| State Education Tax | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 |
| Oakland Community College | 1.5844 | 1.5819 | 1.5707 | 1.5555 | 1.5431 | 1.5303 |
| Intermediate Schools | 3.3690 | 3.3633 | 3.3398 | 3.3079 | 3.2813 | 3.2539 |
| County | 4.6461 | 4.5456 | 4.4938 | 4.4908 | 4.4878 | 4.4846 |
| Library | 1.5856 | 1.5856 | 1.5781 | 1.5644 | 1.5517 | 1.5393 |
| Transit Authority | 1.0000 | 0.9998 | 0.9941 | 0.9863 | 1.0000 | 0.9927 |
| Zoo | 0.1000 | 0.0998 | 0.0990 | 0.0980 | 0.0982 | 0.0973 |
| Art Institute | 0.2000 | 0.1996 | 0.1981 | 0.1961 | 0.1945 | 0.1929 |
| Total P.R.E. Millage | 38.5500 | 40.0505 | 39.6159 | 39.8017 | 39.5328 | 41.5115 |
| Local Schools Non-P.R.E. | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 |
| Total Non-P.R.E. Millage | 56.5500 | 58.0505 | 57.6159 | 57.8017 | 57.5328 | 59.5115 |

| Clarenceville School District | | | | | | |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <u>Millage Type</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
| City | 12.3806 | 14.3908 | 14.3273 | 14.6569 | 14.5794 | 17.1905 |
| Local Schools P.R.E. | 4.5000 | 4.5000 | 4.5000 | 4.5000 | 4.4626 | 4.3831 |
| State Education Tax | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 |
| Schoolcraft College | 1.7967 | 1.7967 | 1.7880 | 1.7766 | 1.7662 | 2.2516 |
| Intermediate Schools | 3.3690 | 3.3633 | 3.3398 | 3.3079 | 3.2813 | 3.2539 |
| County | 4.6461 | 4.5456 | 4.4938 | 4.4908 | 4.4878 | 4.4846 |
| Library | 1.5856 | 1.5856 | 1.5781 | 1.5644 | 1.5517 | 1.5393 |
| Transit Authority | 1.0000 | 0.9998 | 0.9941 | 0.9863 | 1.0000 | 0.9927 |
| Zoo | 0.1000 | 0.0998 | 0.0990 | 0.0980 | 0.0982 | 0.0973 |
| Art Institute | 0.2000 | 0.1996 | 0.1981 | 0.1961 | 0.1945 | 0.1929 |
| Total P.R.E. Millage | 35.5780 | 37.4812 | 37.3182 | 37.5770 | 37.4217 | 40.3859 |
| Local Schools Non-P.R.E. | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 |
| Total Non-P.R.E. Millage | 53.5780 | 55.4812 | 55.3182 | 55.5770 | 55.4217 | 58.3859 |

**HISTORICAL REAL PROPERTY TAX RATES
FOR ALL TAXING UNITS BY TAX YEAR**

Farmington School District

| <u>Millage Type</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>2023</u> | <u>2024</u> | <u>2025</u> |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| City | 17.0117 | 16.8566 | 16.5693 | 16.5195 | 16.4240 | 16.4902 |
| Local Schools P.R.E. | 10.4451 | 9.4482 | 8.9067 | 8.7764 | 8.4029 | 8.3039 |
| State Education Tax | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 |
| Oakland Community College | 1.5184 | 1.5057 | 1.4891 | 1.4891 | 1.4836 | 1.4747 |
| Intermediate Schools | 3.2280 | 3.2012 | 3.1658 | 3.1658 | 3.1541 | 3.1349 |
| County | 4.5804 | 4.5691 | 4.5187 | 4.5187 | 4.8101 | 4.7812 |
| Library | 1.5209 | 1.5062 | 1.4742 | 1.4742 | 1.4688 | 1.4616 |
| Transit Authority | 0.9851 | 0.9765 | 0.9500 | 0.9500 | 0.9464 | 0.9407 |
| Zoo | 0.0965 | 0.0956 | 0.0945 | 0.0945 | 0.0941 | 0.0935 |
| Art Institute | 0.1913 | 0.1897 | 0.1945 | 0.1945 | 0.1937 | 0.1925 |
| Total P.R.E. Millage | 45.5774 | 44.3488 | 43.3628 | 43.1827 | 42.9777 | 42.8732 |
| Local Schools Non-P.R.E. | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 |
| Total Non-P.R.E. Millage | 63.5774 | 62.3488 | 61.3628 | 61.1827 | 60.9777 | 60.8732 |

Walled Lake School District

| <u>Millage Type</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>2023</u> | <u>2024</u> | <u>2025</u> |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| City | 17.0117 | 16.8566 | 16.5693 | 16.5195 | 16.4240 | 16.4902 |
| Local Schools P.R.E. | 6.1582 | 6.0742 | 4.5969 | 4.6300 | 4.5481 | 4.8875 |
| State Education Tax | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 |
| Oakland Community College | 1.5184 | 1.5057 | 1.4891 | 1.4891 | 1.4836 | 1.4747 |
| Intermediate Schools | 3.2280 | 3.2012 | 3.1658 | 3.1658 | 3.1541 | 3.1349 |
| County | 4.5804 | 4.5691 | 4.5187 | 4.5187 | 4.8101 | 4.7812 |
| Library | 1.5209 | 1.5062 | 1.4742 | 1.4742 | 1.4688 | 1.4616 |
| Transit Authority | 0.9851 | 0.9765 | 0.9500 | 0.9500 | 0.9464 | 0.9407 |
| Zoo | 0.0965 | 0.0956 | 0.0945 | 0.0945 | 0.0941 | 0.0935 |
| Art Institute | 0.1913 | 0.1897 | 0.1945 | 0.1945 | 0.1937 | 0.1925 |
| Total P.R.E. Millage | 41.2905 | 40.9748 | 39.0530 | 39.0363 | 39.1229 | 39.4568 |
| Local Schools Non-P.R.E. | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 |
| Total Non-P.R.E. Millage | 59.2905 | 58.9748 | 57.0530 | 57.0363 | 57.1229 | 57.4568 |

Clarenceville School District

| <u>Millage Type</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>2023</u> | <u>2024</u> | <u>2025</u> |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| City | 17.0117 | 16.8566 | 16.5693 | 16.5195 | 16.4240 | 16.4902 |
| Local Schools P.R.E. | 4.3261 | 4.2940 | 4.2257 | 4.2257 | 4.1809 | 4.1278 |
| State Education Tax | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 |
| Schoolcraft College | 2.2877 | 2.2700 | 2.2700 | 2.2700 | 2.2700 | 2.2700 |
| Intermediate Schools | 3.2280 | 3.2012 | 3.1658 | 3.1658 | 3.1541 | 3.1349 |
| County | 4.5804 | 4.5691 | 4.5187 | 4.5187 | 4.8101 | 4.7812 |
| Library | 1.5209 | 1.5062 | 1.4742 | 1.4742 | 1.4688 | 1.4616 |
| Transit Authority | 0.9851 | 0.9765 | 0.9500 | 0.9500 | 0.9464 | 0.9407 |
| Zoo | 0.0965 | 0.0956 | 0.0945 | 0.0945 | 0.0941 | 0.0935 |
| Art Institute | 0.1913 | 0.1897 | 0.1945 | 0.1945 | 0.1937 | 0.1925 |
| Total P.R.E. Millage | 40.2277 | 39.9589 | 39.4627 | 39.4129 | 39.5421 | 39.4924 |
| Local Schools Non-P.R.E. | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 | 18.0000 |
| Total Non-P.R.E. Millage | 58.2277 | 57.9589 | 57.4627 | 57.4129 | 57.5421 | 57.4924 |

RETIREMENT SYSTEM & RETIREE HEALTHCARE PLAN FUNDING PROGRESS

CITY OF FARMINGTON HILLS EMPLOYEES' RETIREMENT SYSTEM

| Actuarial Valuation | Actuarial Value of Assets | Actuarial Accrued Liability (AAL) | Unfunded AAL (UAAL) | Funded Ratio | *Future Annual Contribution | Active Members | Benefit Recipients |
|---------------------|---------------------------|-----------------------------------|---------------------|--------------|-----------------------------|----------------|--------------------|
| 6/30/10 | \$122,384,733 | \$149,204,540 | \$26,819,807 | 82.0% | \$4,482,745 | 327 | 229 |
| 6/30/11 | \$126,993,894 | \$152,271,739 | \$25,277,845 | 83.4% | \$4,302,129 | 318 | 230 |
| 6/30/12 | \$127,759,371 | \$157,810,232 | \$30,050,861 | 81.0% | \$4,557,473 | 301 | 244 |
| 6/30/13 | \$135,447,393 | \$163,515,916 | \$28,068,523 | 82.8% | \$4,882,377 | 299 | 265 |
| 6/30/14 | \$142,635,461 | \$168,555,933 | \$25,920,472 | 84.6% | \$4,710,931 | 288 | 279 |
| 6/30/15 | \$148,299,323 | \$171,958,385 | \$23,659,062 | 86.2% | \$4,710,485 | 283 | 283 |
| 6/30/16 | \$150,257,018 | \$179,218,630 | \$28,961,612 | 83.8% | \$5,370,490 | 277 | 293 |
| 6/30/17 | \$155,325,541 | \$185,538,016 | \$30,212,475 | 83.7% | \$5,577,463 | 269 | 307 |
| 6/30/18 | \$159,892,090 | \$192,830,969 | \$32,938,879 | 82.9% | \$5,927,589 | 259 | 318 |
| 6/30/19 | \$160,957,615 | \$210,577,317 | \$49,619,702 | 76.4% | \$5,762,354 | 260 | 333 |
| 6/30/20 | \$161,481,646 | \$216,876,439 | \$55,394,793 | 74.5% | \$7,180,321 | 247 | 347 |
| 6/30/21 | \$170,359,640 | \$223,098,304 | \$52,738,664 | 76.0% | \$6,994,976 | 241 | 362 |
| 6/30/22 | \$172,178,208 | \$229,954,084 | \$57,775,876 | 74.9% | \$7,507,962 | 228 | 370 |
| 6/30/23 | \$177,832,827 | \$244,009,722 | \$66,176,895 | 72.9% | \$9,790,205 | 393 | 387 |
| 6/30/24 | \$180,917,546 | \$259,840,430 | \$78,922,884 | 69.6% | \$11,726,684 | 402 | 410 |
| 6/30/25 | \$191,391,814 | \$272,991,773 | \$81,599,959 | 70.1% | \$12,550,898 | 412 | 420 |

Note: The above data includes the 47th District Court.

* Annual Contribution to be made in the 2nd subsequent fiscal year from the Valuation Date.

CITY OF FARMINGTON HILLS POST-RETIREMENT HEALTHCARE FINANCE FUND

| Actuarial Valuation | Actuarial Value of Assets | Actuarial Accrued Liability (AAL) | Unfunded AAL (UAAL) | Funded Ratio | **Future Annual Contribution | Covered Members | Covered Benefit Recipients |
|---------------------|---------------------------|-----------------------------------|---------------------|--------------|------------------------------|-----------------|----------------------------|
| 6/30/10 | \$44,004,631 | \$74,937,594 | \$30,932,963 | 58.7% | \$3,311,150 | 323 | 121 |
| 6/30/10* | \$44,004,631 | \$72,230,135 | \$28,225,504 | 60.9% | \$3,375,239 | 323 | 169 |
| 6/30/12 | \$50,982,851 | \$69,722,666 | \$18,739,815 | 73.1% | \$4,292,810 | 292 | 177 |
| 6/30/13 | \$51,000,000 | \$69,700,000 | \$18,700,000 | 73.2% | \$2,890,875 | 292 | 177 |
| 6/30/14 | \$62,830,994 | \$71,356,286 | \$8,525,292 | 88.1% | \$1,808,068 | 255 | 203 |
| 6/30/15 | \$0 | \$71,356,286 | \$71,356,286 | 0.0% | \$1,794,724 | 255 | 203 |
| 6/30/16 | \$71,438,401 | \$71,198,513 | (\$239,888) | 100.3% | \$776,762 | 233 | 214 |
| 6/30/17 | \$73,176,327 | \$71,198,513 | (\$1,977,814) | 102.8% | \$767,528 | 233 | 214 |
| 6/30/18 | \$77,153,010 | \$77,551,254 | \$398,244 | 102.0% | \$559,360 | 204 | 235 |
| 6/30/19 | \$79,006,858 | \$80,445,593 | \$1,438,735 | 98.2% | \$540,667 | 190 | 245 |
| 6/30/20 | \$82,722,745 | \$76,657,758 | (\$6,064,987) | 108.0% | \$307,862 | 176 | 254 |
| 6/30/21 | \$82,722,745 | \$76,657,758 | (\$6,064,987) | 108.0% | \$285,085 | 167 | 275 |
| 6/30/22 | \$91,388,986 | \$80,257,212 | (\$11,131,774) | 113.9% | \$274,586 | 136 | 273 |
| 6/30/23 | \$94,034,895 | \$81,040,098 | (\$12,994,797) | 116.0% | \$245,972 | 393 | 289 |
| 6/30/24 | \$94,034,895 | \$81,040,098 | (\$12,994,797) | 113.0% | \$238,441 | 402 | 316 |
| 6/30/25 | \$102,873,730 | \$92,328,372 | (\$10,545,358) | 111.0% | \$263,317 | 412 | 319 |

Note: The above data includes the 47th District Court.

* Revised the 2010 valuation using revised assumptions, as of June 30, 2011.

** Annual Contribution made in the 2nd subsequent fiscal year from the Valuation Date.

COMMUNITY DEMOGRAPHIC STATISTICS

LAST TEN FISCAL YEARS

| <u>Fiscal Year</u> | <u>Population</u> | <u>Number of Households</u> | <u>School Enrollment</u> | <u>Annual Average Unemployment Rate</u> |
|--------------------|-------------------|-----------------------------|--------------------------|---|
| 2016-17 | 81,412 | 34,963 | 9,653 | 5.1 |
| 2017-18 | 81,803 | 34,910 | 9,610 | 3.9 |
| 2018-19 | 81,129 | 34,185 | 9,456 | 4.1 |
| 2019-20 | 81,093 | 34,646 | 9,327 | 3.8 |
| 2020-21 | 80,612 | 33,957 | 9,031 | 16.3 |
| 2021-22 | 83,986 | 34,803 | 8,976 | 4.2 |
| 2022-23 | 83,292 | 35,886 | 9,082 | 3.5 |
| 2023-24 | 83,986 | 33,972 | 9,041 | 3.8 |
| 2024-25 | 83,316 | 33,972 | 9,154 | 4.1 |
| 2025-26 | 84,173 | 34,050 | 9,110 | 3.8 |

2026 TOP TWENTY PRINCIPAL TAXPAYERS

| <u>COMPANY NAME</u> | <u>PRODUCT / SERVICE</u> | <u>REAL TAXABLE VALUATION</u> | <u>PERSONAL TAXABLE VALUATION</u> | <u>TOTAL TAXABLE VALUATION</u> | <u>PERCENT OF TOTAL CITY VALUATION</u> |
|----------------------------------|---------------------------------|-------------------------------|-----------------------------------|--------------------------------|--|
| Oakland Management Co. | Property management | 83,514,140 | 238,520 | 83,752,660 | 1.71 |
| Detroit Edison | Public utility | 1,077,320 | 54,475,870 | 55,553,190 | 1.13 |
| Consumers Energy | Public utility | 219,000 | 41,614,930 | 41,833,930 | 0.85 |
| Meadows at Hunters Ridge LLC | Apartment complex | 38,509,570 | - | 38,509,570 | 0.78 |
| Edward Rose | Property management | 36,761,360 | - | 36,761,360 | 0.75 |
| Independence Green Apts. | Apartment complex | 31,231,940 | - | 31,231,940 | 0.64 |
| FH Corporate Investors (Kojaian) | Property management | 30,515,820 | - | 30,515,820 | 0.62 |
| Green Hill Apartments | Apartment complex | 23,057,440 | 359,540 | 23,416,980 | 0.48 |
| Nissan Corp. | Automotive research & developme | 21,603,780 | 359,540 | 21,963,320 | 0.45 |
| The Meadows at FH | Apartment complex | 18,773,100 | - | 18,773,100 | 0.38 |
| Real Michigan Five LLC | Property management | 17,628,600 | 939,100 | 18,567,700 | 0.38 |
| LREH | Property management | 16,273,780 | - | 16,273,780 | 0.33 |
| Finsilver Friedman | Office Complexes | 14,452,800 | 173,890 | 14,626,690 | 0.30 |
| Lithia Real Estate, Inc | Property management | 11,542,900 | 2,941,590 | 14,484,490 | 0.30 |
| FMF Ascent Campus LLC | Apartments | 13,386,840 | - | 13,386,840 | 0.27 |
| Robert Bosch Corp | Automotive research & developme | 13,276,630 | 110 | 13,276,740 | 0.27 |
| Farmington Hills Owners LLC | Apartment Complex | 12,456,470 | - | 12,456,470 | 0.25 |
| Arie Liebowitz/Lion Investment | Property management | 12,289,570 | - | 12,289,570 | 0.25 |
| Fenton Mgmt Co | Apartments | 11,325,070 | - | 11,325,070 | 0.23 |
| Hunters Square Development, LLC | Property management | 11,171,920 | - | 11,171,920 | 0.23 |

| | | | | | |
|-------------|----|-------------|----|-------------|--------|
| 419,068,050 | \$ | 101,103,090 | \$ | 520,171,140 | 10.60% |
|-------------|----|-------------|----|-------------|--------|

GLOSSARY OF TERMS

ACCRUAL BASIS The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

ACTIVITY The budgetary expenditure level adopted in the Budget Resolution. An activity is generally a department organization for budgetary purposes. An activity is further broken down into object classes of expenditures: Personal Services, Operating Supplies, Professional & Contractual and Capital Outlay. These are defined within this Glossary.

AD VALOREM TAXES Commonly referred to as property taxes. These taxes are levied on both real and personal property according to the property's valuation and the tax rate.

APPROPRIATION A legal authorization to incur obligations and to make expenditures for specific purposes.

APPROVED BUDGET The revenue and expenditure plan for the City for the fiscal year as reviewed and formally adopted by City Council Budget Resolution.

ASSESSED VALUATION The value placed upon property equal to 50% of fair market value, as required by State law.

ASSETS Resources owned or held by a government that have monetary value.

AUDIT Prepared by an independent certified public accountant, the primary objective of an audit is to determine if the city's financial statements present fairly the city's financial position and results of operations in conformity with generally accepted accounting principles. It is customary that a Management Letter be issued.

BALANCED BUDGET A budget in which estimated revenues are equal to or greater than estimated expenditures.

BOND A long-term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date, the maturity date. Bonds are primarily used to finance capital projects.

BUDGET A plan of financial activity for a specified period of time, indicating all planned revenues and expenses for the budget period.

BUDGET AMENDMENT Adjustment made to the budget during the fiscal year by the City Council to properly account for unanticipated changes which occur in revenues and/or expenditures and for program initiatives approved during the fiscal year. The adjustment is made by formally amending the approved budget.

BUDGET CALENDAR The schedule of key dates a government follows in the preparations and adoption of the budget.

BUDGET POLICIES General and specific guidelines that govern financial plan preparation and administration.

BUDGET RESOLUTION The formal Resolution by which the City Council adopts the recommended budget and establishes the millage rate for taxation of property during the budget year.

CAPITAL BUDGET The appropriation of bonds or operating revenue for improvements to facilities and other infrastructure.

CAPITAL EXPENDITURE Expenditures relating to the purchase of equipment, facility modifications, land or other fixed assets. To be categorized as a capital outlay item (fixed asset), the purchase must have a value of at least \$1,000 and a useful life of more than one fiscal year. If an item is \$25,000 or more, it is budgeted out of the Capital Improvement Fund.

CAPITAL IMPROVEMENT PLAN (CIP) A six (6) year plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term plans.

COMMUNITY DEVELOPMENT BLOCK PROGRAM - CDBG A program of the U.S. Department of Housing and Urban Development designed to benefit low and moderate-income persons by providing revitalization and human services to communities.

COMPONENT UNIT Legally separate entities for which the City is financially accountable.

DEBT SERVICE Expenditures relating to the retirement of long-term debt principal and interest.

DEBT SERVICE FUNDS Used to account for the payment of general long-term debt principal and interest. Budgeted Debt Service Funds are General Debt Service Fund, Building Authority, and Special Assessments.

EFFICIENCY INDICATORS Quantifies the relationship between input and output.

ENTERPRISE FUNDS Used to account for operations financed and operated in a manner similar to private business enterprises. An Enterprise Fund is established when the intention is that the costs of providing goods or services is financed or recovered primarily through user charges.

EXPENDITURES Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements and shared revenues.

EXPENSES Outflows or other using up of assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

FIDUCIARY FUND Activities carried out for the benefit of individuals and other agencies outside the government such as employee groups, members of the public, and other governments.

FISCAL YEAR A twelve-month period designated as the operating year for an entity. The fiscal year for the City is July 1 through June 30.

FTE (Full Time Equivalent) represents part-time employee hours divided by 2080.

FUND An independent fiscal entity with a self-balancing set of accounts recording cash and other resources, together with all related liabilities, obligations, reserves and equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Funds are categorized for budgeting purposes as General, Special Revenue, Debt Service, Capital Project, and Component Unit. Funds are defined in the Uniform Chart of Accounts for Counties and Local Units of Government in Michigan.

FUND BALANCE An accumulated excess of revenues over expenditures segregated by fund. Exception: Proprietary Funds (Enterprise, Internal Service) are accounted for in the same manner as private businesses and record retained earnings as opposed to fund balances. The budgets for these funds are prepared on a net working capital basis, which equates to fund balances.

FUND BALANCE, AVAILABLE (UNASSIGNED) The funds remaining from the prior year, which are available for appropriation and expenditure in the current year.

GENERAL FUND The fund used to account for all financial transactions except those required to be accounted for in another fund.

GOAL A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

GOVERNMENT ACCOUNTING STANDARDS BOARD (GASB) A private non-governmental organization that creates accounting reporting standards, or generally accepted accounting principles (GAAP), for state and local governments in the United States.

GOVERNMENTAL FUND Used to account for activities primarily supported by taxes, grants, and similar revenue sources.

GRANTS Contributions by a government or other organization to support a particular function. Grants may be classified as either operational or capital.

HEADLEE ROLLBACK Refers to the 1978 passage of the Headlee Amendment to Michigan's Constitution. Headlee requires a local unit of government to reduce its millage when annual growth on existing property is greater than the rate of inflation.

INTERFUND TRANSFERS Budgeted allocations of the resources of one fund transferred to another fund. This is typical for those funds which do not receive sufficient revenues to pay for necessary expenditures incurred in their operations. Transfers are also made from certain operating funds to debt retirement funds to retire debt related to the operations of the transferring fund.

INFRASTRUCTURE The basic physical framework or foundation of the City, referring to its buildings, roads, bridges, sidewalks, water system and sewer systems.

MAJOR FUND Funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

MILL A taxation unit equal to one dollar of tax obligation for every \$1,000 of assessed valuation of property.

MILLAGE The total tax obligation per \$1,000 of assessed valuation of property.

MODIFIED ACCRUAL BASIS The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments are recognized when they become susceptible to accrual, that is when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when the fund liability is incurred except for inventories of materials and supplies that may be considered expenditures either when purchased or when used, and prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

NET WORKING CAPITAL The excess of cash, accounts receivable and inventory over accounts payable and other short-term liabilities. See Fund Balance.

OPERATING SUPPLIES Expenditures relating to the purchase of expendable items utilized in service delivery such as office supplies, gas and oil and parts and repair items.

ORGANIZATION CHART A chart representing the authority, responsibility and relationships of departmental entities within the City organization.

PERFORMANCE INDICATORS The measurement of how a program is accomplishing its mission through the delivery of products or service.

PERFORMANCE OBJECTIVES The desired output oriented accomplishments that can be measured within a given time period.

PROFESSIONAL & CONTRACTUAL Expenditures relating to services rendered to the City of external providers of legal services, auditing and architectural services, as well as other private contractors providing telephone service, utilities, insurance and printing.

PROPOSAL "A" A State Constitutional Amendment approved by the electorate in 1994 that limits increases in Taxable Value of individual parcels to the Consumer Price Index or 5%, whichever is lower. This applies to all parcels that do not transfer ownership. Properties that change ownership or where new additions or construction takes place can be assessed at 50% of Fair Market Value.

RECOMMENDED BUDGET The City's revenue and expenditure plan for the fiscal year as prepared and recommended by the City Manager for consideration by City Council.

RETAINED EARNINGS An accumulated excess of revenues over expenditures for proprietary funds (Enterprise, Internal Service) equates to fund balance for governmental funds.

REVENUES Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Also, general long-term debt proceeds and operating transfers in are classified as "other financing sources" rather than as revenues.

SPECIAL ASSESSMENT DISTRICT (SAD) A method of financing public improvements by distributing the cost of a project to those properties realizing a direct benefit. Types of projects most often financed through Special Assessments include sanitary sewers, water mains, road construction and reconstruction and sidewalk construction.

SPECIAL REVENUE FUNDS Used to account for the proceeds of specific revenue sources or to finance specified activities in accordance with statutory or administrative requirements. Budgeted special revenue funds are Major Roads, Local Roads, Senior Center, Community Development Block Grant, Parks Capital Development, Capital Improvement Fund, Revolving Special Assessment, Nutrition and Police Forfeiture Fund.

STATE EQUALIZED VALUE (SEV) The assessed valuation of property in the City as determined by the City Assessor subject to review by higher levels of government to assure that it equals 50% of fair market value, as required by State law.

TAXABLE VALUE In March 1994, the electorate of the State of Michigan approved Proposal A, which added new terminology to property tax administration. This terminology was "Taxable Value." Taxable Value is the State Equalized Value at December 31, 1994, adjusted for changes in fair market value, the cost of living index or 5%, whichever provides the lower Taxable Value for calculation of taxes.

TAX BASE The total value of taxable property in the City.

TRANSFERS OUT See Interfund Transfers.

TRUST AND AGENCY FUNDS Used to account for assets held by the City as trustee.